# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION AUGUSTA, GEORGIA



## COMPREHENSIVE ANNUAL FINANCIAL REPORT

**FISCAL YEAR ENDED JUNE 30, 2017** 

Burke Columbia Glascock Hancock Jefferson Jenkins Lincoln

McDuffie Richmond Taliaferro Warren Washington Wilkes

#### PREAMBLE OF THE CSRA REGIONAL COMMISSION

It is hereby affirmed that the local units of government in the CSRA have many common concerns that transcend their individual borders; the destinies of each unit rest with the interdependent actions of the family of local governments, which comprise the Central Savannah River Area, It is vital to retain local home rule while providing resources to meet area wide challenges beyond the capabilities of individual units; expansion of the concept of multi-county cooperation among units of local governments is an effective means of achieving this vital goal; and cooperation must be fostered in two ways, by strengthening the abilities of local governments to meet individual local needs and by developing an association of local government to meet common regional concerns.

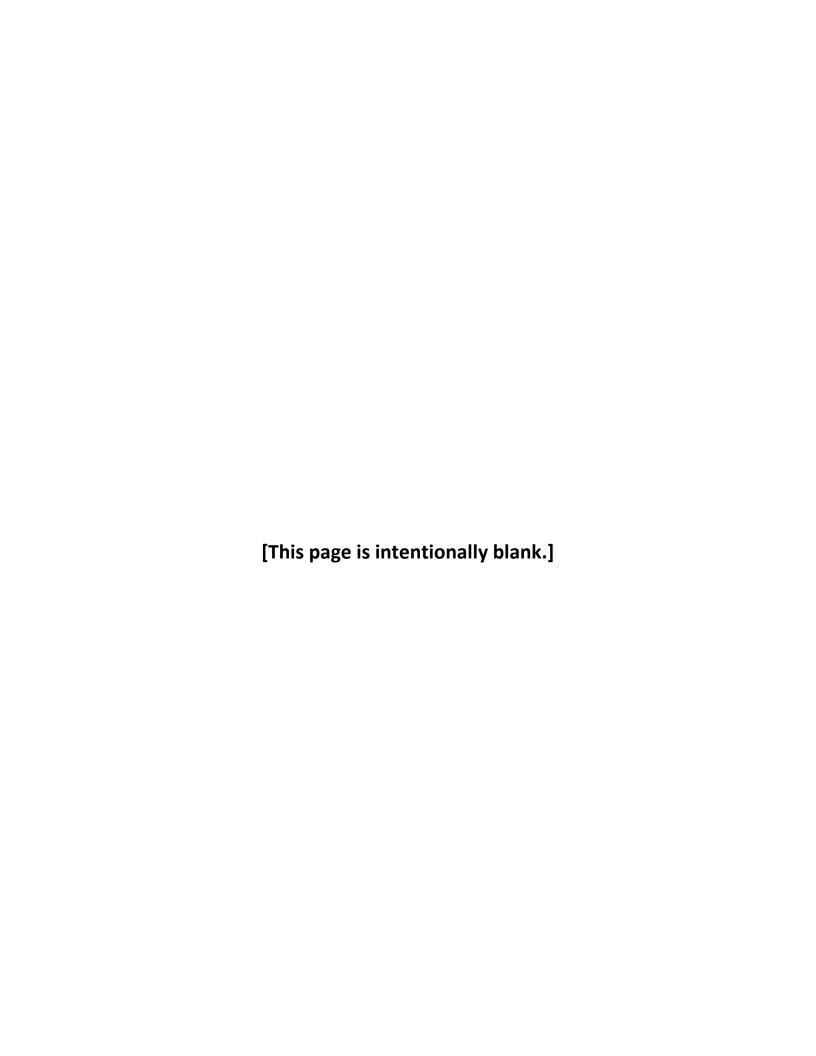
## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION

AUGUSTA, GEORGIA

## COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED JUNE 30, 2017

Prepared by the Department of Finance and Administration

L. Mack Shealy, CPA, CGFM, CGMA, CICA
Chief Financial Officer
&
Jennifer Sankey, CPA
Director of Accounting & Budget



#### **TABLE OF CONTENTS**

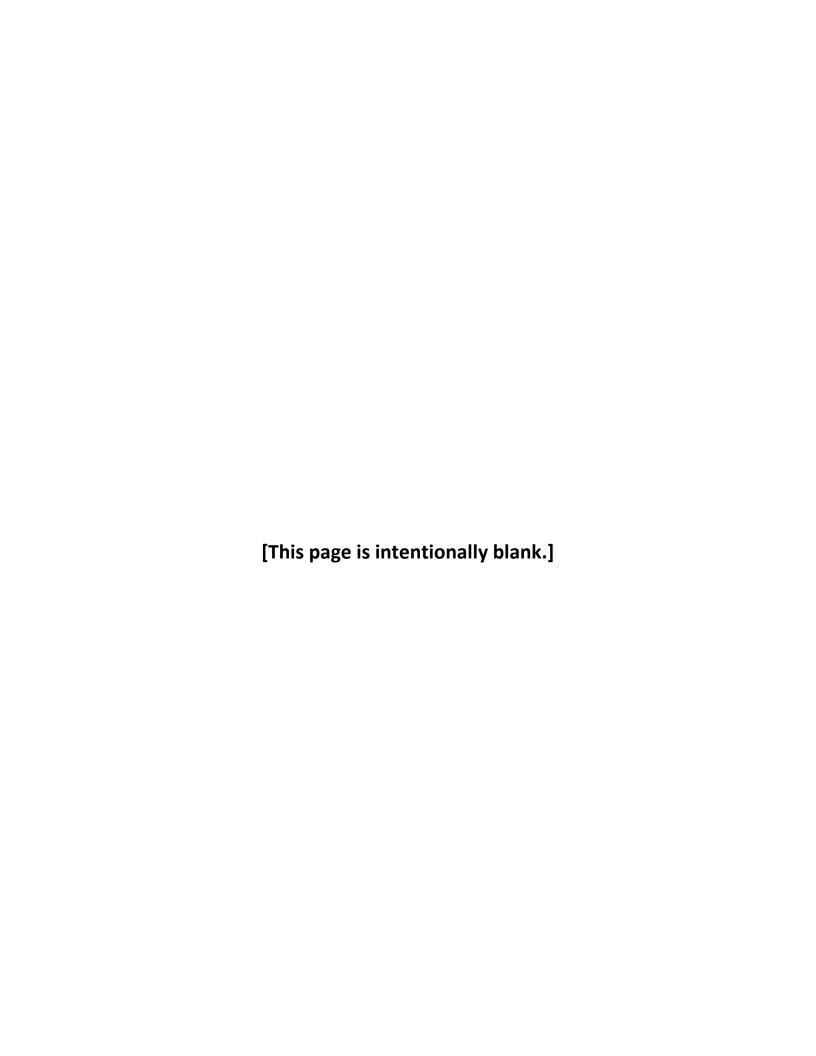
|   | <u>Page</u> |
|---|-------------|
| INTRODUCTORY SECTION  |             |
| Transmittal Letter  | 1-5         |
| GFOA Certificate of Achievement                             | 6           |
| Executive Committee and Principal Staff                     | 7           |
| Organizational Chart  | 8           |
| Location Map  | 9           |
|   |             |
| FINANCIAL SECTION   |             |
| Independent Auditor's Report                                | 11-13       |
| Management's Discussion and Analysis                        | 15-24       |
| Basic Financial Statements:                                 |             |
| Government Wide Financial Statements:                       |             |
| Statement of Net Position                                   | 26          |
| Statement of Activities                                     | 27-28       |
| Fund Financial Statements:                                  |             |
| Balance Sheet – Governmental Funds                          | 29          |
| Statement of Revenues, Expenditures and Changes in          |             |
| Fund Balances – Governmental Funds                          | 30          |
| Statement of Fund Net Position – Proprietary Funds          | 31          |
| Statement of Revenues, Expenses and Changes                 |             |
| In Fund Net Position – Proprietary Funds                    | 32          |
| Statement of Cash Flows – Proprietary Funds                 | 33          |
| Statement of Fiduciary Net Position                         | 34          |
| Statement of Changes in Fiduciary Net Position              | 35          |
| Combining Statement of Net Position – Component Units       | 36          |
| Combining Statement of Activities – Component Unit          | 37          |
| Notes to the Financial Statements                           | 38-55       |
| Combining and Individual Statements:                        |             |
| Statement of Revenues, Expenditures and Changes in          |             |
| Fund Balance – General Fund                                 | 57          |
| Statement of Changes in Fiduciary Net Position –            |             |
| Flexible Compensation Plan                                  | 58          |
| Supplemental Schedules:                                     |             |
| Combining Schedule of Revenues, Expenses and Changes        |             |
| In Fund Net Position – Component Units                      | 60          |
| Combining Schedule of Cash Flows – Component Units          | 61          |
| Schedule of Revenues and Expenditures by Activity –         |             |
| Budget and Actual   | 62-64       |
| Grants, Contracts, and Activities - Schedule of             |             |
| Revenues and Expenditures – Budget and Actual:              |             |
| Georgia Department of Human Resources -                     |             |
| Division of Aging Services:                                 |             |
| Area Agency on Aging  | 65          |
| Falls Prevention Program                                    | 66          |
| Coordinated Transportation                                  | 67          |
| Georgia Department of Community Health:                     |             |
| Community Care Services Program Care coordination           | 68          |
| Georgia Dept. of Economic Development Work Force Training - |             |
| Workforce Investment Act Grants                             | 69          |

#### **TABLE OF CONTENTS**

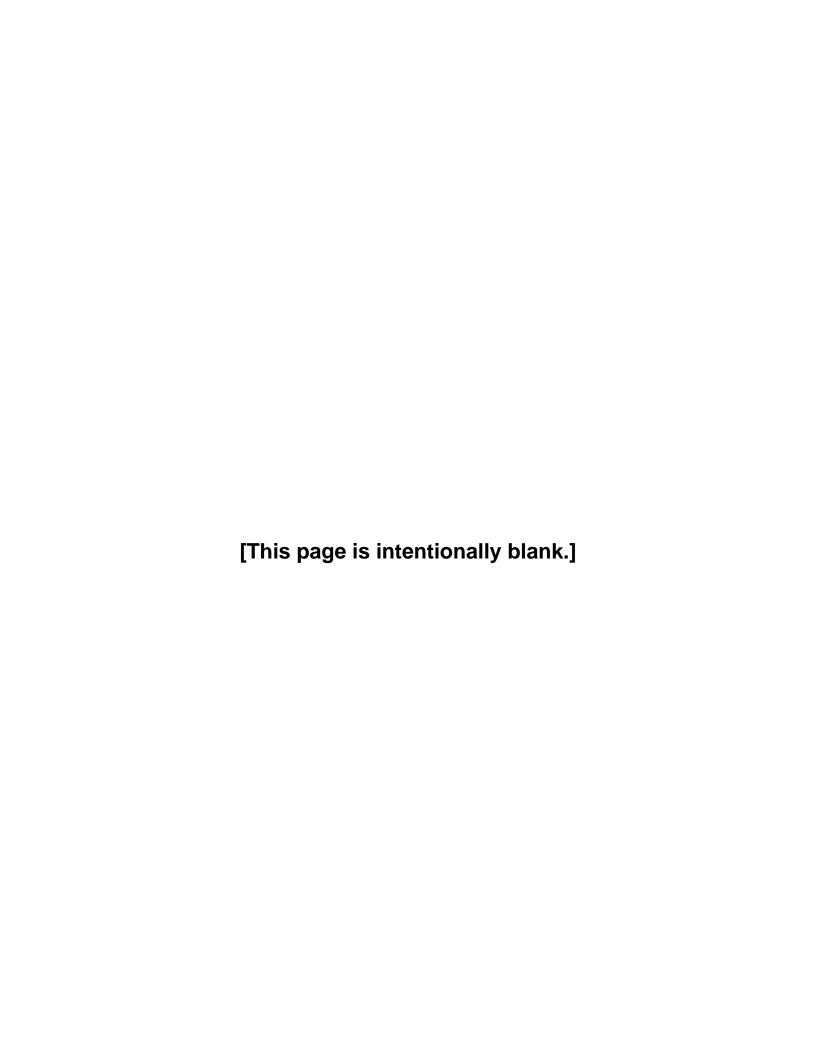
| US Department of Commerce:                                       |         |
|--|---------|
| Economic Development Administration 301(B)                       |         |
| Planning Grant PYE 12/16   | 70      |
| Economic Development Administration 301(B)                       |         |
| Planning Grant PYE 12/19   | 71      |
| US Department of Defense:  |         |
| Fort Gordon Joint Land Use Study                                 | 72      |
| Georgia Department of Transportation:                            |         |
| Planning Agreement   | 73      |
| TIA Agreement for Administrative Services                        | 74      |
| Georgia Department of Natural Resources:                         |         |
| Historic Preservation  | 75      |
| Georgia Department of Community Affairs:                         |         |
| FY17 Support Contract  | 76      |
| Local Contracts and Activities:                                  |         |
| Preparation of Community Development Block Grants                |         |
| For Members  | 77      |
| Administration of CDBG Contracts for Members                     | 78      |
| Administration of Transportation Enhancement Grants              |         |
| For Members  | 79      |
| Preparation of Hazard Mitigation Plans for Members               | 80      |
| Specialized Planning Contracts for Members                       | 81      |
| Local Government Technical Assistance                            | 82      |
| Administration of the Augusta Regional Development Alliance      | 83      |
| Administration of CSRA Business Lending – Component Units        | 84      |
| Schedule of Indirect Cost Budget and Actual                      | 85      |
| Schedule of Fringe Benefits Budget and Actual                    | 86      |
| Schedule of Allocation Base                                      | 87      |
| Schedule of Facilities Cost Allocated Budget and Actual          | 88      |
| Schedule of City/County Assessments                              | 89-90   |
| STATISTICAL SECTION (unaudited)                                  |         |
| Description of Statistical Section Schedules                     | 91      |
| Net Position by Component  | 92      |
| Changes in Net Position  | 93-94   |
| Fund Balances of Governmental Funds                              | 95      |
| Changes in Fund Balances of Governmental Funds                   | 96      |
| Schedule of Indirect Costs, Fringe Benefits, and Allocation Base | 97-98   |
| Principal Revenue Payers   | 99      |
| Chargeable and Non-Chargeable Staff Hours and Full Time          |         |
| Equivalents by Activity  | 100     |
| Summary of Loan Activity by Fiscal Year                          | 101     |
| Schedule of Insurance in Force                                   | 102-103 |
| Population of Counties in the Central Savannah River Area        | 104     |
| Unemployment Rate  | 105     |
| Miscellaneous Statistics   | 106     |
| SINGLE AUDIT SECTION   |         |
| Schedule of Expenditures of Federal Awards                       | 107-108 |
| Notes to the Schedule of Expenditures of Federal Awards          | 109     |
| Independent Auditor's Report on Internal Control Over Financial  |         |

#### **TABLE OF CONTENTS**

| Reporting and on Compliance and Other Matters Based on an  |         |
|--|---------|
| Audit of Financial Statements Performed in Accordance With |         |
| Government Auditing Standards                              | 110-111 |
| Independent Auditor's Report on Compliance For Each Major  |         |
| Program and on Internal Control Over Compliance Required   |         |
| By The Uniform Guidance                                    | 112-113 |
| Schedule of Findings and Questioned Costs                  | 114-115 |









## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION

3626 Walton Way Extension, Suite 300 Augusta, GA 30909-6421 (706) 210-2000 • FAX (706) 210-2006 www.csrarc.ga.gov





Counties Served:

December 14, 2017

| Burke      |  |
|------------|--|
|            | Chairperson, Council Members, Members of the Central Savannah River Area Regional Commission and Citizens of the CSRA  |
| Columbia   | Ladies and Gentlemen:  |
| Glascock   | We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the Central Savannah River Area Regional Commission (the Commission) for the fiscal year (FY) ended June 30, 2017. State law   |
|            | requires the Commission to keep books of account reflecting all funds received, expended, and administered by the Commission which shall be independently audited at least once in each fiscal year.   |
| Hancock    | Such audit shall be conducted in conformity with generally accepted government auditing standards (GAGAS) by a licensed certified public accountant. This report is published to fulfill that requirement for  |
|            | the fiscal year ended June 30, 2017.   |
| Jefferson  | Blancoment common full recognitible, for the completeness and reliability of all of the information  |
|            | Management assumes full responsibility for the completeness and reliability of all of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal controls should not exceed anticipated benefits,   |
| Jenkins    | the Commission's comprehensive framework of internal controls is designed to provide reasonable  |
|            | rather than absolute assurance that the financial statements will be free from material misstatement.  |
| Lincoln    | Mauldin and Jenkins, LLC has issued an unmodified ("clean") opinion on the Commission's financial statements for the fiscal year ended June 30, 2017. The independent auditor's report is presented as the   |
|            | first component of the financial section of this report.   |
| McDuffie   | The independent audit of the financial statements of the Commission was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards   |
| Richmond   | governing a Single Audit engagement require the independent auditor to report not only on the fair presentation of the financial statements, but also on the Commission's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports can be found in the single audit section of this report. |
| Taliaferro | Management's Discussion and Analysis (MD&A) immediately follows the Independent's auditor's report   |
|            | and provides a narrative introduction, overview, and analysis to accompany the basic financial statements. MD&A complements this letter and should be read in conjunction with it.   |
| Warren     | PROFILE OF THE CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION   |
|            | PROFILE OF THE CENTRAL SAVANNAH KIVER AREA REGIONAL COMMISSION   |
| Washington | The Central Savannah River Area Regional Commission succeeded the former Central Savannah River Area Regional Development Center (Center) effective July 1, 2009. The Official Code of Georgia Annotated   |
|            | (OCGA) Section 50-8-41 provided for this succession. All contractual obligations to employees, other duties, rights, and benefits of the Center automatically became duties, obligations, rights, and benefits   |
| *****      | ,,,,   |



Wilkes

of the successor Commission.

The Commission is a special purpose local government existing under the authority of Georgia law as provided for by the OCGA § 50-8-41. The responsibilities and authority of the Commission are contained in Sections 50-8-30 through 50-8-67 of OCGA. The Commission assists local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development. Membership assessments, federal, state, local, and private grants/contracts finance operations of the Commission. Grants from federal, state, and other sources are the primary sources of revenues permitting the Commission to meet its responsibilities. The Commission's membership consists of the thirteen counties and thirty-nine cities in east Georgia, known as the Central Savannah River Area (CSRA). The Commission also is financially accountable for three legally separate corporations, all of which are reported separately within the Commission's financial statements. The Commission's component units operate collectively as CSRA Business Lending. Additional information about these legally separate entities can be found in Note I.B in the notes to the financial statements.

The Commission's Council is responsible for establishing policy and direction. The objectives of the Commission are to develop, promote, and assist in establishing coordinated and comprehensive planning in Georgia; to provide local governments on both an individual and regional basis with professional technical assistance to improve local government service programs; to provide professional technical assistance with the development, collection, compilation, and maintenance of a local information base and network; to manage those nonprofit corporations created by the Commission in accordance with Georgia law for the operation of revolving loan programs and function as a certified development company; and to function as the designated Area Agency on Aging (AAA) for the CSRA, responsible for identifying the needs of older CSRA residents, planning and coordinating regional aging services, advocating on behalf of older persons in need, and contracting with a network of agencies to provide direct services to the elderly in the CSRA.

With 5,146 square miles of land area in its jurisdiction, the Commission has a diverse group of constituents. The area consists of both urban and rural counties with the city of Augusta and Richmond and Columbia counties being predominantly urban. The fortunes of the Augusta urban area tie closely to the fortunes of both the CSRA rural counties and the urban area in South Carolina. According to U.S. 2010 Census, the CSRA had a population of 454,901. Approximately 346,477 persons or 76.17% reside in the urbanized areas within Richmond, Columbia, and McDuffie Counties. Most of the region's growth has occurred in and around the Augusta metropolitan area.

#### **FACTORS AFFECTING FINANCIAL CONDITION**

The availability of State and Federal funding to the support activities undertaken by the Commission to assist its members directly affects the Commissions' financial position. The Commission derived over ninety-six percent (96%) of its income in Fiscal Year (FY) 2017 through intergovernmental grants and contracts. This percentage is consistent with prior years. The Commission's continued success is dependent upon its ability to continue providing services in a wide variety of programmatic areas to meet the needs of our members. The leveraging of members' assessments is important to the financial success of the Commission. The Commission generated over \$25 for every one dollar in assessments collected. Without this advantage the Commission could not succeed in providing the level of services demanded by its members.

Due to the nature of the Commission's major activities, a significant portion of the Commission's State and Federal funding is driven by the economic condition and success of its member governments and the populace. Therefore, the financial condition of the Commission and its revenues are also driven by the economic success or failure of the Commission's members and populace.

Due to the swings in availability of State and Federal funding, the Commission strives to maintain a sufficient level of liquid net position to meet its obligations as they become due. The Commission must also maintain a high level of liquid assets due to its dependency on State and Federal grants and contracts.

Most all of these grants and contracts operate on a reimbursable basis with an average collection period of forty-five to sixty days. The Commission is not empowered to borrow funds.

While the nation as a whole continues to experience economic turmoil the urban areas of the CSRA are faring better. However, the rural areas of the CSRA continue to face unprecedented unemployment rates as local businesses continue to struggle. Meanwhile, many of these same communities, working with state partners, developed Community of Opportunity plans and became certified as Work Ready communities. The loss of employers has left the region with an ample supply of qualified, capable, and ready employees. Through local planning and development efforts, the CSRA's communities are prepared to move forward as economic recovery begins. Helping our communities capitalize on anticipated future economic growth is a primary focus. Staff members provide a wide variety of services to our members in all areas of local governance. It is the intermingling of these services that fosters not only the quality of life within the region, but also the opportunities for local and regional economic growth and success.

#### **LONG-TERM FINANCIAL PLANNING**

Due to the Commission's significant dependency on intergovernmental revenues, the long-term financial sustainability of the Commission is directly related to continuing to the meets the needs of its member governments. The Commission works diligently through close interaction with local officials to learn of their needs and work with them to achieve successes. The Commission provides updates of its activities through quarterly and annual reports.

A major initiative of the Commission is the development of CSRA Regional Plan 2035 – Regional Assessment Stakeholder Involvement Program ('the plan'). The Plan is the long-range plan for the management of the region's projected growth by local governments and the CSRA Regional Commission. The Plan's horizon is twenty years but will be updated in ten years to address changing regional conditions. The process is divided into three distinct parts, per the Regional Planning Requirements established by the Georgia Department of Community Affairs (DCA):

- Regional Assessment: Identification and analysis of existing conditions using available data
- Stakeholder Involvement Program: Strategy for public participation in the development of the Regional Agenda
- Regional Agenda: Regional vision and implementation program

The resulting analysis will assess the state of the region's socioeconomic, land use, and environmental opportunities and threats. The CSRA's vision and goals, together with an appraisal of the region, will set the strategic direction for the regional agenda. The regional agenda establishes program priorities for implementation.

#### **MAJOR INITIATIVES OF THE COMMISSION**

During FY 2017, the Regional Commission worked with a number of our member governments in a wide variety of projects that are expected to create hundreds of jobs throughout the region during the coming year.

- ♣ The Regional Commission successfully submitted a grant through the Department of Defense's Innovative Readiness Training Program and will be working during the coming year to implement medical, dental, and optometry clinics in the summer of 2018 in Glascock, Jenkins, McDuffie, Taliaferro and Wilkes counties through a partnership with the Air Force Reserve Command and US Naval Reserve.
- ♣ During FY2017, the CCSP program served 616 (up from 501 last year) clients in the community instead of a nursing facility, saving over \$29 million Medicaid dollars.
- Community Development staff worked with city and county emergency management and public safety officials to initiate five Hazard Mitigation Plans for Glascock, McDuffie, Washington,

- Warren and Wilkes Counties.
- Planning staff has completed as variety of ordinances for the following jurisdictions: Lincoln County (telecommunications, Hancock County (zoning), and the City of Midville (zoning).
- Historic preservation staff conducted an AICP Credit Mobile Workshop in Thomson for downtown historic resources and continued to work with Hancock County to complete its Depot Rehabilitation.
- Workforce staff served 10 local businesses through training programs and provided 6,765 services or activities to close to 2,000 individuals through the Workforce Innovation Opportunity Act.
- ♣ The AAA's Nutrition Services Program worked side by side with 20 region wide sites to provide 215,827 congregate and home delivered meals to seniors in the east central Georgia region at a net cost of \$1,014,654.
- Planning Staff continued working with the Georgia Department of Transportation and area school systems on Safe Routes to School programs which provides valuable information to the principal regarding options to improve routes for students and parents travel to and from school.
- ♣ Economic Development staff continued to provide project consultation, grant writing assistance, and administration of state and federal funding to local governments, and administered more than \$4.1 million in economic development grant funds for member jurisdictions creating and/or retaining more than 300 jobs.
- Community Development staff secured \$3.2 million in Community Development Block Grant funds for the cities of Millen, Lincolnton, Thomson, Waynesboro, and Washington.
- The Commission's Historic Preservation Director recently completed a two-year term as Chairman of the statewide Georgia Alliance of Preservation Commissions.
- The Coordinated Transportation program provided 158,828 one-way trips to 771 consumers and managed \$2.5 million in contract funds for Aging, Department of Labor, Behavioral Health and Developmental Disabilities, and Department of Family and Children Services programs.

The Commission has served the cities and counties of the Central Savannah River Area for the past 56 years. The Regional Commission (formerly the Area Planning and Development Commission and the Regional Development Center) served as the convener of the region by assisting local governments overcome political boundaries to capitalize on the area's natural, historical, and demographic assets. Through the Commission's presence, local governments were able to work together to improve living conditions, create and retain jobs, and protect access, both economically and recreationally, to the region's vast natural resources.

Whether staffing regional entities such as the Augusta Regional Development Alliance, the Unified Development Authority, or serving as support for other regional initiative, the Commission continues to play an integral role in fostering the region's economic vitality. Since 1961, member governments have actively turned to the CSRA Regional Commission to navigate public sector challenges. For 56 years, the Commission has provided planning, management and information services to our members in a professional, ethical, cost effective and efficient manner; and served as a forum for addressing local government and its citizens' needs as originally dictated by our mission.

The Commission publishes a detailed report of all activities annually. This year's Annual Report theme is "Resources for Tomorrow." Cities and counties in the Commission's service area have long recognized the importance of working collaboratively to solve problems, address issues, and create opportunities for local and regional growth. Local chambers of commerce work together under the umbrella of the Augusta Regional Development Alliance. Likewise, each of the region's thirteen counties participates in the Unified Development Authority. These two groups serve as voices for local and regional needs at the state and federal level.

The Clarks' Hill Partnership strives to promote the lake from a tourism and economic development perspective. The CSRA Alliance for Fort Gordon promotes opportunities for mission growth and

enhanced quality of life for Fort Gordon's soldiers, civilians, and their families. The CSRA Regional Commission works hand in hand with each of these public and private partnerships on a daily basis. The quality of life for the 500,000 people who call the CSRA home is a primary focal point of each city, county, development authority, chamber of commerce, and partnership or alliance. While there are multiple partners engaged in this endeavor, we all work as one region to enhance quality of life and economic growth region-wide. Copies of annual report can be obtained directly from the Commission or by accessing on the Commission's web site www.csrarc.ga.gov.

#### **AWARDS AND ACKNOWLEGEMENTS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Commission for its comprehensive annual financial report for the year ended June 30, 2016. The Certificate of Achievement is a prestigious national award-recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, the Commission published an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. The Commission has received a Certificate of Achievement for the past twenty-four years. We believe that our report continues to conform to the Certificate of Achievement program's requirements, and therefore, we are submitting it to GFOA.

The preparation of the comprehensive annual financial report on a timely basis was made possible by the dedicated service of the entire staff of the finance and administration department. The Executive Director and the Board of Directors are also commended for their interest and support in planning and conducting the financial operations of the Commission in a responsible and progressive manner.

Respectfully Submitted,

Andy Crosson Executive Director L. Mack Shealy, CPA, CGFM, CGMA, CICA Chief Financial Officer

MachlyN



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

### **Central Savannah River Area Regional Commission, Georgia**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2016

**Executive Director/CEO** 

#### **CSRA Regional Commission**

#### **Executive Committee**

John Luther Jimmy Andrews Larry Morgan

Augusta-Richmond County City of Sandersville City of Louisville

Chair

Kenneth Usry Ron Cross Terry Elam

City of Thomson Columbia County Augusta Technical College

Vice-Chair

John GrahamSistie HudsonJames HenryWarren CountyHancock CountyJenkins County

Treasurer Secretary Immediate Past Chair

#### **Principal Staff**

Executive Director Director Director of Economic & Workforce

Anthony Crosson <u>Development</u>

Stephanie Quattlebaum

**Chief Financial Officer** 

L. Mack Shealy, CPA, CGFM, CGMA, CICA <u>Director of Community Development</u>

Linda Grijalva

**Director of Area Agency on Aging** 

Jeanette Cummings <u>Director of Planning</u>

Martin Laws

**Director of Local Government Services** 

Anne Floyd <u>President of CSRA Business Lending</u>

**Randy Griffin** 

**CSRA Regional Commission** 

CSRA Regional Commission Departmental Organizational Chart

> CSRA Regional Commission Council



[This page is intentionally blank.]



#### INDEPENDENT AUDITOR'S REPORT

To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **Central Savannah River Area Regional Commission** (the "Commission"), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Central Savannah River Area Regional Commission as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (on pages 15 – 24) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Central Savannah River Area Regional Commission's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, supplemental schedules, and the statistical schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance, and is also not a required part of the basic financial statements.



The combining and individual nonmajor fund financial statements, supplemental schedules, and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, supplemental schedules, and schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 12, 2017, on our consideration of the Central Savannah River Area Regional Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Central Savannah River Area Regional Commission's internal control over financial reporting and compliance.

Macon, Georgia
December 12, 2017



Mauldin & Jerkins, LLC

[This page is intentionally blank.]

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Central Savannah River Area Regional Commission (Commission), we offer readers of the Commission's financial statements this narrative overview and analysis of the financial activities of the Commission for the fiscal year (FY) ended June 30, 2017. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Commission's financial statements, which follow this narrative.

#### FINANCIAL HIGHLIGHTS PRIMARY GOVERNMENT

- The assets of the Commission exceeded its liabilities at the close of the fiscal year by \$3,563,976 (net position). Of this amount, \$3,035,578 (unrestricted net position) is available to meet the Commission's ongoing obligations.
- Net position increased by \$238,202 compared to an increase of \$138,928 for the prior year.
- Expenses of governmental and business activities exceeded program revenues by \$224,181.
   Assessments covered this deficit. The remaining member and special assessments of \$232,000 (\$456,181 \$224,181), plus the investment income of \$6,202 represents the \$238,202 net change in position. This analysis is in accordance with the Commission's policy to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues.
- As of the close of the current fiscal year, the Commission's governmental funds reported combined ending fund balances of \$3,144,860 an increase of \$249,945 from the prior year. The nonspendable portion is \$295, the committed portion is \$30,038 and the unrestricted is \$3,114,527, which is available to meet the Commission's ongoing obligations. The unrestricted portion represents 26.01% of all governmental funds expenditures, which is 7.33% less than the Commission's policy of 33.34% of unrestricted fund balance.

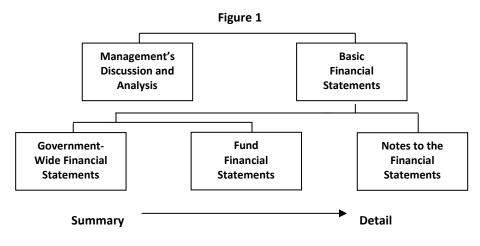
#### FINANCIAL HIGHLIGHTS COMPONENT UNITS (CUs)

- The assets of the CUs exceeded their liabilities at the close of the fiscal year by \$4,941,324 (net position). Of this amount, \$4,885,098 (unrestricted net position) is available to meet ongoing obligations.
- The CUs net position decreased by \$38,181 compared to an increase of \$139,926 for the prior year.
- Operating revenues decreased \$106,283 and operating expenses increased \$70,892.
- Long-term debt decreased \$180,010 due to continuing annual note payments.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the Commission's basic financial statements. The Commission's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Commission with government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Commission. See figure 1 on the next page.

#### **Required Components of Annual Financial Report**



#### **BASIC FINANCIAL STATEMENTS**

The first two statements (pages 26 through 28) in the basic financial statements are the Government-wide Financial Statements (GWFS). They provide both short and long-term information about the Commission's financial status. The GWFS include not only the Commission itself, but also its Component Units (CUs). These CUs, even though they are legally separate, are included in the basic financial statements because the Commission is financially accountable and appoints their governing board. The next statements (pages 29 through 37) are Fund Financial Statements. These statements focus on the activities of the individual parts of the Commission's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the proprietary fund statements; 3) the fiduciary fund statements; and 4) the combining statements for the discretely presented CUs.

The next section of the basic financial statements is the notes. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, supplemental information is provided to show details about the Commission's operations, programs, and activities.

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The government-wide financial statements are designed to provide the reader with a broad overview of the Commission's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Commission's financial status as a whole.

The two government-wide statements present the Commission's net position and explain how they have changed. Net position is the difference between the Commission's total assets, liabilities, and deferred inflows/outflows. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

The government-wide statements are divided into two categories: 1) governmental activities and 2) business-type activities. The governmental activities include most of the Commission's basic services such as aging services, regional transportation services, planning & zoning, services to member governments, and support. Member assessments and Federal, State, and contracts from other governments finance these activities. The business-type activities are those for which the Commission charges a fee to customers (Herman Lodge Micro Loan Fund).

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide a more detailed look at the Commission's activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Commission, like all other governmental entities in Georgia, uses fund accounting to ensure and

reflect compliance (or non-compliance) with finance-related legal requirements. All of the funds of the Commission are divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Commission's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash and the amount of funds left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are financial resources available to finance the Commission's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

An internal operating budget for the general, grants and contracts, and internal service funds is prepared by the Commission for management purposes. The budget is not subject to review or approval by the Legislature of the State of Georgia and, therefore, is not considered a legally adopted budget.

Proprietary Funds –The Commission maintains two different types of proprietary funds. Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Commission uses an enterprise fund to account for the operation of its micro loan program. *Internal service funds* are an accounting device used to accumulate and allocate cost internally among the Commission's various grants and contracts. The Commission uses an internal service fund (Cost Allocation Fund) to account for indirect costs, payroll and fringe benefit payments and their allocation, recording and allocation of facilities costs, and the receipt and disbursement of all the Commission's funds. Because these services predominantly benefit governmental rather than business-type functions, the Cost Allocation Fund is reported with governmental activities in the government-wide financial statements.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the Commission. The Commission has two fiduciary funds: one pension trust fund and one agency fund.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements start on page 38 of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Commission's programs, activities, and operations.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In this case, the Commission's assets exceed liabilities by \$3,563,976 at the close of June 30, 2017, an increase over the prior year.

#### Central Savannah River Area Regional Commission Net Position – Primary Government Figure 2

|   |    |                      |    |                      |    | Primary G           | over | nment   |    |              |    |               |    |                      |       |                      |
|---|----|----------------------|----|----------------------|----|---------------------|------|---------|----|--------------|----|---------------|----|----------------------|-------|----------------------|
|   |    |                      | G  | overnmental          |    |                     |      |         | Bu | siness-type  |    |               |    |                      |       |                      |
|   |    |                      |    | Activities           |    |                     |      |         |    | Activities   |    |               |    |                      | Γotal |                      |
|   |    | 2017                 |    | 2016                 |    | Change              |      | 2017    |    | 2016         |    | Change        |    | 2017                 |       | 2016                 |
| Current and other assets                                | \$ | 6,043,269            | \$ | -,,-                 | \$ | 447,451             | \$   | 123,480 | \$ | 134,606      | \$ | (11,126)      | \$ | 6,166,749            | \$    | 5,730,424            |
| Capital assets Total assets                             | \$ | 528,398<br>6,571,667 | \$ | 566,002<br>6,161,820 | \$ | (37,604)<br>409,847 | \$   | 123,480 | \$ | 134,606      | \$ | (11,126)      | \$ | 528,398<br>6,695,147 | \$    | 566,002<br>6,296,426 |
| Long-term liabilities                                   | Ś  | 147,871              | Ś  | 139,861              | Ś  | 8,010               | Ś    | _       | Ś  | -            | Ś  | -             | \$ | 147,871              | Ś     | 139,861              |
| Other liabilities                                       |    | 2,982,683            |    | 2,830,791            |    | 151,892             |      | 617     |    | -            |    | 617           | ,  | 2,983,300            |       | 2,830,791            |
| Total Liabilities                                       |    | 3,130,554            |    | 2,970,652            |    | 159,902             |      | 617     |    | -            |    | 617           |    | 3,131,171            |       | 2,970,652            |
| Net position: Investment in capital assets Unrestricted |    | 528,398<br>2,912,715 |    | 566,002<br>2,625,166 | •  | (37,604)<br>287,549 |      | 122,863 |    | -<br>134,606 |    | -<br>(11,743) |    | 528,398<br>3,035,578 |       | 566,002<br>2,759,772 |
| Total net position                                      | \$ | 3,441,113            | \$ | 3,191,168            | \$ | 249,945             | \$   | 122,863 | \$ | 134,606      | \$ | (11,743)      | \$ | 3,563,976            | \$    | 3,325,774            |

A small portion of the net position, \$528,398 (15.36%), reflects the Commission's investment in capital assets (e.g. vehicles, office furniture, leasehold improvements and equipment). The Commission uses these capital assets to support staff. These assets are not available for future spending. The remaining portion of the Commission's net position, \$2,912,175 is available to meet the Commission's ongoing obligations to members and creditors.

The Commission finances ninety-six (96%) of its services through intergovernmental grants and contracts and, as a result, growth in net position is limited. The majority of these grants and contracts operate on a reimbursable basis (revenues are limited to the actual costs incurred). Receivables, loans receivable, amounts due from component units, and prepaid items represent forty percent (40%) or \$2,432,051 of the Commission's current assets. The average collection period ranges from forty-five to sixty days, requiring the Commission to maintain sufficient levels of cash to support current obligations. The Commission does not possess the corporate power to borrow therefore, it must maintain a sufficient level of net position to sustain and support continued growth in services to members and investment in capital assets.

## Central Savannah River Area Regional Commission Change in Net Position - Primary Government Figure 3

|   |              |              | Primary Gove | ernment    |               |            |              |             |
|---|--------------|--------------|--------------|------------|---------------|------------|--------------|-------------|
|   |              | Governmental |              |            | Business-type |            |              |             |
|   |              | Activities   |              |            | Activities    |            | Tot          | al          |
|   | 2017         | 2016         | Change       | 2017       | 2016          | Change     | 2017         | 2016        |
| evenues:                                  |              |              |              |            |               |            |              |             |
| Program revenues:                         |              |              |              |            |               |            |              |             |
| Charges for services                      | \$ 1,102,309 | \$ 1,429,933 | \$ (327,624) | \$ 10,162  | \$ 12,942     | \$ (2,780) | \$ 1,112,471 | \$ 1,442,87 |
| Operating grants                          | 10,662,604   | 10,073,572   | 589,032      | -          | -             | -          | 10,662,604   | 10,073,57   |
| General revenues:                         |              |              |              |            |               |            |              |             |
| Member assessments                        | 454,901      | 454,901      | -            | -          | -             | -          | 454,901      | 454,90      |
| Special assessment                        | 1,280        | 17,460       | (16,180)     | -          | -             | -          | 1,280        | 17,46       |
| Investment income (loss)                  | 6,202        | 1,746        | 4,456        | -          | -             | -          | 6,202        | 1,7         |
| Loss on retirement of                     |              |              |              |            |               |            |              |             |
| equipment                                 | -            | (12,202)     | 12,202       | -          | -             | -          | -            | (12,2       |
| Total revenues                            | 12,227,296   | 11,965,410   | 261,886      | 10,162     | 12,942        | (2,780)    | 12,237,458   | 11,978,3    |
| xpenses:                                  |              |              |              |            |               |            |              |             |
| General government                        | 32,222       | 105,522      | (73,300)     | -          | -             | -          | 32,222       | 105,5       |
| Aging services                            | 5,677,585    | 5,784,454    | (106,869)    | -          | -             | -          | 5,677,585    | 5,784,4     |
| Regional transportation services          | 2,330,840    | 2,168,246    | 162,594      | -          | -             | -          | 2,330,840    | 2,168,2     |
| Workforce development                     | 2,428,798    | 2,263,313    | 165,485      | -          | -             |            | 2,428,798    | 2,263,3     |
| Planning and zoning services              | 307,051      | 305,533      | 1,518        | -          | -             | -          | 307,051      | 305,5       |
| Local government services                 | 353,887      | 364,854      | (10,967)     | -          | -             | -          | 353,887      | 364,8       |
| Economic development support services     | 106,516      | 168,149      | (61,633)     | -          | -             | -          | 106,516      | 168,1       |
| Management of local development companies | 740,452      | 658,975      | 81,477       | -          | -             | -          | 740,452      | 658,9       |
| Micro loan program                        | -            | -            | -            | 21,905     | 20,378        | 1,527      | 21,905       | 20,3        |
| Total expenses                            | 11,977,351   | 11,819,046   | 158,305      | 21,905     | 20,378        | 1,527      | 11,999,256   | 11,839,4    |
| Increase (Decrease) in net position       | 249,945      | 146,364      | 103,581      | (11,743)   | (7,436)       | (4,307)    | 238,202      | 138,9       |
| Net positon - beginning                   | 3,191,168    | 3,044,804    | 146,364      | 134,606    | 142,042       | (7,436)    | 3,325,774    | 3,186,8     |
|   | 5,151,100    | 3,344,004    | _+0,50+      | \$ 122,863 | \$ 134,606 \$ | ` ' '      | 5,525,774    | \$ 3,325,7  |

Governmental activities increased the Commission's net position by \$249,945 while business activities used \$11,743 resulting in a net growth in net position of \$238,202. In accordance with the Commission's policy to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues this increase represents remaining member assessments plus investment income and less the loss on retirement of equipment.

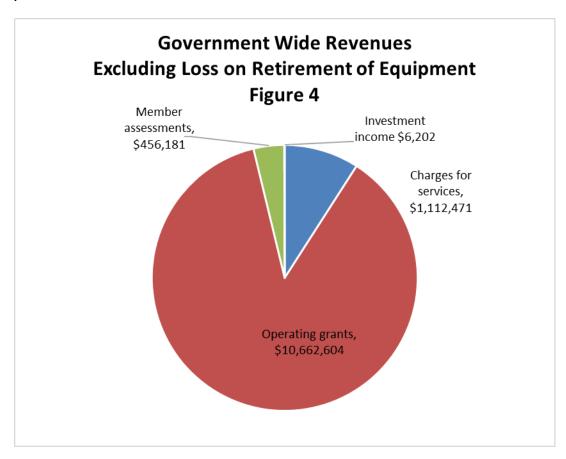
The Commission's \$249,945 increase in governmental activities for FY17 is a \$103,581 increase from FY16. The Commission has two activities that are incentive/fee based. These programs contributed \$114,187 to the overall increase in governmental activities. All of the Commission's remaining activities taken together resulted in a \$295,048 deficit. Except for the coordinated regional transportation, contracts for the preparation of hazard mitigation plans, and preparation of block grant applications, all of the Commission's Federal and State grants/contracts are reimbursement based; meaning revenues are limited to expenses. Continued growth and stability in net position is dependent upon the successful management of grants/contracts expenditures to revenues.

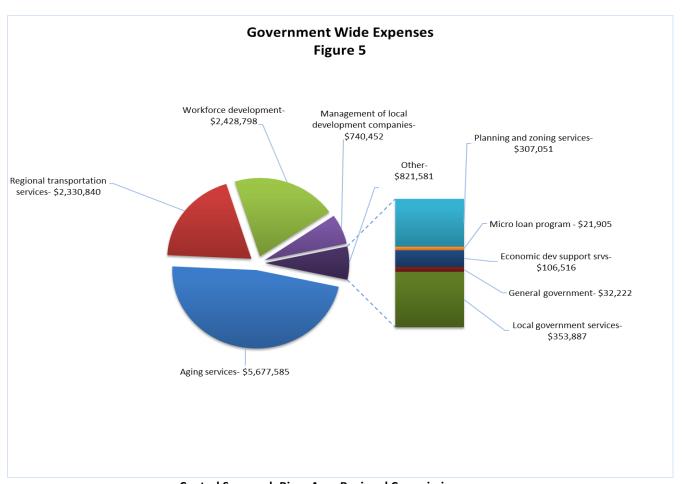
Governmental program revenues increased \$261,408 and general revenues increased \$487. Operating grants increased \$589,032 and charges for services decreased \$327,624. Operating grants increased \$281,542 for aging services, \$171,870 for regional transportation, and \$159,487 for work force training. The increase in aging, regional transportation, and work force development is the result of additional appropriated funds by the federal & state governments. Economic development decreased \$23,793, this is a three year grant and funds where not earned evenly, resulting in the use of available funds before the end of the grant.

Charges for services decreased \$327,624. Aging services decreased \$419,504 as result of the end of a special demonstration project. Planning services decreased \$4,153 due to the completion special projects. Local government services increased \$14,950 due to increased activity in the administration of grants. Management of the local development companies increased \$81,477 due to increases in personnel and indirect costs. (Revenues for this activity, paid by the component unit, always equal the cost.)

Total governmental expenses increased \$158,305. This increase is consistent with the increases in program revenues. However, the overall increase in program revenues exceeds this increase by \$103,103. Costs for the transportation, work force training, planning, and management of local development companies activities increased consistent with program revenues. Aging services costs decreased consistent with the net decrease in revenues for the activity. Local government services and economic development both had decreases. Decreases are the direct result of staff activities during the fiscal year. All of the federal and state grants require a local match in addition to the grant amount awarded, these additional costs generally represent match. In some cases, the required match is exceeded due to scope or cost overruns. Overall changes in functional expenses generally mirrored changes in operating grants and charges for services for activities identified in the above paragraph.

Business-type activities decreased the Commission's net position by \$11,743 compared to a decrease of \$7,436 for the prior year. The Herman Lodge Micro Loan Program (MLP) accounted for all of the decrease. Charges for services in the MLP decreased \$2,780 compared to a decrease of \$2,172 to the prior year. Interest income from loans decreased \$2,595 while late fees decreased \$185. Interest income changes are consistent with changes in portfolio interest rate changes and continuing principal reductions. Expenses increased \$1,527 due to increases in personnel and allocated costs.





Central Savannah River Area Regional Commission Net Position – Component Units Figure 6

| Component Units       |                          |           |    |           |    |           |  |  |  |  |  |
|-----------------------|--------------------------|-----------|----|-----------|----|-----------|--|--|--|--|--|
|                       | Business Type Activities |           |    |           |    |           |  |  |  |  |  |
|                       |                          | 2017      |    | 2016      |    | Change    |  |  |  |  |  |
| Other assets          | \$                       | 1,790,644 | \$ | 2,036,975 | \$ | (246,331) |  |  |  |  |  |
| Loans receivable      |                          | 5,122,624 |    | 4,993,012 |    | 129,612   |  |  |  |  |  |
| Capital assets        |                          | 56,226    |    | 61,535    |    | (5,309)   |  |  |  |  |  |
| Total assets          | \$                       | 6,969,494 | \$ | 7,091,522 | \$ | (122,028) |  |  |  |  |  |
|                       |                          |           |    |           |    |           |  |  |  |  |  |
| Long-term liabilities | \$                       | 1,472,742 | \$ | 1,652,752 | \$ | (180,010) |  |  |  |  |  |
| Other liabilities     |                          | 555,428   |    | 459,265   |    | 96,163    |  |  |  |  |  |
| Total Liabilities     |                          | 2,028,170 |    | 2,112,017 |    | (83,847)  |  |  |  |  |  |
| Net position:         |                          |           |    |           |    |           |  |  |  |  |  |
| Investment in capital |                          |           |    |           |    |           |  |  |  |  |  |
| assets                |                          | 56,226    |    | 61,535    |    | (5,309)   |  |  |  |  |  |
| Unrestricted          |                          | 4,885,098 |    | 4,917,970 |    | (32,872)  |  |  |  |  |  |
| Total net position    | \$                       | 4,941,324 | \$ | 4,979,505 | \$ | (38,181)  |  |  |  |  |  |

## Central Savannah River Area Regional Commission Change in Net position - Component Units Figure 7

| Component Units          |                          |           |        |           |    |           |  |  |  |  |  |
|--------------------------|--------------------------|-----------|--------|-----------|----|-----------|--|--|--|--|--|
|                          | Business Type Activities |           |        |           |    |           |  |  |  |  |  |
|                          |                          | 2017      | Change |           |    |           |  |  |  |  |  |
| Revenues:                |                          |           |        |           |    |           |  |  |  |  |  |
| Program revenues:        |                          |           |        |           |    |           |  |  |  |  |  |
| Interest - program loans | \$                       | 317,178   | \$     | 313,541   | \$ | 3,637     |  |  |  |  |  |
| Late charges             |                          | 8,899     |        | 5,540     |    | 3,359     |  |  |  |  |  |
| Loan servicing fees      |                          | 597,696   |        | 595,117   |    | 2,579     |  |  |  |  |  |
| Loan processing fees     |                          | 122,283   |        | 237,184   |    | (114,901) |  |  |  |  |  |
| Miscellaneous            |                          | 3,555     |        | 4,512     |    | (957)     |  |  |  |  |  |
| General revenues:        |                          |           |        |           |    |           |  |  |  |  |  |
| Interest                 |                          | 7,265     |        | 9,300     |    | (2,035)   |  |  |  |  |  |
| Total revenues           |                          | 1,056,876 |        | 1,165,194 |    | (108,318) |  |  |  |  |  |
| Expenses:                |                          |           |        |           |    |           |  |  |  |  |  |
| Operating costs          |                          | 976,614   |        | 959,205   |    | 17,409    |  |  |  |  |  |
| Bad debts                |                          | 100,933   |        | 47,450    |    | 53,483    |  |  |  |  |  |
| Interest                 |                          | 17,510    |        | 18,613    |    | (1,103)   |  |  |  |  |  |
| Total expenses           |                          | 1,095,057 |        | 1,025,268 |    | 69,789    |  |  |  |  |  |
| Change in net position   |                          | (38,181)  |        | 139,926   |    | (178,107) |  |  |  |  |  |
|                          |                          |           |        |           |    |           |  |  |  |  |  |
| Net position - beginning |                          | 4,979,505 |        | 4,839,579 |    | 139,926   |  |  |  |  |  |
| Net position - ending    | \$                       | 4,941,324 | \$     | 4,979,505 | \$ | (38,181)  |  |  |  |  |  |

The CUs' total net position decreased by \$38,181 compared to an increase of \$139,926 for the prior year. Interest from program loans and late charges in aggregate were relatively the same as the prior year. Servicing fees also were stable. Servicing fees are a function of the number of 504 loans served during a fiscal year and over time should be an upward trend. The prepayment of a 504 may impact servicing fees received. Processing fees were down \$114,901 compared to a \$7,966 decrease for the prior year. Processing fees are not received until the 504 debenture is closed and sold resulting in variations year to year. Processing and servicing fees are a percentage of the Small Business Administration's (SBA) 504 loan amount.

The CU's processed twenty-five (25) new loans for a total of \$8,159,655 during FY17. The CSRA Local Development Corporation (CSRA LDC) processed fifteen (15) new loans and lost thirty-one (31) due to payoffs and liquidations. The CSRA LDC is now receiving servicing fees on two hundred and twenty (220) loans compared to two hundred thirty-six (226) the prior year. Servicing fees are received over the life of the loan. The level of servicing fees should be a linear growth over time; however the size of loans closed and the number of prepayments has a significant impact on this growth. Over the past several fiscal years there have been a significant number of payoffs as commercial bank have more capital to lend at a more attractive rate.

Operating expenses increased primarily as a result of increases in personnel costs, travel, conferencessponsorships, and facilities cost allocated. The personnel cost increase is directly related to increase in staff compensation. Travel and conferences increased due to an aggressive marketing to banks throughout Georgia and parts of South Carolina. The allocated facility cost represents the cost of space. There were changes in other cost objects, but increases tended to be offset by decreases. The CU's increased its allowance for bad debts \$100,933 due to a number of substandard loans. The CU's utilize a rating system and reviews all loans annually. Problem loans are followed closely on a monthly basis by staff.

SBA regulations allow the CSRA LDC to operate anywhere in Georgia and South Carolina. The regulations not only allow the CSRA LDC to compete anywhere in Georgia but also allows other certified development companies (CDC) operating in Georgia to compete in the Commission's operating area. Due to a continuing and strong marketing program, the CSRA LDC is making a strong penetration into other areas of Georgia, especially in the metro Atlanta area. The CSRA LDC continues to be strong outside its original operating area. During FY17 SBA approved twentynine (29) loans, eighteen (18) outside the CSRA area compared to seventeen (17) in FY16 ten (10) outside the CSRA area.

#### FINANCIAL ANALYSIS OF THE COMMISSION'S FUNDS

As noted earlier, the Commission uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Commission maintains two governmental funds a *general fund* and *grants and contracts fund*. The focus of the Commission's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources.

Due to the nature of the Commission's operations, the only reconciling items between the GWFS Statement of Net Position and the governmental funds Balance Sheet is the net position (\$296,253) of the cost allocation fund (CAF) included as a governmental activity in the GWFS. There are no reconciling item between GWFS Statement of Activities and the governmental funds operating statement. As a result, the information in the governmental funds statement is not significantly different from that in the GWFS. Governmental fund balances increased by \$249,945 just as in the GWFS. The Commission operates its grant and contract fund on a breakeven basis transferring funds as needed from the general fund to cover deficits and transferring the excess of fixed fee revenues over expenditures to the general fund. As a result, the \$249,945 increase in the general fund balances represents member assessments available to fund future operating periods.

The Commission's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Factors concerning the operations of the proprietary funds are addressed in the discussion of the Commission's business-type activities. The net position of the of indirect cost fund did not change. Total indirect costs increased \$29,244 primarily in personnel.

Net position held in trust for participants increased \$241,357 from \$5,581,966 to \$5,823.323. Investment income increased \$817,736 compared to an investment loss of \$69,844 for the prior year. This is reflective of the upturn in the markets since June 30, 2016. Total additions were \$463,303 with payments to participants of \$969,539. During the year several current long-term employees took in-service withdrawals resulting in this significant payment.

#### **CAPITAL ASSETS**

The Commission's capital assets for its governmental and business—type activities as of June 30 are \$584,624 (net of accumulated depreciation). These assets include furniture, fixtures, equipment, vehicles, and leasehold improvements. Leasehold improvements represent sixty-eight percent (68%) of this net. Capital assets are defined by the Commission as assets with an initial, individual cost of more than \$5,000 and an estimated useful life beyond one year. Most of the Commission's capital purchases are below this threshold. Therefore, over time the Commission's investment in capital assets will generally decline.

Additional information on the Commission's capital assets can be found in note 1.I and 3.D of the basic financial statements.

## Central Savannah River Area Regional Commission Capital Assets (net of depreciation) Figure 8

| Primary Government     |    |              |    |         |            |         |      |        |    |         |      |         |  |
|------------------------|----|--------------|----|---------|------------|---------|------|--------|----|---------|------|---------|--|
|                        |    | Governmental |    |         |            | Busines | s-ty | ре     |    |         |      |         |  |
|                        |    | Activities   |    |         | Activities |         |      |        |    | Total   |      |         |  |
|                        |    | 2017 2016    |    |         | 2017 2016  |         |      | 2017   |    |         | 2016 |         |  |
|                        |    |              |    |         |            |         |      |        |    |         |      |         |  |
| Leasehold improvements | \$ | 349,290      | \$ | 374,600 | \$         | 51,048  | \$   | 54,975 | \$ | 400,338 | \$   | 429,575 |  |
| Property & equipment   |    | 168,186      |    | 176,384 |            | 5,178   |      | 6,560  |    | 173,364 |      | 182,944 |  |
| Vehicles               |    | 10,922       |    | 15,018  |            | -       |      | -      |    | 10,922  |      | 15,018  |  |
| Totals                 | \$ | 528,398      | \$ | 566,002 | \$         | 56,226  | \$   | 61,535 | \$ | 584,624 | \$   | 627,537 |  |
|                        |    | _            |    | -       |            | _       |      |        |    | _       |      |         |  |

#### **ECONOMIC FACTORS AFFECTING THE COMMISSION'S FUTURE**

The Commission's financial position is directly affected by the level of State funding and Federal appropriations available for those activities undertaken by the Commission to assist its members. The Commission derived over eighty-seven percent (87%) of its governmental activities' income from Federal and State grants. The Commission's continued success is dependent upon its ability to provide services in a wide variety of programmatic areas to meet the needs of its members.

#### **REQUESTS FOR INFORMATION**

This report is designed to provide an overview of the Commission's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be addressed to L. Mack Shealy, CPA, CGMA, CGFM, CICA, CFO, at 3626 Walton Way Extension, Suite 300, and Augusta, Georgia 30909-6420.

## BASIC FINANCIAL STATEMENTS

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF NET POSITION June 30, 2017

|  |     | PRI        | MARY GOVERI    | NMENT         | COMPONENT UNITS |    |           |  |
|--|-----|------------|----------------|---------------|-----------------|----|-----------|--|
|  | GO\ | /ERNMENTAL | BUSINESS-T     | YPE           |                 |    |           |  |
|  |     | ACTIVITIES | ACTIVITIE      | <u> </u>      | TOTAL           |    | COMBINED  |  |
| ASSETS                                       |     |            |                |               |                 |    |           |  |
| Current Assets:                              |     |            |                |               |                 |    |           |  |
| Cash and cash equivalents                    | \$  | 3,709,666  | \$             | - \$          | 3,709,666       | \$ | 1,670,162 |  |
| Investments                                  |     | -          |                | -             | -               |    | 97,688    |  |
| Receivables                                  |     | 2,097,972  |                | -             | 2,097,972       |    | 2,900     |  |
| Loans receivable, net                        |     | -          | 27,            | 759           | 27,759          |    | 639,000   |  |
| Due from component units                     |     | 261,314    |                | -             | 261,314         |    | -         |  |
| Internal balances                            |     | (76,467)   | 76,            | 467           | -               |    | -         |  |
| Prepaid items                                |     | 45,006     | -              |               | 45,006          |    |           |  |
| Total current assets                         |     | 6,037,491  | 104,           | 226           | 6,141,717       |    | 2,409,750 |  |
| Non-Current Assets:                          |     |            |                |               |                 |    |           |  |
| Non-current portion of loans receivable, net |     | -          | 19,            | 254           | 19,254          |    | 4,483,624 |  |
| Capital assets, net                          |     | 528,398    |                | -             | 528,398         |    | 56,226    |  |
| Security deposit                             |     | 5,778      |                | -             | 5,778           |    | -         |  |
| Premium on loan                              |     |            |                |               |                 |    | 19,894    |  |
| Total non-current assets                     |     | 534,176    | 19,            | 254           | 553,430         |    | 4,559,744 |  |
| Total assets                                 | \$  | 6,571,667  | \$ 123,        | <u>480</u> \$ | 6,695,147       | \$ | 6,969,494 |  |
| LIABILITIES                                  |     |            |                |               |                 |    |           |  |
| Current liabilities:                         |     |            |                |               |                 |    |           |  |
| Accounts payable                             | \$  | 2,547,128  | \$             | 617 \$        | 2,547,745       | \$ | 107,829   |  |
| Accrued liabilities                          |     | 76,752     |                | -             | 76,752          |    | 6,275     |  |
| Due to primary government                    |     | -          |                | -             | -               |    | 261,314   |  |
| Compensated absences payable                 |     | 242,675    |                | -             | 242,675         |    | -         |  |
| Unearned revenues                            |     | 116,128    |                | -             | 116,128         |    | -         |  |
| Notes payable                                |     |            |                |               |                 |    | 180,010   |  |
| Total current liabilities                    |     | 2,982,683  |                | 617           | 2,983,300       |    | 555,428   |  |
| Noncurrent liabilities:                      |     |            |                |               |                 |    |           |  |
| Notes payable                                |     | -          |                | -             | -               |    | 1,472,742 |  |
| Compensated absences payable                 |     | 147,871    |                |               | 147,871         |    |           |  |
| Total noncurrent liabilities                 |     | 147,871    |                |               | 147,871         |    | 1,472,742 |  |
| Total liabilities                            |     | 3,130,554  |                | 617           | 3,131,171       |    | 2,028,170 |  |
| NET POSITION                                 |     |            |                |               |                 |    |           |  |
| Investment in capital assets                 |     | 528,398    |                | -             | 528,398         |    | 56,226    |  |
| Unrestricted                                 |     | 2,912,715  | 122,           | 863           | 3,035,578       |    | 4,885,098 |  |
| Total net position                           |     | 3,441,113  | 122,           | 863           | 3,563,976       |    | 4,941,324 |  |
| Total liabilities and net position           | \$  | 6,571,667  | <u>\$ 123,</u> | <u>480</u> \$ | 6,695,147       | \$ | 6,969,494 |  |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED June 30, 2017

**Program Revenues** 

| Functions/Programs                        |               |                             |              |                  |            |
|---|---------------|-----------------------------|--------------|------------------|------------|
| Functions/Programs                        |               | Expenses                    | Charges for  |                  |            |
|   | Expenses      | Allocation                  | Services     | Operating Grants | g Grants   |
| Primary government:                       |               |                             |              |                  |            |
| Governmental activities:                  |               |                             |              |                  |            |
| General government                        | \$ 1,148,638  | 1,148,638 \$ (1,116,416) \$ | \$ 2,147     | \$               | '          |
| Aging services                            | 5,165,396     | 512,189                     | 59,079       | 5,5              | 5,549,085  |
| Regional transportation services          | 2,326,276     | 4,564                       | •            | 2,3              | 2,382,204  |
| Workforce development                     | 2,222,251     | 206,547                     | •            | 2,4              | 2,422,800  |
| Planning and zoning services              | 236,119       | 70,932                      | 8,260        |                  | 268,000    |
| Local government services                 | 268,493       | 85,394                      | 284,185      |                  | 4,091      |
| Economic development support services     | 81,748        | 24,768                      | 8,186        |                  | 36,424     |
| Management of local development companies | 534,079       | 206,373                     | 740,452      |                  | -          |
| Total governmental activities             | 11,983,000    | (5,649)                     | 1,102,309    | 10,6             | 10,662,604 |
| Business type activities:                 |               |                             |              |                  |            |
| Herman Lodge Micro loan program           | 16,256        | 5,649                       | 10,162       |                  | •          |
| Total business type activities            | 16,256        | 5,649                       | 10,162       |                  | -          |
| Total primary government                  | \$ 11,999,256 | ٠                           | \$ 1,112,471 | \$ 10,6          | 10,662,604 |
| Component units:                          |               |                             |              |                  |            |
| Business lending services                 | \$ 1,095,057  |                             | \$ 1,049,611 | \$               | 1          |
| Total component units                     | \$ 1,095,057  |                             | \$ 1,049,611 | Ŷ                | 1          |

Continued on next page.

The accompanying notes are an integral part of this statement.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED June 30, 2017

|  |                      | rillialy doverillient |                      |                       |
|--|----------------------|-----------------------|----------------------|-----------------------|
|  | Governmental         | Business-Type         |                      |                       |
| Functions/Programs                                 | Activities           | Activities            | Total                | Component Units       |
| Primary government:                                |                      |                       |                      |                       |
| Governmental activities:                           |                      |                       |                      |                       |
| General government                                 | \$ (30,075)          | \$ -                  | (30,075)             | ·<br>•                |
| Aging services                                     | (69,421)             | •                     | (69,421)             | •                     |
| Regional transportation services                   | 51,364               | •                     | 51,364               | •                     |
| Workforce development                              | (866'5)              | •                     | (866'5)              |                       |
| Planning and zoning services                       | (30,791)             | •                     | (30,791)             | •                     |
| Local government services                          | (65,611)             | •                     | (65,611)             | •                     |
| Economic development support services              | (61,906)             | 1                     | (61,906)             |                       |
| Management of local development companies          | - (967, 616)         | 1                     | - (96) (16)          |                       |
| וסנמו פסעפוווויפוונמן מכנועונופט                   | (004,212)            | '  <br>               | (004,212)            |                       |
| Business type activities:<br>Micro loan program    | •                    | (11,743)              | (11,743)             | •                     |
| Total business type activities                     |                      | (11,743)              | (11,743)             |                       |
| Total primary government                           | (212,438)            | (11,743)              | (224,181)            |                       |
| Component units:                                   |                      |                       |                      |                       |
| Business lending services                          |                      | '                     |                      | (45,446)              |
| Total component units                              |                      |                       |                      | (45,446)              |
| General revenues:                                  |                      |                       |                      |                       |
| Member assessments                                 | 454,901              | •                     | 454,901              |                       |
| Special assessments                                | 1,280                | •                     | 1,280                | •                     |
| Investment income                                  | 6,202                | '                     | 6,202                | 7,265                 |
| Total general revenues                             | 462,383              | <br> -<br>            | 462,383              | 7,265                 |
| Change in net position<br>Net position - beginning | 249,945<br>3,191,168 | (11,743)<br>134,606   | 238,202<br>3,325,774 | (38,181)<br>4,979,505 |
| Net position - ending                              | \$ 3.441.113         | \$ 122.863 \$         | 3.563,976            | \$ 4.941.324          |

The accompanying notes are an integral part of this statement.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2017

|  | _     | GENERAL        |      | RANTS AND<br>ONTRACTS<br>FUND | GO | TOTAL<br>VERNMENTAL<br>FUNDS |
|--|-------|----------------|------|-------------------------------|----|------------------------------|
| ASSETS   |       |                |      |                               |    |                              |
| Cash and cash equivalents  | \$    | -              | \$   | 25                            | \$ | 25                           |
| Receivables  |       | 1,528          |      | 2,090,965                     |    | 2,092,493                    |
| Due from other funds   |       | 3,106,443      |      | 240,466                       |    | 3,346,909                    |
| Due from component units Prepaid items   |       | 39,511<br>295  |      | 221,803<br>25,548             |    | 261,314<br>25,843            |
| Total assets   | \$    | 3,147,777      | \$   | 2,578,807                     | \$ | 5,726,584                    |
| LIABILITIES AND FUND BALANCES Liabilities:   |       |                |      |                               |    |                              |
| Accounts payable   | \$    | 2,090          | \$   | 2,463,506                     | \$ | 2,465,596                    |
| Unearned revenues  | _     | 827            |      | 115,301                       |    | 116,128                      |
| Total liabilities  | _     | 2,917          |      | 2,578,807                     |    | 2,581,724                    |
| Fund balances:   |       |                |      |                               |    |                              |
| Nonspendable:  |       |                |      |                               |    |                              |
| Prepaid items  |       | 295            |      | -                             |    | 295                          |
| Committed:   |       |                |      |                               |    |                              |
| Special aging assessments  |       | 30,038         |      | -                             |    | 30,038                       |
| Unassigned   | _     | 3,114,527      |      |                               |    | 3,114,527                    |
| Total fund balances  | _     | 3,144,860      |      | -                             |    | 3,144,860                    |
| Total liabilities and fund balances  | \$    | 3,147,777      | \$   | 2,578,807                     |    |                              |
| Amounts reported for governmental activities in are different because:   | the s | statement of   | net  | position                      |    |                              |
| An internal service fund is used by managemer administrative costs to individual funds. The as service fund are included in governmental activ | sets  | and liabilitie | s of | the internal                  |    |                              |
| position.  |       |                |      |                               |    | 296,253                      |
| Net position of governmental activities  |       |                |      |                               | \$ | 3,441,113                    |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED June 30, 2017

|  |              | <b>GRANTS AND</b> | TOTAL         |
|--|--------------|-------------------|---------------|
|  |              | CONTRACTS         | GOVERNMENTAL  |
|  | GENERAL      | FUND              | FUNDS         |
| REVENUES                                     |              |                   |               |
| Federal & State grants / contracts           | \$ -         | \$ 10,662,604     | \$ 10,662,604 |
| City, county, or other grants / contracts    | -            | 996,585           | 996,585       |
| Charges for services                         | -            | 103,577           | 103,577       |
| Member assessments                           | 454,901      | -                 | 454,901       |
| Special assessment                           | 1,280        | -                 | 1,280         |
| Other income                                 | 347          | -                 | 347           |
| Investment income                            | 6,202        |                   | 6,202         |
| Total Revenues                               | 462,730      | 11,762,766        | 12,225,496    |
| EXPENDITURES                                 |              |                   |               |
| Current:                                     |              |                   |               |
| General government                           | 31,469       | -                 | 31,469        |
| Aging services                               | 1,502        | 5,676,083         | 5,677,585     |
| Regional transportation services             | -            | 2,330,840         | 2,330,840     |
| Workforce development                        | -            | 2,428,798         | 2,428,798     |
| Planning and zoning services                 | -            | 307,051           | 307,051       |
| Local government services                    | -            | 353,887           | 353,887       |
| Economic development support services        | -            | 106,516           | 106,516       |
| Management of local development companies    |              | 740,452           | 740,452       |
| Total Expenditures                           | 32,971       | 11,943,627        | 11,976,598    |
| Excess (deficiency) of revenues over (under) |              |                   |               |
| expenditures                                 | 429,759      | (180,861)         | 248,898       |
| OTHER FINANCING SOURCES (USES)               |              |                   |               |
| Transfer in                                  | 135,145      | 314,972           | 450,117       |
| Transfer out                                 | (314,959)    | (134,111)         | (449,070)     |
| Total other financing sources (uses)         | (179,814)    | 180,861           | 1,047         |
| Net change in fund balance                   | 249,945      | -                 | 249,945       |
| Fund balance - beginning                     | 2,894,915    |                   | 2,894,915     |
| Fund balance - ending                        | \$ 3,144,860 | \$ -              | \$ 3,144,860  |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF NET POSITION PROPRIETARY FUNDS June 30, 2017

|  | BUSINESS -TY | /PE   |      |            |
|--|--------------|-------|------|------------|
|  | ACTIVITIES   | -     | GOV  | ERNMENTAL  |
|  | ENTERPRISE F | UND   | Δ    | CTIVITIES  |
|  | HERMAN LO    | OGE   |      |            |
|  | MICRO LOA    | N     | COST | ALLOCATION |
|  | PROGRAM      | 1     |      | FUND       |
|  |              |       |      |            |
| ASSETS                                       |              |       |      |            |
| Current Assets:                              |              |       |      |            |
| Cash and cash equivalents                    | \$           | -     | \$   | 3,709,641  |
| Receivables                                  |              | -     |      | 5,479      |
| Loans receivable                             | 2:           | 7,759 |      | -          |
| Due from other funds                         | 70           | 5,467 |      | -          |
| Prepaid items                                |              |       |      | 19,163     |
| Total current assets                         | 104          | 4,226 |      | 3,734,283  |
| Non-Current Assets:                          |              |       |      |            |
| Non-current portion of loans receivable, net | 19           | 9,254 |      | -          |
| Capital assets, net                          |              | -     |      | 528,398    |
| Security deposit                             |              |       |      | 5,778      |
| Total non-current assets                     | 19           | 9,254 |      | 534,176    |
| Total assets                                 | \$ 123       | 3,480 | \$   | 4,268,459  |
| LIABILITIES                                  |              |       |      |            |
| Current liabilities:                         |              |       |      |            |
| Accounts payable                             | \$           | 617   | \$   | 81,532     |
| Accrued liabilities                          |              | -     |      | 76,752     |
| Due to other funds                           |              | -     |      | 3,423,376  |
| Compensated absences payable                 |              |       |      | 242,675    |
| Total current liabilities                    |              | 617   |      | 3,824,335  |
| Noncurrent liabilities:                      |              |       |      |            |
| Compensated absences payable                 |              |       |      | 147,871    |
| Total liabilities                            |              | 617   |      | 3,972,206  |
| NET POSITION                                 |              |       |      |            |
| Investment in capital assets                 |              | -     |      | 528,398    |
| Unrestricted                                 | 12           | 2,863 |      | (232,145)  |
| Total net positon                            |              | 2,863 |      | 296,253    |
| Total liabilities and net position           | \$ 123       | 3,480 | \$   | 4,268,459  |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS

### FOR THE FISCAL YEAR ENDED June 30, 2017

|   | <b>BUSINESS -TYPE</b> |                 |
|---|-----------------------|-----------------|
|   | ACTIVITIES -          | GOVERNMENTAL    |
|   | ENTERPRISE FUND       | ACTIVITIES      |
|   | HERMAN LODGE          |                 |
|   | MICRO LOAN            | COST ALLOCATION |
|   | PROGRAM               | FUND            |
|   | -                     |                 |
| Operating revenues:                         |                       |                 |
| Interest from program loans                 | \$ 9,560              | ¢ .             |
| Late charges                                | 602                   | <b>,</b>        |
| Charges for services                        | -                     | 1,414,899       |
| Total operating revenues                    | 10,162                | 1,414,899       |
| Total operating revenues                    |                       |                 |
| Operating expenses:                         |                       |                 |
| Personal services                           | 13,862                | 669,971         |
| Travel                                      | -                     | 792             |
| Supplies                                    | 754                   | 58,075          |
| Equipment (not capitalized)                 | -                     | 9,160           |
| Professional fees                           | 355                   | 137,980         |
| Telecommunications                          | -                     | 24,014          |
| Maintenance & upkeep - equipment & building | -                     | 50,917          |
| Utilities                                   | -                     | 24,795          |
| Insurance                                   | -                     | 20,362          |
| Dues, subscriptions, & publications         | -                     | 13,157          |
| Rentals - other than real estate            | -                     | 54,207          |
| Rentals - real estate                       | -                     | 194,035         |
| Motor vehicle expense                       | -                     | 9,305           |
| Postage and freight                         | -                     | 6,119           |
| Temporary personnel services                | -                     | 2,196           |
| Cost allocation plan                        | 5,649                 | -               |
| Facilities Cost                             | 1,285                 | 78,265          |
| Depreciation                                |                       | 60,502          |
| Total operating expenses                    | 21,905                | 1,413,852       |
| Operating income (loss) before transfers    | (11,743)              | 1,047           |
| Transfers out                               |                       | (1,047)         |
| Change in net position                      | (11,743)              |                 |
| Total net position - beginning              | 134,606               | 296,253         |
| Total net position - ending                 | \$ 122,863            | \$ 296,253      |
|   |                       |                 |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED June 30, 2017

|  | BUSINESS -TYPE  ACTIVITIES - ENTERPRISE FUNDS |                           |      | ERNMENTAL<br>CTIVITIES     |
|--|---|---------------------------|------|----------------------------|
|  | MICRO   | N LODGE<br>D LOAN<br>GRAM | COST | ALLOCATION<br>FUND         |
| CASH FLOWS FROM OPERATING ACTIVITIES   |   |                           |      |                            |
| Receipts from customers  | \$  | 10,162                    | \$   | -                          |
| Program loan principal repaid  |   | 38,119                    |      | -                          |
| Receipts for interfund services provided   |   | -                         |      | 1,414,899                  |
| Payments for employee services and benefits  |   | (13,862)                  |      | (658,848)                  |
| Payments to suppliers for goods and services   |   | (1,777)                   |      | (702,213)                  |
| Payments for interfund services used   |   | (5,649)                   |      | -                          |
| Receipts from other funds for reimbursment of operating transactions<br>Payments to other funds for reimbursment of operating transactions |   | 39,994<br>(66,987)        |      | 17,340,869<br>(17,479,588) |
| Net cash (used) by operating activities  |   | <u> </u>                  |      | (84,881)                   |
| CASH FLOWS FROM NON CAPITAL FINANCING ACTIVITIES  Transfers to other funds   |   | <u> </u>                  |      | (1,047)                    |
| Net cash (used) by capital financing activities  |   |                           |      | (1,047)                    |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Purchase of capital assets  |   | <u>-</u>                  |      | (22,898)                   |
| Net cash (used) by capital and related financing activities  |   | <u>-</u>                  |      | (22,898)                   |
| Net decrease in cash and cash equivalents Balances - beginning of year   |   | -                         |      | (108,826)<br>3,818,467     |
| Balance - end of year  | \$  |                           | \$   | 3,709,641                  |
| CASH PROVIDED BY OPERATING ACTIVITIES:   |   |                           |      |                            |
| Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash (used) by operating activities:                      | \$  | (11,743)                  | \$   | 1,047                      |
| Depreciation expense   |   | _                         |      | 60,502                     |
| Changes in assets and liabilities:   |   |                           |      | ,                          |
| Receivable - other   |   | _                         |      | 39                         |
| Loans receivable   |   | 38,119                    |      | -                          |
| Due from/to other funds  |   | (26,993)                  |      | (138,719)                  |
| Prepaid expenses   |   | -                         |      | 39,801                     |
| Accounts payable   |   | 617                       |      | (32,424)                   |
| Accrued expenses   |   | -                         |      | (26,250)                   |
| Compensated absences payable   |   |                           |      | 11,123                     |
| Net cash (used) by operations  | \$  | -                         | \$   | (84,881)                   |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF FIDUCIARY NET POSITION June 30, 2017

|  | <br>MPLOYEE     | FLEXIBLE<br>COMPENSATION<br>PLAN - AGENCY FUND |
|--|-----------------|--|
| ASSETS                                       |                 |  |
| Accounts receivable                          | \$<br>120       | \$ -   |
| Investments, at fair value:                  |                 |  |
| Money market mutual funds                    | 177,216         | -  |
| Fixed income mutual funds                    | 61,830          | -  |
| Balanced mutual funds                        | 340,042         | -  |
| Lifestyle balanced mutual funds              | 3,013,156       | -  |
| Equity mutual funds                          | <br>2,230,959   |  |
| Total investments                            | <br>5,823,203   |  |
| Total assets                                 | \$<br>5,823,323 | <u>\$</u>                                      |
| LIABILITIES                                  |                 |  |
| Accounts payable                             | \$<br>          | <u>\$</u>                                      |
| NET POSITION                                 |                 |  |
| Net position restricted for pension benefits | \$<br>5,823,323 |  |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEAR ENDED JUNE 30, 2017

|   | _  | MPLOYEE<br>REMENT PLAN |
|---|----|------------------------|
| ADDITIONS:  |    |                        |
| Employer contributions                            | \$ | 463,303                |
| Investment income                                 |    | 747,892                |
| Total Additions                                   |    | 1,211,195              |
| DEDUCTIONS:                                       |    |                        |
| Fees  |    | 299                    |
| Payments to participants                          |    | 969,539                |
| Total Deductions                                  |    | 969,838                |
| CHANGE IN NET POSITION                            |    | 241,357                |
| NET POSITION RESTRICTED FOR FOR PENSION BENEFITS: |    |                        |
| BEGINNING OF YEAR                                 | _  | 5,581,966              |
| END OF YEAR                                       | \$ | 5,823,323              |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION COMBINING STATEMENT OF NET POSITION - COMPONENT UNITS June 30, 2017

|  |    | CSRA RESOURCE<br>DEVELOPMENT |    | CSRA LOCAL DEVELOPMENT |     | CSRA RURAL<br>LENDING |    |           |
|--|----|------------------------------|----|------------------------|-----|-----------------------|----|-----------|
|  | A( | GENCY, INC.                  | CO | RPORATION, INC.        | AUT | HORITY, INC.          |    | TOTAL     |
| ASSETS                                       |    |                              |    |                        |     |                       |    |           |
| Current Assets:                              |    |                              |    |                        |     |                       |    |           |
| Cash and cash equivalents                    | \$ | 312,982                      | \$ | 459,672                | \$  | 897,508               | \$ | 1,670,162 |
| Investments                                  |    | -                            |    | 97,688                 |     | -                     |    | 97,688    |
| Loans receivable                             |    | 166,115                      |    | 205,896                |     | 266,989               |    | 639,000   |
| Other receivable                             |    | <u>-</u>                     |    | 2,900                  |     |                       |    | 2,900     |
| Total current assets                         |    | 479,097                      |    | 766,156                |     | 1,164,497             |    | 2,409,750 |
| Non-Current Assets:                          |    |                              |    |                        |     |                       |    |           |
| Non-current portion of loans receivable, net |    | 1,304,928                    |    | 1,660,525              |     | 1,518,171             |    | 4,483,624 |
| Capital assets, net                          |    | -                            |    | 56,226                 |     | -                     |    | 56,226    |
| Premium on loan, net                         |    | -                            |    |                        |     | 19,894                |    | 19,894    |
| Total non-current assets                     |    | 1,304,928                    |    | 1,716,751              |     | 1,538,065             |    | 4,559,744 |
| Total Assets                                 | \$ | 1,784,025                    | \$ | 2,482,907              | \$  | 2,702,562             | \$ | 6,969,494 |
| LIABILITIES                                  |    |                              |    |                        |     |                       |    |           |
| Current liabilities:                         |    |                              |    |                        |     |                       |    |           |
| Accounts Payable                             | \$ | 901                          | \$ | 105,985                | \$  | 943                   | \$ | 107,829   |
| Accrued liabilities                          |    | -                            |    | -                      |     | 6,275                 |    | 6,275     |
| Due to primary government                    |    | 22,488                       |    | 199,355                |     | 39,471                |    | 261,314   |
| Notes payable                                |    | _                            |    | <u> </u>               |     | 180,010               |    | 180,010   |
| Total current liabilities                    |    | 23,389                       |    | 305,340                |     | 226,699               |    | 555,428   |
| Noncurrent liabilities:                      |    |                              |    |                        |     |                       |    |           |
| Notes payable                                |    | -                            |    | <u>-</u>               |     | 1,472,742             |    | 1,472,742 |
| Total noncurrent liabilities                 |    | -                            |    | -                      |     | 1,472,742             |    | 1,472,742 |
| NET POSITION                                 |    | _                            |    |                        |     |                       |    |           |
| Investment in capital assets                 |    | -                            |    | 56,226                 |     | -                     |    | 56,226    |
| Unrestricted                                 |    | 1,760,636                    |    | 2,121,341              |     | 1,003,121             |    | 4,885,098 |
| Total net position                           |    | 1,760,636                    |    | 2,177,567              |     | 1,003,121             |    | 4,941,324 |
| Total liabilities and net position           | \$ | 1,784,025                    | \$ | 2,482,907              | \$  | 2,702,562             | \$ | 6,969,494 |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION COMBINING STATEMENT OF ACTIVITIES COMPONENT UNITS FOR THE FISCAL YEAR ENDED June 30, 2017

|  | D  | CSRA RESOURCE DEVELOPMENT AGENCY, INC. |    | CSRA LOCAL DEVELOPMENT ORPORATION, INC. | CSRA RURAL LENDING AUTHORITY, INC. |    | TOTAL     |
|--|----|--|----|---|------------------------------------|----|-----------|
| FUNCTIONS/PROGRAMS                     | _  |  |    |   |                                    |    |           |
| Business lending services expenses     | \$ | 78,250                                 | \$ | 777,109                                 | \$ 222,188                         | \$ | 1,077,547 |
| Program revenues: Charges for services |    | 89,728                                 | _  | 817,797                                 | 142,086                            |    | 1,049,611 |
| Net (expense) revenue                  |    | 11,478                                 | _  | 40,688                                  | (80,102)                           | _  | (27,936)  |
| General revenues:                      |    |  |    |   |                                    |    |           |
| Investment income (loss)               |    | 1,219                                  | _  | 2,542                                   | (14,006)                           |    | (10,245)  |
| Total general revenues and transfers   |    | 1,219                                  | _  | 2,542                                   | (14,006)                           |    | (10,245)  |
| Change in net position                 |    | 12,697                                 | _  | 43,230                                  | (94,108)                           | _  | (38,181)  |
| Net position - beginning               |    | 1,747,939                              | _  | 2,134,337                               | 1,097,229                          | _  | 4,979,505 |
| Net position - ending                  | \$ | 1,760,636                              | \$ | 2,177,567                               | \$ 1,003,121                       | \$ | 4,941,324 |

### NOTE 1 -SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### A. DESCRIPTION OF THE GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Central Savannah River Area Regional Commission ("the Commission") and its component units. All fiduciary activities are reported only in the fund financial statements. Governmental activities, which normally are supported by member assessments, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support. Likewise, the Commission is reported separately from certain legally separate component units for which the primary government is financially accountable.

### **B. REPORTING ENTITY**

The Central Savannah River Area Regional Commission succeeded the former Central Savannah River Area Regional Development Center (Center) effective July 1, 2009. The Official Code of Georgia Annotated (OCGA) Section 50-8-41 provided for this succession. All contractual obligations to employees, other duties, rights, and benefits of the Center automatically became duties, obligations, rights, and benefits of the successor Commission.

The Commission is a special purpose local government existing under the authority of Georgia law as provided for by the OCGA § 50-8-41. The responsibilities and authority of the Commission are contained in Sections 50-8-30 through 50-8-67 of OCGA. The Commission assists local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development and is the designated Area on Aging Agency (AAA) for the local area. Membership assessments, federal, state, local, and private grants/contracts finance operations of the Commission. Grants from federal, state, and other sources are the primary sources of revenues permitting the Commission to meet its responsibilities.

County members of the Commission are Burke, Columbia, Glascock, Hancock, Jefferson, Jenkins, Lincoln, McDuffie, Richmond, Taliaferro, Warren, Washington, and Wilkes Counties. Municipalities members are: Waynesboro, Midville, Sardis, Girard, Keysville, Grovetown, Harlem, Gibson, Edge Hill, Mitchell, Sparta, Louisville, Wrens, Wadley, Stapleton, Bartow, Avera, Millen, Lincolnton, Thomson, Dearing, Hephzibah, Blythe, Crawfordville, Sharon, Warrenton, Norwood, Camak, Davisboro, Deepstep, Harrison, Oconee, Riddleville, Sandersville, Tennille, Washington, Tignall, and Rayle. As provided by law these members pay mandatory dues in support of the Commission (see Note 4.A).

The Commission is fiscally independent of other state and local government units and as such is considered a primary government. The Commission's financial statements include the accounts of all the Commission's operations and its component units (CUs), entities for which the Commission is considered to be financially accountable.

CSRA Resource Development Agency, Inc., CSRA Local Development Corporation, Inc., and CSRA Rural Lending Authority, Inc. are included as CUs. The Commission's Council (board of directors) appoints and has the authority to remove at will the directors of each corporation. These separate organizations do meet the financial accountability criteria described in GASB Statement 14, as amended by GASBs 39 and 61 and are included. The nature and significance of the relationship of these separate organizations with the Commission are such that exclusion would cause the Commission's financial statements to be incomplete. The Georgia Attorney General in his Official Opinion 96-8 dated May 9, 1996, stated, "It is my official opinion that an RDC [Center] lacks authority to abrogate its duty to be accountable for the nonprofit corporations it is authorized to create." See Note 2.C.

The CUs are discretely presented, meaning their combined totals are reported in a separate column in the government wide financial statements to emphasize they are legally separate from the Commission. Combining statements are included in the basic financial statements following the fund statements. Each CU is operated and administered under a contractual arrangement with the Commission. The president, executive vice president, and assistant secretary of each of the CUs are employees of the Commission and receive no compensation directly from the CUs. The CUs do not issue separate financial statements.

### **Discretely Presented Component Units**

The CSRA Resource Development Agency, Inc. (CSRA RDA) was organized pursuant to the Georgia Nonprofit Corporation Code (GNPCC) on October 24, 1979 and is exempt from income taxes under Internal Revenue Code (IRC) Section 501(c) (3). CSRA RDA's principal objective and purpose is to operate a revolving loan fund. CSRA RDA makes loans to eligible applicants in areas exhibiting long-term economic deterioration. CSRA RDA's initial capitalization was obtained through a grant from the U.S. Department of Commerce, Economic Development Administration.

The CSRA Local Development Corporation Inc., (CSRA LDC) a U.S. Small Business Administration (SBA) Certified Development Company (CDC) was organized pursuant to the GNPCC on February 3, 1981 and is exempt from income taxes under IRC Section 501(c) (3). CSRA LDC's principal purpose is to assist eligible businesses with financing to maintain and/or create jobs. CSRA LDC provides financing assistance by packaging loans through the U.S. Small Business Administration's (SBA) 504 and 7A Guaranteed Loan Programs. CSRA LDC provides loans backed by a 100 percent SBA-guaranteed debenture with a junior lien covering up to 40 percent of the total project cost. CSRA LDC also operates a direct loan program utilizing excess fees generated from its 504 program. See Note 3.H.

The CSRA Rural Lending Authority, Inc. (CSRA RLA) was organized pursuant to the GNPCC on December 11, 1990 and is exempt from income taxes under IRC Section 501(c) (3). CSRA RLA's purpose is to operate an intermediary relending program (revolving loan program) and to make loans to eligible applicants in rural areas. CSRA RLA is capitalized with low interest loans from the Farmers Home Administration (FHA) Intermediary Relending Program.

### C. BASIS OF PRESENTATION – GOVERNMENT-WIDE FINANCIAL STATEMENTS

While separate government-wide and fund financial statements are presented, they are interrelated. The statement of net position and the statement of activities display information about the primary government. These statements include the financial activities of the overall government and distinguish between governmental and business-type activities of the Commission. Governmental activities are financed through member assessments, intergovernmental revenues (grants and contracts), and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Commission and for each function of the Commission's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, member assessments and interest, are presented as general revenues.

The effect of interfund activity has been eliminated from the government-wide financial statements.

### D. BASIS OF PRESENTATION – FUND FINANCIAL STATEMENTS

The fund financial statements provide information about the Commission's funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds. In addition to the general fund the Commission has only one other governmental fund.

Proprietary fund operation revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The Commission reports the following major governmental funds:

The General Fund is used to account for all non-specific financial resources and those not accounted for in other funds. The general fund balance is available for any purpose provided it is expended or transferred according to the general laws of Georgia.

The Grants and Contracts Fund is used to account for all the Commission's grants and contracts undertaken to carry out the functional responsibilities of the Commission. Within this fund the Commission maintains records on a functional level.

The Commission reports the following major proprietary funds.

Herman Lodge Micro Loan Program is an enterprise fund used to account for revenues and expenses resulting from the operation of a micro revolving loan fund created by the Commission as a result of a Rural Enterprise Grant from USDA Rural Economic and Community Development.

Additionally, the Commission reports the following funds:

The Cost Allocation Fund (CAF) is an internal service fund used to account for indirect costs, payroll and fringe benefit payments and their allocation, other cost allocations, and the receipt and disbursement of all the Commission's funds. Because these services predominantly benefit governmental rather than business-type functions, the Cost Allocation Fund is reported with governmental activities in the government-wide financial statements.

The Pension Trust Fund is a fiduciary fund used to account for the resources held for the benefit of participants in the Commission's money purchase pension plan.

Agency funds are custodial in nature and do not involve the measurement of operating results. The Commission uses an agency fund to account for assets it holds on behalf of others. The Flexible Compensation Plan Fund accounts for the funds withheld from employees' pay for the purposes of reimbursing them for uninsured medical costs and dependent care costs.

During the course of operations, the Commission has activity between funds for various purposes. Any residual balances outstanding at year-end are reported as due from/to other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal

balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

### E. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-wide, Proprietary and Fiduciary Fund Financial Statements – The government-wide, proprietary fund and fiduciary financial statements are reported using the economic resources measurement focus, except for agency funds which have no measurement focus. The government-wide, proprietary fund and fiduciary financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Commission gives (or receives) value without directly receiving (or giving) equal value in exchange, include member assessments and donations. On an accrual basis, revenue from member assessments is recognized at July 1 of each fiscal year. Revenue from grants and reimbursable contracts is recognized when program expenditures are incurred in accordance with program guidelines.

Amounts reported as program revenues include charges for services provided and intergovernmental grants and contracts. General revenues include member assessments, other miscellaneous income, and investment income.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Commission's enterprise funds are charges to customers for sales and services and interest earned on program loans, as distinguished from interest earned on funds on deposit. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental Fund Financial Statements – Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period. The Commission considers all revenues available if they are collected within 150 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Revenues of the Commission's governmental funds susceptible to accrual are member assessments, interest, and the earned portion of grant and contracts. Grant and contract revenues are recognized when program expenditures are incurred in accordance with program guidelines. Such revenues are subject to review by the funding agency and may result in disallowance in subsequent periods. Unearned revenue arises when assets

are recognized before revenue recognition criteria have been satisfied. It is the Commission's policy to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues.

### F. CASH AND CASH EQUIVALENTS

The Commission's Cash and Cash Equivalents are considered to be cash on hand, demand deposits with banks and other financial institutions, and short-term investments with original maturities of three months or less from the date of acquisition.

The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8, is a stable asset value investment pool, which follows Standard and Poor's criteria for AAAf rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the Commission's investment in the Georgia Fund 1 is reported at fair value. The Commisson considers amounts held in Georgia Fund 1 as cash equivalents for financial statement presentation. See Note 3.A.

### G. INVESTMENTS

Investments are reported at fair value. Fair value is determined as follows: short-term investments are reported at cost, which approximates fair value; securities traded on national exchanges are valued at current prices or current prices of similar securities; securities for which an established market does not exist are reported at estimated fair value using selling prices for similar investments for which there is an active market.

The Commission is authorized to invest in the following: obligations issued by the State of Georgia or by other states, obligations issued by the United States government, obligations fully insured or guaranteed by the United States government or a United States government agency, obligations of any corporation of the United States government, prime banker's acceptances, the Georgia Fund 1, repurchase agreements, and obligations of other political subdivisions of the State of Georgia.

The Commission does not have a formal policy regarding investment policies that address credit risks, custodial credit risks, concentration of credit risks, interest rate risks or foreign currency risks.

The pension trust fund is authorized to invest in securities consistent with the Employee Retirement Income Security Act of 1974 (ERISA) prudency and diversity of risk standards. The Pension Trust's investment in mutual funds involves the Commission indirectly in derivatives. However, information relating to the nature and purpose of the derivative transactions or the Commission's exposure to credit risk, market risk, and legal risk is not available.

### H. INVENTORIES AND PREPAID ITEMS

Even though the Commission has some expendable supplies (e.g., office and computer supplies) on hand at June 30, the quantities and dollar values were not material. Accordingly, none is shown on the statement of net position at that date. The cost of supplies is recorded as expenditure at the time that the individual items are purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

### I. CAPITAL ASSETS

Capital assets are defined by the Commission as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Purchased capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. Capital assets of the Commission consist of vehicles, furniture, fixtures, and equipment. The Commission has no public domain or infrastructure capital assets. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' lives are not capitalized.

Depreciation is computed using the straight-line method. A summary of the estimated useful lives is as follows:

Vehicles 4 – 5 years
Office Equipment 5 – 10 years
Computer equipment 3 – 7 years

Leasehold improvements Initial term of lease (15 years)

### J. COMPENSATED ABSENCES

The Commission created Paid Time Off (PTO), effective July 1, 2002, to replace vacation and sick leave. The new policy allowed existing employees to retain their unused sick leave at June 30, 2002 and use as needed until exhausted. The paid time off policy of the Commission provides for the accumulation of up to four hundred hours of PTO at December 31. Hours accumulate at the rate of twelve to nineteen hours per month, depending upon the years of service. The employee's right to receive compensation for PTO vests bimonthly as earned and is used through paid time off or cash payment at termination or retirement. For the Commission's government-wide financial statements and proprietary fund financial statements, an expense and a liability for compensated absences and the salary-related payments are recorded as PTO is earned. The Commission has assumed a first-in, first-out method of using accumulated compensated time. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

No accrual has been established for accumulated sick leave of employees since it is the Commission's policy to record the cost of sick leave only when it is used. However, at June 30 the value of unused sick leave was \$120,300.

### K. LONG TERM OBLIGATIONS

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt is reported as a liability in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

### L. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of financial net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then. The Commission does not have any items that

qualify for reporting in this category.

In addition to liabilities, the statement of financial net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Commission does not have any items that qualify for reporting in this category.

### M. FUND EQUITY

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance cannot be spent because of its form or because it is legally or contractually required to be maintained intact. Restricted fund balance has limitations imposed by creditors, grantors, or contributors or by enabling legislation or constitutional provisions. Committed fund balance is a limitation imposed by the Council through approval of resolutions. Assigned fund balance is a limitation imposed by either Council or the executive director with the intent to be used for a specific purpose(s) and is neither restricted nor committed. Unassigned fund balance is the residual classification for the General Fund. The general fund is the only fund that reports positive unassigned fund balance. In governmental funds other than the general fund, if expenditures incurred for specific purposes exceed amounts that are restricted, committed, or assigned to those purposes, a negative unassigned fund balance is reported. Fund equity for all other reporting is classified as net position.

### N. DIRECT COSTS AND ALLOCATION OF INDIRECT COSTS AND EMPLOYEE BENEFITS

Costs that can be identified specifically with a particular grant, contract, or project are considered direct costs and are charged directly to the applicable grant, contract, or project. Costs that are incurred for a common or joint purpose benefiting more than one program or activity are considered indirect costs.

Indirect costs are recorded as separate activity in the CAF and allocated to all grants, contracts, and projects in accordance with Office of Management and Budget (OMB) 2 C.F.R. Part 200. Recoveries of these costs are recorded as operating revenues in the CAF and as expenditures or expenses in the paying fund. Costs not considered allowable under the Commission's cost allocation plan are excluded from the cost allocation process and create an operating deficit in the fund. When this occurs funds are transferred from the General Fund to the CAF to cover the deficit created as the intent is for the activity to operate on a break even basis.

The Commission's indirect costs are allocated monthly to grants, contracts, and projects using direct chargeable personnel costs as the allocation base. Total indirect costs incurred by the Commission for the year were \$1,117,169. The allocation base of direct chargeable personnel costs was \$2,729,950; the effective indirect cost rate was 40.90%.

The Commission's employee benefits are also allocated monthly to grants, contracts, and projects as a percentage of salaries. The Commission incurred total fringe benefits of \$1,102,566 for the year. The allocation base of direct chargeable salaries was \$2,297,536; the effective fringe benefit rate was 47.99%.

The Commission maintains a cost allocation plan in support of its fringe benefit and indirect cost allocation methodologies.

All costs related to the lease of the Commission's space, utilities, upkeep, and depreciation of leasehold improvements (considered collectively as facilities cost) are recorded in a separate activity in the CAF and are allocated to the Commission's functional activities based on square footage occupied by that activity. These costs are allocated monthly. Recoveries of these costs are recorded as operating revenues in the CAF and as

expenditures or expenses in the paying fund. Funds are transferred from the General Fund to the CAF to cover the deficit created as the intent is for the activity to operate on a break even basis. Total facilities cost for the year were \$296,683.

### O. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amount of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

### NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

### A. BUDGETARY INFORMATION

An internal operating budget for the general fund, special revenue fund, and internal service fund is prepared by the Commission for management purposes. The budget is not subject to review or approval by the Legislature of the State of Georgia and, therefore, is a nonappropriated budget.

### **B. BOUNDARY OF OPERATIONS**

The Official Code of Georgia (O.C.G.A.) § 50-8-32 provides that the Commission's jurisdiction and authority is limited to defined regional boundaries as specified by O.C.G.A. § 50-8-4 and is denoted as Region 7.

However, the Georgia Department of Human Services (DHS), Division of Aging Services continues to recognize Screven County as being in the program service area of the Commission. Therefore, the Commission is required by the terms of its agreements with DHS to continue operating its Aging and Transportation programs in Screven County. O.C.G.A. § 50-8-35 (a)(2) provides that a commission may contract with any state agency for coordinated and comprehensive planning covering areas not within the territorial boundaries with approval of that contract by the regional commission's council.

### **NOTE 3 – DETAILED NOTES ON ALL FUNDS**

### A. DEPOSITS AND INVESTMENTS

At June 30, the Commission's cash and cash equivalents balance on the balance sheet included demand deposits and its investment in Georgia Fund 1. At June 30, the cash and investments included the following:

### **Primary Government - Commission** Special Revenue Fund Petty cash 25 **Total Special Revenue Fund** 25 **Cost Allocation Fund** Petty cash 50 **Demand deposits** 2,618,268 Georgia Fund 1 1,091,323 **Total Cost Allocation Fund** 3,709,641 **Total Governmental Activities** 3,709,666

**Component Units** 

**Enterprise Funds - demand deposits** 

\$ 1,670,162

Custodial credit risk – deposits. Custodian credit risk is the risk that in the event of a bank failure, the Commission's deposits or its CUs' deposits may not be returned to it. Neither the government nor its CUs has a deposit policy for custodian risk. However, both the Commission and its CUs follow state law requiring pledges of collateral from depository institutions.

As of June 30, the carrying amount of the Commission's deposits with financial institutions was \$2,618,268 and the bank balance was \$2,279,726. Of the bank balance, \$250,000 was covered by Federal depository insurance and \$2,029,726 was collateralized by securities in a Federal Reserve pledge account. Therefore, the Commission's deposits are not subject to custodial credit risk.

As of June 30, the carrying amount of the CUs' deposits with financial institutions was \$1,670,162 and the bank balance was \$1,563,131. Of the bank balance, \$750,000 was covered by Federal depository insurance and \$813,131 was collateralized by a group of securities pledged by a group of financial institutions for the purpose of providing common collateral for their deposits of public funds. The pool has the ability to make additional assessments. Therefore, the CUs' deposits are not subject to custodial credit risk.

As of June 30, the Commission had the following investments.

|  |              | Weighted         | Weighted Average |
|--|--------------|------------------|------------------|
| Investment Type                            | Fair Value   | Avgerage Quality | Maturity         |
| Primary Government: Internal Service Fund: |              |                  |                  |
| Georgia Fund 1                             | \$ 1,091,323 | AAAf             | 26 days          |
| Pension Trust Fund:                        |              |                  |                  |
| Money market mutual funds                  | \$ 177,216   | Unrated          | NA               |
| Fixed income mutual funds                  | 61,830       | Unrated          | NA               |
| Balanced mutual funds                      | 340,042      | NA               | NA               |
| Lifestyle balanced mutual funds            | 3,013,156    | NA               | NA               |
| Equity mutual funds                        | 2,230,959    | NA               | NA               |
| <b>Total Pension Trust Fund</b>            | 5,823,203    |                  |                  |
| Total investments                          | \$ 6,914,526 |                  |                  |

Interest rate risk. Interest rate risk is the risk that changes in the interest rates of debt investments will adversely affect the fair value of investments. The Commission does not have formal policy for managing interest rate risk.

Credit Quality Risk. Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The commission does not have a formal policy for managing custodial credit risk.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Commission does not have a formal policy for managing concentration of credit risk.

Custodial Credit Risk. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the Commission will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The Commission does not have a formal

policy for managing custodial credit risk. At June 30, 2017, the Commission does not hold any investments subject to custodial credit risk.

Fair Value Measurements. The Commission categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The Commission has the following recurring fair value measurements as of June 30:

| Investment                              | Level 1   |           | Level 2 |   | Level 3   |   | I         | Fair Value |  |
|---|-----------|-----------|---------|---|-----------|---|-----------|------------|--|
|   |           |           |         |   |           |   |           |            |  |
| Money market mutual funds               | \$        | 177,216   | \$      | - | \$        | - | \$        | 177,216    |  |
| Fixed income mutual funds               |           | 61,830    |         | - |           | - |           | 61,830     |  |
| Balanced mutual funds                   |           | 340,042   |         | - |           | - |           | 340,042    |  |
| Lifestyle balanced mutual funds         |           | 3,013,156 |         | - |           | - |           | 3,013,156  |  |
| Equity mutual funds                     |           | 2,230,959 |         | - |           |   |           | 2,230,959  |  |
| Total investments measured at fair      |           |           |         |   |           |   |           |            |  |
| value                                   | <u>\$</u> | 5,823,203 | \$      | - | <u>\$</u> |   | <u>\$</u> | 5,823,203  |  |
| Investments not subject to disclosure   | e:        |           |         |   |           |   |           |            |  |
| Georgia Fund 1                          |           |           |         |   |           |   | <u>\$</u> | 1,091,323  |  |
| Total Investments - Primary Governm     | nent      |           |         |   |           |   | \$        | 6,914,526  |  |
| , |           |           |         |   |           |   | ÷         |            |  |
| Certificate of deposit                  |           |           |         |   |           |   | \$        | 97,688     |  |
| Total Investments Compared Unit         |           |           |         |   |           |   | ċ         | 07.600     |  |
| Total Investments - Component Unit      |           |           |         |   |           |   | \$        | 97,688     |  |

The money market, fixed income, balanced, lifestyle balanced, and equity mutual funds classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those investments. The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the Commission does not disclose investment in the Georgia Fund 1 within the fair value hierarchy.

### B. ACCOUNTS RECEIVABLE, ACCOUNTS PAYABLE, AND UNEARNED REVENUES

### A summary detail follows:

|   | Accounts |        | Accounts |     | Unearned |        |
|---|----------|--------|----------|-----|----------|--------|
|   | Recei    | ivable | Paya     | ble | R        | evenue |
| Primary Government:                           |          |        |          |     |          |        |
| Governmental Activities:                      |          |        |          |     |          |        |
| Area Agency on Aging local funds              | \$       | -      | \$       | -   | \$       | 69,103 |
| Augusta Regional Development Alliance members |          | -      |          | -   |          | 34,994 |
| CSRA Alliance for Ft Gordon                   |          | 6,874  |          | -   |          | -      |

|   | Accounts     | Accounts                                | Unearned   |
|---|--------------|---|------------|
|   |              |   |            |
|   | Receivable   | Payable                                 | Revenue    |
| GA Dept of Community Health, Contract #42700-362-0000050283       | 327,658      | -                                       | -          |
| GA Dept. of Community Affairs, FY15 Support                       | , <u>-</u>   | _                                       | 11,204     |
| GA Dept. of Community Affairs, FY17 Support                       | 45,717       | _                                       | -          |
| GA Dept. of Economic Development - Workforce Division             | 346,629      | _                                       | -          |
| GA Dept. of Human Services - Part B Caregiver Education Contract  | ·            |   |            |
| #42700-373-0000011928 (FY12)                                      | -            | 293                                     | -          |
| GA Dept. of Human Services, Chronic Disease Self-Management       |              |   |            |
| Program Contract #427-93-ARRA09012-99 (FY12)                      | -            | 3,944                                   | -          |
| GA Dept. of Human Services, Contract #42700-373-0000049522        | 920,539      | , <u>-</u>                              | -          |
| GA Dept. of Human Services, Contract # 42700-373-0000020961       | ,            |   |            |
| (FY14)  | -            | 160,113                                 | -          |
| GA Dept. of Human Services, Coordinated Transportation Contract   |              |   |            |
| #42700-362-0000023251   | 203,299      | -                                       | -          |
| GA Dept. of Human Services, Coordinated Transportation Contract   |              |   |            |
| #42700-362-000005517 (FY11)                                       | -            | 14,651                                  | -          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              | _,,                                     |            |
| #427000-373-0000004858 (FY11)                                     | -            | 178,395                                 | -          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              | _, 0,000                                |            |
| #427-93-10100158-99 (FY10)  | -            | 179,097                                 | _          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            |
| ##42700-373-0000049522 (FY17)                                     | -            | 74,617                                  | _          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              | 7 1,027                                 |            |
| #427000-373-0000008190 (FY12)                                     | -            | 96,460                                  | _          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              | 23,133                                  |            |
| #427000-373-0000012740 (FY13)                                     | -            | 174,542                                 | -          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              |   |            |
| #42700-373-0000030572 (FY15)                                      | -            | 290,687                                 | -          |
| GA Dept. of Human Services, Multi-Funded Aging Services Contract  |              |   |            |
| #42700-373-0000039953 (FY16)                                      | -            | 11                                      | -          |
| GA Dept. of Transportation, Contract #IGTA1600849                 | 62           |   | -          |
| GA Dept. of Transportation, Surface Transportation Funds PI       | 2,454        | _                                       | -          |
| Member governments - assessments                                  | 248          | _                                       | 827        |
| Member governments - CDBG administration                          | 161.890      | _                                       | -          |
| Member governments - other  | 51,514       | _                                       | -          |
| Other - travel advances   | 5,315        | _                                       | -          |
| Other governmental entities                                       | 6,198        | _                                       | -          |
| U.S. Dept. of Commerce - Economic Development Admin. Award        | •            |   |            |
| #ED17ATL3020018   | 1,424        | -                                       | -          |
| U.S. Dept. of Defense, Office of Economic Adjustment, Grant       |              |   |            |
| HQ00051510014   | 15,442       | -                                       | -          |
| Various - vendors & service providers                             | 2,709        | 1,374,318                               | -          |
| Governmental Activities   | 2,097,972    | 2,547,128                               | 116,128    |
| Business Type Activities:   |              |   |            |
| Various - vendors & service providers                             | -            | 617                                     | -          |
| Business Type Activities  |              | 617                                     |            |
| Primary Government  | \$ 2,097,972 | \$ 2,547,745                            | \$ 116,128 |
| Component Units:  |              |   |            |
| U.S. Small Business Administration - proceeds for 504 loan payoff | \$ -         | \$ 97,688                               | \$ -       |
| Various - vendors & service providers                             | 2,900        | 10,141                                  | -          |
| Component Units   | \$ 2,900     | \$ 107,829                              | \$ -       |
|   |              |   |            |

### C. LOANS RECEIVABLE

### **Herman Lodge Micro Loan Program**

The Commission makes loans to eligible small businesses through its Micro Loan Program (MLP) Fund. The MLP has a loan portfolio of five notes with maturities ranging from 2 to 10 years and interest rates ranging from 5.75 % to 7.00% with an average rate of 6.45%.

At June 30, MLP was not committed to any loans.

### **Component Units:**

Loans are made to eligible small businesses through the Commission's Revolving Loan Programs known collectively CSRA Business Lending operated by the CSRA Resource Development Agency, Inc., the CSRA Local Development Corp. Inc., and the CSRA Rural Lending Authority, Inc.

The CSRA Resource Development Agency, Inc. has a loan portfolio of sixteen notes with maturities ranging from 2 years to 13 years and interest rates ranging from 2.50% to 7.25% with an average rate of 5.928%.

At June 30, CSRA Resource Development Agency, Inc. was committed to loan \$231,613.

The CSRA Local Development Corp., Inc. has a loan portfolio of sixteen notes with maturities ranging from 2 to 14 years and interest rates ranging from 5.00% to 6.50% with an average rate of 5.88%.

At June 30, CSRA Local Development Corp., Inc. was committed to loan \$200,000.

The CSRA Rural Lending Authority, Inc. has a loan portfolio of twenty-five notes with maturities ranging from 1 to 18 years and interest rates ranging from 4.00% to 6.75% with an average rate of 5.96%. All of these loans are assigned with recourse to the U. S. Department of Agriculture – Rural Development as collateral for the CSRA Rural Lending Authority, Inc. notes payable.

At June 30, CSRA Rural Lending Authority, Inc. was committed to loan \$420,800.

Allowance for Doubtful Accounts - The provision for doubtful accounts is considered adequate to provide for potential losses in the portfolio. Management's evaluation of the adequacy of the allowance is based on a review of individual loans, recent loss exposure, current economic conditions, risk characteristics of the borrowers, value of underlying collateral, and other factors. Management believes the allowances are adequate.

|                            | P   | rimary   |              |          |                   |           |                 |           |               |
|----------------------------|-----|----------|--------------|----------|-------------------|-----------|-----------------|-----------|---------------|
|                            | Gov | ernment  |              |          | (                 | Component | Units           | 1         |               |
|                            |     |          | CSRA         | Resource | CSF               | RA Local  | CS              | SRA Rural |               |
|                            | Mi  | cro Loan | Dev          | elopment | Deve              | lopment   | I               | Lending   |               |
|                            | P   | rogram   | Agency, Inc. |          | Corporation, Inc. |           | Authority, Inc. |           | Total         |
|                            |     |          |              |          |                   |           |                 |           |               |
| Balance, beginning of year | \$  | 78,911   | \$           | 77,032   | \$                | 8,064     | \$              | 231,365   | \$<br>316,461 |
| Provision for bad debts    |     |          |              |          |                   |           |                 | 100,933   | <br>100,933   |
| Balance, end of year       | \$  | 78,911   | \$           | 77,032   | \$                | 8,064     | \$              | 332,298   | \$<br>417,394 |

### D. CAPITAL ASSETS

A summary of changes in capital assets follows:

|   |        | BALANCE<br>NE 30, 2016 | ΑC | DITIONS  | DISP           | OSALS  |    | ALANCE<br>IE 30, 2017 |
|---|--------|------------------------|----|----------|----------------|--------|----|-----------------------|
| Primary Government:                         |        | <del></del> ,          |    |          |                |        |    | <u>.</u>              |
| Governmental Activities:                    |        |                        |    |          |                |        |    |                       |
| Capital assets, being depreciated:          |        |                        |    |          |                |        |    |                       |
| Leasehold improvements                      | \$     | 400,280                | \$ | 1,626    | \$             | -      | \$ | 401,906               |
| Property & equipment                        |        | 235,084                |    | 21,272   |                | -      |    | 256,356               |
| Vehicles                                    |        | 47,598                 |    | _        |                | -      |    | 47,598                |
| Total capital assets being depreciated      |        | 682,962                |    | 22,898   |                | -      |    | 705,860               |
| Less: accumulated depreciation for:         |        |                        |    |          |                |        |    |                       |
| Leasehold improvements                      |        | (25,680)               |    | (26,936) |                | -      |    | (52,616)              |
| Property & equipment                        |        | (58,700)               |    | (29,470) |                | -      |    | (88,170)              |
| Vehicles                                    |        | (32,580)               |    | (4,096)  |                | -      |    | (36,676)              |
| Total accumulated depreciation              |        | (116,960)              |    | (60,502) |                | -      |    | (177,462)             |
| Governmental activities capital assets, net |        | 566,002                |    | (37,604) |                | -      |    | 528,398               |
| Component Units:                            |        |                        |    |          |                |        |    |                       |
| Business Activities:                        |        |                        |    |          |                |        |    |                       |
| Capital assets, being depreciated:          |        |                        |    |          |                |        |    |                       |
| Leasehold improvements                      | \$     | 58,902                 | \$ | -        | \$             | -      | \$ | 58,902                |
| Property & equipment                        |        | 16,908                 |    | -        |                |        |    | 16,908                |
| Total capital assets being depreciated      |        | 75,810                 |    | -        |                |        |    | 75,810                |
| Less: accumulated depreciation for:         |        |                        |    |          |                |        |    |                       |
| Leasehold improvements                      | \$     | (3,927)                | \$ | (3,927)  | \$             | -      | \$ | (7,854)               |
| Property & equipment                        |        | (10,348)               |    | (1,382)  |                | -      |    | (11,730)              |
| Total accumulated depreciation              |        | (14,275)               |    | (5,309)  |                |        |    | (19,584)              |
| Total capital assets net, Component Units   | \$     | 61,535                 | \$ | (5,309)  | \$             | -      | \$ | 56,226                |
| Depreciation expense is charged to function | ns as  | follows:               |    | _        | PRIM<br>GOVERN |        | C  | OMPONENT<br>UNITS     |
| Governmental activities:                    |        |                        |    |          |                |        |    |                       |
| Total depreciation - governmental acti      | vities | <b>;</b>               |    | <u>;</u> | \$             | 60,502 |    |                       |
| Business activities:                        |        |                        |    |          |                |        |    |                       |
| Total depreciation - business activities    | 5      |                        |    |          |                |        | \$ | 5,309                 |

The general government depreciation of \$60,502 is allocated to all functions through the Commission's indirect cost and facilities cost allocations.

### E. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30 is as follows:

|                                  | Interfund    |              |  |  |  |
|----------------------------------|--------------|--------------|--|--|--|
|                                  | Receivables  | Payable      |  |  |  |
| Primary Government:              |              |              |  |  |  |
| General Fund:                    |              |              |  |  |  |
| Due from cost allocation fund    | \$ 3,106,443 | <u>\$</u>    |  |  |  |
| Grants and Contracts Fund:       |              |              |  |  |  |
| Due from cost allocation fund    | 240,466      |              |  |  |  |
| Enterprise Fund:                 |              |              |  |  |  |
| Due from cost allocation fund    | 76,467       |              |  |  |  |
| Cost Allocation Fund:            |              |              |  |  |  |
| Due to general fund              | -            | 3,106,443    |  |  |  |
| Due to grants and contracts fund | -            | 240,466      |  |  |  |
| Due to Herman Lodge MLP          |              | 76,467       |  |  |  |
| Total Cost Allocation Fund       |              | 3,423,376    |  |  |  |
| Total Primary Government         | \$ 3,423,376 | \$ 3,423,376 |  |  |  |

The outstanding balances between funds result from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet of the fund financial statements and as "internal balances" on the statement of net position in the government-wide financial statements.

### Interfund transfers:

|                         | Transfer In: |            |    |                  |    |              |  |  |
|-------------------------|--------------|------------|----|------------------|----|--------------|--|--|
| <u>Transfer Out:</u>    | Ger          | neral Fund |    | ontracts<br>Fund |    | <u>Total</u> |  |  |
| General fund            | \$           | -          | \$ | 314,959          | \$ | 314,959      |  |  |
| Grants & contracts fund |              | 134,098    |    | 13               |    | 134,111      |  |  |
| Cost allocation fund    |              | 1,047      |    | <u>-</u>         |    | 1,047        |  |  |
| <b>Total Transfers</b>  | \$           | 135,145    | \$ | 314,972          | \$ | 450,117      |  |  |

Transfers are used to 1) move unrestricted general funds to subsidize various activities whose operating cost exceeds revenues or as matching funds for various grant programs, 2) move the excess revenues from a fixed fee activity to the general fund, and 3) move interest earned in the cost allocation fund to the general fund. Local matching funds are shown as transfers from the general fund to the special revenue fund.

### F. OPERATING LEASES

The Commission has entered into certain agreements to lease real property and equipment that are classified as operating leases. These leases generally contain provisions that, at the expiration of the original term of the lease, the Commission has the option of renewing the lease.

The Commission occupies it administrative offices under an operating lease. The agreement has a commencement date of July 17, 2015 and a term of fifteen (15) years. The location consists of 12,518 square feet. The initial annual lease cost is \$12.98 per square foot for lease years one through five, increasing to \$13.96 for lease years six through ten, and \$15.00 for lease years eleven through fifteen. In addition to the annual lease, the Commission is required to pay a common area maintenance fee of \$2.16 per square foot. The lease is renewable annually.

CSRA Local Development Corporation Inc., one of the component units, entered into a lease agreement for satellite office space commencing May 1, 2016 and terminating April 30, 2018 with rental annually payable in advance at the rate of \$1,800.

The future minimum commitments for operating leases as of June 30 are:

| FY Ending   |    | Primary Go  | Cor | mponent Units |             |       |  |
|-------------|----|-------------|-----|---------------|-------------|-------|--|
| June 30,    | R  | Real Estate |     | uipment       | Real Estate |       |  |
| 2018        | \$ | 189,524     | \$  | 33,121        | \$          | 1,500 |  |
| 2019        | ·  | 189,524     |     | 22,569        | ·           | -     |  |
| 2020        |    | 189,524     |     | 3,875         |             | -     |  |
| 2021        |    | 201,709     |     | 3,875         |             | -     |  |
| 2022        |    | 201,709     |     | 3,875         |             | -     |  |
| 2023 - 2027 |    | 1,034,745   |     | 1,505         |             | -     |  |
| 2028 - 2030 |    | 644,426     |     |               |             |       |  |
|             |    |             |     |               |             |       |  |
|             | \$ | 2,651,161   | \$  | 68,820        | \$          | 1,500 |  |

The Commission's expenses for property and equipment leases for the fiscal year are:

|                         | Primary<br>vernment | Component<br>Units |          |  |
|-------------------------|---------------------|--------------------|----------|--|
| Real estate             | \$<br>184,696       | \$                 | 1,800    |  |
| Common area maintenance | 27,039              |                    | -        |  |
| Equipment               | <br>34,421          |                    | <u>-</u> |  |
| Total                   | \$<br>246,156       | \$                 | 1,800    |  |

### G. LONG-TERM OBLIGATIONS

### 1) Component Units - Notes Payable:

Note 1: The Central Savannah River Area Rural Lending Authority, Inc. (CSRA RLA) borrowed \$1,000,000 from the U. S. Department of Agriculture, Rural Development (USDA RD) under a loan agreement dated October 30, 1991. Interest accrues at the rate of one percent (1%) per annum with payments of \$39,900 beginning January 1, 1994 and continuing until October 31, 2021.

Note 2: CSRA RLA executed a second loan agreement on July 26, 1994 with USDA RD to borrow an additional \$1,000,000. Interest accrues at the rate of one percent (1%) per annum with payments of \$39,900 beginning January 1, 1996 and continuing until July 26, 2024.

Note 3: The CSRA RLA executed an assumption agreement on July 31, 1998 with Georgia Department of Community Affairs f/k/a GHFA Economic Financing Inc. (DCA) and USDA RD conferring to the CSRA RLA the rights and obligations under the note dated May 26, 1994. The principal balance of the note on July 31, 1998 was \$1,918,935 and at that time, \$1,487,500 of the principal remained to draw. Interest accrues at the rate of one percent (1%) per annum with payments of \$84,900 beginning January 1, 2002 and continuing until May 26, 2024. Prior to the assumption DCA received \$512,500 of the loan committed and repaid \$81,065. See G.2 Premium on Loan following.

Note 5: CSRA RLA executed a fifth agreement on June 26, 2001 with USDA RD to borrow an additional \$750,000. Interest only was due on the note for the first three years. Interest accrues at the rate of one percent (1%) per annum with payments of \$31,834 beginning June 26, 2005 and continuing until June 26, 2031.

Funds from these loans capitalized the Intermediary Relending Program (IRP) to provide a revolving loan fund for qualified borrowers. The CSRA RLA, Inc. has pledged as collateral the balance of all loans receivable resulting from the re-lending of the proceeds of these notes and all other real and personal property of the CSRA RLA, Inc.

### 2) Component Units – Premium on assumption of USDA note:

Premium on Loan (Note 3): As part of the assumption agreement, CSRA RLA assumed three loans made by DCA from the \$512,500 proceeds. The transaction resulted in the CSRA RLA paying a \$73,890 premium for the right to assume the loan from DCA. This premium is being amortized over the term of the note. This premium was what the CSRA RLA, Inc. paid to the DCA to assume the remaining proceeds on the original loan from USDA. This premium is not related to or part of the note agreement with USDA and therefore is not reported as a premium related to debt:

| Value of loans receivable assumed from DCA at July 1, 1998                                | \$<br>357,545                |
|---|------------------------------|
| Loan proceeds remaining to draw on USDA loan at July 1, 1998                              | <br>1,487,500                |
| Value of assets assumed from DCA at July 1, 1998 Note payable obligation assumed from DCA | <br>1,845,045<br>(1,918,935) |
| Premium on loan assumed   | 73,890                       |
| Accumulated amortization  | <br>53,996                   |
| Carrying value at year end  | \$<br>19,894                 |

A summary of long-term debt activity follows:

|  | Beginning    |             |                           | Ending       | <b>Due Within</b> |  |
|--|--------------|-------------|---------------------------|--------------|-------------------|--|
|  | Balances     | Increases   | ncreases Decreases        |              | One Year          |  |
| Primary Government<br>Internal Service Fund:<br>Annual leave               | \$ 379,423   | \$ 251,888  | \$ (240,765)              | \$ 390,546   | \$ 242,675        |  |
| Component Units:<br>CSRA Rural Lending<br>Authority, Inc. Notes<br>Payable | \$ 1,830,979 | \$ <u>-</u> | \$ (178,22 <del>7</del> ) | \$ 1,652,752 | \$ 180,010        |  |

Annual debt service requirements to maturity for long-term obligations including interest follow:

| Cc                | Component Units |           |    |         |  |  |  |  |
|-------------------|-----------------|-----------|----|---------|--|--|--|--|
| Fiscal Year Endin | g               |           |    |         |  |  |  |  |
| June 30,          | <u></u>         | rincipal  | lr | nterest |  |  |  |  |
| 2018              | \$              | 180,007   | \$ | 16,528  |  |  |  |  |
| 2019              |                 | 181,807   | ·  | 14,728  |  |  |  |  |
| 2020              |                 | 183,625   |    | 12,910  |  |  |  |  |
| 2021              |                 | 185,461   |    | 11,073  |  |  |  |  |
| 2022              |                 | 185,185   |    | 9,219   |  |  |  |  |
| 2023 - 2027       |                 | 612,608   |    | 18,769  |  |  |  |  |
| 2028 - 2031       |                 | 124,059   |    | 3,114   |  |  |  |  |
| Total             | \$              | 1,652,752 | \$ | 86,340  |  |  |  |  |

### H. ACCOUNTING TREATMENT FOR 504 LOANS AND DEBENTURES

SBA 504 loans and debentures are not presented in the financial statements of the CSRA LDC. As of June 30, the balance of 504 loans outstanding is \$88,379,026.

### **NOTE 4 - OTHER INFORMATION**

### A. - MEMBER ASSESSMENTS

The Commission records assessments from member counties and municipalities within the Commission's geographic region as general revenue in the general fund. Georgia law and the Commission's by-laws stipulate a mandatory annual local funding formula. Georgia law requires all local governments to be a member of a regional commission and to pay a minimum dues amount of \$.25 per capita. The Commission's by-laws require each member municipality and county to pay dues for membership based on the population within its political boundaries at the rate of one (1) dollar (\$1.00) per capita based upon the most recent estimate of population approved by the Georgia Department of Community Affairs. The population amount for each member is based on the 2010 census population figures.

During the twelve months ended June 30, the Commission collected \$455,218 dues from member counties and municipalities. Total dues assessed were \$454,901, \$827 was prepaid and \$248 was unpaid as of June 30.

### **B. - RISK MANAGEMENT**

The Commission manages its risk from losses arising from physical damage to its assets as well as claims and judgments, which may arise from employees or others (including worker's compensation claims) through the purchase of commercial insurance. During the year ended June 30 there were no appreciable reductions in amounts or nature of coverage. In addition, there have been no losses, claims or judgments in excess of insurance coverage during the three-year period ended June 30. The Commission has no unsettled claims or judgments either from the current or prior fiscal years.

### C. - CONTINGENT LIABILITIES (Possible unasserted claims)

Use of federal, state and locally administered federal and other grant funds is subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for expenditures disallowed under terms of the grant. To the extent that such disallowances involve expenditures under subcontracted arrangements, the Commission generally has the right of recovery from such third parties. All of these third parties are either state or local government entities or non-profit sub recipients covered by the audit provisions of 2 Code of Federal Regulations (CFR) Part 200, "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards". Paragraph 200.331 requires sub recipients to have made periodic independent audits of their operations and requires the Commission to obtain copies of such audits and permits the Commission to rely on such audits, if they meet the requirements of the CFR Part 200. Many audits for or including the year ended June 30 have not yet been performed. Accordingly, the Commission's compliance with this requirement will be established at some future date. The amount, if any, of sub recipient expenditures which may be disallowed by the Commission after reviewing these audits cannot be determined at this time although the Commission expects such amounts, if any, to be immaterial. Based upon prior experience and audit results, management believes that the Commission will not incur significant losses on possible grant disallowances.

### NOTE 5 - CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PENSION PLAN (the Plan)

The Commission's Council is the authority under which the Plan was established. All authority to make changes to the Plan documents, trustees, investment advisors, or change the rate of contributions is vested in the Commission's Council. Substantially all employees are covered by the Commission's single employer Plan, which is a defined contribution plan. All employees who have attained the age of twenty-one and completed one year of service are eligible to participate in the Plan. The Commission's contribution for each employee and earnings thereon are partially vested after two years of continuous service and fully vested after six years of continuous service. The Commission's contribution for, and interest forfeited by, employees who leave employment before becoming fully vested are allocated among eligible participants. The Commission is obligated to contribute 18% of each eligible employee's annual compensation and employees cannot make voluntary contributions. The Plan is qualified under Section 401(a) of the Internal Revenue Code and the Trust created by the Plan is exempt from tax under Section 501(a) of the Internal Revenue Code. The Plan assets contain no securities of, or loans to, the Commission or any other related party. The plan had sixty-two (62) participants. The Commission does not issue a separate report for this plan.

The Commission's total current-year payroll for all employees is \$2,683,433 of which \$2,598,139 is for employees covered by the Plan. The Commission contributed \$467,665 or 18% of the covered payroll into the Plan for the period ended June 30.

### **INDIVIDUAL STATEMENTS**

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF REVENUES, EXPENDITURES, AND AND CHANGES IN FUND BALANCE - GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017

| REVENUES                               |              |
|--|--------------|
| Local government dues                  | \$ 454,901   |
| Special assessment for aging services  | 1,280        |
| Other income                           | 347          |
| Net investment income                  | 6,202        |
| Total Revenues                         | 462,730      |
| EXPENDITURES                           |              |
| Travel                                 | 1,914        |
| Supplies                               | 4,367        |
| Support other agencies                 | 5,000        |
| Dues, subscriptions, & publications    | 8,764        |
| Motor vehicle                          | 652          |
| Insurance & bonding                    | 5,166        |
| Errors & omissions                     | 1,063        |
| Conferences and seminars               | 3,542        |
| Board meetings                         | 2,503        |
| Total Expenditures                     | 32,971       |
| Excess of revenues over expenditures   | 429,759      |
| OTHER FINANCING SOURCES AND USES       |              |
| Transfer in                            | 135,145      |
| Transfer out                           | (314,959)    |
| Total other financing sources and uses | (179,814)    |
| Net change in fund balance             | 249,945      |
| Fund balance - beginning               | 2,894,915    |
| Fund balance - ending                  | \$ 3,144,860 |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION FLEXIBLE COMPENSATION PLAN AGENCY FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | Balance<br>July 1, 2016 | Additions | Reductions | Balance<br>June 30, 2017 |
|--|-------------------------|-----------|------------|--------------------------|
| ASSETS                                     |                         |           |            |                          |
| Account receivable - internal service fund | \$ -                    | \$ 27,244 | \$ 27,244  | \$ -                     |
| TOTAL ASSETS                               | \$ -                    | \$ 27,244 | \$ 27,244  | \$ -                     |
| LIABILITIES                                |                         |           |            |                          |
| Reimbursement claims payable               | \$ -                    | \$ 27,244 | \$ 27,244  | \$ -                     |
| TOTAL LIABILITIES                          | \$ -                    | \$ 27,244 | \$ 27,244  | \$ -                     |

# SUPPLEMENTAL SCHEDULES

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION COMBINING SCHEDULE OF REVENUE, EXPENSES, AND CHANGES IN FUND NET POSITION COMPONENT UNITS

FOR THE FISCAL YEAR ENDED June 30, 2017

|   | CSRA RESOURCE | CSRA LOCAL        | CSRA RURAL      |              |
|---|---------------|-------------------|-----------------|--------------|
|   | DEVELOPMENT   | DEVELOPMENT       | LENDING         |              |
|   | AGENCY, INC.  | CORPORATION, INC. | AUTHORITY, INC. | TOTAL        |
|   |               |                   |                 |              |
| Operating revenues:                     |               |                   |                 |              |
| Interest income from program loans      | \$ 85,897     | \$ 98,897         | \$ 132,384      | \$ 317,178   |
| Late charges                            | 1,141         | 5,349             | 2,409           | 8,899        |
| Loan processing fees                    | 2,690         | 115,705           | 3,888           | 122,283      |
| Loan servicing fees                     | -             | 597,696           | -               | 597,696      |
| Misc Income                             | -             | 150               | -               | 150          |
| Recovery on loan previously charged-off |               |                   | 3,405           | 3,405        |
| Total operating revenues                | 89,728        | 817,797           | 142,086         | 1,049,611    |
|   |               |                   |                 |              |
| Operating expenses:                     |               |                   |                 |              |
| Administrative services                 | 69,539        | 569,184           | 101,729         | 740,452      |
| Legal Fees                              | -             | 42,533            | 2,937           | 45,470       |
| Travel                                  | -             | 54,570            | -               | 54,570       |
| Supplies                                | 935           | 10,348            | 3,390           | 14,673       |
| Telecommunications                      | 1,327         | 1,696             | 1,422           | 4,445        |
| Insurance                               | 2,079         | 2,079             | 2,079           | 6,237        |
| Dues, subscriptions, & publications     | 167           | 12,891            | 167             | 13,225       |
| Postage and freight                     | -             | 8,385             | 23              | 8,408        |
| Board meetings                          | -             | 876               | -               | 876          |
| Conferences & training                  | -             | 22,537            | -               | 22,537       |
| Errors & Ommissions                     | -             | 1,098             | -               | 1,098        |
| Bad debts                               | -             | -                 | 100,933         | 100,933      |
| Amortization                            | -             | -                 | 2,842           | 2,842        |
| 504 appraisal & processing fees         | -             | 2,664             | -               | 2,664        |
| Rent                                    | -             | 1,800             | -               | 1,800        |
| Facilities Cost                         | 4,203         | 41,139            | 6,666           | 52,008       |
| Depreciation                            |               | 5,309             |                 | 5,309        |
| Total operating expenses                | 78,250        | 777,109           | 222,188         | 1,077,547    |
| Operating income (loss)                 | 11,478        | 40,688            | (80,102)        | (27,936)     |
| Nonoperating revenues (expenses):       |               |                   |                 |              |
| Interest income                         | 1,219         | 2,542             | 3,504           | 7,265        |
| Interest expense                        |               |                   | (17,510)        | (17,510)     |
| Total nonoperating revenues (expenses)  | 1,219         | 2,542             | (14,006)        | (10,245)     |
| Change in net position                  | 12,697        | 43,230            | (94,108)        | (38,181)     |
| Total net position - beginning          | 1,747,939     | 2,134,337         | 1,097,229       | 4,979,505    |
| Total net position - ending             | \$ 1,760,636  | \$ 2,177,567      | \$ 1,003,121    | \$ 4,941,324 |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION COMBINING SCHEDULE OF CASH FLOWS COMPONENT UNITS FOR THE FISCAL YEAR ENDED June 30, 2017

|  | DEVI | RESOURCE<br>ELOPMENT<br>ENCY, INC. | co | CSRA LOCAL DEVELOPMENT DRPORATION, INC. | Α  | CSRA RURAL<br>LENDING<br>UTHORITY, INC. |    | TOTAL           |
|--|------|------------------------------------|----|---|----|---|----|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES   |      |                                    |    |   |    |   |    |                 |
| Receipts from customers  | \$   | 89,386                             | \$ | 815,846                                 | \$ | 142,148                                 | \$ | 1,047,380       |
| Program loan principal repaid  |      | 177,891                            |    | 488,369                                 |    | 618,350                                 |    | 1,284,610       |
| Program loan disbursed to recipient  |      | (271,690)                          |    | (853,115)                               |    | (390,850)                               |    | (1,515,655)     |
| Payments to suppliers for goods and services   |      | (75,759)                           |    | (686,181)                               | _  | (111,648)                               |    | (873,588)       |
| Net cash provided (used) by operating activities   |      | (80,172)                           |    | (235,081)                               |    | 258,000                                 |    | (57,253)        |
| CASH FLOWS FROM NON CAPITAL FINANCING ACTIVITIES   |      |                                    |    |   |    |   |    |                 |
| Reduction of long-term debt  |      | -                                  |    | -                                       |    | (178,227)                               |    | (178,227)       |
| Interest paid  |      |                                    |    | -                                       | _  | (17,510)                                |    | (17,510)        |
| Net cash used by capital financing activities  |      |                                    | _  |   | _  | (195,737)                               | _  | (195,737)       |
| CASH FLOWS FROM INVESTING ACTIVITIES   |      |                                    |    |   |    |   |    |                 |
| Purchase of investment instrument  |      | _                                  |    | (97,688)                                |    | -                                       |    | (97,688)        |
| Interest received  |      | 1,219                              |    | 2,542                                   |    | 3,504                                   |    | 7,265           |
| Net cash provided (used) by investing activities   |      | 1,219                              |    | (95,146)                                |    | 3,504                                   |    | (90,423)        |
| Net increase (decrease) in cash and cash equivalents   |      | (78,953)                           |    | (330,227)                               |    | 65,767                                  |    | (343,413)       |
| Balances - beginning of year   |      | 391,935                            |    | 789,899                                 |    | 831,741                                 |    | 2,013,575       |
| Balances - end of year   | \$   | 312,982                            | \$ | 459,672                                 | \$ | 897,508                                 | \$ | 1,670,162       |
| CASH PROVIDED (USED) BY OPERATING ACTIVITIES:  |      |                                    |    |   |    |   |    |                 |
| Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: | \$   | 11,478                             | \$ | 40,688                                  | \$ | (80,102)                                | \$ | (27,936)        |
| Bad debts  |      | -                                  |    | -                                       |    | 100,933                                 |    | 100,933         |
| Amortization   |      | -                                  |    | -                                       |    | 2,842                                   |    | 2,842           |
| Depreciation expense   |      | -                                  |    | 5,309                                   |    | -                                       |    | 5,309           |
| Changes in assets and liabilities:   |      |                                    |    |   |    |   |    |                 |
| Loans receivable   |      | (93,799)                           |    | (364,746)                               |    | 227,500                                 |    | (231,045)       |
| Other receivable   |      | (342)                              |    | (1,951)                                 |    | 62                                      |    | (2,231)         |
| Prepaid item   |      | -                                  |    | 495                                     |    | -                                       |    | 495             |
| Accounts payable   |      | 648                                |    | 6,127                                   |    | (21)                                    |    | 6,754           |
| Due from primary government<br>Accrued liabilites  |      | 1,843<br>-                         |    | 78,997<br>-                             |    | 7,586<br>(800)                          |    | 88,426<br>(800) |
| Net cash provided (used) by operations   | \$   | (80,172)                           | \$ | (235,081)                               | \$ | 258,000                                 | \$ | (57,253)        |

# SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2017 (With comparative totals for the fiscal year ended June 30, 2016) **CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GRANTS AND CONTRACTS FUND**

|  |               | AGING SERVICES BUDGET ACT                     | RVICE         | CES<br>ACTUAL  | ਔ        | REGIONAL TRANSPORTATION<br>SERVICES<br>BUDGET ACTUAL | NSP(                           | ORTATION<br>,<br>ACTUAL                      | × -           | WORKFORCE DEVELOPMENT<br>BUDGET ACTUAL              | EVE          | ELOPMENT   |
|--|---------------|---|---------------|--|----------|--|--------------------------------|--|---------------|---|--------------|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income | <del>\$</del> | 5,440,230 \$                                  | <b>↔</b>      | 5,549,085  | <b>↔</b> | 1,622,731  | <del>6</del>                   | 2,382,204                                    | <del>⇔</del>  | 2,753,113   | <del>\</del> | 2,422,800  |
| TOTAL REVENUES   | €             | 5,440,230                                     | ₩             | 5,608,164  | €        | 1,622,731  | <del>\$</del>                  | 2,382,204                                    | ₩             | 2,753,113   | ₩.           | 2,422,800  |
| EXPENDITURES Personal services Travel Contracts All other operating costs Cost allocation plan       | ₩             | 1,281,194 \$ 42,300 3,481,355 318,850 527,386 | ₩             | 1,256,163<br>27,450<br>3,554,966<br>325,315<br>512,189 | <b>↔</b> | 10,930<br>500<br>1,553,737<br>1,112<br>4,499         | <del>\( \text{\sigma} \)</del> | 11,177<br>519<br>2,313,216<br>1,364<br>4,564 | <del>6</del>  | 492,952<br>5,000<br>1,400,000<br>652,246<br>202,915 | <b>↔</b>     | 506,983<br>27,911<br>377,514<br>1,309,843<br>206,547 |
| TOTAL EXPENDITURES   | ₩             | 5,651,085                                     | ss.           | 5,676,083  | €        | 1,570,778  | ₩.                             | 2,330,840                                    | €             | 2,753,113   | €            | 2,428,798  |
| EXCESS (DEFICIT) OF REVENUES OVER<br>EXPENDITURES  | ₩             | (210,855)                                     | ₩             | (67,919)   | ₩        | 51,953   | <del>\$</del>                  | 51,364                                       | ₩             |   | €            | (5,998)  |
| OTHER FINANCING SOURCES (USES)<br>Transfers in<br>Transfers out                                      | ↔             | 210,855 \$                                    | <b>↔</b>      | 130,755<br>(62,836)                                    | <b>↔</b> | -<br>(51,953)  | <b>↔</b>                       | - (51,364)                                   | <del>\$</del> |   | <b>↔</b>     | 5,998  |
| TOTAL OTHER FINANCING SOURCES (USES)   | ₩.            | 210,855 \$                                    | <del>\$</del> | 67,919   | ₩.       | (51,953)   | ₩.                             | (51,364)                                     | ₩             |   | ₩.           | 5,998  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER<br>SOURCES OVER EXPENDITURES AND OTHER<br>USES                | ₩             | '   | φ.            | '  | €        | ·  | ₩                              | ·  | <del>s</del>  |   | <b>↔</b>     | •  |

Continued on next page.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GRANTS AND CONTRACTS FUND SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2017 (With comparative totals for the fiscal year ended June 30, 2016)

|   |                              | PLANNING & ZONING SERVICES | NING & ZO<br>SERVICES | NING                   | _              | LOCAL GOVERNMENT<br>SERVICES | VER           | NMENT                      | Ü             | ECONOMIC DEVELOPMENT SUPPORT | EVE<br>POR    | LOPMENT                   |
|---|------------------------------|----------------------------|-----------------------|------------------------|----------------|------------------------------|---------------|----------------------------|---------------|------------------------------|---------------|---------------------------|
|   | <b>m</b>                     | BUDGET                     | •                     | ACTUAL                 | B              | BUDGET                       | 1             | ACTUAL                     | B             | BUDGET                       |               | ACTUAL                    |
| REVENUES<br>Federal & State grants / contracts<br>City, county, or other grants / contracts<br>Program income | <b>↔</b>                     | 343,177                    | <del>\</del>          | 268,000<br>8,260<br>-  | <b>↔</b>       | 4,090<br>214,179<br>26,000   | <del>\$</del> | 4,091<br>247,873<br>36,312 | <del>\</del>  | 31,500                       | <del>\$</del> | 36,424<br>-<br>8,186      |
| TOTAL REVENUES  | ₩                            | 343,177                    | ₩                     | 276,260                | <del>\$</del>  | 244,269                      | ₩             | 288,276                    | ₩             | 31,500                       | ₩             | 44,610                    |
| EXPENDITURES Personal services Travel   | ↔                            | 201,109<br>7,000           | ↔                     | 172,621<br>3,805       | <del>\$</del>  | 185,125<br>5,600             | <del>⇔</del>  | 209,679<br>6,772           | <del>⇔</del>  | 73,940<br>5,500              | ₩             | 60,741<br>2,295           |
| Contracts<br>All other operating costs<br>Cost allocation plan  |                              | 10,000<br>72,002<br>82,783 |                       | 75<br>59,618<br>70,932 |                | -<br>20,783<br>76,203        |               | 22,000<br>30,042<br>85,394 |               | -<br>10,862<br>30,436        |               | 2,070<br>16,642<br>24,768 |
| TOTAL EXPENDITURES  | <del>\$</del>                | 372,894                    | ₩.                    | 307,051                | s              | 287,711                      | s             | 353,887                    | ₩.            | 120,738                      | ₩.            | 106,516                   |
| EXCESS (DEFICIT) OF REVENUES OVER<br>EXPENDITURES   | <b>↔</b>                     | (29,717)                   | <del>\$</del>         | (30,791)               | ₩              | (43,442)                     | <del>⇔</del>  | (65,611)                   | <del>\$</del> | (89,238)                     | ₩             | (61,906)                  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out   | <b>↔</b>                     | 29,717                     | <del>↔</del>          | 30,791                 | <b>↔</b>       | 43,442                       | <del>⇔</del>  | 85,522<br>(19,911)         | <del>↔</del>  | 89,238                       | <del>\$</del> | 61,906                    |
| TOTAL OTHER FINANCING SOURCES (USES)  | <del>\( \rightarrow \)</del> | 29,717                     | ₩.                    | 30,791                 | s              | 43,442                       | s             | 65,611                     | <b>⇔</b>      | 89,238                       | ક્ક           | 61,906                    |
| EXCESS (DEFICIT) OF REVENUES AND OTHER<br>SOURCES OVER EXPENDITURES AND OTHER<br>USES                         | <del>\</del>                 | '                          | <del>s</del>          | '                      | s <del>s</del> | '                            | ₩             | ·                          | <del>∽</del>  | '                            | <del>⇔</del>  | '                         |

Continued from previous page.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GRANTS AND CONTRACTS FUND SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2017

(With comparative totals for the fiscal year ended June 30, 2016)

|   | ADMI          | <b>ADMINISTRATION OF COMPONENT</b> | OF C          | OMPONENT |              |                             |               |                      |              |                      |
|---|---------------|------------------------------------|---------------|----------|--------------|-----------------------------|---------------|----------------------|--------------|----------------------|
|   |               | UNITS                              | ΣL            |          |              | June 30, 2017 Totals        | <b>017</b> T  | otals                | 3            | June 30, 2016        |
|   | B             | BUDGET                             |               | ACTUAL   |              | BUDGET                      |               | ACTUAL               |              | ACTUAL               |
| REVENUES  |               |                                    |               |          |              |                             |               |                      |              |                      |
| Federal & State grants / contracts City county or other grants / contracts      | <del>ss</del> | - 765 899                          | <del>\$</del> | 740 452  | <del>⇔</del> | 10,194,841                  | <del>⇔</del>  | 10,662,604           | <del>⇔</del> | 10,073,572           |
| Program income  |               |                                    |               | 10: (0): |              | 26,000                      |               | 103,577              |              | 507,288              |
| TOTAL REVENUES  | <del>\$</del> | 765,899                            | <b>⇔</b>      | 740,452  | ↔            | 11,200,919                  | s             | 11,762,766           | ↔            | 11,484,843           |
| EXPENDITURES  | •             |                                    | •             |          | •            |                             | •             |                      | •            |                      |
| Personal services   | en-           | 504,218                            | <del>s)</del> | 534,079  | ₩.           | 2,749,468                   | ₽             | 2,751,443            | ₩.           | 2,619,376            |
| Contracts   |               |                                    |               | ' '      |              | 6.445.092                   |               | 6.269.841            |              | 6.684.333            |
| All other operating costs   |               | 54,128                             |               | •        |              | 1,129,983                   |               | 1,742,824            |              | 1,224,262            |
| Cost allocation plan  |               | 207,553                            |               | 206,373  |              | 1,131,775                   |               | 1,110,767            |              | 1,080,970            |
| TOTAL EXPENDITURES  | <b>↔</b>      | 765,899                            | ₩             | 740,452  | ↔            | 11,522,218                  | ₩.            | 11,943,627           | ↔            | 11,713,524           |
| EXCESS (DEFICIT) OF REVENUES OVER<br>EXPENDITURES                               | ₩.            | '                                  | <del>s</del>  | '        | <b>↔</b>     | (321,299)                   | <del>\$</del> | (180,861)            | <b>↔</b>     | (228,681)            |
| OTHER FINANCING SOURCES (USES)  | 6             |                                    | •             |          | 4            | 070 050                     | 6             | 04.4 072             | 4            | 744                  |
| Transfers in<br>Transfers out   | e l           | ' '                                | A             | ' '      | A            | 373,232<br>(51,953 <u>)</u> | A             | 314,972<br>(134,111) | A            | 447,449<br>(218,768) |
| TOTAL OTHER FINANCING SOURCES (USES)  | ₩.            | '                                  | €             |          | ↔            | 321,299                     | ↔             | 180,861              | ↔            | 228,681              |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES | <del>⇔</del>  |                                    | <del>s</del>  | '        | <del>↔</del> | '                           | <b>↔</b>      | '                    | <del>↔</del> | ·                    |
|   |               |                                    |               |          |              |                             |               |                      |              |                      |

Continued from previous page.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF HUMAN SERVICES - AREA AGENCY ON AGING CONTRACT #42700-373-0000049522 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|   | BUDGET            | ACTUAL            | VARIANCE         |
|---|-------------------|-------------------|------------------|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts | \$ 3,627,885<br>- | \$ 3,595,586<br>- | \$ (32,299)<br>- |
| Program income  |                   | 59,078            | 59,078           |
| TOTAL REVENUES  | 3,627,885         | 3,654,664         | 26,779           |
| EXPENDITURES  |                   |                   |                  |
| Personal services   | 905,205           | 878,614           | 26,591           |
| Travel  | 39,300            | 27,077            | 12,223           |
| Contracts   | 2,253,875         | 2,242,963         | 10,912           |
| Other operating costs   | 265,132           | 278,640           | (13,508)         |
| Cost allocation plan  | 372,617           | 358,110           | 14,507           |
| TOTAL EXPENDITURES  | 3,836,129         | 3,785,404         | 50,725           |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES  | (208,244)         | (130,740)         | 77,504           |
| OTHER FINANCING SOURCES (USES)  |                   |                   |                  |
| Transfers in<br>Transfers out   | 208,244           | 130,754<br>(14)   | (77,490)<br>(14) |
| TOTAL OTHER FINANCING SOURCES (USES)  | 208,244           | 130,740           | (77,504)         |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES       | \$ <u>-</u>       | \$ -              | \$ <u>-</u>      |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF HUMAN SERVICES - FALLS PREVENTION PROGRAM #42700-373-0000045522

#### SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                | ACTUAL             | VARIANCE   |
|--|-----------------------|--------------------|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-        | \$ 2,312<br>-<br>- | \$ 2,312<br>-<br>-                                       |
| TOTAL REVENUES   |                       | 2,312              | 2,312  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>-<br>-<br>- | 250<br>2,062<br>   | (250)<br>(2,062)<br>———————————————————————————————————— |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |                       | <u>-</u>           |  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>-</u>              | <u>-</u>           |  |
| TOTAL OTHER FINANCING SOURCES (USES)   |                       |                    |  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -                  | \$ -               | \$ -   |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF HUMAN SERVICES - COORDINATED TRANSPORTATION PROGRAM #42700-362-0000050283

#### SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  | ACTUAL  | VARIANCE   |
|--|---|---|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ 1,622,731<br>-<br>-                                    | \$ 2,382,204<br>-<br>-                                    | \$ 759,473<br>-<br>-                                     |
| TOTAL REVENUES   | 1,622,731   | 2,382,204   | 759,473  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 10,930<br>500<br>1,553,737<br>1,112<br>4,499<br>1,570,778 | 11,177<br>519<br>2,313,216<br>1,364<br>4,564<br>2,330,840 | (247)<br>(19)<br>(759,479)<br>(252)<br>(65)<br>(760,062) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | 51,953  | 51,364  | (589)  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | -<br>(51,953)   | -<br>(51,364)   | -<br>589   |
| TOTAL OTHER FINANCING SOURCES (USES)   | (51,953)  | (51,364)  | 589  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ <u>-</u>   | \$ <u>-</u>  |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF COMMUNITY HEALTH - CONTRACT #2017006 COMMUNITY CARE SERVICES PROGRAM CARE COORDINATION SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  | ACTUAL   | VARIANCE   |
|--|---|--|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ 1,812,345<br>-<br>-  | \$ 1,951,187<br>-<br>-                           | \$ 138,842<br>-<br>-                                     |
| TOTAL REVENUES   | 1,812,345   | 1,951,187  | 138,842  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 375,989<br>3,000<br>1,227,480<br>53,718<br>154,769<br>1,814,956 | 377,548<br>372<br>1,311,752<br>44,611<br>154,081 | (1,559)<br>2,628<br>(84,272)<br>9,107<br>688<br>(73,408) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | (2,611)   | 62,823   | 65,434   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | 2,611<br>   | -<br>(62,823)                                    | (2,611)<br>(62,823)                                      |
| TOTAL OTHER FINANCING SOURCES (USES)   | 2,611   | (62,823)   | (65,434)   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ -   | \$ -   |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPARTMENT OF ECONOMIC DEVELOPMENT - WORKFORCE DIVISION CONTRACT #'s VARIOUS

#### SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET   | ACTUAL   | VARIANCE   |
|--|--|--|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ 2,753,113<br>-<br>-   | \$ 2,422,800<br>-<br>-                               | \$ (330,313)<br>-<br>-   |
| TOTAL REVENUES   | 2,753,113  | 2,422,800  | (330,313)  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 492,952<br>5,000<br>1,400,000<br>652,246<br>202,915<br>2,753,113 | 506,982<br>27,911<br>377,514<br>1,309,844<br>206,547 | (14,030)<br>(22,911)<br>1,022,486<br>(657,598)<br>(3,632)<br>324,315 |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |  | (5,998)  | (5,998)  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>-</u>   | 5,998<br>  | 5,998<br>  |
| TOTAL OTHER FINANCING SOURCES (USES)   |  | 5,998  | 5,998  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -   | \$ -   | \$ -   |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION U.S. DEPT. COMMERCE EDA 301(B) PLANNING GRANT CONTRACT #048306883

#### SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  | ACTUAL                                       | VARIANCE                               |
|--|---|--|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-                                | \$ -<br>-<br>-                               | \$ -<br>-<br>-                         |
| TOTAL REVENUES   |   |  |  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 13,000<br>-<br>-<br>3,000<br>10,000<br>26,000 | 12,464<br>-<br>-<br>2,434<br>5,300<br>20,198 | 536<br>-<br>-<br>566<br>4,700<br>5,802 |
| TOTAL EXITERDITORES  | 20,000  | 20,130                                       | 3,002                                  |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | (26,000)                                      | (20,198)                                     | 5,802                                  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | 26,000  | 20,198<br>                                   | (5,802)<br>                            |
| TOTAL OTHER FINANCING SOURCES (USES)   | 26,000  | 20,198                                       | (5,802)                                |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ -   | \$ -                                   |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION U.S. DEPT. COMMERCE EDA 301(B) PLANNING GRANT AWARD NUMBER ED17ATL3020018 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDG         | ET_  | ACT | UAL   | V  | ARIANCE  |
|--|--------------|--|-----|---|----|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ 3         | 1,500<br>-<br><u>-</u>                         | \$  | 36,424<br>-<br><u>-</u>                           | \$ | 4,924<br>-<br>-                                |
| TOTAL REVENUES   | 3′           | 1,500  | ;   | 36,424  |    | 4,924  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>20 | 0,940<br>5,500<br>-<br>7,862<br>0,436<br>4,738 |     | 48,277<br>2,296<br>-<br>8,092<br>19,468<br>78,133 |    | 12,663<br>3,204<br>-<br>(230)<br>968<br>16,605 |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | (6:          | 3,238)   |     | 41,70 <u>9</u> )                                  |    | 21,529   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | 6:           | 3,238<br><u>-</u>                              |     | 41,709<br><u>-</u>                                |    | (21,529)<br><u>-</u>                           |
| TOTAL OTHER FINANCING SOURCES (USES)   | 6            | 3,238  |     | 41,709  |    | (21,529)                                       |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$           | <u>-</u>                                       | \$  |   | \$ | <u>-</u>                                       |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION DEPARTMENT OF DEFENSE - OFFICE OF ECONOMIC ADJUSTMENT FORT GORDON JOINT LAND USE STUDY - HQ00051510014 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  | ACTUAL   | VARIANCE  |
|--|---|--|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ 123,180<br>-<br>-                            | \$ 61,555<br>6,874                               | \$ (61,625)<br>6,874                              |
| TOTAL REVENUES   | 123,180   | 68,429   | (54,751)  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 62,834<br>-<br>-<br>34,482<br>25,864<br>123,180 | 39,323<br>167<br>-<br>12,851<br>16,088<br>68,429 | 23,511<br>(167)<br>-<br>21,631<br>9,776<br>54,751 |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |   |  |   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>-</u>  |  | <u>.</u>  |
| TOTAL OTHER FINANCING SOURCES (USES)   |   |  |   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ -   | \$ -  |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF TRANSPORTATION - PLANNING AGREEMENT SURFACE TRANSPORTATION FUNDS PI #0015270 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                                 | ACTUAL                         | VARIANCE                                 |
|--|--|--------------------------------|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income | \$ 30,000<br>-<br>-                    | \$ 11,341<br>-<br>-            | \$ (18,659)<br>-<br>-                    |
| TOTAL REVENUES   | 30,000                                 | 11,341                         | (18,659)                                 |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan           | 18,967<br>2,000<br>-<br>1,440<br>7,808 | 6,099<br>996<br>-<br>5,518<br> | 12,868<br>1,004<br>-<br>(4,078)<br>5,282 |
| TOTAL EXPENDITURES   | 30,215                                 | 15,139                         | 15,076                                   |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | (215)                                  | (3,798)                        | (3,583)                                  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | 215<br>                                | 3,798<br>                      | 3,583                                    |
| TOTAL OTHER FINANCING SOURCES (USES)   | 215                                    | 3,798                          | 3,583                                    |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                      | \$ <u>-</u>                            | \$ <u>-</u>                    | \$ <u>-</u>                              |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF TRANSPORTATION - TIA AGREEMENT FOR ADMINISTRATIVE SERVICES IGTA1600849 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                | ACTUAL                             | VARIANCE                                     |
|--|-----------------------|------------------------------------|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-        | \$ 518<br>-<br>-                   | \$ 518<br>-<br>-                             |
| TOTAL REVENUES   |                       | 518                                | 518  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>-<br>-<br>- | 324<br>35<br>-<br>25<br>134<br>518 | (324)<br>(35)<br>-<br>(25)<br>(134)<br>(518) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |                       |                                    |  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>.</u>              |                                    | <u>.</u>                                     |
| TOTAL OTHER FINANCING SOURCES (USES)   |                       |                                    |  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -                  | \$ -                               | \$ -   |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF NATURAL RESOURCES HISTORIC PRESERVATION SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                            | ACTUAL                               | VARIANCE                                |
|--|-----------------------------------|--------------------------------------|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income | \$ 4,090<br>-<br>-                | \$ 4,091<br>-<br>-                   | \$ 1<br>-<br>-                          |
| TOTAL REVENUES   | 4,090                             | 4,091                                | 1                                       |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan           | 3,890<br>600<br>-<br>411<br>1,601 | 11,262<br>489<br>-<br>1,264<br>4,544 | (7,372)<br>111<br>-<br>(853)<br>(2,943) |
| TOTAL EXPENDITURES   | 6,502                             | 17,559                               | (11,057)                                |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | (2,412)                           | (13,468)                             | (11,056)                                |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | 2,412<br>                         | 13,468<br>                           | 11,056                                  |
| TOTAL OTHER FINANCING SOURCES (USES)   | 2,412                             | 13,468                               | 11,056                                  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                      | \$ -                              | \$ -                                 | \$ -                                    |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF COMMUNITY AFFAIRS FY 2016 SUPPORT CONTRACT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | B  | BUDGET ACTUAL      |    | L VARIANO          |    |                        |
|--|----|--------------------|----|--------------------|----|------------------------|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income | \$ | 189,997<br>-<br>-  | \$ | 194,586<br>-<br>-  | \$ | 4,589<br>-<br><u>-</u> |
| TOTAL REVENUES   |    | 189,997            |    | 194,586            |    | 4,589                  |
| EXPENDITURES   |    |                    |    |                    |    |                        |
| Personal services  |    | 119,308            |    | 126,017            |    | (6,709)                |
| Travel   |    | 5,000              |    | 2,531              |    | 2,469                  |
| Contracts  |    | 10,000             |    | 76                 |    | 9,924                  |
| Other operating costs  |    | 36,080             |    | 41,175             |    | (5,095)                |
| Cost allocation plan   |    | 49,111             |    | 51,781             |    | (2,670)                |
| TOTAL EXPENDITURES   |    | 219,499            |    | 221,580            |    | (2,081)                |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |    | (29,502)           |    | (26,994)           |    | 2,508                  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  |    | 29,502<br><u>-</u> |    | 26,994<br><u>-</u> |    | (2,508)                |
| TOTAL OTHER FINANCING SOURCES (USES)   |    | 29,502             |    | 26,994             |    | (2,508)                |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                      | \$ | _                  | \$ | _                  | \$ | _                      |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PREPARATION OF COMMUNITY DEVELOPMENT BLOCK APPLICATIONS FOR MEMBERS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|   | BUDGET    | ACTUAL      | VARIANCE      |
|---|-----------|-------------|---------------|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts | \$ -<br>- | \$ -<br>-   | \$ -<br>-     |
| Program income  | 10,000    | 34,500      | 24,500        |
| TOTAL REVENUES  | 10,000    | 34,500      | 24,500        |
| EXPENDITURES  |           |             |               |
| Personal services   | 24,933    | 33,211      | (8,278)       |
| Travel  | -         | 1,228       | (1,228)       |
| Contracts   | -         | -           | -             |
| Other operating costs   | 2,327     | 3,021       | (694)         |
| Cost allocation plan  | 10,263    | 13,425      | (3,162)       |
| TOTAL EXPENDITURES  | 37,523    | 50,885      | (13,362)      |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES  | (27,523)  | (16,385)    | 11,138        |
| OTHER FINANCING COHROES (HEFS)  |           |             |               |
| OTHER FINANCING SOURCES (USES)  Transfers in  Transfers out                           | 27,523    | 16,385<br>- | (11,138)<br>- |
|   |           |             |               |
| TOTAL OTHER FINANCING SOURCES (USES)  | 27,523    | 16,385      | (11,138)      |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES       | \$ -      | \$ -        | \$ -          |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION ADMINISTRATION OF CDBG CONTRACTS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET   | ACTUAL   | VARIANCE  |
|--|--|--|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>194,917<br>                                  | \$ -<br>201,342<br>-                           | \$ -<br>6,425                                   |
| TOTAL REVENUES   | 194,917  | 201,342  | 6,425   |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 123,068<br>5,000<br>-<br>16,223<br>50,626<br>194,917 | 107,110<br>2,582<br>20,000<br>18,614<br>43,849 | 15,958<br>2,418<br>(20,000)<br>(2,391)<br>6,777 |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   | <u>-</u>   | 9,187  | 9,187   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  |  | 9,001<br>(18,188)                              | 9,001<br>(18,188)                               |
| TOTAL OTHER FINANCING SOURCES (USES)   |  | (9,187)  | (9,187)   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -   | \$ -   | \$ -  |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION ADMINISTRATION OF TRANSPORTATION ENHANCEMENT GRANTS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  |                                   | VARIANCE                              |
|--|---|-----------------------------------|---------------------------------------|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>19,263<br>-                           | \$ -<br>16,400<br>-               | \$ -<br>(2,863)                       |
| TOTAL REVENUES   | 19,263  | 16,400                            | (2,863)                               |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 13,623<br>-<br>-<br>-<br>-<br>5,640<br>19,263 | 9,547<br>374<br>-<br>875<br>3,881 | 4,076<br>(374)<br>-<br>(875)<br>1,759 |
|  |   |                                   |                                       |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES  OTHER FINANCING SOURCES (USES)  Transfers in  Transfers out    |   |                                   |                                       |
| TOTAL OTHER FINANCING SOURCES (USES)   |   | (1,723)                           | (1,723)                               |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ -                              | \$ -                                  |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PREPARATION OF HAZARD MITIGATION PLANS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                | ACTUAL   | VARIANCE  |
|--|-----------------------|--|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-        | \$ -<br>25,320<br>-                            | \$ -<br>25,320<br>-                                     |
| TOTAL REVENUES   |                       | 25,320   | 25,320  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>-<br>-<br>- | 16,544<br>17<br>-<br>1,917<br><u>6,842</u><br> | (16,544)<br>(17)<br>-<br>(1,917)<br>(6,842)<br>(25,320) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |                       |  |   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  |                       |  |   |
| TOTAL OTHER FINANCING SOURCES (USES)   |                       |  |   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -                  | \$ -   | \$ -  |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SPECIALIZED PLANNING CONTRACTS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                | ACTUAL                               | VARIANCE                               |
|--|-----------------------|--------------------------------------|--|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-        | \$ -<br>1,385<br>-                   | \$ -<br>1,385<br>-                     |
| TOTAL REVENUES   |                       | 1,385                                | 1,385                                  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>-<br>-<br>- | 864<br>75<br>-<br>47<br>399<br>1,385 | (864)<br>(75)<br>-<br>(399)<br>(1,385) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |                       |                                      |  |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>-</u>              |                                      | <u>.</u>                               |
| TOTAL OTHER FINANCING SOURCES (USES)   |                       |                                      |  |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -                  | \$ -                                 | \$ -                                   |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION LOCAL GOVERNMENT TECHNICAL ASSISTANCE SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|   | BUDGET     | ACTUAL     | VARIANCE |
|---|------------|------------|----------|
| REVENUES Federal & State grants / contracts                                     | \$ -       | \$ -       | \$ -     |
| City, county, or other grants / contracts                                       | -          | 4,812      | 4,812    |
| Program income  | 16,000     | 1,813      | (14,187) |
| TOTAL REVENUES  | 16,000     | 6,625      | (9,375)  |
| EXPENDITURES  |            |            |          |
| Personal services   | 19,612     | 32,001     | (12,389) |
| Travel  | -          | 2,083      | (2,083)  |
| Contracts   | _          | 2,000      | (2,000)  |
| Other operating costs   | 1,822      | 4,353      | (2,531)  |
| Cost allocation plan  | 8,073      | 12,855     | (4,782)  |
| TOTAL EXPENDITURES  | 29,507     | 53,292     | (23,785) |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES                                  | (13,507)   | (46,667)   | (33,160) |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out                       | 13,507<br> | 46,667<br> | 33,160   |
| TOTAL OTHER FINANCING SOURCES (USES)  | 13,507     | 46,667     | 33,160   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES | \$ -       | \$ -       | \$ -     |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION ADMINISTRATION OF AUGUSTA REGIONAL DEVELOPMENT ALLIANCE SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET                | ACTUAL  | VARIANCE  |
|--|-----------------------|---|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>-<br>-        | \$ -<br>-<br>8,186                                  | \$ -<br>-<br>8,186  |
| TOTAL REVENUES   |                       | 8,186   | 8,186   |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | -<br>-<br>-<br>-<br>- | 2,070<br>6,116<br>————————————————————————————————— | (2,070)<br>(6,116)<br>——————————————————————————————————— |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |                       | <del>-</del>  |   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  | <u>-</u>              | <u>-</u>  |   |
| TOTAL OTHER FINANCING SOURCES (USES)   |                       |   |   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -                  | \$ -  | \$ -  |

#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION ADMINISTRATION CSRA BUSINESS LENDING - COMPONENT UNITS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | BUDGET  | ACTUAL                                       | VARIANCE  |
|--|---|--|---|
| REVENUES Federal & State grants / contracts City, county, or other grants / contracts Program income           | \$ -<br>765,899<br>-                              | \$ -<br>740,452<br>-                         | \$ -<br>(25,447)                                |
| TOTAL REVENUES   | 765,899   | 740,452                                      | (25,447)  |
| EXPENDITURES Personal services Travel Contracts Other operating costs Cost allocation plan  TOTAL EXPENDITURES | 504,218<br>-<br>-<br>54,128<br>207,553<br>765,899 | 534,079<br>-<br>-<br>-<br>206,373<br>740,452 | (29,861)<br>-<br>-<br>54,128<br>1,180<br>25,447 |
| EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES   |   |  |   |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out  |   |  |   |
| TOTAL OTHER FINANCING SOURCES (USES)   |   |  |   |
| EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES                                | \$ -  | \$ -   | \$ -  |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF INDIRECT COST - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | -          |           | BUDGET        | ACTUAL    |               | VARIANCE  |                |
|--|------------|-----------|---------------|-----------|---------------|-----------|----------------|
| Salaries                                     |            | \$        | 449,974       | \$        | 451,478       | \$        | 1,504          |
| Fringe benefits                              |            | •         | 222,003       | •         | 218,493       | •         | (3,510)        |
| Travel                                       |            |           | 3,000         |           | 792           |           | (2,208)        |
| Supplies                                     |            |           | 58,725        |           | 58,075        |           | (650)          |
| Equipment (not capitalized)                  |            |           | 25,000        |           | 9,160         |           | (15,840)       |
| Professional fees                            |            |           | 112,400       |           | 137,980       |           | 25,580         |
| Telecommunications & internet                |            |           | 23,436        |           | 24,014        |           | 578            |
| Equipment maintenance & upkeep               |            |           | 2,500         |           | -             |           | (2,500)        |
| Utilities                                    |            |           | -             |           | -             |           | -              |
| Insurance                                    |            |           | 24,293        |           | 20,362        |           | (3,931)        |
| Dues, subscriptions, & publications          |            |           | 15,000        |           | 13,157        |           | (1,843)        |
| Rentals - other than real estate             |            |           | 54,000        |           | 54,207        |           | 207            |
| Rentals - real estate                        |            |           | -             |           | -             |           | -              |
| Motor vehicle expense                        |            |           | 10,000        |           | 9,305         |           | (695)          |
| Postage and freight                          |            |           | 15,000        |           | 6,119         |           | (8,881)        |
| Temporary personnel services                 |            |           | 1,500         |           | 2,196         |           | 696            |
| Conferences and seminars                     |            |           | 3,000         |           | -             |           | (3,000)        |
| Facalities cost                              |            |           | 82,449        |           | 78,265        |           | (4,184)        |
| Depreciation                                 |            |           | 29,496        |           | 33,566        |           | 4,070          |
| Total  |            |           | 1,131,776     |           | 1,117,169     |           | (14,607)       |
| Less: costs not included in cost allocations |            |           | -             | _         | (753)         |           | (753)          |
|  |            |           |               | _         | <u> </u>      | -         | <u> </u>       |
| Total Indirect Cost Allocated                |            | \$        | 1,131,776     | \$        | 1,116,416     | \$        | (15,360)       |
|  | COMPUTATIO | N (       | OF INDIREC    | ΤС        | OST RATES     |           |                |
|  |            |           |               |           |               |           |                |
| Allocation base = direct                     |            |           |               |           |               |           |                |
| personnel costs and direct fringe benefits   |            | <u>\$</u> | 2,560,055     | <u>\$</u> | 2,729,950     | <u>\$</u> | (169,895)      |
|  |            |           |               | -         |               |           |                |
| Indirect Cost Rate                           |            |           | <u>44.21%</u> |           | <u>40.90%</u> |           | <u>(3.31%)</u> |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF FRINGE BENEFITS - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | <u>BUDG</u>     | <u>ET</u>       | <u>ACTUAL</u>    | <u>VARIAI</u> | <u>NCE</u>     |
|--|-----------------|-----------------|------------------|---------------|----------------|
| FRINGE BENEFITS                        |                 |                 |                  |               |                |
| Contributions to pension trust         | \$ 465          | 5,103 \$        | 467,665          | \$ (2         | 2,562)         |
| Payroll taxes                          | 38              | 3,824           | 41,531           | _             | 2,707)         |
| Group insurance                        | 157             | 7,066           | 179,716          | (22           | 2,650)         |
| Workers compensation                   | g               | 9,247           | 9,404            |               | (157)          |
| Other                                  | 114             | 1,050           | 42,404           | 71            | ,646           |
| Paid time off earned                   | 239             | 9,562           | 251,888          | (12           | 2,326)         |
| Sick leave used                        |                 | -               | 604              |               | (604)          |
| Holiday leave used                     | 106             | 5,506           | 107,379          |               | (873)          |
| Other leave used                       |                 | <u> </u>        | 1,975            | (1            | <u>,975</u> )  |
| TOTAL FRINGE BENEFITS                  | <u>\$ 1,130</u> | <u>),358</u> \$ | 1,102,566        | <u>\$ 27</u>  | <u>7,792</u>   |
| COMPUTATION OF EMPL                    | OYEE BENI       | EFIT RATE       |                  |               |                |
| Allocation base - salaries as adjusted | <u>\$ 2,238</u> | 3,224 <u>\$</u> | <u>2,297,356</u> | <u>\$ (59</u> | ) <u>,132)</u> |
| Fringe Benefit Rate                    | <u>50</u>       | <u>0.50%</u>    | <u>47.99%</u>    | <u>(2</u>     | <u>.51%)</u>   |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF ALLOCATION BASE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

| Total salaries                                       | \$<br>2,659,202 |
|--|-----------------|
| Less portion of salaries charged to fringe benefits: |                 |
| Paid time off  | (251,888)       |
| Sick leave   | (604)           |
| Holiday leave  | (107,379)       |
| Other leave  | <br>(1,975)     |
| Allocation base for fringe benefits                  | 2,297,356       |
| Less indirect cost salaries                          | (451,478)       |
| Plus fringe benefits                                 | 1,102,566       |
| Less fringe benefits allocated to indirect cost pool | <br>(218,494)   |
| Allocation base for indirect cost                    | \$<br>2,729,950 |

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF FACILITIES COST ALLOCATED - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2017

| FACILITIES COSTS                      |           | BUDGET  | <br>ACTUAL    | <br>ARIANCE    |
|---------------------------------------|-----------|---------|---------------|----------------|
|                                       |           |         |               |                |
| Building maintenance & upkeep         | \$        | 55,000  | \$<br>50,917  | \$<br>(4,083)  |
| Utilities                             |           | 35,000  | 24,795        | (10,205)       |
| Rentals - real estate                 |           | 162,484 | 166,996       | 4,512          |
| Common area maintenance fees          |           | 29,668  | 27,039        | (2,629)        |
| Depreciation                          |           | 26,619  | <br>26,936    | 317            |
| Total cost allocated                  | <u>\$</u> | 308,771 | \$<br>296,683 | \$<br>(12,088) |
| FACILITIES COSTS ALLOCATED TO         |           |         |               |                |
| Cost allocation fund - indirect cost  | \$        | 82,449  | \$<br>78,265  | \$<br>(4,184)  |
| Aging services                        |           | 99,486  | 95,591        | (3,895)        |
| Regional transportation services      |           | 1,112   | 1,068         | (44)           |
| Workforce development                 |           | 27,820  | 26,731        | (1,089)        |
| Planning and zoning services          |           | 14,131  | 14,675        | 544            |
| Local government services             |           | 20,783  | 19,967        | (816)          |
| Economic development support services |           | 8,862   | 8,377         | (485)          |
| Component units                       |           | 54,128  | 52,009        | <br>(2,119)    |
| Total cost allocated                  | \$        | 308,771 | \$<br>296,683 | \$<br>(12,088) |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF CITY/COUNTY ASSESSMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|               |         |      |          |     | FY 2017   |        |         |      |          |
|---------------|---------|------|----------|-----|-----------|--------|---------|------|----------|
|               |         | ВА   | LANCE    | ASS | SESSMENTS | FY20   | 17      | ВА   | LANCE    |
| Gove          | ernment | June | 30, 2016 |     | BILLED    | COLLEC | TIONS   | June | 30, 2017 |
|               |         |      |          |     |           |        |         |      |          |
| Augusta       | City of | \$   | (824)    | \$  | 195,817   | \$ 1   | .95,820 | \$   | (827)    |
| Avera         | City of |      | -        |     | 246       |        | 246     |      | -        |
| Bartow        | City of |      | -        |     | 286       |        | 286     |      | -        |
| Blythe        | City of |      | -        |     | 721       |        | 721     |      | -        |
| Burke         | County  |      | -        |     | 15,682    |        | 15,682  |      | -        |
| Camak         | City of |      | -        |     | 138       |        | 138     |      | -        |
| Columbia      | County  |      | -        |     | 110,171   | 1      | .10,171 |      | -        |
| Crawfordville | City of |      | -        |     | 534       |        | 534     |      | -        |
| Davisboro     | City of |      | -        |     | 2,010     |        | 2,010   |      | -        |
| Dearing       | City of |      | -        |     | 549       |        | 549     |      | -        |
| Deepstep      | City of |      | -        |     | 131       |        | 131     |      | -        |
| Edge Hill     | City of |      | -        |     | 24        |        | -       |      | 24       |
| Gibson        | City of |      | -        |     | 663       |        | 663     |      | -        |
| Girard        | City of |      | -        |     | 156       |        | 156     |      | -        |
| Glascock      | County  |      | -        |     | 2,196     |        | 2,196   |      | -        |
| Grovetown     | City of |      | -        |     | 11,216    |        | 11,216  |      | -        |
| Hancock       | County  |      | -        |     | 8,029     |        | 8,029   |      | -        |
| Harlem        | City of |      | -        |     | 2,666     |        | 2,666   |      | -        |
| Harrison      | City of |      | -        |     | 489       |        | 489     |      | -        |
| Hephzibah     | City of |      | -        |     | 4,011     |        | 4,011   |      | -        |
| Jefferson     | County  |      | -        |     | 9,219     |        | 9,219   |      | -        |
| Jenkins       | County  |      | -        |     | 5,220     |        | 5,220   |      | -        |
| Keysville     | City of |      | -        |     | 332       |        | 332     |      | -        |
| Lincoln       | County  |      | -        |     | 6,430     |        | 6,430   |      | -        |
| Lincolnton    | City of |      | -        |     | 1,566     |        | 1,566   |      | -        |
| Louisville    | City of |      | -        |     | 2,493     |        | 2,493   |      | -        |
| McDuffie      | County  |      | -        |     | 14,548    |        | 14,548  |      | -        |
| Midville      | City of |      | -        |     | 269       |        | 269     |      | -        |
| Millen        | City of |      | -        |     | 3,120     |        | 3,120   |      | -        |
| Mitchell      | City of |      | -        |     | 199       |        | 199     |      | -        |
| Norwood       | City of |      | -        |     | 239       |        | 239     |      | -        |
| Oconee        | City of |      | -        |     | 252       |        | 252     |      | -        |
| Rayle         | City of |      | -        |     | 199       |        | 199     |      | -        |
| Riddlevile    | City of |      | (96)     |     | 96        |        | -       |      | -        |
| Sandersville  | City of |      | -        |     | 5,912     |        | 5,912   |      | -        |
| Sardis        | City of |      | -        |     | 999       |        | 999     |      | -        |

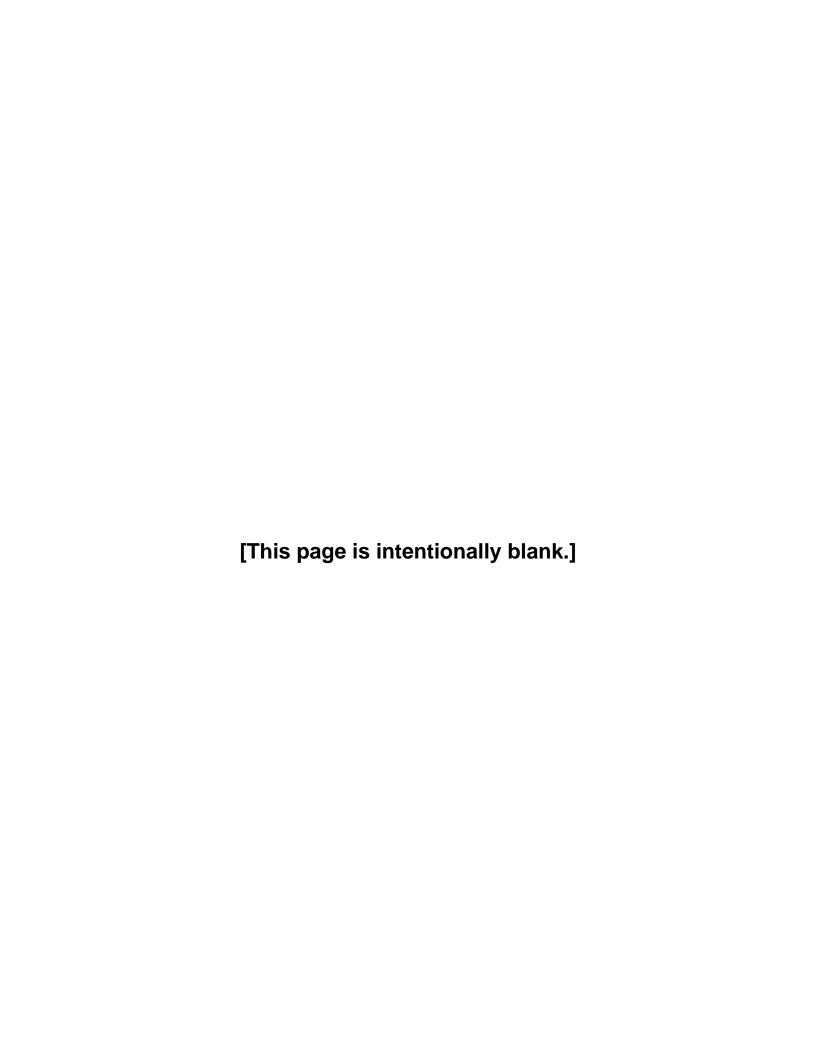
#### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF CITY/COUNTY ASSESSMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|            |         |               | FY 2017            |             |               |
|------------|---------|---------------|--------------------|-------------|---------------|
|            |         | BALANCE       | <b>ASSESSMENTS</b> | FY2017      | BALANCE       |
| Gove       | ernment | June 30, 2016 | BILLED             | COLLECTIONS | June 30, 2017 |
|            |         |               |                    |             |               |
| Sharon     | City of | -             | 140                | 140         | -             |
| Sparta     | City of | -             | 1,400              | 1,400       | -             |
| Stapleton  | City of | -             | 438                | 438         | -             |
| Talaiferro | County  | -             | 1,043              | 1,043       | -             |
| Tennille   | City of | -             | 1,539              | 1,539       | -             |
| Thomson    | City of | -             | 6,778              | 6,778       | -             |
| Tignall    | City of | 546           | 546                | 1,092       | -             |
| Vidette    | City of | 112           | 112                | -           | 224           |
| Wadley     | City of | -             | 2,061              | 2,061       | -             |
| Warren     | County  | -             | 3,520              | 3,520       | -             |
| Warrenton  | City of | -             | 1,937              | 1,937       | -             |
| Washington | City of | -             | 4,134              | 4,134       | -             |
| Washington | County  | -             | 10,758             | 10,758      | -             |
| Waynesboro | City of | -             | 5,766              | 5,766       | -             |
| Wilkes     | County  | -             | 5,714              | 5,714       | -             |
| Wrens      | City of | <u> </u>      | 2,187              | 2,187       |               |
|            |         |               |                    |             |               |
|            |         | \$ (262)      | \$ 454,901         | \$ 455,218  | \$ (579)      |

Each member municipality and county in accordance with the Commission's by-laws and Georgia laws pays dues for membership based on population. The population amount for each member is based on the final 2010 census.

#### STATISTICAL SECTION

(UNAUDITED)



#### STATISTICAL SECTION

(UNAUDITED)

This part of the Commission's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Commission's overall financial health.

- Financial Trends These schedules contain trend information to help the reader understand how the Commission's financial performance and wellbeing have changed over time.
- Revenue Capacity These schedules contain information to help the reader assess the Commission's most significant local revenue source, grants and contracts.
- Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the Commission's financial activities take place.
- Operating Information These schedules contain service to help the reader understand how the information in the Commission's financial report relates to the services the Commission provides and the activities it performs.

| CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION  NET POSITION BY COMPONENT  LAST TEN FISCAL YEARS  (Unaudited) | N |
|--|---|
|--|---|

|             | 2008 | 1 \$ 163,419<br>2 1.586,401                                       | \$                                 | 1 \$ 8,116<br>2 414,510  | 3 \$ 422,626                                   | 2 \$ 171,535<br>4 2,000,911  | 5 \$ 2,172,446                        | 8 \$ 1,759,218   | 1,759,218                   | 9 4,981   |                             | 769,704  | 769,704                     |   | 3,359,719   |
|-------------|------|---|------------------------------------|--|--|--|---------------------------------------|--|-----------------------------|---|-----------------------------|--|-----------------------------|---|---|
|             | 2009 | \$ 123,531<br>1.737,232   | \$ 1,860,763                       | \$ 5,401<br>406,842  | \$ 412,243                                     | \$ 128,932<br>2,144,074  | \$ 2,273,006                          | \$ 1,754,948   | 1,754,948                   | 3,599   | 895,330                     | 962,569  | 962,569                     | 3,599   | 3,609,248<br>\$ 3,612,847                           |
|             | 2010 | 99,862  | \$ 1,984,261                       | \$ 4,482<br>389,185  | 393,667  | 104,344  | \$ 2,377,928                          | 1,729,369  | 1,729,369                   | 2,428   | 1,326,800                   | 976,745  | 976,745                     | 2,428   | 4,030,486   |
|             | 2011 | 72,915 \$   | 2,220,734                          | 3,889 \$   | 291,161 \$                                     | 76,804 \$<br>2,435,091   | 2,511,895                             | 1,749,047 \$   | 1,749,047                   | 14,725<br>1.529.488   | 1,544,213                   | 870,737  | 870,737                     | 14,725  | 4,149,272   |
| sar         | 2012 | 51,640 \$<br>2,349,150  |                                    | 3,296 \$<br>240,175  | 243,471 \$                                     | 54,936 \$<br>2,589,325   | 2,644,261 \$                          | 1,750,788 \$   | 1,750,788                   | 12,889  | 1,429,560                   | 1,167,185  | 1,167,185                   | 12,889  | 4,334,644   |
| Fiscal Year | 2013 | 51,414 \$   | 2,627,                             | \$ -   | 166,629 \$                                     | 51,414 \$<br>2,742,335   | 2,793,749 \$                          | 1,733,404 \$   | 1,733,404                   | 11,198  | 1,693,052                   | 1,052,403  | 1,052,403                   | 11,198  | 4,467,661   |
|             | 2014 | 114,162 \$  |                                    | \$ -   | 150,719 \$                                     | 114,162 \$<br>2,810,205  | 2,924,367 \$                          | \$ 096'612'1   | 1,719,960                   | 9,507   | 1,813,148                   | 1,091,220  | 1,091,220                   | 6,507   | 4,614,821   |
|             | 2015 | 402,982 \$  |                                    | . \$   | 142,042 \$                                     | 402,982 \$   | 3,186,846 \$                          | 1,736,648 \$   |                             | 66,844  | 1,982,147                   | 1,120,784  | 1,120,784                   | 66,844  | 4,772,735 4,839,579 \$                              |
|             | 2016 | 566,002 \$<br>2,625,166   |                                    | ; -<br>134,606   | 134,606 \$                                     | 566,002 \$<br>2,759,772  | 3,325,774 \$                          | \$ 65,747,1  |                             | 61,535  | 2,134,337                   | 1,097,229  | 1,097,229                   | 61,535  | 4,917,970 4,979,505 \$                              |
|             | 2017 | 528,398 \$<br>2,912,715   |                                    | \$ -   | 122,863 \$                                     | 528,398 \$<br>3,035,578  | 3,563,976                             | 1,760,636 \$   | 1,760,636                   | 56,226  | 2,177,567                   | 1,003,121  | 1,003,121                   | 56,226  | 4,885,098   |
|             |      | Governmental activities Investment in capital assets Unrestricted | Total governmental net position \$ | Business-type activities<br>Investment in capital assets<br>Unrestricted | Total business-type activities net position \$ | Primary government<br>Investment in capital assets<br>Unrestricted | Total primary government net position | Component Units:  Business-type activities  CSRA Resource Development Agency, Inc.  Unrestricted | Total CSRA RDA net position | CSRA Local Development Corp. Inc.<br>Investment in capital assets<br>Unrestricted | Total CSRA LDC net position | CSRA Rural Lending Authority, Inc.<br>Unrestricted | Total CSRA LDC net position | Total Component Units<br>Investment in capital assets | Unrestricted  Total component units net position \$ |

SOURCE: Presented on the accrual basis of accounting from the Commission's annual financial reports for the respective years.

| CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION | CHANGES IN NET POSITION | LAST TEN FISCAL YEARS | (leal) |
|---|-------------------------|-----------------------|--------|
|   |                         |                       |        |

|  |                    |                         |                    |                    | Fiscal Year       | <u>_</u>           |                    |                    |                        |                    |
|--|--------------------|-------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|--------------------|------------------------|--------------------|
|  | 2017               | 2016                    | 2015               | 2014               | 2013              | 2012               | 2011               | 2010               | 2009                   | 2008               |
| Expenses   |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Governmental activities:   |                    | ,<br>r                  |                    |                    | ,                 |                    |                    |                    |                        | 200                |
| General government   | 227,25 ¢           | ¢ 275,501 ¢             | \$ 674/00          |                    | 5 T00'45C         | ¢ 800,70           |                    | t 239,149 t        | \$ 117, <del>5</del> 0 | 91,270             |
| Aging services   | 5,677,585          | 5,784,454               | 5,568,/18          | 5,618,269          | 6,015,474         | 6,200,045          | 5,644,904          | 5,228,535          | 5,582,278              | 5,439,246          |
| Regional transportation services   | 2,330,840          | 2,168,246               | 2,044,999          | 2,285,513          | 2,256,421         | 2,602,723          | 2,011,736          | 1,8/4,909          | 1,858,920              | T,806,067          |
| worklorce development  | 2,426,790          | 2,203,515               | 1,842,700          | 1,070,204          | , 00, 00,         |                    | ' 077 050          | , 000              | , 60, 40,              | . 010 750          |
| Flanning and zoning services   | 307,051            | 305,533                 | 230,752            | 347,566            | 343,599           | 2/3,513            | 279,468            | 220,199            | 180,407                | 2/6,818            |
| Local government services  | 353,887            | 364,854                 | 383,957            | 386,277            | 403,111           | 453,743            | 396,210            | 3/9,940            | 335,513                | 351,756            |
| Economic development support services<br>Management of local development companies | 106,516<br>740.452 | 168,149<br>658.975      | 132,189<br>684.308 | 136,383<br>625.508 | 97,839<br>588.965 | 94,371<br>550.046  | 134,340<br>536.344 | 151,648<br>575.999 | 85,414<br>523.054      | 103,814<br>542.482 |
| Total governmental activities  | 11,977,351         | 11,819,046              | 10,938,096         | 11,117,858         | 9,760,070         | 10,231,949         | 9,076,668          | 8,570,379          | 8,619,797              | 8,611,453          |
| Business type activities:  |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Herman Lodge Micro loan program  | 21,905             | 20,378                  | 23,791             | 28,019             | 38,153            | 62,594             | 115,479            | 32,496             | 26,076                 | 37,370             |
| Total business type activities expenses  | 21.905             | 20.378                  | 23.791             | 28.019             | 38,153            | 63,187             | 116,073            | 39,410             | 51,591                 | 113,913            |
| Total primary government expenses  | \$ 11,999,256      | \$ 11,839,424 \$        | \$ 10,961,887      | 11,145,877 \$      | 9,798,223         | 10,295,136 \$      | 9,192,741          | \$ 682,609,8       | 8,671,388 \$           | 8,725,366          |
| Program revenues   |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Governmental activities:   |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Charges for services:  |                    |                         |                    | Š                  | ,                 |                    | 1                  |                    |                        |                    |
| General government   | 5 2,147            | \$ 18,662 \$<br>478 E82 | 3,802 \$           | 30 \$<br>\$ 05     | 5,893 \$          | 5,906,2<br>5,906,2 | 47,665 \$          | 1,645 \$           | 1,614 \$               | 63,154<br>7 008    |
| Aging selvices   | 670,66             | 47.0,303                | 740,016            | 066,102            | 101,100           | 16,492             | 67,12              | 10,103             | 31,440                 | 060'/              |
| Mortforce development  | •                  | • 1                     | 4/C                | •                  | • '               | • 1                | •                  | •                  | • '                    | <b>1</b> 1         |
| Planning and zoning services   | 9 260              | 12 413                  | 39 177             | 11 194             | 62 756            | ' E9               | 17 465             | 38 402             | 18 596                 | 33 416             |
| l ocal government services   | 284.185            | 25,720                  | 780,977            | 289.078            | 329,985           | 333.009            | 310.761            | 26,106             | 287.096                | 229.360            |
|  | 61,103             | 02/120                  | 776,027            | 20,070             | 200,020           | 1 705              | 10,701             | 10,100             | 25,752                 | 15 324             |
| Economic development support services<br>Management of local development companies | 8,186<br>740,452   | 658,975                 | 5,852<br>684,308   | 4,214<br>625,508   | 588,965           | 1,705<br>550,046   | 18,570<br>536,344  | 17,5/1<br>575,999  | 23,366<br>523,054      | 15,324<br>542,482  |
| Total charge for services  | 1,102,309          | 1,429,933               | 1,525,387          | 1,197,380          | 1,172,621         | 966,221            | 951,930            | 913,828            | 885,166                | 890,834            |
| Operating grants:  |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Aging services   | 5,549,085          | 5,267,543               | 5,039,412          | 5,263,585          | 5,733,385         | 6,015,542          | 5,521,945          | 5,112,686          | 5,438,768              | 5,339,740          |
| Regional transportation services   | 2,382,204          | 2,210,334               | 2,090,958          | 2,325,272          | 2,291,890         | 2,660,791          | 2,061,186          | 1,904,794          | 1,892,384              | 1,825,150          |
| Workforce development  | 2,422,800          | 2,263,313               | 1,842,679          | 1,672,697          | •                 | •                  | •                  | •                  |                        | •                  |
| Planning and zoning services   | 268,000            | 268,074                 | 170,085            | 216,446            | 220,421           | 260,423            | 243,990            | 175,804            | 148,341                | 237,966            |
| Local government services<br>Fronomic development sunnort services                 | 4,091<br>36,424    | 4,091<br>60,217         | 4,091<br>87,692    | 4,091<br>76,591    | 4,091<br>65,802   | 4,090<br>65,495    | 14,818             | 42,987             | 23,914<br>43,268       | 18,678             |
| Total operating grants   | 10,662,604         | 10,073,572              | 9,234,917          | 9,558,682          | 8,315,589         | 9,006,341          | 7,925,146          | 7,348,665          | 7,546,675              | 7,471,868          |
| Total governmental activities program  |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| revenues   | 11,764,913         | 11,503,505              | 10,760,304         | 10,756,062         | 9,488,210         | 9,972,562          | 8,877,076          | 8,262,493          | 8,431,841              | 8,362,702          |
| Business-type activities:<br>Charges for services:                                 |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| Herman Lodge Micro loan program  | \$ 10,162          | \$ 12,942 \$            | 15,114 \$          | 12,109 \$          | 13,524 \$         | 15,497 \$          | 12,973 \$          | 13,920 \$          | 15,692 \$              | 14,555             |
| Mapping & GIS support  |                    |                         | `<br> <br>         | '<br> <br>         | '<br> <br>        |                    |                    | '<br> <br>         | 4,970                  | 76,427             |
| Total business-type activities program revenues                                    | 10,162             | 12,942                  | 15,114             | 12,109             | 13,524            | 15,497             | 12,973             | 13,920             | 20,662                 | 90,982             |
| Total primary government program   |                    |                         |                    |                    |                   |                    |                    |                    |                        |                    |
| revenues   | 11,775,075         | 11,516,447              | 10,775,418         | 10,768,171         | 9,501,734         | 9,988,059          | 8,890,049          | 8,276,413          | 8,452,503              | 8,453,684          |
| Net (expense)/revenue  | (212 /28)          | (315 541) \$            | \$ (602 521)       | (261 706) ¢        | \$ (034,126)      | (250 287)          | (100 502)          | \$ (302 202)       | (187 056)              | (2/8 751)          |
|  | (217,430)          | (146'616)               |                    |                    | 5                 |                    | (766'661)          | ¢ (000'/0¢)        | ¢ (066'791)            | (540,731)          |

|   |                           |               | CTAITO                       | III I I I I I I I I I I I I I I I I I | MODDINAMO INTO DE A PERSONAL DATA DE CONTRACTORIA         | 1401331848403 14    |                        |                         |                |                        |                     | ſ          |
|---|---------------------------|---------------|------------------------------|---------------------------------------|---|---------------------|------------------------|-------------------------|----------------|------------------------|---------------------|------------|
|   |                           |               |                              | CHANGE  CHANGE  LAST 1                | CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) |                     |                        |                         |                |                        |                     |            |
|   |                           |               |                              |                                       |   | Fiscal Year         | ſear                   |                         |                |                        |                     |            |
|   | 2017                      | 2016          |                              | 2015                                  | 2014  | 2013                | 2012                   | 2011                    |                | 2010                   | 2009                | 2008       |
| Business-type activities  | (11,743)                  | (2)           | (7,436)                      | (8,677)                               | (15,910)  | (24,629)            | (47,690)               | (103,100)               | (001           | (25,490)               | (30,929)            | (22,931)   |
| Total primary government net (expense)/revenue                                | (224,181)                 | (322,977)     | (776                         | (186,469)                             | (377,706)   | (296,489)           | (307,077)              | (302,692)               | 592)           | (333,376)              | (218,885)           | (271,682)  |
| General Revenues and Other Changes in Net Position<br>Governmental activities |                           |               |                              |                                       |   |                     |                        |                         |                |                        |                     |            |
| Member assessments  | \$ 456,181 \$             | 472,361       | 361 \$                       | \$ 102,701                            | 454,901 \$  | 454,901             | \$ 435,254             | \$ 435,254              | 254 \$         | 435,254 \$             | 307,493 \$          | 307,493    |
| Investment income (loss)  | 6,202                     | 1,            | 1,746                        | (18,753)                              | 53,423  | (8,924)             | 4,189                  | 1,4                     | 1,405          | 3,047                  | 11,952              | 47,214     |
| Loss on retirement of equipment<br>Transfers                                  |                           | (12,202)<br>- | 202)                         |                                       |   | 52,213              |                        | <u>:</u> )              | -<br>(594)     | -<br>(6,914)           | -<br>(20,546)       | -<br>(116) |
| Total governmental activities   | 462,383                   | 461,905       | <br>                         | 448,948                               | 508,324   | 498,190             | 439,443                | 436,065                 |                | 431,387                | 298,899             | 354,591    |
| Business-type activities  | •                         |               |                              | •                                     | •   | (52 213)            | •                      | -                       | 294            | 6 914                  | 20 546              | 716        |
| Total business-type activities  |                           |               | <br> <br>                    |                                       |   | (52,213)            | '                      | , , ,                   | 594            | 6,914                  | 20,546              | 116        |
| Total primary government  | 462,383                   | 461,905       | 305                          | 448,948                               | 508,324   | 445,977             | 439,443                | 436,659                 | 259            | 438,301                | 319,445             | 354,707    |
| Change in net position  |                           |               |                              |                                       |   |                     |                        |                         | <del>-</del>   | -                      | . <del>-</del>      |            |
| Governmental activities<br>Business-type activities                           | \$ 249,945 \$ \$ (11,743) | 1             | 46,364 \$<br>(7,43 <u>6)</u> | 271,156 \$<br>(8,677)                 | 146,528 \$<br>(15,910)                                    | 226,330<br>(76,842) | \$ 180,056<br>(47,690) | \$ 236,473<br>(102,506) | , \$ 5<br>506) | 123,501 \$<br>(18,576) | 110,943 \$ (10,383) | (22,845)   |
| Total primary government  | \$ 238,202                | 138,928       | \$ 826                       | 262,479 \$                            | 130,618 \$  |                     | \$ 132,366             | \$ 133,967              | \$ 296         | 104,925 \$             | 100,560 \$          | 83,025     |
| Component units - business type activities                                    |                           |               |                              |                                       |   |                     |                        |                         |                |                        |                     |            |
| Expenses<br>Business lending services   | \$ 1,095,057 \$           | 1,025,268     | \$ 897                       | 893,564 \$                            | 813,178 \$  | 969,784             | \$ 804,470             | \$ 942,829              | \$ 628         | 903,264 \$             | \$ 28,937           | 844,921    |
| Total component units expenses  | \$ 1,095,057 \$           | 1,025,268     |                              | 893,564 \$                            | 813,178 \$  |                     | \$ 804,470             | \$ 942,829              | \$ 621         | 903,264 \$             | \$ 28,937           | 844,921    |
| Charges for services  | \$ 1,049,611 \$           | 1,155,894     | 394 \$                       | 1,099,442 \$                          | 949,815 \$  | 1,090,901           | \$ 967,341             | \$ 1,039,147            | s              | 1,280,557 \$           | 1,001,848 \$        | 1,132,842  |
| Total component units program revenues  | \$ 1,049,611 \$           | 1,155,894     |                              | 1,099,442 \$                          | 949,815   |                     | \$ 967,341             | \$ 1,039,147            | φ.             | 1,280,557 \$           | 1,001,848 \$        | 1,132,842  |
| Net (expense)/revenue   |                           |               |                              |                                       |   |                     |                        |                         |                |                        |                     |            |
| Component units - business type activities net<br>(expense)/revenue           | \$ (45,446) \$            | 130,626       | \$ 929                       | 205,878 \$                            | 136,637 \$  | 121,117             | \$ 162,871             | \$ 96,318               | 318 \$         | 377,293 \$             | 202,911 \$          | 287,921    |
| General Revenues and Other Changes in Net<br>Position                         |                           |               |                              |                                       |   |                     |                        |                         |                |                        |                     |            |
| Interest  | 7,265                     |               |                              |                                       | 8,832   |                     |                        |                         |                |                        | 45,236 \$           | 75,269     |
| Total component units   | \$ 7,265 \$               |               | 9,300 \$                     | 9,373 \$                              | 8,832 \$  | 10,209              | \$ 20,665              | \$ 34,765               | 765<br>        | 42,774 \$              | 45,236 \$           | 75,269     |

SOURCE: Presented on the accrual basis of accounting from the Commission's annual financial reports for the respective years.

363,190

248,147

420,067

131,083

183,536

131,326

145,469

139,926

(38,181)

Change in net position component units

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited)

|                              |             |           |          |  |      |           |           |          | Fiscal Year | ar        |          |  |           |            |             |           |
|------------------------------|-------------|-----------|----------|--|------|-----------|-----------|----------|-------------|-----------|----------|--|-----------|------------|-------------|-----------|
|                              |             | 2017      |          | 2016   | 2015 |           | 2014      | 2013     | <u>13</u>   | 2012      |          | 2011   | 2010      |            | <u>5009</u> | 2008      |
| General fund<br>Nonspendable | v           | 295       | v        | 25 518 ¢   |      | 28 560 \$ | 27 824    | v        | 37 755 \$   | 4 960     | ٠        | 27.250 \$  | 14 943    | v          | 8 297       | 7 14 394  |
| Committed                    | <b>&gt;</b> | 30,038    | <b>)</b> | 30,260   |      | 12,800    | -         | <b>)</b> | · ·         |           | )-<br>)- | )<br> <br>   |           | <b>)</b> - | - 1         |           |
| Unassigned                   |             | 3,114,527 |          | 2,839,137  | 2,70 | 2,707,191 | 2,449,571 | 2,2      | 2,293,112   | 2,151,790 | 01       | 1,948,988  | 1,724,822 |            | 1,607,796   | 1,490,237 |
| Total general fund           | ₩.          | 3,144,860 | S        | 3,144,860 \$ 2,894,915 \$ 2,748,551 \$ 2,477,395 \$ 2,330,867    | 2,74 | 3,551 \$  | 2,477,395 | \$ 2,3   | \$ 298'08   | 2,156,750 | \$       | \$ 2,156,750 \$ 1,976,238 \$ 1,739,765 \$ 1,616,093 \$ 1,504,631 | 1,739,765 | S          | 1,616,093   | 1,504     |
| Total fund balances          | S           | 3,144,860 | s        | \$ 3,144,860 \$ 2,894,915 \$ 2,748,551 \$ 2,477,395 \$ 2,330,867 | 2,74 | 3,551 \$  | 2,477,395 | \$ 2,3   | 30,867 \$   | 2,156,750 | \$ 0     | \$ 2,156,750 \$ 1,976,238 \$ 1,739,765 \$ 1,616,093 \$ 1,504,631 | 1,739,765 | <b>က</b>   | 1,616,093   | , 1,504   |

SOURCE: Presented on the modified accrual basis of accounting from the Commission's annual financial reports for the respective years.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited)

|   |                  |               |              |              | Fiscal Year  | Year         |              |              |              |           |
|---|------------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------|
|   | 2017             | 2016          | 2015         | 2014         | 2013         | 2012         | 2011         | 2010         | 2009         | 2008      |
| Revenues  |                  |               |              |              |              |              |              |              |              |           |
| Federal & State grants / contracts                          | \$ 10,662,604 \$ | 10,073,572 \$ | 9,234,917 \$ | 9,558,682 \$ | 8,315,589 \$ | 9,006,341 \$ | 7,925,146 \$ | 7,348,665 \$ | 7,546,675 \$ | 7,471,868 |
| City, county, or other grants / contracts                   | 996,585          | 903,983       | 982,986      | 884,185      | 968,987      | 872,555      | 801,238      | 845,847      | 781,921      | 769,904   |
| Charges for services  | 103,577          | 507,288       | 538,599      | 313,165      | 203,634      | 91,917       | 143,027      | 98299        | 101,631      | 60,926    |
| Member assessments  | 454,901          | 472,361       | 467,701      | 454,901      | 454,901      | 435,254      | 435,254      | 435,254      | 307,493      | 307,493   |
| Other Income  | 1,627            | 16,862        | 2,002        | •            | •            | •            | 1            | •            | •            | •         |
| Investment income (loss)                                    | 6,202            | 1,746         | (18,798)     | 53,398       | (8,952)      | 3,501        | '  <br>      | '  <br>      | <br>         | 1         |
| Total Revenues  | 12,225,496       | 11,975,812    | 11,207,407   | 11,264,331   | 9,934,159    | 10,409,568   | 9,304,665    | 8,696,102    | 8,737,720    | 8,610,191 |
| Expenditures  |                  |               |              |              |              |              |              |              |              |           |
| General government  | 31,469           | 103,813       | 49,525       | 36,318       | 49,164       | 55,302       | 89£'99       | 138,601      | 52,132       | 28,169    |
| Aging services  | 5,677,585        | 5,784,454     | 5,568,718    | 5,618,269    | 6,015,474    | 6,200,045    | 5,644,904    | 5,228,364    | 5,581,758    | 5,437,600 |
| Regional transportation services                            | 2,330,840        | 2,168,246     | 2,044,999    | 2,285,513    | 2,256,421    | 2,602,723    | 2,011,736    | 1,874,909    | 1,858,920    | 1,806,067 |
| Workforce development                                       | 2,428,798        | 2,263,313     | 1,842,700    | 1,678,204    | •            | •            |              | •            | 1            | •         |
| Planning and zoning services                                | 307,051          | 305,533       | 230,752      | 347,566      | 343,599      | 273,513      | 279,468      | 220,199      | 180,407      | 276,818   |
| Local government services                                   | 353,887          | 364,854       | 383,957      | 386,277      | 403,111      | 453,743      | 366,210      | 379,940      | 335,513      | 351,756   |
| Economic development support services                       | 106,516          | 168,149       | 132,189      | 136,383      | 97,839       | 94,371       | 134,340      | 151,648      | 85,414       | 103,814   |
| Management of local development companies                   | 740,452          | 658,975       | 684,308      | 625,508      | 588,965      | 550,046      | 536,344      | 575,999      | 523,054      | 542,482   |
| Debt service<br>Total Expenditures                          | 11,976,598       | 11,817,337    | 10,937,148   | 11,114,038   | 9,754,573    | 10,229,743   | 9,039,370    | 8,569,660    | 8,617,198    | 8,546,706 |
| Excess of revenues over expenditures                        | 248,898          | 158,475       | 270,259      | 150,293      | 179,586      | 179,825      | 265,295      | 126,442      | 120,522      | 63,485    |
| OTHER FINANCING SOURCES (USES)                              |                  |               |              |              |              |              |              |              |              |           |
| Transfer in   | 450,117          | 806'999       | 382,241      | 406,341      | 321,444      | 339,814      | 232,795      | 259,607      | 269,051      | 400,091   |
| Transfer out  | (449,070)        | (678,419)     | (381,344)    | (410,106)    | (326,913)    | (339,127)    | (231,617)    | (262,377)    | (278,111)    | (356,090) |
| Total other financing sources and (uses)                    | 1,047            | (12,111)      | 897          | (3,765)      | (5,469)      | 289          | 1,178        | (2,770)      | (090'6)      | 44,001    |
| Net change in fund balance                                  | \$ 249,945 \$    | 146,364 \$    | 271,156 \$   | 146,528 \$   | 7            | 180,512 \$   | 266,473 \$   | 123,672 \$   | 111,462 \$   | 107,486   |
| Debt services as a percentage of noncapital                 |                  |               |              |              |              |              |              |              |              |           |
| expenditures  | NA               | NA<br>V       | ΝΑ           | NA           | NA           | NA           | ΝΑ           | Ϋ́           | NA<br>V      | NA        |
|   |                  |               |              |              |              |              |              |              |              |           |
| Total fund balance as percentage of noncapital expenditures | 26.26%           | 24.50%        | 25.13%       | 22.29%       | 23.90%       | 21.08%       | 21.86%       | 20.30%       | 18.75%       | 17.60%    |
|   |                  |               |              |              |              |              |              |              |              |           |

SOURCE: Presented on the modified accrual basis of accounting from the Commission's annual financial reports for the respective years.

## CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF INDIRECT COSTS, FRINGE BENEFITS, AND ALLOCATION BASE LAST TEN FISCAL YEARS (Unaudited)

103,910 986,672 (83,098) 377,655 160,369 20,029 7,718 923,574 1,193 61,082 23,774 60,163 27,465 16,466 20,220 34,283 14,741 21,493 275 35,836 2,023,181 2008 ş 397,568 (2,080)962,809 964,889 1,851,098 20,346 108,160 39,369 188,663 1,113 33,541 3,541 50,650 18,137 16,150 21,619 11,078 31,514 10,567 12,873 2009 (548) 390,763 28,689 13,970 250 40,225 999,877 188,363 35,791 50,981 14,469 19,905 19,272 19,776 29,437 118,441 8,594 10,097 10,644 2,040,524 1,000,425 2010 (4,826)987,826 983,000 411,144 118,028 191,344 43,876 15,915 18,506 32,439 9,386 10,619 30,502 2,086,493 37,631 7,372 18,034 22,093 20,278 2011 431,266 (2,203) 205,047 44,174 5,706 119,393 10,040 469 30,253 2,178,603 80,894 18,448 19,565 10,830 614 1,056,420 1,054,217 13,161 22,602 9,697 33,377 2012 Fiscal Year 389,449 21,739 93,428 38,240 15,526 2,289,100 43,009 15,966 19,580 120,109 9,598 17,783 20,374 16,535 11,567 7,471 93 179,764 1,020,321 1,020,321 2013 416,551 (894) 198,569 144,357 44,099 8,835 21,299 10,028 43,076 12,108 8,778 13,266 1,090,014 2,453,518 97,601 23,889 12,294 20,112 15,571 1,090,908 2014 (948) 433,967 201,866 52,598 101,926 14,268 51,663 126,585 9,619 4,969 599 24,862 2,366,291 21,438 15,192 22,329 6,004 1,125,793 16,617 21,351 1,126,741 2015 (1,709)421,066 43,388 102,454 2,960 6,343 1,417 29,492 4,600 19,862 13,016 51,808 6,723 9,524 1,086,216 2,662,300 212,690 33,471 23,252 75,977 29,882 1,087,925 2016 \$ 40.90% 451,478 (753) 218,493 137,980 6,119 33,566 2,729,950 58,075 9,160 24,014 20,362 9,305 2,196 78,265 1,116,416 13,157 54,207 1,117,169 2017 Ş Maintenance & upkeep - equipment & Allocation base = direct personnel cost Total costs in pool before credits Dues, subscriptions, & publications Less credits or cost excluded Telecommunications & internet Rentals - other than real estate Equipment (not capitalized) **Conferences and seminars Total Indirect Cost** Motor vehicle expense **Temporary personnel** Rentals - real estate Postage and freight **Professional fees** Indirect cost rate **Fringe benefits Facalities cost** Depreciation Insurance Utilities Supplies building Salaries Travel

Continued on next page.

45.65%

52.01%

49.00%

47.11%

48.39%

44.57%

44.43%

47.58%

40.80%

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF INDIRECT COSTS, FRINGE BENEFITS, AND ALLOCATION BASE LAST TEN FISCAL YEARS (Unaudited)

|                                |    |              |           |               |                 | Fiscal Year | ar           |               |              |              |           |
|--------------------------------|----|--------------|-----------|---------------|-----------------|-------------|--------------|---------------|--------------|--------------|-----------|
|                                |    | 2017         | 2016      | 2015          | 2014            | <u>2013</u> | 2012         | <u>2011</u>   | <u>2010</u>  | 2009         | 2008      |
| Fringe benefits                |    |              |           |               |                 |             |              |               |              |              |           |
| Contributions to pension trust | \$ | 467,665 \$   | 429,921   | \$ 383,282 \$ | \$ 392,271 \$   | 365,439 \$  | \$ 228,377   | 349,079 \$    | 339,577 \$   | 314,305 \$   | 298,223   |
| Payroll taxes                  |    | 41,531       | 46,873    | 48,578        | 44,589          | 42,493      | 38,377       | 35,693        | 37,410       | 37,413       | 49,417    |
| Group insurance                |    | 179,716      | 170,659   | 174,574       | 166,270         | 154,177     | 146,064      | 145,381       | 126,793      | 114,441      | 121,714   |
| Workers compensation           |    | 9,404        | 6,953     | 7,857         | 7,953           | 5,876       | 5,619        | 5,541         | 7,607        | 7,568        | 5,933     |
| Other                          |    | 42,404       | 52,921    | 29,705        | 53,918          | 35,385      | 41,822       | 33,507        | 29,842       | 23,308       | 37,435    |
| Paid time off earned           |    | 251,888      | 244,099   | 191,534       | 221,045         | 195,781     | 200,173      | 199,009       | 175,258      | 170,120      | 168,605   |
| Sick leave used                |    | 604          | 1,540     | 3,759         | 1,413           | 13,469      | 2,978        | 1,129         | 2,361        | 1,478        | 756       |
| Holiday leave used             |    | 107,379      | 101,518   | 94,552        | 95,443          | 80,365      | 78,229       | 73,921        | 72,285       | 67,040       | 68,716    |
| Other leave used               |    | 1,975        | 3,348     | 2,071         | 3,730           | 1,732       | 2,748        | 2,872         | 4,357        | 3,811        | 4,652     |
| Total fringe benefits          | Ş  | 1,102,566 \$ | 1,057,832 | \$ 935,912    | \$ 986,632 \$   | 894,717 \$  | 884,387 \$   | 846,132 \$    | 795,490 \$   | 739,484 \$   | 755,451   |
| Allocation base = salaries     | Ş  | 2,297,356 \$ | 2,238,224 | \$ 2,066,212  | \$ 2,082,006 \$ | 1,963,596   | 1,930,529 \$ | 1,842,849 \$  | 1,824,160 \$ | 1,697,845 \$ | 1,805,754 |
| Fringe benefit rate            |    | 47.99%       | 47.26%    | 45.30%        | 47.39%          | 45.57%      | 45.81%       | <u>45.91%</u> | 43.61%       | 43.55%       | 41.84%    |

SOURCE: From the Commission's annual financial reports for the respective years.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PRINCIPAL REVENUE PAYERS LAST TEN FISCAL YEARS (Unaudited)

|   |     |               |                             |               |               | ristal real  |               |                           |              |              |           |
|---|-----|---------------|-----------------------------|---------------|---------------|--------------|---------------|---------------------------|--------------|--------------|-----------|
|   | 2   | <u>2017</u>   | 2016                        | <u>2015</u>   | 2014          | <u>2013</u>  | 2012          | <u>2011</u>               | <u>2010</u>  | 2009         | 2008      |
| Georgia Department of Human Services - Aging services Georgia Department of Human Services - Regional | ·γ· | 5,549,085 \$  | 5,267,543 \$                | 5,039,411 \$  | 5,263,585 \$  | 5,733,385 \$ | 6,015,542 \$  | 5,521,945 \$              | 5,112,686 \$ | 5,438,768 \$ | 5,339,740 |
| transportation services   |     | 2,382,204     | 2,210,334                   | 2,090,958     | 2,325,272     | 2,291,890    | 2,660,791     | 2,061,186                 | 1,904,794    | 1,892,384    | 1,825,150 |
| Georgia Governor's Office of Workforce Developmen   |     | 2,422,800     | 2,263,313                   | 1,842,679     | 1,672,697     |              |               |                           |              |              |           |
| Total principal revenue payers  | \$  | 10,354,089 \$ | 9,741,190 \$                | 8,973,048 \$  | 9,261,554 \$  | 8,025,275 \$ | 8,676,333 \$  | 8,676,333 \$ 7,583,131 \$ | 7,017,480 \$ | 7,331,152 \$ | 7,164,890 |
| Total primary government program and general revenues   | \$  | 12,237,458 \$ | 11,978,352 \$ 11,224,366 \$ | 11,224,366 \$ | 11,276,495 \$ | 9,999,924 \$ | 10,427,502 \$ | 9,326,114 \$              | 8,707,800 \$ | 8,751,402 \$ | 8,808,275 |

SOURCE: Commission's financial records.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION CHARGEABLE AND NON-CHARGEABLE STAFF HOURS AND FULL TIME EQUIVALENTS BY ACTIVITY LAST TEN FISCAL YEARS (Unaudited)

|   |           |           |           |           | Staff Hours by Fiscal Year | iscal Year |           |           |             |           |
|---|-----------|-----------|-----------|-----------|----------------------------|------------|-----------|-----------|-------------|-----------|
|   | 2017      | 2016      | 2015      | 2014      | <u>2013</u>                | 2012       | 2011      | 2010      | <u>2009</u> | 2008      |
| Aging services                            | 38,203.82 | 43,484.80 | 41,240.50 | 42,124.45 | 43,842.55                  | 43,282.15  | 40,075.20 | 38,512.25 | 38,491.05   | 41,990.41 |
| Regional transportation services          | 351.50    | 372.50    | 351.75    | 381.00    | 311.25                     | 302.50     | 284.75    | 428.00    | 663.50      | 774.00    |
| Workforce development                     | 15,149.30 | 9,774.50  | 7,814.00  | 4,546.00  | ı                          | ı          | ı         | 1         | ı           | ı         |
| Planning and zoning services              | 4,163.00  | 4,417.25  | 3,689.75  | 5,428.75  | 5,696.75                   | 4,180.50   | 5,347.50  | 5,482.05  | 3,715.75    | 4,959.25  |
| Local government services                 | 4,832.00  | 4,677.00  | 5,673.75  | 5,667.50  | 7,068.75                   | 7,304.00   | 8,759.75  | 8,473.50  | 6,561.75    | 7,253.70  |
| Economic development support services     | 1,552.25  | 2,744.50  | 2,261.25  | 2,455.50  | 1,644.50                   | 1,456.00   | 1,831.75  | 1,979.50  | 1,324.00    | 1,597.00  |
| Management of local development companies | 7,431.00  | 6,696.50  | 6,536.75  | 6,418.50  | 6,498.25                   | 5,910.75   | 6,404.50  | 6,641.00  | 6,453.75    | 6,642.75  |
| Indirect cost fund                        | 11,405.25 | 10,761.50 | 11,891.25 | 11,099.50 | 11,171.50                  | 12,965.25  | 14,289.00 | 12,959.00 | 13,930.25   | 13,718.25 |
| GIS and mapping services                  | 1         | •         | •         | •         | •                          | •          |           | •         | 261.25      | 1,751.50  |
| Total chargeable hours                    | 83,088.12 | 82,928.55 | 79,459.00 | 78,121.20 | 76,233.55                  | 75,401.15  | 76,992.45 | 74,475.30 | 71,401.30   | 78,686.86 |
| Paid time off                             | 8,019.84  | 7,716.80  | 6,781.28  | 7,623.60  | 6,756.50                   | 6,292.95   | 6,500.88  | 6,112.94  | 7,203.68    | 6,648.72  |
| Holiday time off                          | 3,793.40  | 3,775.00  | 3,578.80  | 3,630.00  | 3,171.00                   | 2,850.20   | 3,085.20  | 3,041.80  | 2,878.40    | 3,081.10  |
| Sick leave time                           | 8.00      | 25.00     | 72.75     | 45.75     | 278.25                     | 84.75      | 43.50     | 78.50     | 89.50       | 30.00     |
| Other leave                               | 82.00     | 140.00    | 94.00     | 72.00     | 113.00                     | 132.00     | 96.00     | 133.20    | 170.50      | 204.00    |
| Total non-chargeable hours                | 11,903.24 | 11,656.80 | 10,526.83 | 11,371.35 | 10,318.75                  | 9,359.90   | 9,725.58  | 9,366.44  | 10,342.08   | 9,963.82  |
| Total staff hours                         | 94,991.36 | 94,585.35 | 89,985.83 | 89,492.55 | 86,552.30                  | 84,761.05  | 86,718.03 | 83,841.74 | 81,743.38   | 88,650.68 |

|   |       |       |       |       | Full-Time Equ | Full-Time Equivalent Staff by Fiscal Year | cal Year |       |       |       |
|---|-------|-------|-------|-------|---------------|---|----------|-------|-------|-------|
|   | 2017  | 2016  | 2015  | 2014  | 2013          | 2012                                      | 2011     | 2010  | 2009  | 2008  |
| Aging services                            | 18.37 | 20.91 | 19.83 | 20.25 | 21.08         | 20.81                                     | 19.27    | 18.52 | 18.51 | 20.19 |
| Regional transportation services          | 0.17  | 0.18  | 0.17  | 0.18  | 0.15          | 0.15                                      | 0.14     | 0.21  | 0.32  | 0.37  |
| Workforce development                     | 7.28  | 4.70  | 3.76  | 2.19  | NC            | NC  | NC       | NC    | NC    | NC    |
| Planning and zoning services              | 2.00  | 2.12  | 1.77  | 2.61  | 2.74          | 2.01                                      | 2.57     | 2.64  | 1.79  | 2.38  |
| Local government services                 | 2.32  | 2.25  | 2.73  | 2.72  | 3.40          | 3.51                                      | 4.21     | 4.07  | 3.15  | 3.49  |
| Economic development support services     | 0.75  | 1.32  | 1.09  | 1.18  | 0.79          | 0.70                                      | 0.88     | 0.95  | 0.64  | 0.77  |
| Management of local development companies | 3.57  | 3.22  | 3.14  | 3.09  | 3.12          | 2.84                                      | 3.08     | 3.19  | 3.10  | 3.19  |
| Indirect cost fund                        | 5.48  | 5.17  | 5.72  | 5.34  | 5.37          | 6.23                                      | 6.87     | 6.23  | 6.70  | 09.9  |
| GIS and mapping services                  | NC    | NC    | NC    | NC    | NC            | NC  | NC       | NC    | 0.13  | 0.84  |
| Total full-time equivalents               | 39.94 | 39.87 | 38.21 | 37.56 | 36.65         | 36.25                                     | 37.02    | 35.81 | 34.34 | 37.83 |
| Paid time off                             | 3.86  | 3.71  | 3.26  | 3.67  | 3.25          | 3.03                                      | 3.13     | 2.94  | 3.46  | 3.20  |
| Holiday time off                          | 1.82  | 1.81  | 1.72  | 1.75  | 1.52          | 1.37                                      | 1.48     | 1.46  | 1.38  | 1.48  |
| Sick leave time                           | •     | 0.01  | 0.03  | 0.05  | 0.13          | 0.04                                      | 0.05     | 0.04  | 0.04  | 0.01  |
| Other leave                               | 0.04  | 0.07  | 0.05  | 0.03  | 0.02          | 90.0                                      | 0.02     | 90:0  | 0.08  | 0.10  |
| Total full-time equivalents               | 5.72  | 2.60  | 5.06  | 5.47  | 4.95          | 4.50                                      | 4.68     | 4.50  | 4.96  | 4.79  |
| Total full-time equivalents               | 45.66 | 45.47 | 43.27 | 43.03 | 41.60         | 40.75                                     | 41.70    | 40.31 | 39.30 | 42.62 |

Full-time equivalent is computed by dividing the number of hours by 2080 hours.

SOURCE: Employee time records.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION - COMPONENT UNITS d/b/a CSRA BUSINESS LENDING SUMMARY OF LOAN ACTIVITY BY FISCAL YEAR (Unaudited)

|                                   |                       | Micro Loan Program              | •       | •       | •       | •       | •       | •       | 3       | 1       | 1       | 2       | 1       | 1       | 1       | 1       | 4       | N/A     | N/A     | N/A     | N/A     | N/A     | N/A     |
|-----------------------------------|-----------------------|---------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                                   |                       | Micro Loa                       |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |
|                                   | CSRA Rural<br>Lending | Authority                       | 3       | 9       | 4       | 2       | 2       | 4       | 7       | 4       | 4       | 2       | 2       | 6       | 7       | 6       | 11      | 6       | 8       | 16      | 14      | 2       | 4       |
| Type of Loan Packaged or Approved | CSRA Resource         | Development Agency              | 2       | 4       | 3       | 9       | -       | 4       | 1       | 8       | 5       | 4       | 7       | 4       | 3       | 8       | 3       | 9       | 2       | 3       | 5       | 9       | 7       |
| Type of Loa                       | s,(a)/S               | packaged                        | -       | -       | -       | -       | -       | -       | 1       | 1       | -       | 7       | -       | 1       | 1       | 8       | 4       | 9       | 9       | 1       | 1       | 8       | 1       |
|                                   |                       | <b>CSRA Direct</b>              | 3       | 5       | 4       | 9       | 9       | N/A     |
|                                   |                       | SBA 504's                       | 29      | 17      | 21      | 25      | 27      | 33      | 38      | 45      | 22      | 37      | 43      | 37      | 27      | 21      | 16      | 8       | 23      | 20      | 16      | 16      | 22      |
|                                   | # carried             | forward                         | 35      | 31      | 32      | 42      | 33      | 41      | 49      | 22      | 32      | 46      | 20      | 20      | 34      | 42      | 38      | 27      | 39      | 38      | 32      | 30      | 31      |
|                                   |                       | # Closed                        | 23      | 30      | 29      | 30      | 32      | 34      | 22      | 37      | 46      | 20      | 20      | 34      | 42      | 38      | 27      | 39      | 38      | 32      | 30      | 31      | 31      |
| Loan Volume                       |                       | # discontinued                  | 7       | 1       | -       | 1       | 7       | -       | τ       | τ       | -       | 5       | ε       | 7       | 5       | 7       | 8       | 7       | 7       | 7       | 7       | 8       | 7       |
|                                   |                       | # of loans packaged or approved | 37      | 32      | 32      | 43      | 38      | 41      | 05      | 75      | 32      | 51      | 83      | 25      | 68      | 77      | 41      | 29      | 43      | 40      | 98      | 33      | 33      |
|                                   |                       |                                 | FY 2017 | FY 2016 | FY 2015 | FY 2014 | FY 2013 | FY 2012 | FY 2011 | FY 2010 | FY 2009 | FY 2008 | FY 2007 | FY 2006 | FY 2005 | FY 2004 | FY 2003 | FY 2002 | FY 2001 | FY 2000 | FY 1999 | FY 1998 | FY 1997 |

Source: CSRA Business Lending Annual Reports

|   |               |                          | CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF INSURANCE IN FORCE (Unaudited)                                     |   |
|---|---------------|--------------------------|--|---|
| NAME OF COMPANY                                   | POLICY        | POLICY<br>PERIOD<br>FROM | COVERAGE   | DETAILS   |
| Cincinnati Insurance                              | CAA5064000AWR | 7/1/2016                 | Commercial Automobile  | \$500,000 Liability, \$100,000 Uninsured Motorist, \$250 deductible for comprehensive physical damage for each covered auto, \$500 deductible for collision physical damage for each covered auto, \$500 deductible for collision damage.   |
| Travelers Casualty & Surety<br>Company of America |               | 7/1/2016                 | Employee dishonesty - Coverage of all employees in any position (Payable jointly to the State of GA Dept. of Human Resources). | Limit of coverage is \$900,000 with a deductible amount of \$7,500.   |
| Cincinnati Insurance                              | BOP1603908    | 7/1/2016                 | Fire, extended coverage, and liability   | 3626 Walton Way Extension, Suite 300 \$225,000 contents.<br>\$2,000,000 business liability each occurrence, \$5,000 medical<br>expenses to any one person. \$1,000,000 fire, explosion & water<br>damage on any one occurrence. \$250 deductible property damage.<br>\$50,000 Pension fiduciary liability.                      |
| Cincinnati Insurance                              | BCP8693846    | 7/1/2016                 | Directors & Officers Liability   | Claims made coverage limited to wrongful acts for which claims are first made against the policy insureds during the policy period. Maximum limit is \$3,000,000 with deductible of \$100,000. Includes coverage for employee discrimination, sexual harassment, and breach of either an implied or actual employment contract. |
| Cincinnati Insurance                              | BOP1603908    | 7/1/2016                 | Commercial Umbrella Liability  | Increases basic policy limits to \$5,000,000 for underlying policies.   |
| Cincinnati Insurance                              | WC 8922294-13 | 7/1/2016                 | Worker's compensation  | Employees-Medical expenses related to on-the-job injuries.<br>\$100,000 each accident, \$100,000 each employee, and a \$500,000<br>policy limit.  |

|                          |            | 5                        | CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION<br>SCHEDULE OF INSURANCE IN FORCE<br>(Unaudited)     |  |
|--------------------------|------------|--------------------------|--|--|
| NAME OF COMPANY          | POLICY     | POLICY<br>PERIOD<br>FROM | COVERAGE   | DETAILS  |
| Houston Casualty Company | Н706-13911 | 7/1/2016                 | Professional Liability   | Professional liability coverage for CSRA Regional Commission and its component units with   \$1,000,000 each claim with \$1,000,000 annual aggregate and \$50,000 deductible. Prior acts coverage to 07/01/2001. |
| Unum                     | 67551 011  | 1/1/94                   | Employee life insurance  | Three times annual earning effective upon completion of 1 year of service.   |
| Unum                     | 67551 012  | 3/1/91                   | Long term disability   | On the 91st day of being disabled, the employee is eligible to receive 60% of his monthly income up to \$5,000 per month.  |
| Humana                   | 72523      | 1/1/2017                 | Employees and family - Surgery, major medical, & hospitalization                                     | Group HIMO medical plan. Levels of coverage vary depending upon<br>the employee's choice.  |
| Humana                   | 5173905    | 7/1/2016                 | Employees and family - dental coverage   | Group dental with 100% preventive services, 80% basis services, 50% major services, and \$1,500 orthodontic maximum. Deductible of \$25 and annual maximum of \$2,000.   |
| COMPONENT UNITS          |            |                          |  |  |
| Cincinnati Insurance     | 8503349    | 10/17/2016               | Employee dishonesty coverage - Commercial blanket coverage Loss payee - Farmer's Home Administration | \$250,000  |

## **CENTRAL SAVANNAH RIVER AREA REGIONAL DEVELOPMENT CENTER** POPULATION OF COUNTIES IN THE CENTRAL SAVANNAH RIVER AREA

(Unaudited)

|            | 2017    | 2016    | 2015    | 2014    | 2013    | 2012    | 2011    | 2010    | 2009    | 2008    |
|------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| -          |         | !       |         |         |         |         |         | ;       |         |         |
| Burke      | 22,688  | 23,047  | 24,376  | 24,163  | 23,949  | 23,736  | 23,405  | 22,754  | 22,820  | 22,694  |
| Columbia   | 147,450 | 145,896 | 136,763 | 134,238 | 131,713 | 129,189 | 128,112 | 109,100 | 110,769 | 110,627 |
| Glascock   | 3,006   | 3,157   | 3,287   | 3,248   | 3,209   | 3,170   | 3,152   | 2,771   | 2,977   | 2,874   |
| Hancock    | 8,640   | 8,506   | 9,481   | 9,468   | 9,455   | 9,441   | 9,435   | 892'6   | 9,475   | 9,522   |
| Jefferson  | 15,916  | 16,268  | 17,333  | 17,256  | 17,179  | 17,101  | 17,052  | 16,454  | 16,890  | 16,673  |
| Jenkins    | 8,849   | 9,303   | 8,471   | 8,444   | 8,417   | 8,389   | 9,092   | 8,595   | 9,091   | 8,843   |
| Lincoln    | 7,828   | 7,614   | 7,882   | 2,906   | 7,930   | 7,953   | 7,962   | 8,098   | 8,030   | 8,064   |
| McDuffie   | 21,490  | 21,889  | 22,693  | 22,532  | 22,371  | 22,209  | 21,911  | 21,551  | 21,623  | 21,587  |
| Richmond   | 201,647 | 204,435 | 212,548 | 210,147 | 207,746 | 205,344 | 202,946 | 197,372 | 199,490 | 198,431 |
| Taliaferro | 1,593   | 1,674   | 1,608   | 1,630   | 1,652   | 1,674   | 1,683   | 1,884   | 1,772   | 1,828   |
| Warren     | 5,442   | 5,413   | 5,788   | 5,799   | 5,810   | 5,280   | 5,557   | 2,908   | 2,860   | 5,884   |
| Washington | 20,457  | 20,690  | 21,864  | 21,731  | 21,599  | 21,466  | 21,642  | 20,937  | 21,523  | 21,230  |
| Wilkes     | 9,805   | 9,855   | 10,558  | 10,563  | 10,567  | 10,572  | 10,583  | 10,262  | 10,482  | 10,372  |
|            |         |         |         |         |         |         |         |         |         |         |
|            | 474,811 | 477,747 | 482,652 | 477,125 | 471,597 | 465,524 | 462,532 | 435,254 | 440,802 | 438,629 |

SOURCE: US Census Bureau and CSRA Regional Commission.

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION UNEMPLOYMENT RATE (Unaudited)

|               | <u>2017</u>  | <u>2016</u>  | 2015         | 2014         | 2013  | 2012         | 2011         | 2010         | 2009         | 2008 |
|---------------|--------------|--------------|--------------|--------------|-------|--------------|--------------|--------------|--------------|------|
| Burke         | 5.8%         | 7.9%         | 8.1%         | 8.9%         | 11.7% | 11.0%        | 11.0%        | 11.0%        | 11.5%        | 8.7  |
| Columbia      | 3.8%         | 4.8%         | 2.0%         | %0.9         | %6.9  | <b>%9</b> .9 | 7.0%         | 7.0%         | <b>%8.9</b>  | 4.8  |
| Glascock      | 4.9%         | %0.9         | 6.2%         | <b>%9</b> .6 | 12.4% | 10.7%        | 12.2%        | 12.2%        | 11.0%        | 6.9  |
| Hancock       | <b>6.3</b> % | 8.7%         | 9.3%         | 10.9%        | 15.1% | 16.8%        | 22.4%        | 22.4%        | 18.7%        | 13.0 |
| Jefferson     | 2.5%         | 7.3%         | 8.8%         | 12.5%        | 15.8% | 14.1%        | 14.4%        | 14.4%        | 14.0%        | 9.8  |
| Jenkins       | 6.3%         | 7.5%         | 8.0%         | 13.3%        | 15.9% | 17.0%        | 19.5%        | 19.5%        | 19.0%        | 15.7 |
| Lincoln       | 4.5%         | 2.9%         | 6.1%         | 8.0%         | 9.1%  | 9.5%         | 11.0%        | 11.0%        | 10.6%        | 7.1  |
| McDuffie      | 2.5%         | 7.2%         | 7.8%         | 9.1%         | 10.2% | 9.5%         | 10.3%        | 10.3%        | 11.0%        | 7.8  |
| Richmond      | 5.2%         | <b>%</b> 2.9 | 7.2%         | 8.9%         | 10.1% | 10.0%        | 10.3%        | 10.3%        | 8.9%         | 6.5  |
| Taliaferro    | 5.2%         | %0.9         | 7.4%         | 9.7%         | 10.3% | 10.5%        | 13.3%        | 13.3%        | 13.6%        | 8.2% |
| Warren        | 5.7%         | 7.1%         | 7.7%         | 10.9%        | 14.4% | 14.5%        | 17.4%        | 17.4%        | 17.5%        | 10.2 |
| Washington    | 5.3%         | <b>6.5</b> % | <b>%9</b> '9 | 9.7%         | 11.2% | 11.0%        | 15.4%        | 15.4%        | 13.1%        | 7.9  |
| Wilkes        | 4.8%         | %6.9         | 7.5%         | 8.9%         | 10.7% | 10.5%        | 11.7%        | 11.7%        | 11.5%        | 8.3  |
| Georgia       | 4.2%         | 5.3%         | 2.8%         | 7.5%         | 8.3%  | 8.6%         | 9.1%         | 10.2%        | <b>%9</b> .6 | 6.2  |
| United States | 4.1%         | 4.8%         | 5.1%         | 2.9%         | 7.3%  | 8.9%         | <b>%9</b> .6 | <b>%9</b> .6 | 9.3%         | 5.8  |

Data not available for years prior to 2008.

Source: Georgia Department of Labor; U.S. Bureau of Labor Statistics.

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION MISCELLANEOUS STATISTICAL DATA (Unaudited)

FORM OF MANAGEMENT: Executive Committee - Executive Director

**ENABLING LEGISLATION:** Sections 50-8-30 through 50-8-46 of the

Official Code of Georgia Annotated

AREA OF RESPONSIBILITY: 5,146 square miles, 13 counties,

39 municipalities

### **Industry Employment Distribution**

| <u>Rank</u>  | Industry Sector                  | <b>Establishments</b> | <u>Employees</u> |
|--------------|----------------------------------|-----------------------|------------------|
| 1 Public Ad  | ministration                     | 554                   | 39,593           |
| 2 Health Ca  | are and Social Assistance        | 1,142                 | 24,855           |
| 3 Retail Tra | ide (44 & 45)                    | 1,390                 | 20,355           |
| 4 Accommo    | odation and Food Services        | 807                   | 17,124           |
| 5 Manufac    | turing (31-33)                   | 310                   | 15,602           |
| 6 Admin., S  | Support, Waste Mgmt, Remediation | 506                   | 11,836           |
| 7 Professio  | nal Scientific & Technical Svc   | 811                   | 10,247           |
| 8 Construct  | tion                             | 786                   | 7,057            |
| 9 Wholesal   | e Trade                          | 368                   | 4,826            |
| 10 Finance a | nd Insurance                     | 459                   | 3,502            |

The table below shows the preliminary distribution of industries in Central Savannah River Workforce Investment Area, Georgia for the first Quarter of 2017.

Georgia Dept. of Labor, Workforce Statistics & Economic Research, Quarterly Census of Employment and Wages

### POST SECONDARY EDUCATION IN THE CENTRAL SAVANNAH RIVER AREA

|                               | <u>ENROLLMENT</u> |
|-------------------------------|-------------------|
| Augusta University            | 9,648             |
| Augusta Technical College     | 6,476             |
| East Georgia College          | 3,722             |
| Paine College                 | 1,100             |
| Oconee Fall Technical College | 2,803             |

All of the institutions listed above are located in a CSRA county. The University of Georgia, Georgia Southern University, the University of South Carolina, Columbia, University of South Carolina at Aiken, and Mercer University are located within 125 of miles of CSRA counties.

### **COMMUNITY FACILITIES**

13 community hospitals with 2,588 beds

1 military hospital

2 federal hospitals

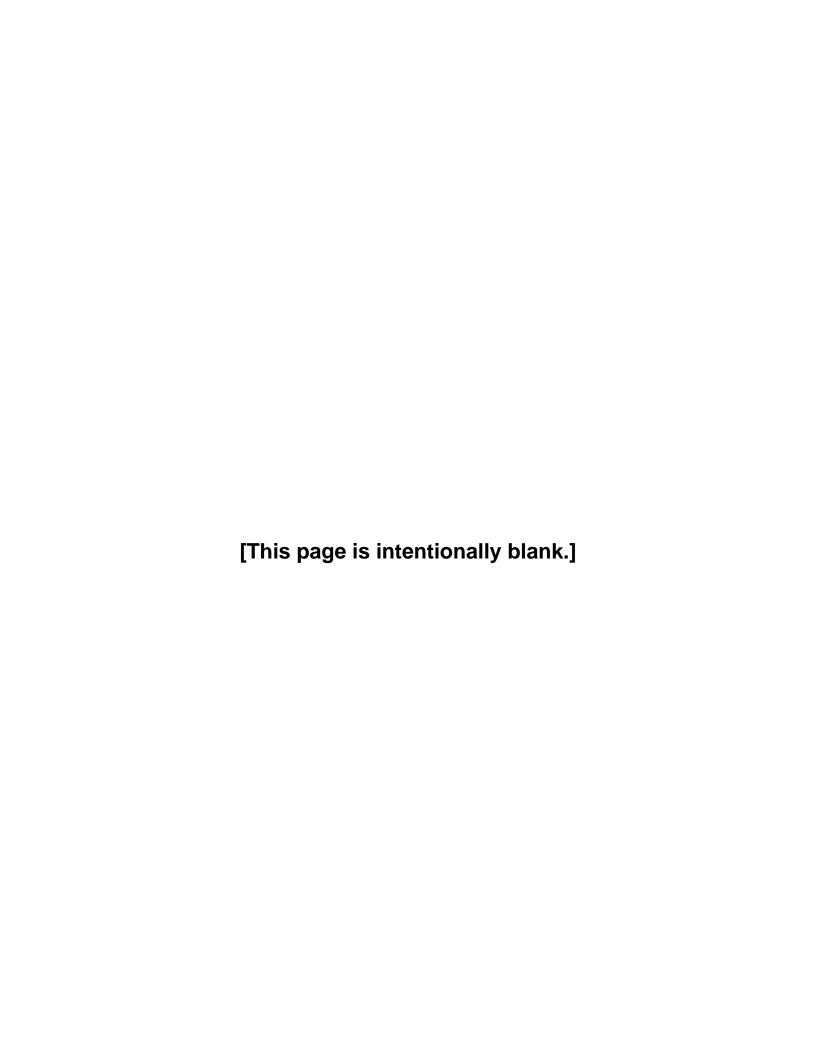
32 nursing homes with 3,203 beds

127 public schools

33 private schools

**SOURCE: Georgia Economic Profiles and CSRA Regional Commission** 

### SINGLE AUDIT SECTION



|   | FEDERAL |                        |                         |                 |
|---|---------|------------------------|-------------------------|-----------------|
|   | CFDA    | PASS-THROUGH GRANTOR'S | <b>FEDERAL REVENUES</b> | PASS THROUGH TO |
| GRANTOR / PROGRAM TITLE   | NUMBER  | NUMBER                 | EXPENDED                | SUB RECIPIENTS  |
|   |         |                        |                         |                 |
| U. S. DEPARTMENT OF COMMERCE  |         |                        |                         |                 |
| Direct Programs:  |         |                        |                         |                 |
| Economic Development Support for Planning Organizations                 | 11.302  | ED17ATL3020018         | \$ 36,424               | · ·             |
|   | 0000    | 10:010-00-10           | COCCCCT                 |                 |
| Total U. S. Department of Commerce                                      |         |                        | 1,971,521               | •               |
| U. S. DEPARTMENT OF HEALTH AND HUMAN SERVICES                           |         |                        |                         |                 |
| Passed Through Georgia Department of Human Services (DHS):              |         |                        |                         |                 |
| Aging Cluster:  |         |                        |                         |                 |
| Aging Title III, Prt B: Grants for Support Services & Sr Centers        | 93.044  | 42700-373-000049522    | 577,623                 | 227,829         |
| Aging Title III Prt C: Nutrition Services                               | 93.045  | 42700-373-0000049522   | 585,754                 | 585,754         |
| Nutrition Services Incentive Program                                    | 93.053  | 42700-373-000049522    | 138,335                 | 138,335         |
| Aging Cluster Total   |         |                        | 1,301,712               | 951,918         |
| Aging Title III, Part D, Disease Prevention & Health Promotion Services | 93.043  | 42700-373-000049522    | 30,529                  | 29,701          |
| National Caregiver Support (III-E)                                      | 93.052  | 42700-373-0000049522   | 202,091                 | 16,667          |
| Social Services Block Grant   | 93.667  | 42700-373-000049522    | 271,205                 | 77,611          |
| Falls Prevention Program  | 93.761  | 42700-373-0000045522   | 2,312                   | •               |
| State Balancing Incentive Payments Program                              | 93.778  | 42700-373-000049522    | 149,000                 | 20,000          |
| Money Follows the Person Rebalancing Demonstration                      | 93.791  | 42700-373-000049522    | 172,931                 | 169,231         |
| Total Passed Through Georgia Department of Human Services               |         |                        | 2,129,780               | 1,295,128       |
| Passed Through Georgia Department of Community Health: (DCH):           |         |                        |                         |                 |
| Community Care Services Program, Part of Medicaid Cluster               | 93.778  | 2017006                | 944,182                 | 655,876         |
| Total U.S. Health and Human Services                                    |         |                        | 3,073,962               | 1,951,004       |
| U. S. DEPARTMENT OF LABOR - EMPLOYMENT TRAINING ADMINISTRATION          |         |                        |                         |                 |
| Passed Through GA Dept. of Economic Development - Workforce Division:   |         |                        |                         |                 |
| WIOA Cluster:   |         |                        |                         |                 |
| WIOA Adult Program  | 17.258  | 11-15-16-07-120        | 214,695                 | 44,307          |
| WIOA Adult Program  | 17.258  | 11-16-16-07-120        | 108,549                 | 22,401          |
| WIOA Adult Program  | 17.258  | 11-16-17-07-120        | 734,667                 | 151,615         |
| WIOA Youth Activities   | 17.259  | 15-15-15-07-120        | 331,321                 | 4,144           |
| WIOA Youth Activities   | 17.259  | 15-16-16-07-120        | 309,250                 | 3,868           |
| Continued on next page.   |         |                        |                         |                 |
|   |         |                        |                         |                 |
| WIOA Dislocated Worker Formula Grants                                   | 17.278  | 31-15-16-07-120        | 169,162                 | 28,831          |
| WIOA Dislocated Worker Formula Grants                                   | 17.278  | 31-16-16-07-120        | 152,989                 | 26,074          |
| WIOA Dislocated Worker Formula Grants                                   | 17.278  | 31-16-17-17-120        | 226,613                 | 38,622          |

# CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|   | FEDERAL | SIGOTINAGO HOLLOGITE SOVA | EEDEDAL DEVENILES | OT DOLLOUED    |
|---|---------|---------------------------|-------------------|----------------|
| GRANTOR / PROGRAM TITLE   | NUMBER  | NUMBER                    | EXPENDED          | SUB RECIPIENTS |
|   |         |                           |                   |                |
| WIOA Rapid Response   | 17.278  | 44-14-15-07-120           | 10,795            | ,              |
| WIOA Rapid Response   | 17.278  | 44-15-16-07-120           | 10,008            | •              |
| WIOA Rapid Response   | 17.278  | WSG-14-15-07-120          | 29,695            | •              |
| WIOA Rapid Response   | 17.278  | 36-16-17-07-120           | 17,957            | •              |
| Employment Service/Wagner-Peyser Funded Activities  | 17.207  | DEI-15-15-120             | 107,099           | •              |
| Total U.S. Department of Labor - Employment Training Administration   |         |                           | 2,422,800         | 319,862        |
| U. S. DEPARTMENT OF DEFENSE   |         |                           |                   |                |
| Community Economic Adjustment Assistance for Compatible Use and Joint Land Use Studies                                  | 12.610  | HQ00051510014             | 61,555            | •              |
| Total U. S. Department of Defense   |         |                           | 61,555            | '              |
| U. S. DEPARTMENT OF TRANSPORTATION  |         |                           |                   |                |
| Passed Through Georgia Department of Transportation (GADOT):<br>Planning Grant, Highway Planning & Construction Cluster | 20.205  | STPPI ##0015270           | 11,341            | •              |
| Total U.S. Department of Transportation   |         |                           | 11,341            | •              |
| U. S. DEPARTMENT OF AGRICULTURE<br>Intermediary Relending Program, Note 3.B   | 10.767  | Not Assigned              | 1,652,752         | ,              |
| Total U.S. Department of Agriculture  |         | •                         | 1,652,752         |                |
| Total Federal Assistance  |         |                           | \$ 9,193,931      | \$ 2,270,866   |

Continued from previous page.

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS JUNE 30, 2017

### (1) GENERAL

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal assistance programs of the Central Savannah River Area Regional Commission (Commission). The Commission reporting entity is defined in Note 1.A of the basic financial statements. Federal assistance received directly from federal or state agencies, as well as federal financial assistance passed through state agencies, are included on the schedule.

### (2) BASIS OF ACCOUNTING

Except as noted in 3 below, the accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1.C of the basic financial statements. The Commission did not use the de-minimis indirect cost rate during the year ended June 30, 2017.

### (3) SPECIFIC TO ITEM ON SCHEDULE

Note A - The reporting entity received a \$1,000,000 grant in a prior year to capitalize a revolving loan fund (RLF). All of the funds have been lent and the funds continue to revolve as payments are received. The expenditure of Federal awards is computed in accordance with the OMB Compliance Supplement for CFDA #11.307. The amount reported as Federal expenditures follows:

| Balance of RLF loans outstanding at the end of the recipient's fiscal year        | \$ 1,589,619 |
|---|--------------|
| Cash and investment balance in the RLF at the end of the recipient's fiscal year  | 249,441      |
| Administrative expenses paid out of RLF income during the recipient's fiscal year | 83,042       |
| Expenditure of Federal Award CFDA #11.307   | \$ 1,922,102 |

Note B – The Central Savannah River Area Rural Lending Authority, Inc. (CSRA RLA) borrowed \$1,000,000 from the U. S. Department of Agriculture, Rural Development (USDA RD) under a loan agreement dated October 30, 1991. CSRA RLA executed a second loan agreement on July 26, 1994 with USDA RD to borrow an additional \$1,000,000. The CSRA RLA executed an assumption agreement on July 31, 1998 with Georgia Department of Community Affairs f/k/a GHFA Economic Financing Inc. (DCA) and USDA RD conferring to the CSRA RLA the rights and obligations under a note dated May 26, 1994. The principal balance of the note on July 31, 1998 was \$1,918,935. CSRA RLA executed a fourth agreement on December 13, 1999 with USDA RD to borrow an additional \$500,000. CSRA RLA executed a fifth agreement on June 26, 2001 with USDA RD to borrow an additional \$750,000. CSRA RLA borrowed a total of \$5,168,935 from USDA RD.

Prior to July 1, 2016, \$3,337,956 principal was repaid. For the year ended June 30, 2017, \$178,227 principal was paid. At June 30, 2017, \$1,652,752 remains outstanding.

### (4) NON-CASH AWARDS

The Commission did not have any non-cash awards during the fiscal year.



### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Council Members Central Savannah River Area Regional Commission Augusta, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of Central Savannah River Area Regional Commission (the "Commission"), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements, and have issued our report thereon dated December 12, 2017.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Commission's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Commission's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jerkins, LLC

Macon, Georgia December 12, 2017





### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Council Members Central Savannah River Area Regional Commission Augusta, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of Central Savannah River Area Regional Commission (the "Commission"), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements, and have issued our report thereon dated December 12, 2017.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Commission's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Commission's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jerkins, LLC

Macon, Georgia December 12, 2017



### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF FINDINGS AND QUESTION COSTS FOR THE YEAR ENDED JUNE 30, 2017

### SECTION I SUMMARY OF AUDIT RESULTS

| Financial Statements                             |   |
|--|---|
| Type of auditor's report issued                  | Unmodified                              |
| Internal control over financial reporting:       |   |
| Material weaknesses identified?                  | yes <u>X</u> no                         |
| Significant deficiencies identified not consider | ed                                      |
| to be material weaknesses?                       | yes <u>X</u> none reported              |
| Noncompliance material to financial statemer     | nts noted? yes _X_ no                   |
| <u>Federal Awards</u>                            |   |
| Internal Control over major programs:            |   |
| Material weaknesses identified?                  | yes <u>X</u> no                         |
| Significant deficiencies identified not consider | ed                                      |
| to be material weaknesses?                       | yes <u>X</u> none reported              |
| Type of auditor's report issued on compliance    | for                                     |
| major programs                                   | Unmodified                              |
| Any audit findings disclosed that are required   | to                                      |
| be reported in accordance with the Uniform       |   |
| Guidance?  | yes <u>X</u> no                         |
| Identification of major program:                 |   |
| CFDA Number                                      | Name of Federal Program or Cluster      |
| 11.307   | Economic Adjustment Assistance, Part of |
|  | Public Works & Economic                 |
| 10.767   | Intermediary Relending Program          |

### CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF FINDINGS AND QUESTION COSTS FOR THE YEAR ENDED JUNE 30, 2017

### SECTION I SUMMARY OF AUDIT RESULTS (Continued)

| Dollar threshold use | ed to distinguish bet | ween Type A an                | d Type B programs:    | \$750,000 |
|----------------------|-----------------------|-------------------------------|-----------------------|-----------|
| Auditee qualified as | s low-risk auditee?   |                               | <u>X</u> yes <u>r</u> | 10        |
|                      | FINANCIAL STATE       | SECTION II<br>MENT FINDINGS   | S AND RESPONSES       |           |
| None reported        |                       |                               |                       |           |
|                      | FEDERAL AWARDS I      | SECTION III<br>FINDINGS AND ( | QUESTIONED COSTS      |           |
| None reported        |                       |                               |                       |           |
|                      | STATUS OF P           | SECTION IV<br>PRIOR YEAR AUD  | DIT FINDINGS          |           |
| None reported        |                       |                               |                       |           |

[This page is intentionally blank.]

### MISSION OF THE CSRA REGIONAL COMMISSOIN

The mission of the Central Savannah River Area Regional Commission is to provide planning, management and information services to our members in a professional, ethical, cost effective and efficient manner; and to serve as a forum for addressing the needs of local government and its citizens' needs.



CSRA Regional Commission 3626 Walton Way Extension, Suite 300 Augusta, Georgia 30909

> Tel: (706) 210-2000 Fax: (706) 210-2006

Please visit our web site at http://www.csrarc.ga.gov