

# CSRA

## Regional Plan 2040



### OUR COUNTIES

- BURKE
- COLUMBIA
- GLASCOCK
- HANCOCK
- JEFFERSON
- JENKINS
- LINCOLN
- MCDUFFIE
- AUGUSTA-RICHMOND
- TALIAFERRO
- WARREN
- WASHINGTON
- WILKES

2021 Annual Implementation Program Report



Regional Plan

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Regional Plan

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# LOCAL GOVERNMENT PERFORMANCE STANDARDS

In order to help realize the regional vision set out in the Regional Plan, local governments will be assessed on progress toward implementing a set of performance standards – measurable steps that can be taken by counties and municipalities in the region. As a part of plan implementation meetings, local governments are asked to complete a community assessment that includes the minimum standards and excellence standards (optional).

The *Minimum Standards* are considered to be essential activities needed for consistency with the CSRA Regional Plan 2040. The intent is to ensure a consistent and predictable basic level of local requirements across the region. The Regional Commission and DCA can provide technical and training assistance to local governments to help them achieve the minimum standard.

**All local governments assessed meet the 75% threshold for the minimum standards.**

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## *Minimum Standards*

The following are the Minimum requirements for governments. Each requirement is worth one point. In order to meet the standard, **all governments** need 75 percent of all possible points (some of the standards do not apply to all governments). There are no separate standards for urban vs. rural.

- Updates local Comprehensive Plan at regular intervals as required by the State of Georgia
- Utilize the Future Development Map, Character Area Map and/or Future Land Use Map to guide development decisions, including steering new development to appropriate areas of the community
- Has a memorandum of understanding or similar with Fort Gordon that promotes communication and coordination of land use decisions
- Has a local representative at meetings between Fort Gordon and its bordering counties
- Holds occasional joint meetings of the planning commission and elected officials
- Has intergovernmental or mutual aid agreements for emergency response and assistance as needed
- Staff or elected officials participate in DCA's Community Planning Institute or in training hosted by the CSRA Regional Commission or other agencies on various topics covered in the regional plan or local comprehensive plan
- Identifies locally designated historic districts and National Register historic districts in the local comprehensive plan
- Addresses retention, expansion and creation of businesses in the economic development section and/or policies of the local comprehensive plan
- Addresses investment in the upkeep and expansion of public infrastructure in the community facilities section and/or policies of the local comprehensive plan
- Updates the Service Delivery Strategy (SDS) as required by the State of Georgia
- Periodically reviews zoning and subdivision ordinances to ensure that they fit with desired development patterns (setbacks, density maximums/minimums, mixed uses)
- Ordinances and resolutions that have the effect of law are contained in one document
- Staff can be reached via email and have the ability to send and receive attachments
- Has some form of land development regulations (subdivisions, mobile homes, signs, telecommunications towers, environmental protection ordinances)
- Land use regulations allow for a range of housing options (single-family detached, townhouses, duplexes, apartments, etc.) and a mix of uses (such as allowing residential and commercial together in the same district)
- Maintains compliance with the Georgia Department of Natural Resources' (DNR) Rules for Environmental Planning Criteria by adopting appropriate ordinances for Groundwater Recharge Areas, Wetlands Protection, and River Corridor Protection, where applicable
- Participates in the federal government's E-verify program and provides current documentation to Georgia Department of Audits
- Coordinates with neighboring communities and the region in promoting economic development and tourism initiatives (e.g. Joint Development Authorities, tourism product development surveys, expansion of broadband access)
- Periodically reviews and updates zoning and other land development regulations (including text and map as appropriate) to match current planning efforts and documents
- Participates in annual U.S. Census' Boundary Annexation Survey and submits boundary changes/annexations to DCA
- Shares updated Tax Assessor's data tables and land parcel shapefiles with the RC annually, where applicable
- Updates the local pre-disaster mitigation plan per the standards established by the Federal Emergency Management Agency (FEMA)

# FY2023 Report Of Accomplishments

The CSRA's Regional Work Program, adopted in 2019, identified specific actions the Regional Commission, in partnership with its member jurisdictions and other agencies, planned to undertake during the years 2019-2023 to address priority needs and opportunities.

This *Report of Accomplishments* provides a status update on action items from the Regional Work Program.

**Actions are identified as canceled, not initiated, underway, or completed.**

Priority	Strategy	Action	Partners	Status
Create and promote agricultural, natural, and heritage tourism opportunities and assets.	Provide support to local organizations/ agencies currently engaged in this work and coordinate with local governments to choose target areas for promotion.	Utilize GIS or similar software to create thematic or location-based story maps for different counties or groups of counties that highlight unique assets.	Classic South, Clarks Hill Partnership, development authorities, chambers of commerce, historical societies, local governments	Underway Began working with Historic rural churches of Georgia and counties to identify funding sources to promote.
		Create a publicly accessible database of historic landmarks, festivals, and attractions for our region.	GDEcD, Classic South, development authorities, chambers of commerce, historical societies	In process we are mapping and photographing the regions historic assets
Increase job opportunities through business expansion, attraction and retention.	Support major employers in the region and promote specialized growth sectors, such as cyber.	Survey hi-tech and niche manufacturers about skills needs.	DCA, Clarks Hill Partnership, development authorities, local governments	Not initiated
Develop better-qualified workers.	Utilize workforce development programs to bolster the local workforce.	Develop and implement training opportunities for unemployed or underemployed residents, and provide leadership training and work-ready skills for individuals 14-21 years old.	Technical College System of GA, local governments, WIOA	Underway
Protect natural resources and historic properties.	Review and update important city/county documents.	Work with 2 counties to update solid waste management plans.	DCA, Local governments	Not initiated
		Survey HPCs to pinpoint weaknesses in existing historic preservation ordinances.	DNR/HPD, UGA, local governments (HPCs)	Underway Working on CLQ status for Thomson-McDuffie and design standards
		Develop an updated model ordinance for historic preservation use in our area.	DNR/HPD, UGA, local governments (HPCs)	Not initiated
Improve and expand infrastructure across region, including water and sewer expansion, flood and drainage improvements, sidewalk construction, and increased broadband access.	Maintain existing infrastructure and secure funding for new infrastructure as needed.	Assess the number of local governments that want to update their comprehensive plan to include a broadband element.	Local governments, private sector, DCA	Completed
		Help communities (as identified annually) secure funding and/ or agreements for broadband deployment /expansion and other infrastructure needs through grant writing, data collection, and document/plan updates.	Local governments, CSRA RC, private sector, DCA, USDA, EPA	Have assisted Jenkins County, Warren County, McDuffie County Jefferson County acquire funding for broadband.
		Create service area maps to support current SDS documents.	Local governments, private sector, DCA	Underway

Priority	Strategy	Action	Partners	Status	
Increase access to healthy, affordable food.	Educate the public and local government officials on what is currently available and address what is missing in our regional food system.	Create a report for the Augusta Food Oasis steering committee on a regional food policy council.	Local governments, CSRA AAA, Georgia Grown, GA-DEcD, Local governments, Augusta Food Oasis, Georgia Organics	Not initiated	
		Create a regional map of farmer's markets, community/school gardens, etc.		Underway	
		Host a one-to-three-day agritourism tour and/or workshop.		Not initiated	
		Fund at least one community garden with an older adult focus.	USDA, AAA, DHS, Local governments, Augusta Food Oasis	Not initiated - funded the provision of fresh fruits and vegetables through mini-grants from Senior Hunger.	
		Participate in the formation and operation of the CSRA Senior Hunger coalition and Augusta Food Oasis.	CSRA AAA, Augusta Food Oasis	Underway - Coalition is formed and has begun meeting	
	Examine and update local land use policies as they relate to community food systems.	Create and distribute resident fact sheets/guides for doing specific things like having raised beds, composting, or keeping chickens in counties with zoning.	Georgia Organically Grown, Local governments, Augusta Food Oasis, Georgia Organics, UGA Extension, AAA	Not initiated	
		Survey local governments to determine which ones want to make changes to zoning/land development policies in support of local growing and review their ordinances.	Local governments, Augusta Food Oasis, Georgia Organics, UGA Extension	Not initiated	
	Provide resources for residents that allow them to choose whether to age in place or move into housing developments or care facilities for older adults.	Increase participation in and the sustainability of evidence-based health and wellness programs.	Conduct targeted satisfaction survey of participants enrolled in evidence-based programs to determine the impact on their lives and if performance measure in the AAA Strategic Plan 2016-2020 have been met.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Completed
		Re-envision the senior center to become an integrated focal point in the community for healthy, active aging and access to services to help older adults.	Increase community events that occur at senior centers across the region with a focus on bringing new people from civic groups, businesses, and the faith community.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Underway
			Utilize the centers across the region as a central site for holding education and application sessions around support programs (e.g. GACares, legal services, etc.) offered by the RC and its partners.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Underway
Hire a Meals on Wheels coordinator who works directly with the senior centers throughout the region on their congregate and home-delivered meal programs.			CSRA AAA	Completed	

Priority	Strategy	Action	Partners	Status
Rehabilitation, redevelopment, or removal of vacant and/or dilapidated structures.	Increase the number of GICH communities.	Assist communities interested in GICH with creation or updates of housing inventories and action plans including the cities of Washington, Waynesboro and Sandersville.	UGA/Carl Vinson, GICH, local governments, housing authorities	Underway - Washington, Waynesboro, Millen & Warrenton Wadley
		Write application for the City of Louisville to become a GICH member.	GICH, local government, housing authority	Not initiated
	Improve code enforcement.	Develop and/or adopt a model nuisance ordinance or similar document.	Local governments, DCA, UGA/Carl Vinson	Not initiated
		Develop a sample/model heir property section for inclusion in subdivision regulations.	UGA/Carl Vinson GICH, local governments, DCA, CSRA AAA	Not initiated
	Assist communities in applying for housing rehab grant funds.	Apply for CHIP grants for housing rehabilitation for Millen, Waynesboro, Taliaferro County, Thomson, Sandersville, Warrenton, Lincoln County, and Wadley.	Local governments, DCA, USDA	Underway - Millen and Warrenton Funded
		Apply for CDBG grants for rehabilitation of owner-occupied housing and/or clearance of abandoned units for Millen, Waynesboro, Thomson, Sandersville, Warrenton, Lincoln County, and Wadley.	Local governments, DCA, USDA	Underway - Millen, Thomson, Norwood, Warrenton, Sandersville, Burke, Hancock, Jefferson & Washington counties funded
Additional housing supply and variety.	Construct and rehab housing units for rental and home ownership.	Apply for CHIP grants and/or other funding for new construction for Millen, Waynesboro, Thomson, and Sandersville.	DCA, USDA, Local governments, private sector, GICH, CHDOs	Underway - Millen, Louisville and Warrenton were funded
Improvement and repair of roads and bridges, including increased street connectivity.	Utilize planning documents, TSP/OST, maintenance projects to implement improvements.	Reestablish the TIA roundtable and hold regional stakeholder meetings.	GDOT, local governments, ARTS MPO	Completed
		Support the implementation of TIA-10 through advisory committee oversight and staff attendance and recording of minutes at Citizen Review Panel meetings throughout the year.	GDOT, local governments, ARTS MPO	Underway
		Conduct walk audits through Safe Routes to School and assist schools with implementation of audit recommendations.	GDOT, SRTS Resource Center, local governments, ARTS MPO	Not initiated



Priority	Strategy	Action	Partners	Status
Reduce, eliminate, or prevent encroachment on Fort Gordon military installation	Implement the 2018 Compatible Use Study (aka JLUS) recommendations.	Host the inaugural meeting between Fort personnel and local governments to review development projects and activities and assess challenges.	Fort Gordon, local governments, development authorities	Completed Fort Gordon growth Study and working on implementation of said plan.
		Assist with the Phase 1 implementation activities including and administering OEA funding, hosting committee meetings, writing RFPs for services, providing data/ maps as needed, etc.	Fort Gordon, local governments, development authorities, school board, OEA, DCA	Underway Finishing the CUS for Light Pollution for the Fort and affected Counties.
		Update community comprehensive plans in the CUS study area to reflect recommended comp plan inclusions from the final report.	Fort Gordon, local governments, OEA, DCA	Underway
		Craft and adopt military overlay planning districts, character areas or zones in affected counties.	Fort Gordon, local governments, OEA, DCA	Underway- Near Completion for the Light Pollution MOU
		Pursue funding for a growth management plan for the counties near Fort Gordon in Georgia and South Carolina and assist with plan preparation.	Fort Gordon, local governments, OEA, DCA, Alliance for Fort Gordon, SC and GA economic dev. agencies	Underway Completed the Growth Management Study and applying for more funds to implement the recommendations.
Examine the possibility of regional code enforcement through the RC	Coordinate participating local governments around a shared set of land use and/or building codes	Survey counties to determine which would be interested in regional code enforcement.	Local governments, RC	Underway
		Assist communities interested in regional code enforcement with adoption of universal building codes (e.g. IBC, IRC).	Local governments, RC, UGA/Carl Vinson GICH	Not initiated
		Re-initiate community ordinance review program to review ordinances and create a list of communities requesting assistance, including those looking for opportunities to consolidate cities and counties under one zoning code.	Local governments, RC, DCA	Underway
		Create an intergovernmental agreement or similar document for participating jurisdictions defining the codes to be used and fee structure.	Local governments, RC, DCA, GMA, ACCG	Not initiated
Foster local quality of life improvements to address barriers to health, wellness and workforce development within the region to improve the overall quality of life.	Support local governments in efforts to engage with health care providers to bring programs to underserved areas of the region.	Participate in the U.S. Department of Defense Innovative Readiness Training Program for medical care in rural areas.	Department of Defense, Local Governments, RC	Completed Will participate again in 2024

# Regional Work Program 2019-2023

Priority	Strategy	Action	Partners	Short-Term (1-5 yrs)	Long-Term (6-10 yrs)	Ongoing
Create and promote agricultural, natural, and heritage tourism opportunities and assets.	Provide support to local organizations/agencies currently engaged in this work and coordinate with local governments to choose target areas for promotion.	Utilize GIS or similar software to create thematic or location-based story maps for different counties or groups of counties that highlight unique assets.	Classic South, Clarks Hill Partnership, development authorities, chambers of commerce, historical societies, local governments	Years 1-5 \$2,500 - 35,000 per project		
		Create a publicly accessible database of historic landmarks, festivals, and attractions for our region.	GDEcD, Classic South, development authorities, chambers of commerce, historical societies	Years 1-5 TBD		
Increase job opportunities through business expansion, attraction and retention.	Support major employers in the region and promote specialized growth sectors, such as cyber.	Survey hi-tech and niche manufacturers about skills needs.	DCA, Clarks Hill Partnership, development authorities, local governments	Year 4 Staff Time		
Develop better-qualified workers.	Utilize workforce development programs to bolster the local workforce.	Develop and implement training opportunities for unemployed or underemployed residents, and provide leadership training and work-ready skills for individuals 14-21 years old.	Technical College System of GA, local governments, WIOA	Varies Annually	Varies Annually	
Protect natural resources and historic properties.	Review and update important city/county documents.	Work with 2 counties to update solid waste management plans.	DCA, Local governments	Years 3-5 Staff Time		
		Survey HPCs to pinpoint weaknesses in existing historic preservation ordinances.	DNR/HPD, UGA, local governments (HPCs)	Year 3 Staff Time		
		Develop an updated model ordinance for historic preservation use in our area.	DNR/HPD, UGA, local governments (HPCs)	Years 4-5 \$10,000 - 20,000	Year 6	
Improve and expand infrastructure across region, including water and sewer expansion, flood and drainage improvements, sidewalk construction, and increased broadband access.	Maintain existing infrastructure and secure funding for new infrastructure as needed.	Assess the number of local governments that want to update their comprehensive plan to include a broadband element.	Local governments, private sector, DCA	Years 1-2 Staff Time	Years 6-10 Staff time	
		Help communities (as identified annually) secure funding and/or agreements for broadband deployment /expansion and other infrastructure needs through grant writing, data collection, and document/plan updates.	Local governments, CSRA RC, private sector, DCA, USDA, EPA	Years 1-5 Staff Time	Years 6-10 Staff time	Staff Time
		Create service area maps to support current SDS documents.	Local governments, private sector, DCA	Years 2-5 TBD		

Priority	Strategy	Action	Partners	Short-Term (1-5 yrs)	Long-Term (6-10 yrs)	Ongoing
Increase access to healthy, affordable food.	Educate the public and local government officials on what is currently available and address what is missing in our regional food system.	Create a report for the Augusta Food Oasis steering committee on a regional food policy council.	Local governments, CSRA AAA, Georgia Grown, GDEcD, Local governments, Augusta Food Oasis, Georgia Organics	Year 1-4 Staff time		
		Create a regional map of farmer's markets, community/school gardens, etc.		Years 2-4 Staff Time		
		Host a one-to-three day agritourism tour and/or workshop.		Year 5 \$3,000-9,000		
		Fund at least one community garden with an older adult focus.	USDA, AAA, DHS, Local governments, Augusta Food Oasis	Years 2-3 \$2,000-5,000 each		
		Participate in the formation and operation of the CSRA Senior Hunger coalition and Augusta Food Oasis.	CSRA AAA, Augusta Food Oasis	Staff Time		Staff Time
Examine and update local land use policies as they relate to community food systems.	Create and distribute resident fact sheets/guides for doing specific things like having raised beds, composting, or keeping chickens in counties with zoning.	Georgia Organically Grown, Local governments, Augusta Food Oasis, Georgia Organics, UGA Extension, AAA	Years 2-5 Staff Time + intern support	Year 6-7 Staff Time + intern support		
	Survey local governments to determine which ones want to make changes to zoning/land development policies in support of local growing, and review their ordinances.	Local governments, Augusta Food Oasis, Georgia Organics, UGA Extension	Years 1 - 3 Staff Time			
Provide resources for residents that allow them to choose whether to age in place or move into housing developments or care facilities for older adults.	Increase participation in and the sustainability of evidence-based health and wellness programs.	Conduct targeted satisfaction survey of participants enrolled in evidence-based programs to determine the impact on their lives and if performance measure in the AAA Strategic Plan 2016-2020 have been met.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Years 1-2 TBD		
		Increase community events that occur at senior centers across the region with a focus on bringing new people from civic groups, businesses, and the faith community.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Years 1-3 Staff Time		
	Re-envision the senior center to become an integrated focal point in the community for healthy, active aging and access to services to help older adults.	Utilize the centers across the region as a central site for holding education and application sessions around support programs (e.g. GACares, legal services, etc.) offered by the RC and its partners.	CSRA AAA, DHS, AARP, local governments, GACares, Elderly Legal Services, UGA Extension offices	Years 1-3 Staff Time		
		Hire a Meals on Wheels coordinator who works directly with the senior centers throughout the region on their congregate and home-delivered meal programs.	CSRA AAA	Year 1		

Priority	Strategy	Action	Partners	Short-Term (1-5 yrs)	Long-Term (6-10 yrs)	Ongoing
Rehabilitation, redevelopment, or removal of vacant and/or dilapidated structures.	Increase the number of GICH communities.	Assist communities interested in GICH with creation or updates of housing inventories and action plans including the cities of Washington, Waynesboro, and Sandersville.	UGA/Carl Vinson, GICH, local governments, housing authorities	Years 1-5 \$8,000 - 50,000 per project		
		Write application for the City of Louisville to become a GICH member.	GICH, local government, housing authority	Years 1-2 Staff Time		
	Improve code enforcement.	Develop and/or adopt a model nuisance ordinance or similar document.	Local governments, DCA, UGA/Carl Vinson	Year 5 TBD	Years 6-8 TBD	
		Develop a sample/model heir property section for inclusion in subdivision regulations.	UGA/Carl Vinson GICH, local governments, DCA, CSRA AAA	Years 4-5 TBD	Year 6 TBD	
	Assist communities in applying for housing rehab grant funds.	Apply for CHIP grants for housing rehabilitation for Millen, Waynesboro, Taliaferro County, Thomson, Sandersville, Warrenton, Lincoln County, and Wadley.	Local governments, DCA, USDA	Years 1-3 TBD		
			Apply for CDBG grants for rehabilitation of owner-occupied housing and/or clearance of abandoned units for Millen, Waynesboro, Thomson, Sandersville, Warrenton, Lincoln County, and Wadley.	Local governments, DCA, USDA	Years 1-3 TBD	
Additional housing supply and variety.	Construct and rehab housing units for rental and home ownership.	Apply for CHIP grants and/or other funding for new construction for Millen, Waynesboro, Thomson, and Sandersville.	DCA, USDA, Local governments, private sector, GICH, CHDOs	Years 1-3 TBD		
Improvement and repair of roads and bridges, including increased street connectivity.	Utilize planning documents, TSP/OST, maintenance projects to implement improvements.	Reestablish the TIA roundtable and hold regional stakeholder meetings.	GDOT, local governments, ARTS MPO	Years 1-3 Staff Time		
		Support the implementation of TIA-10 through advisory committee oversight and staff attendance and recording of minutes at Citizen Review Panel meetings throughout the year.	GDOT, local governments, ARTS MPO	Years 1-4 \$10,000		
		Conduct walk-audits through Safe Routes to School and assist schools with implementation of audit recommendations.	GDOT, SRTS Resource Center, local governments, ARTS MPO	Years 2-4 Staff Time	Years 6 and 8	

Priority	Strategy	Action	Partners	Short-Term (1-5 yrs)	Long-Term (6-10 yrs)	Ongoing
Reduce, eliminate, or prevent encroachment on Fort Gordon military installation	Implement the 2018 Compatible Use Study (aka JLUS) recommendations.	Host the inaugural meeting between Fort personnel and local governments to review development projects and activities and assess challenges.	Fort Gordon, local governments, development authorities	Year 2 or 3	Years 6-10	Phase 1 complete moving to implementation phase
		Assist with the Phase 1 implementation activities including and administering OEA funding, hosting committee meetings, writing RFPs for services, providing data/maps as needed, etc.	Fort Gordon, local governments, development authorities, school board, OEA, DCA	Years 2-3 Staff Time		
		Update community comprehensive plans in the CUS study area to reflect recommended comp plan inclusions from the final report.	Fort Gordon, local governments, OEA, DCA	Years 2-3 Staff Time		
		Craft and adopt military overlay planning districts, character areas or zones in affected counties.	Fort Gordon, local governments, OEA, DCA	Years 1-3 TBD		
		Pursue funding for a growth management plan for the counties near Fort Gordon in Georgia and South Carolina and assist with plan preparation.	Fort Gordon, local governments, OEA, DCA, Alliance for Fort Gordon, SC and GA economic dev. agencies	Years 2-4 TBD		
Examine the possibility of regional code enforcement through the RC	Coordinate participating local governments around a shared set of land use and/or building codes	Survey counties to determine which would be interested in regional code enforcement.	Local governments, RC	Year 1-2 Staff Time		
		Assist communities interested in regional code enforcement with adoption of universal building codes (e.g. IBC, IRC).	Local governments, RC, UGA/Carl Vinson GICH	Years 2-3 Staff Time		
		Re-initiate community ordinance review program to review ordinances and create a list of communities requesting assistance, including those looking for opportunities to consolidate cities and counties under one zoning code.	Local governments, RC, DCA	Years 1-3 Staff Time		
		Create an intergovernmental agreement or similar document for participating jurisdictions defining the codes to be used and fee structure.	Local governments, RC, DCA, GMA, ACCG	Years 4-5 TBD		
Foster local quality of life improvements to address barriers to health, wellness and workforce development within the region to improve the overall quality of life.	Support local governments in efforts to engage with health care providers to bring programs to underserved areas of the region.	Participate in the U.S. Department of Defense Innovative Readiness Training Program for medical care in rural areas.	Department of Defense, Local Governments, RC	Years 1-3 \$10,000 per project (In-Kind)		Staff Time

# PUBLIC HEARING DOCUMENTATION

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