



CSRA Regional Commission

BOARD MEETING PACKAGE
SWEET T'S RESTAURANT
THOMSON, GA
JANUARY 24, 2019 – 6:30 PM

PLEASE CALL DINA CONKLIN AT 706-210-2000
TO CONFIRM YOUR ATTENDANCE.

EXECUTIVE COMMITTEE AND
BUDGET AND AUDIT REVIEW
COMMITTEE MEETINGS
6:00 P.M.



AGENDA
CSRA REGIONAL COMMISSION
BOARD OF DIRECTORS MEETING
SWEET T'S RESTAURANT – THOMSON, GA
JANUARY 24, 2018 6:30 P.M.

- | | |
|---|--------------------|
| 1. CALL TO ORDER | CHAIRMAN |
| 2. INVOCATION | |
| 3. INTRODUCTIONS | CHAIRMAN |
| 4. MINUTES OF LAST MEETING | MOTION TO APPROVE |
| 5. APPROVAL OF ACTION ITEMS FROM PREVIOUS
EXECUTIVE COMMITTEE MEETING(S) | MOTION TO APPROVE |
| 6. APPROVAL OF FY2018 COMPREHENSIVE
ANNUAL FINANCIAL REPORT FY2018 | MOTION TO APPROVE |
| 7. REVIEW OF GEORGIA DEPARTMENT OF AUDITS
REGIONAL COMMISSIONS REPORT (REPORT NO. 18-06) | DISCUSSION |
| 8. EMPLOYEE BUSINESS DISCLOSURES PURUSANT TO
OCGA § 50-8-63 | MOTION TO ACCEPT |
| 9. CHAIRMAN'S REPORT | CHAIRMAN |
| 10. EXECUTIVE DIRECTOR'S REPORT | EXECUTIVE DIRECTOR |
| a. Regional Transportation Roundtable | |
| b. Innovative Readiness Training Update | |
| 11. OLD BUSINESS | |
| 12. NEW BUSINESS | |
| 13. ADJOURNMENT | |

MINUTES
CSRA Regional Commission
June 28, 2018
6:30 P.M.
OLD COUNTRY BUFFET – SANDERSVILLE, GA

ATTENDANCE RECORD:

	Member	Jurisdiction	Present	Absent
Augusta-Richmond	Mayor Hardie Davis	Augusta-Richmond		X
	Mayor Robert Buckwitz	Hephzibah		X
	Mr. John Luther, Chairman*	Private Sector	X	
Burke	Commissioner Terri Kelly	Burke County		X
	Councilman Richard Byne	Waynesboro		X
	Vacant	Private Sector		X
Columbia	Chairman Ron Cross*	Columbia County		X
	Mayor George James, III	Grovetown		X
	Vacant	Private Sector		
Glascock	Chairman Lori Boyen	Glascock County		X
	Mayor Gregg Kelley	Gibson		X
	Mr. Lee Griffin	Private Sector		X
Hancock	Chairman Sistie Hudson, Secretary*	Hancock County	X	
	Mr. William Evans, Jr.	Sparta	X	
	Ms. Latunya Goodwin	Private Sector		X
Jefferson	Chairman Mitchell McGraw	Jefferson County	X	
	Mayor Larry Morgan*	Louisville	X	
	Mr. Josephus Nelson	Private Sector	X	
Jenkins	Chairman James Henry, Immediate Past Chairman*	Jenkins County	X	
	Mayor Albert Rocker	Millen		X
	Vacant	Private Sector		
Lincoln	Chairman Walker Norman	Lincoln County	X	
	Mayor Henry Brown	Lincolnton		X
	Mr. Gary Edwards	Private Sector	X	
McDuffie	Chairman Charlie Newton IV	McDuffie County		X
	Mayor Ken Usry, Vice Chairman*	Thomson	X	
	Vacant	Private Sector		

	Member	Jurisdiction	Present	Absent
Taliaferro	Chairman Charles Ware	Taliaferro County		X
	Mayor Herman Milner	Crawfordville		X
	Mr. George Hughes	Private Sector		X
Warren	Chairman John Graham, Treasurer*	Warren County	X	
	Mayor Chris McCorkle	Warrenton		X
	Reverend Felton Poole	Private Sector	X	
Washington	Chairman Horace Daniel	Washington County	X	
	Mayor James Andrews*	Sandersville	X	
	Mr. Otis Hilson	Private Sector		X
Wilkes	Chairman Sam Moore	Wilkes County		X
	Mayor Ames Barnett	Washington		X
	Mr. Hollis Winn	Private Sector		X
State Appointees	Tat Thompson	Columbia County		X
	Joyce Blevins	McDuffie County		X
	Molly Howard	Jefferson County		X
	Julian Roberts III	Augusta-Richmond		X
	Adam Nelson	Columbia County		X
Tech Schools	President Terry Elam*	Augusta Tech		X
	Dr. Lloyd Horadan	Sandersville Tech		X

** Denotes Executive Committee Member*

Officers: Chairman: John Luther (Augusta-Richmond County)
Vice Chairman: John Graham (Warren County)
Treasurer: Ken Usry (City of Thomson)
Secretary: Sistie Hudson (Hancock County)
Immediate Past Chair: Jerry Henry (Jenkins County)

GUESTS PRESENT:

Nancy Bobbitt, Senator Johnny Isakson's Office
Carolyn Dallas, Congressman Jody Hice's Office
Karen Luther
Frank Simmons, Commissioner, Washington County
Doug Watkins, Commissioner, Washington County
Edward Burten, Jr., Commissioner, Washington County
Dustin Peebles, Administrator, Washington County

Michael Howard, Washington County Attorney
Robert Hudson, Hancock County
Ricky Sapp, City of Louisville

STAFF PRESENT:

Andy Crosson, Executive Director
Mack Shealy, Chief Financial Officer
Jennifer Sankey, Finance/Budget Officer
Stephanie Quattlebaum, Director of Economic and Workforce Development

CALL TO ORDER

The Chairman noted that a quorum was present and called the meeting to order at 6:30 p.m. The Chairman noted that the Bylaws Revision would be added to the agenda for the Council's consideration.

INVOCATION

Horace Daniel gave the invocation.

MINUTES OF LAST MEETING

The Chairman called for the approval of the minutes from the last meeting. On a motion by Horace Daniel, seconded by Mitchell McGraw, the minutes were unanimously approved.

RATIFICATION OF ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE

The Executive Director briefly discussed the actions taken by the Executive Committee meeting since the last Council (also called Board for the purposes of minutes) meeting as presented in the minutes of that meeting. On a motion by Larry Morgan, seconded by Horace Daniels, the Council unanimously ratified all actions taken by the Executive Committee since the last regular Council meeting.

ENGAGEMENT LETTER FOR AUDITOR FOR FY2018

The Executive Director reported that the Council needed to authorize Commission management to issue the engagement letter for the auditor, Mauldin and Jenkins, for the FY2018 audit of the Commission's financial records in accordance with Government Auditing Standards, issued by the Comptroller General of the United States. On a motion by Ken Usry, seconded by Mitchell McGraw, the engagement letter was unanimously approved.

APPOINTMENT OF BOARD OF DIRECTORS FOR COMPONENT UNITS

The Executive Director reminded the Council that the RC's Council is responsible for appointing the members of the Board of Directors of the CSRA Business Lending companies (the Loan Corporations). It was noted that these members serve at the will of the RC's Council. The Executive Director reported that the recommended list of members for the CSRA Business Lending Board were included in the board package. Sistie Hudson made a motion to appoint the members as presented to the CSRA Business Lending Board to serve at the RC's Council's will during the coming year. The motion was seconded by Jerry Henry. The motion passed unanimously.

ACCEPTANCE OF ADMINISTRATIVE CONTRACT WITH THE CSRA BUSINESS LENDING

The Executive Director briefly discussed the contract between the RC and the Loan Corporations. It was noted that this was basically the same contract that has been used in the past. Larry Morgan made a motion to approve the contract. The motion was seconded by John Graham. The motion was unanimously approved.

ACCEPTANCE OF ADMINISTRATIVE RESPONSIBILITY FOR THE CSRA UNIFIED DEVELOPMENT AUTHORITY

The Executive Director reminded the Council that the CSRA Unified Development Authority (UDA) is a recognized Joint Development Authority that includes all 13 counties within the RC's region in its membership. The Executive Director reported that the RC provides staff support and other administrative and accounting support to the UDA. The Executive Director reported that the RC's Council needed to accept this responsibility for the coming year to enable the RC's staff to continue to provide this support to the UDA. Sistie Hudson made a motion to enable the RC's staff to continue to provide administrative support to the CSRA Unified Development Authority. The motion was seconded by Jimmy Andrews. The motion passed unanimously.

CSRA REGIONAL PLAN WORK PROGRAM UPDATE

The Executive Director discussed the changes made to the Regional Plan Work Program. After a brief discussion, John Graham made a motion to approve the update as presented. The motion was seconded by Larry Morgan. The Council unanimously approved the update as presented.

EXECUTIVE DIRECTOR ANNUAL REVIEW

The Executive Director distributed copies of the summary of the comments and evaluations received in regards to the annual review of the Executive Director. The Executive Director reviewed the comments and general information related to the review. The Council accepted the review as presented. On a motion by Jimmy Andrews, seconded by Larry Morgan, the Council unanimously accepted the Executive Director's performance review. A copy of the evaluation is attached hereto and hereby made a permanent part of these minutes.

RC ORGANIZATIONAL ANNUAL PERFORMANCE REVIEW

The Executive Director noted that the Commission's Annual Performance Review was included in the previously distributed Executive Director Annual Review report. The Executive Director discussed the organizational review and the comments received. On a motion by Jimmy Andrews, seconded by Larry Morgan, the Council unanimously accepted the Commission's Organizational Annual Performance review.

BUDGET AND AUDIT REVIEW COMMITTEE REPORT

The Chairman noted that the RC's Budget and Audit Review Committee met prior to tonight's meeting to review the RC's proposed FY2019 work plan and proposed FY2019 budget. The Chairman noted that the Committee unanimously recommended that the RC's full Council approve the FY2019 budget, work plan, positions schedule, and service providers schedule for the Aging and DHR Coordinated Transportation programs as presented.

MOTION TO ADOPT FISCAL YEAR 2019 BUDGET

The Finance/Budget Officer, under the supervision of the CFO, distributed hard copies of the proposed FY2019 budget to members of the Council. The FBO noted that a copy of the FY2019 Schedule of Positions and the FY2018 Work Program were available for review if anyone wished to review it.

The FBO reviewed the budget and discussed the departmental budgets. The FBO analyzed the RC's anticipated revenues and discussed the various projects that go into making up the revenues for FY2019. A brief discussion of revenues for FY19 and how they compared to FY18 took place. It was noted that the RC uses its \$454,901 in local dues to leverage grants and that the total revenues proposed for FY19 equal \$10,457,700. The FBO noted that these revenue projections were fairly conservative and based on the information available at the time of their development.

The FBO reviewed the proposed expenditures for FY19. It was noted that no capital outlays were planned for FY19. The FBO noted that a large part of the RC's revenues go towards contractual items and that most of these represent various contracts designed to complete work required by the agency's state and federal contracts. The FBO reported that the FY19 budget included expenditures totaling \$10,479,352. The FBO reported that the budget, as presented, included a deficit of \$21,652. The FBO noted that the proposed budget does not include a cost of living adjustment for staff for FY2019. A brief discussion about the proposed revenues and expenditures took place. During the discussion, Ken Usry reminded the Commission's Board that there would need to be a review of the dues structure. There was discussion related to the potential need for a dues increase to cover increasing costs of operating various programs. After discussion Sistie Hudson made a motion to approve the proposed FY2019 budget as presented. The motion was seconded by Mitchell McGraw. The motion unanimously passed.

ADOPTION OF THE FY2019 POSITION SCHEDULE

The Executive Director reported that the FY2019 budget included a position schedule that corresponded to the FY2019 budget expenditures. The Executive Director reported that the Position Schedule for FY2019 would also need to be approved. On a motion by Sistie Hudson, seconded by Mitchell McGraw, the Council unanimously approved the FY2019 positions and position schedule as presented.

ADOPTION OF THE FY2019 AAA AND DHR COORDINATED TRANSPORTATION SERVICE PROVIDERS SCHEDULES

The Executive Director reported that the FY2019 budget included contractual obligations to the Area Agency on Aging and Department of Human Resources Coordinated Transportation service providers. The Executive Director reported that the Council needed to approve these service provider schedules to authorize the RC to enter into contracts with the service providers for FY2019. The Executive Director discussed the request for proposal process used for the FY2019 contracts. The Executive Director noted that the contracts are subject to change during the year pursuant to funding availability. On a motion by Sistie Hudson, seconded by Mitchell McGraw, the Council unanimously approved the FY2019 AAA and DHR Coordinated Transportation Service Providers schedule as presented.

ADOPTION OF THE FY2019 WORK PLAN

The Executive Director noted that the annual Work Plan provides detailed information related to the programs offered by the Regional Commission. The Executive Director reported that the Regional Commission is required to adopt an annual work plan and to submit the plan to the Georgia Department of Community Affairs. The general purpose of the plan and some of the highlights included in the plan were discussed. On a motion by Larry Morgan, seconded by Jimmy Andrews, the FY2019 Work Plan was unanimously approved. A copy of the plan is attached hereto and hereby made a permanent part of these minutes.

BYLAWS REVISION

The Executive Director reported that the proposed Bylaws Revisions had been sent out with the Board package and discussed at the previous meeting. The Executive Director reviewed the revision. The Executive Director reported that Section 6 of Article III was being eliminated and the subsequent sections renumbered. Ken Usry made a motion to accept the revisions as presented. The motion was seconded by Larry Morgan. The motion passed unanimously.

NOMINATING COMMITTEE

The Executive Director reported that the Nominating Committee met earlier during the day. The Executive Director noted that Chairman John Luther had served his two terms plus an additional year and was not eligible for reelection. The Nominating Committee included Jimmy Andrews,

Jerry Henry and Ron Cross. The Nominating Committee recommended that John Graham become Chairman; Ken Usry, Vice Chairman; Sistie Hudson, Treasurer; and Larry Morgan, Secretary. Mitchell McGraw made a motion to accept the nominating committee's recommendation. The motion was seconded by Walker Norman. The motion passed unanimously.

APPOINTMENT OF EXECUTIVE COMMITTEE

John Graham, the newly elected Chairman, made the following appointments to the Executive Committee for FY2019:

John Graham, Warren County, Chairman
Ken Usry, Thomson, Vice-Chairman
Sistie Hudson, Hancock County, Treasurer
Larry Morgan, City of Louisville, Secretary
Jimmy Andrews, Sandersville
Walker Norman, Lincoln County

Terry Elam, Augusta Technical College
Hardie Davis, Augusta-Richmond County
Ron Cross, Columbia County
Jerry Henry, Jenkins County
John Luther, Augusta-Richmond County,
Immediate Past Chairman

Ken Usry made a motion to approve the nominating committee as presented. The motion was seconded by Larry Morgan. The motion passed unanimously.

CHAIRMAN'S REPORT

The Chairman thanked everyone for their attendance and for their trust in him to serve as Chairman for the past five years. The Chairman noted that he was honored to serve with each of the members of the Council. The Chairman thanked the Commission staff for its support during his tenure and noted that he had learned a lot about local, regional, state and federal government since being appointed to the Council. The Chairman encouraged members to fill vacancies on the Council and to attend meetings regularly.

EXECUTIVE DIRECTOR'S REPORT

The Executive Director gave a brief update on the TSPLOST program. The Executive Director reported that approximately \$340 million has been raised for transportation projects within the CSRA since January 1, 2013. Of that amount, \$85.1 million has gone to local governments in the region. A lengthy discussion about TSPLOST took place. It was noted that anticipated revenues for TSPLOST were down by approximately 16 percent and that there had been a commitment from Todd Long, who had been DOT's lead during the TSPLOST project development, that every regional project would be completed by 2022. There was concern that projects in the last tier might be reduced significantly in order for DOT to meet the 2022 time and financial deadline. The Executive Director encouraged members of the Board to contact him if they have any questions about TSPLOST. The Executive Director reported that a meeting would be held in the fall to discuss renewal of the TSPLOST and that he would send out notices once the details had been finalized.

The Executive Director updated the Council on the upcoming Department of Defense Innovative Readiness Training to be held in July. The Executive Director noted that 140 military personnel are expected to arrive and provide no cost medical, dental and vision services at five locations. The Executive Director reported that anyone can receive services from any area. The Executive Director also noted that he expected approximately 2,500 people to be served during the ten-day project.

The Executive Director encouraged all counties with a private sector vacancy to please fill that vacancy as soon as possible. The Executive Director reported that appointment forms can be sent out upon request.

OLD BUSINESS

There was no old business to come before the Council.

NEW BUSINESS

There was no new business to come before the Council.

ADJOURNMENT

There being no additional business the Chairman adjourned the meeting at 8:20 p.m.

Approved and accepted this _____ day of _____, 2019.



John Graham, Chairman

Andy Crosson, Executive Director



**MINUTES
CSRA REGIONAL COMMISSION
EXECUTIVE COMMITTEE
JUNE 28, 2018
OLD COUNTRY BUFFET, SANDERSVILLE, GA**

COMMITTEE ATTENDEES:

John Luther, Council Chairman (Augusta-Richmond County)
John Graham, Vice-Chairman (Warren County)
Ken Usry, Treasurer (City of Thomson)
Sistie Hudson, Council Secretary, (Hancock County)
Jerry Henry, Immediate Past Chairman (Jenkins County)
Jimmy Andrews, City of Sandersville
Larry Morgan, City of Louisville
Walker Norman, Lincoln County

STAFF PRESENT:

Andy Crosson, Executive Director
Mack Shealy, Chief Financial Officer
Jennifer Sankey, Finance/Budget Officer
Stephanie Quattlebaum, Economic Development Director

GUESTS PRESENT:

None

CALL TO ORDER

The Chairman noted that a quorum was present and called the meeting to order at 6:00 p.m.

MINUTES OF LAST MEETING

The Chairman called for the approval of the minutes from the last meeting. On a motion by Larry Morgan, seconded by Sistie Hudson, the minutes were unanimously approved.

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ACTION ITEMS:

EXECUTIVE DIRECTOR ANNUAL REVIEW

The Executive Director noted that the full Council does an annual performance review of the Director and distributed copies of the summary of the comments and evaluations received for FY2018. The Executive Director reviewed the comments and general information related to the

review. The Executive Committee accepted the review as presented. On a motion by Jimmy Andrews, seconded by Larry Morgan, the Executive Committee unanimously accepted the Executive Director's performance review with the recommendation for full Council approval. A copy of the evaluation is attached hereto and hereby made a permanent part of these minutes.

CSRA REGIONAL COMMISSION ORGANIZATIONAL REVIEW

The Executive Director noted that the Commission's Annual Performance Review was included in the previously distributed Executive Director Annual Review report. The Executive Director discussed the organizational review and the comments received. On a motion by Sistie Hudson, seconded by John Graham, the Council unanimously accepted the Commission's Organizational Annual Performance review with the recommendation for full Council approval.

END ACTION ITEMS

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COMPREHENSIVE REGIONAL PLAN UPDATE

The RC's Planning Director briefly discussed the Comprehensive Regional Plan Update process and reviewed various elements that will be addressed by the plan. The Planning Director noted that surveys for local input for the plan would go out on the Commission's social media pages and noted that the full Council should take the opportunity to give input to be included in the regional planning process.

The Planning Director also noted that the RC is currently working on the Local Update of Census Addresses (LUCA) and encouraged members to ensure that their relevant staff are providing up-to-date information to the U.S. Census Bureau directly or with the Commission's assistance.

CHAIRMAN'S REPORT

The Chairman thanked the Executive Committee for their confidence in his leadership over the past few years. The Chairman noted that a Nominating Committee consisting of Jimmy Andrews, Jerry Henry and Ron Cross would make its recommendation at the full Council meeting for officers for FY2019.

EXECUTIVE DIRECTOR'S REPORT

The Executive Director discussed the 2018 Innovative Readiness Program that will be performed in Wilkes, Warren, McDuffie, Taliaferro, and Jenkins counties. The program will result in a training program for active duty personnel from the Air Force, Navy and National Guard and will involve medical, optometry and dental services being provided in the affected counties during July of 2018. Residents from any location will be able to attend the sites for services. The Executive Director noted the he would provide further information as more details are confirmed.

OLD BUSINESS

There was no old business to come before the Executive Committee.

NEW BUSINESS

There was no new business to come before the Executive Committee.

ADJOURNMENT

There being no additional business the Chairman adjourned the meeting at 6:10 p.m.

Approved and accepted this _____ day of _____, 2019.

John Graham, Chairman

Andy Crosson, Executive Director

**MINUTES
BUDGET AND AUDIT REVIEW COMMITTEE
JUNE 28, 2018 – 6:00 P.M.
OLD COUNTRY BUFFET – SANDERSVILLE, GA**

**Committee Attendees:**

John Luther, Council Chairman (Augusta-Richmond County)
John Graham, Vice-Chairman (Warren County)
Ken Usry, Treasurer (City of Thomson)
Sistie Hudson, Council Secretary, (Hancock County)
Jerry Henry, Immediate Past Chairman (Jenkins County)
Jimmy Andrews, City of Sandersville
Larry Morgan, City of Louisville
Walker Norman, Lincoln County

Staff Present:

Andy Crosson, Executive Director
Mack Shealy, Chief Financial Officer
Jennifer Sankey, Finance/Budget Officer
Stephanie Quattlebaum, Director of Economic and Workforce Development

CALL TO ORDER

The Treasurer called the meeting to order at 6:10 p.m.

APPROVAL OF MINUTES

On a motion by Sistie Hudson, seconded by Jimmy Andrews, the minutes of the last Budget and Audit Review Committee meeting were unanimously approved.

FISCAL YEAR 2019 BUDGET

The Finance/Budget Officer, under the supervision of the CFO, distributed hard copies of the proposed FY2019 budget to members of the Council. The FBO noted that a copy of the FY2019 Schedule of Positions and the FY2018 Work Program were available for review if anyone wished to review it.

The FBO reviewed the budget and discussed the departmental budgets. The FBO analyzed the RC's anticipated revenues and discussed the various projects that go into making up the revenues for FY2019. A brief discussion of revenues for FY19 and how they compared to FY18 took place. It was noted that the RC uses its \$454,901 in local dues to leverage grants and that the total revenues proposed for FY19 equal \$10,457,700. The FBO noted that these revenue projections were fairly conservative and based on the information available at the time of their development.

The FBO reviewed the proposed expenditures for FY19. It was noted that no capital outlays were planned for FY19. The FBO noted that a large part of the RC's revenues go towards

contractual items and that most of these represent various contracts designed to complete work required by the agency's state and federal contracts. The FBO reported that the FY19 budget included expenditures totaling \$10,479,352. The FBO reported that the budget, as presented, included a deficit of \$21,652. The FBO noted that the proposed budget does not include a cost of living adjustment for staff for FY2019. A brief discussion about the proposed revenues and expenditures took place. There was discussion related to the potential need for a dues increase to cover increasing costs of operating various programs on behalf of the local government members. After discussion Ken Usry made a motion to recommend the proposed FY2019 budget to the full Council as presented. The motion was seconded by Sistie Hudson. The motion unanimously passed.

ADOPTION OF THE FY2019 POSITION SCHEDULE

The Executive Director reported that the FY2019 budget included a position schedule that corresponded to the FY2019 budget expenditures. The Executive Director reported that the Position Schedule for FY2019 would also need to be approved. On a motion by Sistie Hudson, seconded by Larry Morgan, the Council unanimously approved the FY2019 positions and position schedule as presented.

ADOPTION OF THE FY2019 AAA AND DHR COORDINATED TRANSPORTATION SERVICE PROVIDERS SCHEDULES

The Executive Director reported that the FY2019 budget included contractual obligations to the Area Agency on Aging and Department of Human Resources Coordinated Transportation service providers. The Executive Director reported that the Council needed to approve these service provider schedules to authorize the RC to enter into contracts with the service providers for FY2019. The Executive Director discussed the request for proposal process used for the FY2019 contracts. The Executive Director noted that the contracts are subject to change during the year pursuant to funding availability. On a motion by Sistie Hudson, seconded by Jimmy Andrews, the Executive Committee unanimously recommended the FY2019 AAA and DHR Coordinated Transportation Service Providers schedule be presented for approval to the full Council as presented.

OLD BUSINESS

There was no old business to come before the Committee.

NEW BUSINESS

There was no new business to come before the Committee.

There being no further business, the meeting was adjourned at 6:40 p.m.

Accepted and approved this _____ day of _____, 2019.



John Graham, Chairman

Andy Crosson, Executive Director

**CENTRAL SAVANNAH RIVER AREA
REGIONAL COMMISSION
AUGUSTA, GEORGIA**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FISCAL YEAR ENDED JUNE 30, 2018**

**Burke Columbia Glascock Hancock Jefferson Jenkins Lincoln
McDuffie Richmond Taliaferro Warren Washington Wilkes**

PREAMBLE OF THE CSRA REGIONAL COMMISSION

It is hereby affirmed that the local units of government in the CSRA have many common concerns that transcend their individual borders; the destinies of each unit rest with the interdependent actions of the family of local governments, which comprise the Central Savannah River Area. It is vital to retain local home rule while providing resources to meet area wide challenges beyond the capabilities of individual units; expansion of the concept of multi-county cooperation among units of local governments is an effective means of achieving this vital goal; and cooperation must be fostered in two ways, by strengthening the abilities of local governments to meet individual local needs and by developing an association of local government to meet common regional concerns.

**CENTRAL SAVANNAH RIVER AREA
REGIONAL COMMISSION
AUGUSTA, GEORGIA**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FISCAL YEAR ENDED JUNE 30, 2018**

**Prepared by the
Department of Finance and Administration**

**L. Mack Shealy, CPA, CGFM, CGMA, CICA
Chief Financial Officer
&
Jennifer Sankey, CPA
Finance Director**

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INTRODUCTORY SECTION

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CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION

3626 Walton Way Extension, Suite 300
Augusta, GA 30909-6421
(706) 210-2000 • FAX (706) 210-2006
www.csrarc.ga.gov



Answers.Action.Advocacy



Counties Served:

December 19, 2018

Burke

Chairperson, Council Members, Members of the Central Savannah River Area Regional Commission and Citizens of the CSRA

Columbia

Ladies and Gentlemen:

Glascok

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the Central Savannah River Area Regional Commission (the Commission) for the fiscal year (FY) ended June 30, 2018. State law requires the Commission to keep books of account reflecting all funds received, expended, and administered by the Commission, which shall be independently audited at least once in each fiscal year. Such audit shall be conducted in conformity with generally accepted government auditing standards (GAGAS) by a licensed certified public accountant. This report is published to fulfill that requirement for the fiscal year ended June 30, 2018.

Hancock

Jefferson

Management assumes full responsibility for the completeness and reliability of all of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the Commission's comprehensive framework of internal controls is designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

Jenkins

Lincoln

Mauldin and Jenkins, LLC has issued an unmodified ("clean") opinion on the Commission's financial statements for the fiscal year ended June 30, 2018. The independent auditor's report is presented as the first component of the financial section of this report.

McDuffie

The independent audit of the financial statements of the Commission was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing a Single Audit engagement require the independent auditor to report not only on the fair presentation of the financial statements, but also on the Commission's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports can be found in the single audit section of this report.

Richmond

Taliaferro

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis to accompany the basic financial statements. MD&A complements this letter and should be read in conjunction with it.

Warren

PROFILE OF THE CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION

Washington

The Central Savannah River Area Regional Commission succeeded the former Central Savannah River Area Regional Development Center (Center) effective July 1, 2009. The Official Code of Georgia Annotated (OCGA) Section 50-8-41 provided for this succession. All contractual obligations to employees, other duties, rights, and benefits of the Center automatically became duties, obligations, rights, and benefits of the successor Commission.

Wilkes



For information on the Area Agency on Aging (AAA), a division of the CSRA Regional Commission, call (706) 210-2018 or toll free (and TDD) 1-866-552-4464. The AAA is your "Gateway to Community Resources" for seniors and individuals with disabilities. Auxiliary aids and services available upon request to individuals with disabilities.

CSRA RC Council Meeting 01/24/18 The CSRA Regional Commission is an Equal Opportunity Employer and Provider.

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The Commission is a special purpose local government existing under the authority of Georgia law as provided for by the OCGA § 50-8-41. The responsibilities and authority of the Commission are contained in Sections 50-8-30 through 50-8-67 of OCGA. The Commission assists local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development. Membership assessments, federal, state, local, and private grants/contracts finance operations of the Commission. Grants from federal, state, and other sources are the primary sources of revenues permitting the Commission to meet its responsibilities. The Commission's membership consists of the thirteen counties and thirty-nine cities in east Georgia, known as the Central Savannah River Area (CSRA). The Commission also is financially accountable for three legally separate corporations, all of which are reported separately within the Commission's financial statements. The Commission's component units operate collectively as CSRA Business Lending. Additional information about these legally separate entities can be found in Note I.B in the notes to the financial statements.

The Commission's Council is responsible for establishing policy and direction. The objectives of the Commission are to develop, promote, and assist in establishing coordinated and comprehensive planning in Georgia; to provide local governments on both an individual and regional basis with professional technical assistance to improve local government service programs; to provide professional technical assistance with the development, collection, compilation, and maintenance of a local information base and network; to manage those nonprofit corporations created by the Commission in accordance with Georgia law for the operation of revolving loan programs and function as a certified development company; and to function as the designated Area Agency on Aging (AAA) for the CSRA, responsible for identifying the needs of older CSRA residents, planning and coordinating regional aging services, advocating on behalf of older persons in need, and contracting with a network of agencies to provide direct services to the elderly in the CSRA.

With 5,146 square miles of land area in its jurisdiction, the Commission has a diverse group of constituents. The area consists of both urban and rural counties with the city of Augusta and Richmond and Columbia counties being predominantly urban. The fortunes of the Augusta urban area tie closely to the fortunes of both the CSRA rural counties and the urban area in South Carolina. According to U.S. 2010 Census, the CSRA had a population of 454,901. Approximately 346,477 persons or 76.17% reside in the urbanized areas within Richmond, Columbia, and McDuffie Counties. Most of the region's growth has occurred in and around the Augusta metropolitan area.

FACTORS AFFECTING FINANCIAL CONDITION

The availability of State and Federal funding to the support activities undertaken by the Commission to assist its members directly affects the Commissions' financial position. The Commission derived over ninety-six percent (96%) of its income in Fiscal Year (FY) 2018 through intergovernmental grants and contracts. This percentage is consistent with prior years. The Commission's continued success is dependent upon its ability to continue providing services in a wide variety of programmatic areas to meet the needs of our members. The leveraging of members' assessments is important to the financial success of the Commission. The Commission generated over \$25 for every one dollar in assessments collected. Without this advantage, the Commission could not succeed in providing the level of services demanded by its members.

Due to the nature of the Commission's major activities, a significant portion of the Commission's State and Federal funding is driven by the economic condition and success of its member governments and the populace. Therefore, the financial condition of the Commission and its revenues are also driven by the economic success or failure of the Commission's members and populace.

Due to the swings in availability of State and Federal funding, the Commission strives to maintain a sufficient level of liquid net position to meet its obligations as they become due. The Commission must also maintain a high level of liquid assets due to its dependency on State and Federal grants and contracts.

Most all of these grants and contracts operate on a reimbursable basis with an average collection period of forty-five to sixty days. The Commission is not empowered to borrow funds.

The nation as a whole continues to experience economic growth as well as the metropolitan area of the CSRA. While the rural areas of the CSRA have seen continued improvement in unemployment rates, they are still trailing behind the metro area. Meanwhile, many of these same communities, working with state partners, developed Community of Opportunity plans and became certified as Work Ready communities. The loss of employers has left the region with an ample supply of qualified, capable, and ready employees. Through local planning and development efforts, the CSRA's communities are prepared to move forward as economic recovery continues. Helping our communities capitalize on anticipated future economic growth is a primary focus. Staff members provide a wide variety of services to our members in all areas of local governance. It is the intermingling of these services that fosters not only the quality of life within the region, but also the opportunities for local and regional economic growth and success.

LONG-TERM FINANCIAL PLANNING

Due to the Commission's significant dependency on intergovernmental revenues, the long-term financial sustainability of the Commission is directly related to continuing to meet the needs of its member governments. The Commission works diligently through close interaction with local officials to learn of their needs and work with them to achieve successes. The Commission provides updates of its activities through quarterly and annual reports.

MAJOR INITIATIVES OF THE COMMISSION

The Commission provides many functions within the region. Staff are adept at a wide variety of professional services. The staff boasts 500+ years of experience within the CSRA alone. The Commission worked with the U.S. Air Force Reserve, U.S. Air National Guard, and U.S. Navy Reserve to provide medical, dental and ophthalmological services in rural areas with traditional barriers to such care. More than 3,300 individuals received approximately \$1.5 million in care during a two-week period in early July. For many, these clinics were the first time that individuals had medical, dental and/or eye exams. Due to the success of this project, the RC is applying for additional projects in 2019 and 2020.

Serving the region is a commitment that the Commission strives to uphold every day. Senior citizens are served through the agency's multiple aging-related programs. Planning and economic development staff work to ensure that local governments are prepared for socio-economic growth and development when opportunities present themselves. Preparation for potential disaster, resolving flood and drainage problems, and securing state and federal funds for local initiatives are key to the Commission's local government service assistance. In short, Commission staff serve regional members by addressing today's needs to remove tomorrow's barriers to growth and prosperity.

The Regional Commission actively served its member jurisdictions during FY2018. Detailed information about the fiscal year's activities is included in the annual report, "Serving the Region". Some of the major highlights for the year are as follows:

- During FY2018, the AAA's Community Care Services Program *served 686 clients in the community instead of a nursing facility, saving over \$30 million Medicaid dollars.*
- *Community Development staff worked with city and county emergency management and public safety officials to complete five Hazard Mitigation Plans for Glascock, Jefferson, Washington, Warren and Wilkes Counties.*

- Historic preservation staff continued to work with the *Kettle Creek Battlefield Association* to *implement an interpretative walking trail* and to secure funding for the long-term preservation of the *Revolutionary War battle site with the goal of securing National Park designation*.
- Workforce staff *served 12 local businesses through training programs and provided 6,250 services or activities to close to 2,200 individuals* through the Workforce Innovation Opportunity Act.
- The AAA's Nutrition Services Program worked side by side with *20 region wide sites to provide 252,081 (up from FY17's 215,827) congregate and home delivered meals* to seniors in the east central Georgia region at a *net cost of \$1,266,389*.
- CSRA Business Lending and the CSRA Regional Commission partnered together to *secure \$1.5 million from the Department of Commerce and an additional \$800,000 from the Department of Agriculture* to aid in funding small business loans throughout the region.
- Planning Staff continued working with the Georgia Department of Transportation and area school systems on *Safe Routes to School programs*, which provides valuable information to the principal regarding options to improve routes for students, *and parents travel to and from school*.
- Economic Development staff continued to provide project consultation, grant writing assistance, and administration of state and federal funding to local governments, and administered *more than \$2.75 million in economic development grant funds for member jurisdictions creating and/or retaining more than 300 jobs*.
- Community Development staff *secured \$3.8 million in Community Development Block Grant funds for the cities of Wrens, Sandersville and Thomson, and for Burke and Hancock Counties*.
- The Coordinated Transportation program *provided 152,507 one-way trips to 788 consumers and managed \$2.2 million in contract funds* for Aging, Department of Labor, Behavioral Health and Developmental Disabilities, and Department of Family and Children Services programs.
- The Commission Component Units, CSRA Business Lending, packaged or approved 27 loans for a total investment of approximately \$45.7 million in projects with the CSRA's portion totaling \$10.3 million.

The Commission has served the cities and counties of the Central Savannah River Area for the past 56 years. The Regional Commission (formerly the Area Planning and Development Commission and the Regional Development Center) served as the convener of the region by assisting local governments overcome political boundaries to capitalize on the area's natural, historical, and demographic assets. Through the Commission's presence, local governments were able to work together to improve living conditions, create and retain jobs, and protect access, both economically and recreationally, to the region's vast natural resources.

Whether staffing regional entities such as the Augusta Regional Development Alliance, the Unified Development Authority, or serving as support for other regional initiative, the Commission continues to play an integral role in fostering the region's economic vitality. Since 1961, member governments have actively turned to the CSRA Regional Commission to navigate public sector challenges. For 56 years, the Commission has provided planning, management and information services to our members in a professional, ethical, cost effective and efficient manner; and served as a forum for addressing local government and its citizens' needs as originally dictated by our mission.

The Commission publishes a detailed report of all activities annually. This year's Annual Report theme is "Serving the Region" Cities and counties in the Commission's service area have long recognized the importance of working collaboratively to solve problems, address issues, and create opportunities for local and regional growth. Local chambers of commerce work together under the umbrella of the Augusta Regional Development Alliance. Likewise, each of the region's thirteen counties participates in the Unified Development Authority. These two groups serve as voices for local and regional needs at the state and federal level.

The Clarks' Hill Partnership strives to promote the lake from a tourism and economic development perspective. The CSRA Alliance for Fort Gordon promotes opportunities for mission growth and enhanced quality of life for Fort Gordon's soldiers, civilians, and their families. The CSRA Regional Commission works hand in hand with each of these public and private partnerships on a daily basis. The quality of life for the 500,000 people who call the CSRA home is a primary focal point of each city, county, development authority, chamber of commerce, and partnership or alliance. While there are multiple partners engaged in this endeavor, we all work as one region to enhance quality of life and economic growth region-wide. Copies of annual report can be obtained directly from the Commission or by accessing on the Commission's web site www.csrarc.ga.gov.

AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Commission for its comprehensive annual financial report for the year ended June 30, 2017. The Certificate of Achievement is a prestigious national award-recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, the Commission published an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. The Commission has received a Certificate of Achievement for the past twenty-five years. We believe that our report continues to conform to the Certificate of Achievement program's requirements, and therefore, we are submitting it to GFOA.

The preparation of the comprehensive annual financial report on a timely basis was made possible by the dedicated service of the entire staff of the finance and administration department. The Executive Director and the Board of Directors are also commended for their interest and support in planning and conducting the financial operations of the Commission in a responsible and progressive manner.

Respectfully Submitted,



Andy Crosson
Executive Director



L. Mack Shealy, CPA, CGFM, CGMA, CICA
Chief Financial Officer



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Central Savannah River
Area Regional Commission
Georgia**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2017

Christopher P. Morill

Executive Director/CEO

CSRA Regional Commission

Executive Committee

John Luther
Augusta-Richmond County
Chair

Jimmy Andrews
City of Sandersville

Larry Morgan
City of Louisville

Kenneth Usry
City of Thomson
Vice-Chair

Ron Cross
Columbia County

Terry Elam
Augusta Technical College

John Graham
Warren County
Treasurer

Sistie Hudson
Hancock County
Secretary

James Henry
Jenkins County
Immediate Past Chair

Principal Staff

Executive Director
Anthony Crosson

Chief Financial Officer
L. Mack Shealy, CPA, CGFM, CGMA, CICA

Director of Area Agency on Aging
Jeanette Cummings

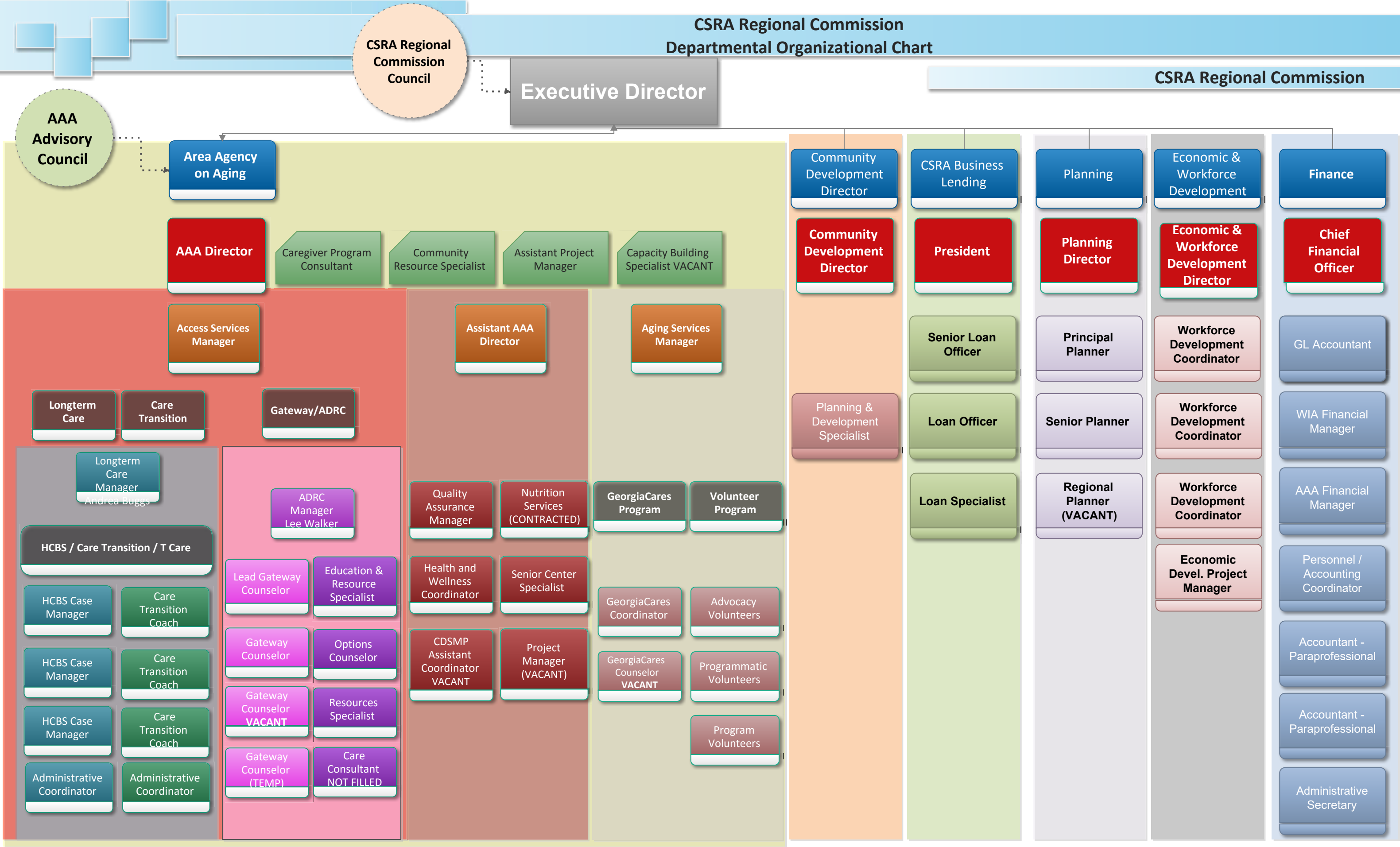
Director of Local Government Services
Anne Floyd

Director of Economic & Workforce
Development
Stephanie Quattlebaum

Director of Community Development
Linda Grijalva

Director of Planning
Regina Pyles

President of CSRA Business Lending
Randy Griffin





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FINANCIAL SECTION

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INDEPENDENT AUDITOR'S REPORT

**To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **Central Savannah River Area Regional Commission** (the "Commission"), as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Central Savannah River Area Regional Commission as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (on pages 15–24) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Central Savannah River Area Regional Commission's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, supplemental schedules, and the statistical schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is also presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance), and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, supplemental schedules, and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, supplemental schedules, and schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Central Savannah River Area Regional Commission for the year ended June 30, 2017, which are not presented with the accompanying financial statements and we expressed unmodified opinions on the respective financial statements of the governmental activities, business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Central Savannah River Area Regional Commission's basic financial statements as a whole.

The summarized comparative information included in the combining and individual fund financial statements and schedules for the year ended June 30, 2017, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the 2017 basic financial statements. This information has been subjected to the auditing procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2017 summarized comparative information included in the combining and individual fund financial statements and schedules fairly state in all material respects in relation to the basic financial statements from which they have been derived.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 18, 2018, on our consideration of the Central Savannah River Area Regional Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Central Savannah River Area Regional Commission's internal control over financial reporting and compliance.

Mauldin & Jenkins, LLC

Macon, Georgia
December 18, 2018

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Central Savannah River Area Regional Commission (Commission), we offer readers of the Commission's financial statements this narrative overview and analysis of the financial activities of the Commission for the fiscal year (FY) ended June 30, 2018. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Commission's financial statements, which follow this narrative.

FINANCIAL HIGHLIGHTS PRIMARY GOVERNMENT

- The assets of the Commission exceeded its liabilities at the close of the fiscal year by \$3,333,688 (*net position*). Of this amount, \$2,866,210 (unrestricted net position) is available to meet the Commission's ongoing obligations. The unrestricted portion represents 23.34% of the primary government's expenses, which is 1.66% less than the Commission's policy of 25% of the primary government's net assets.
- Net position decreased by \$230,288 compared to an increase of \$238,202 for the prior year.
- Expenses of governmental and business activities exceeded program revenues by \$721,301. Assessments of \$454,901, special assessments of \$12,800 plus the investment income of \$23,312 covered a portion of this deficit. The remaining deficit of \$230,288 (\$721,301 - \$491,013) represents the decrease of \$230,288 in net position. This analysis is in accordance with the Commission's policy to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues.
- As of the close of the current fiscal year, the Commission's governmental funds reported combined ending fund balances of \$2,939,149, a decrease of \$205,711 from the prior year. The committed portion is \$26,568, the assigned portion is \$18,110, and the unrestricted is \$2,894,471, which is available to meet the Commission's ongoing obligations.

FINANCIAL HIGHLIGHTS COMPONENT UNITS (CUs)

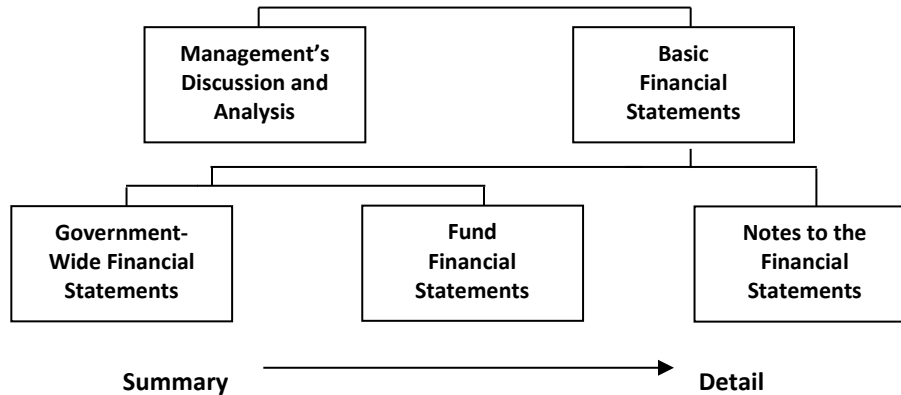
- The assets of the CUs exceeded their liabilities at the close of the fiscal year by \$5,597,917 (*net position*). Of this amount, \$5,547,000 (unrestricted net position) is available to meet ongoing obligations.
- The CUs net position increased by \$656,593 compared to a decrease of \$38,181 for the prior year.
- Operating revenues increased \$92,724 and operating expenses decreased \$20,971.
- Long-term debt decreased \$181,810 due to continuing annual note payments.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Commission's basic financial statements. The Commission's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Commission with government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Commission. See figure 1 on the next page.

Required Components of Annual Financial Report

Figure 1



BASIC FINANCIAL STATEMENTS

The first two statements (pages 26 through 28) in the basic financial statements are the Government-wide Financial Statements (GWFS). They provide both short and long-term information about the Commission's financial status. The GWFS include not only the Commission itself, but also its Component Units (CUs). These CUs, even though they are legally separate, are included in the basic financial statements because the Commission is financially accountable and appoints their governing board. The next statements (pages 29 through 37) are Fund Financial Statements. These statements focus on the activities of the individual parts of the Commission's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the proprietary fund statements; 3) the fiduciary fund statements; and 4) the combining statements for the discretely presented CUs.

The next section of the basic financial statements is the notes. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, supplemental information is provided to show details about the Commission's operations, programs, and activities.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide the reader with a broad overview of the Commission's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Commission's financial status as a whole.

The two government-wide statements present the Commission's net position and explain how they have changed. Net position is the difference between the Commission's total assets, liabilities, and deferred inflows/outflows. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

The government-wide statements are divided into two categories: 1) governmental activities and 2) business-type activities. The governmental activities include most of the Commission's basic services such as aging services, regional transportation services, planning & zoning, services to member governments, and support. Member assessments and Federal, State, and contracts from other governments finance these activities. The business-type activities are those for which the Commission charges a fee to customers (Herman Lodge Micro Loan Fund).

FUND FINANCIAL STATEMENTS

The fund financial statements provide a more detailed look at the Commission's activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Commission, like all other governmental entities in Georgia, uses fund accounting to ensure and

reflect compliance (or non-compliance) with finance-related legal requirements. All of the funds of the Commission are divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Commission’s basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash and the amount of funds left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are financial resources available to finance the Commission’s programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

An internal operating budget for the general, grants and contracts, and internal service funds is prepared by the Commission for management purposes. The budget is not subject to review or approval by the Legislature of the State of Georgia and, therefore, is not considered a legally adopted budget.

Proprietary Funds –The Commission maintains two different types of proprietary funds. Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Commission uses an enterprise fund to account for the operation of its micro loan program. *Internal service funds* are an accounting device used to accumulate and allocate cost internally among the Commission’s various grants and contracts. The Commission uses an internal service fund (Cost Allocation Fund) to account for indirect costs, payroll and fringe benefit payments and their allocation, recording and allocation of facilities costs, and the receipt and disbursement of all the Commission’s funds. Because these services predominantly benefit governmental rather than business-type functions, the Cost Allocation Fund is reported with governmental activities in the government-wide financial statements.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the Commission. The Commission has two fiduciary funds: one pension trust fund and one agency fund.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements start on page 38 of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Commission’s programs, activities, and operations.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government’s financial position. In this case, the Commission’s assets exceed liabilities by \$3,333,688 at the close of June 30, 2018, a decrease over the prior year.

Central Savannah River Area Regional Commission
Net Position – Primary Government
Figure 2

Primary Government									
	Governmental Activities			Business-type Activities			Total		
	2018	2017	Change	2018	2017	Change	2018	2017	
Current and other assets	\$ 5,503,180	\$ 6,043,269	\$ (540,089)	\$ 98,286	\$ 123,480	\$ (25,194)	\$ 5,601,466	\$ 6,166,749	
Capital assets	467,478	528,398	(60,920)	-	-	-	467,478	528,398	
Total assets	\$ 5,970,658	\$ 6,571,667	\$ (601,009)	\$ 98,286	\$ 123,480	\$ (25,194)	\$ 6,068,944	\$ 6,695,147	
Long-term liabilities	\$ 141,418	\$ 147,871	\$ (6,453)	\$ -	\$ -	\$ -	\$ 141,418	\$ 147,871	
Other liabilities	2,593,838	2,982,683	(388,845)	-	617	(617)	2,593,838	2,983,300	
Total Liabilities	2,735,256	3,130,554	(395,298)	-	617	(617)	2,735,256	3,131,171	
Net position:									
Investment in capital assets	467,478	528,398	(60,920)	-	-	-	467,478	528,398	
Unrestricted	2,767,924	2,912,715	(144,791)	98,286	122,863	(24,577)	2,866,210	3,035,578	
Total net position	\$ 3,235,402	\$ 3,441,113	\$ (205,711)	\$ 98,286	\$ 122,863	\$ (24,577)	\$ 3,333,688	\$ 3,563,976	

A small portion of the net position, \$467,478 (14.45%), reflects the Commission's investment in capital assets (e.g. vehicles, office furniture, leasehold improvements and equipment). The Commission uses these capital assets to support staff. These assets are not available for future spending. The remaining portion of the Commission's net position, \$2,767,924 is available to meet the Commission's ongoing obligations to members and creditors.

The Commission finances ninety-six (96%) of its services through intergovernmental grants and contracts and, as a result, growth in net position is limited. The majority of these grants and contracts operate on a reimbursable basis (revenues are limited to the actual costs incurred). Receivables, loans receivable, amounts due from component units, and prepaid items represent forty-four percent (44%) or \$2,450,898 of the Commission's current assets. The average collection period ranges from forty-five to sixty days, requiring the Commission to maintain sufficient levels of cash to support current obligations. *The Commission does not possess the corporate power to borrow therefore, it must maintain a sufficient level of net position to sustain and support continued growth in services to members and investment in capital assets.*

Central Savannah River Area Regional Commission
Change in Net Position - Primary Government
Figure 3

Primary Government								
	Governmental Activities			Business-type Activities			Total	
	2018	2017	Change	2018	2017	Change	2018	2017
Revenues:								
Program revenues:								
Charges for services	\$ 1,179,116	\$ 1,102,309	\$ 76,807	\$ 6,983	\$ 10,162	\$ (3,179)	\$ 1,186,099	\$ 1,112,471
Operating grants	10,374,242	10,662,604	(288,362)	-	-	-	10,374,242	10,662,604
General revenues:								
Member assessments	454,901	454,901	-	-	-	-	454,901	454,901
Special assessment	12,800	1,280	11,520	-	-	-	12,800	1,280
Investment income (loss)	23,312	6,202	17,110	-	-	-	23,312	6,202
Total revenues	12,044,371	12,227,296	(182,925)	6,983	10,162	(3,179)	12,051,354	12,237,458
Expenses:								
General government	329,252	32,222	297,030	-	-	-	329,252	32,222
Aging services	5,794,591	5,677,585	117,006	-	-	-	5,794,591	5,677,585
Regional transportation services	2,115,811	2,330,840	(215,029)	-	-	-	2,115,811	2,330,840
Workforce development	2,428,368	2,428,798	(430)	-	-	-	2,428,368	2,428,798
Planning and zoning services	310,590	307,051	3,539	-	-	-	310,590	307,051
Local government services	341,032	353,887	(12,855)	-	-	-	341,032	353,887
Economic development support services	121,761	106,516	15,245	-	-	-	121,761	106,516
Management of local development companies	808,677	740,452	68,225	-	-	-	808,677	740,452
Micro loan program	-	-	-	31,560	21,905	9,655	31,560	21,905
Total expenses	12,250,082	11,977,351	272,731	31,560	21,905	9,655	12,281,642	11,999,256
Increase (Decrease) in net position	(205,711)	249,945	(455,656)	(24,577)	(11,743)	(12,834)	(230,288)	238,202
Net positon - beginning	3,441,113	3,191,168	249,945	122,863	134,606	(11,743)	3,563,976	3,325,774
Net position - ending	\$ 3,235,402	\$ 3,441,113	\$ (205,711)	\$ 98,286	\$ 122,863	\$ (24,577)	\$ 3,333,688	\$ 3,563,976

Governmental activities decreased the Commission's net position by \$205,711 while business activities used \$24,577 resulting in a net loss in net position of \$230,288. During FY18, the CU's received a grant in which the primary government agreed to match with \$250,000 – governmental activities excluding this match resulted in a \$19,712 excess. The Commission's policy is to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues - this decrease represents the utilization of prior year remaining member assessments plus investment income.

The Commission's \$205,711 decrease in governmental activities for FY18 is a \$455,656 decrease from FY17. In conjunction with the payment of the \$250,000 match for the grant received by one of the CUs, there were also decreases in operating grants - specifically workforce development – that did not have a corresponding decrease in expenses, which contributed to the Commission's overall decrease in net position. Except for the coordinated regional transportation, contracts for the preparation of hazard mitigation plans, and preparation of block grant applications, all of the Commission's Federal and State grants/contracts are reimbursement based; meaning revenues are limited to expenses. Continued growth and stability in net position is dependent upon the successful management of grants/contracts expenditures to revenues.

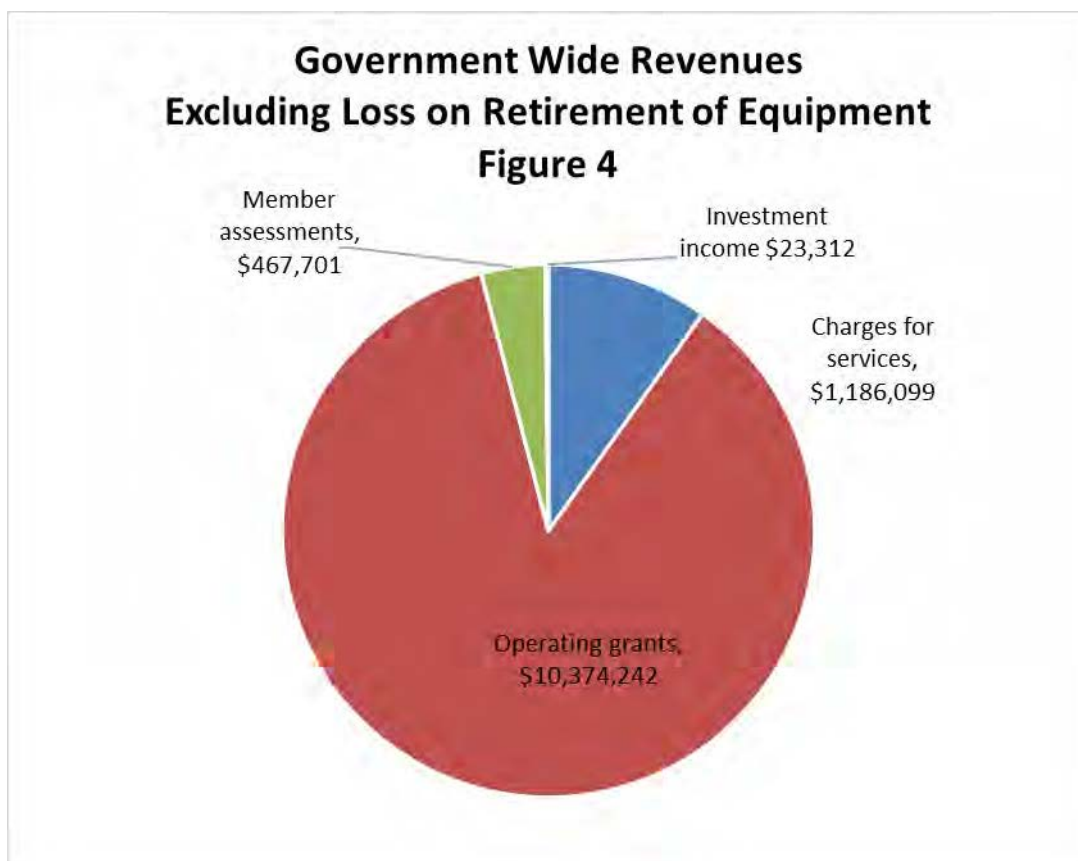
Governmental program revenues decreased \$211,555 and general revenues increased \$28,630. Operating grants decreased \$288,362 and charges for services increased \$76,807. Operating grants increased \$109,674 for aging services and decreased \$231,093 for regional transportation and \$176,816 for work force training. The increase in aging is the result of additional appropriated funds by the federal & state governments. The decrease in regional transportation is the result of a reduction of appropriated funds by the federal & state governments. The decrease in work force development is the result of the 10% allowance of administrative costs resulting in less funds drawn.

Economic development increased \$33,576, this is a three year grant and funds were not earned evenly, resulting in the use of available funds before the end of the grant.

Charges for services increased \$76,807. Aging services increased \$21,985 and regional transportation services increased \$20,000 due to additional contributions of funding from a member government. Planning services decreased \$2,284 due to the completion special projects. Local government services decreased \$30,918 due to decreased activity in the administration of grants. Management of the local development companies increased \$68,225 due to increases in personnel and indirect costs. (Revenues for this activity, paid by the component unit, always equal the cost.)

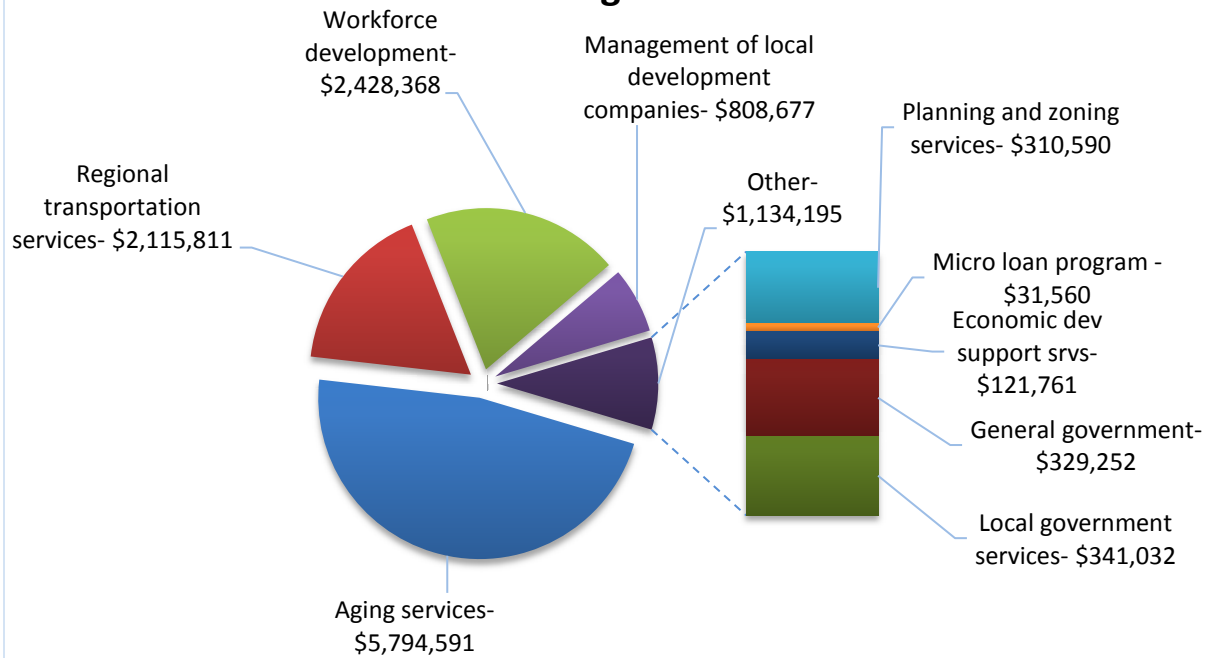
Total governmental expenses increased \$272,731. Costs for the aging services and economic development support services increased consistent with program revenues while transportation decreased consistent with program revenues. Workforce development services costs were stagnant compared to FY17, while there was an overall decrease in revenues for the activity. Planning and zoning service expense increased slightly while there was a decrease in revenues. Local government services had a decrease, which is the direct result of staff activities during the fiscal year. All of the federal and state grants require a local match in addition to the grant amount awarded, these additional costs generally represent match. In some cases, the required match is exceeded due to scope or cost overruns. Overall changes in functional expenses generally mirrored changes in operating grants and charges for services for activities identified in the above paragraph.

Business-type activities decreased the Commission's net position by \$24,577 compared to a decrease of \$11,743 for the prior year. The Herman Lodge Micro Loan Program (MLP) accounted for all of the decrease. Charges for services in the MLP decreased \$3,179 compared to a decrease of \$2,780 the prior year. Interest income from loans decreased \$3,116 while late fees decreased \$63. Interest income changes are consistent with changes in portfolio interest rate changes and continuing principal reductions. Expenses increased \$9,655 due to increases in personnel and allocated costs.



Government Wide Expenses

Figure 5



Central Savannah River Area Regional Commission
Net Position – Component Units
Figure 6

	Component Units		
	Business Type Activities		
	2018	2017	Change
Other assets	\$ 1,654,498	\$ 1,790,644	\$ (136,146)
Loans receivable	5,650,583	5,122,624	527,959
Capital assets	50,917	56,226	(5,309)
Total assets	\$ 7,355,998	\$ 6,969,494	\$ 386,504
Long-term liabilities	\$ 1,290,932	\$ 1,472,742	\$ (181,810)
Other liabilities	467,149	555,428	(88,279)
Total Liabilities	1,758,081	2,028,170	(270,089)
Net position:			
Investment in capital assets	50,917	56,226	(5,309)
Unrestricted	5,547,000	4,885,098	661,902
Total net position	\$ 5,597,917	\$ 4,941,324	\$ 656,593

Central Savannah River Area Regional Commission
Change in Net position - Component Units
Figure 7

Component Units			
	Business Type Activities		
	2018	2017	Change
Revenues:			
Program revenues:			
Interest - program loans	\$ 328,399	\$ 317,178	\$ 11,221
Late charges	5,652	8,899	(3,247)
Loan servicing fees	624,374	597,696	26,678
Loan processing fees	182,918	122,283	60,635
Miscellaneous	992	3,555	(2,563)
General revenues:			
Interest	6,147	7,265	(1,118)
Intergovernmental	250,000	-	250,000
Grant revenues	330,446	-	330,446
Total revenues	1,728,928	1,056,876	672,052
Expenses:			
Operating costs	1,030,390	976,614	53,776
Bad debts	26,186	100,933	(74,747)
Interest	15,759	17,510	(1,751)
Total expenses	1,072,335	1,095,057	(22,722)
Change in net position	656,593	(38,181)	694,774
Net position - beginning	4,941,324	4,979,505	(38,181)
Net position - ending	\$ 5,597,917	\$ 4,941,324	\$ 656,593

The CUs' total net position increased by \$656,593 compared to a decrease of \$38,181 for the prior year. A significant portion - \$580,446 - of the increase was due to grant and intergovernmental revenues received related to a recapitalization grant providing 50% of the funds and requiring the primary government to match at 16.66% and the component units to match at 33.34%. Interest from program loans and late charges in aggregate were relatively the same as the prior year. Servicing fees also were stable. Servicing fees are a function of the number of 504 loans served during a fiscal year and over time should be an upward trend. The prepayment of a 504 may impact servicing fees received. Processing fees were up \$60,635 compared to a \$114,901 decrease for the prior year. Processing fees are not received until the 504 debenture is closed and sold resulting in variations year to year. Processing and servicing fees are a percentage of the Small Business Administration's (SBA) 504 loan amount.

The CU's processed twenty-six (26) new loans for a total of \$14,778,854 during FY18. The CSRA Local Development Corporation (CSRA LDC) processed eighteen (18) new loans and lost twenty-one (21) due to payoffs and liquidations. The CSRA LDC is now receiving servicing fees on two hundred and seventeen (217) loans compared to two hundred twenty (220) the prior year. Servicing fees are received over the life of the loan. The level of servicing fees should be a linear growth over time; however the size of loans closed and the number of prepayments has a significant impact on this growth. Over the past several fiscal years there have been a significant number of payoffs as commercial bank have more capital to lend at a more attractive rate.

Operating expenses decreased \$20,971, primarily as a net result of a decrease of \$74,747 in bad debt expense, an increase of \$68,226 in personnel costs, and a decrease of \$18,284 in travel as compared to prior year. The personnel cost increase is directly related to increase in staff compensation. There were changes in other cost objects, but increases tended to be offset by decreases. The CU's utilize a rating system and reviews all loans annually in calculating the allowance for bad debts. Problem loans are followed closely on a monthly basis by staff.

SBA regulations allow the CSRA LDC to operate anywhere in Georgia and South Carolina. The regulations not only allow the CSRA LDC to compete anywhere in Georgia but also allows other certified development companies (CDC) operating in Georgia to compete in the Commission's operating area. The CSRA LDC continues to make a strong penetration into other areas of Georgia, especially in the metro Atlanta area due to continued strong marketing. However, due to competition from local banks, the overall number of loans made has decreased from prior year. The CSRA LDC continues to be strong outside its original operating area. During FY18 SBA approved fourteen (14) loans, ten (10) outside the CSRA area compared to twenty-nine (29) in FY17, eighteen (18) outside the CSRA area.

FINANCIAL ANALYSIS OF THE COMMISSION'S FUNDS

As noted earlier, the Commission uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Commission maintains two governmental funds a *general fund* and *grants and contracts fund*. The focus of the Commission's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources.

Due to the nature of the Commission's operations, the only reconciling items between the GWFS Statement of Net Position and the governmental funds Balance Sheet is the net position (\$296,253) of the cost allocation fund (CAF) included as a governmental activity in the GWFS. There are no reconciling item between GWFS Statement of Activities and the governmental funds operating statement. As a result, the information in the governmental funds statement is not significantly different from that in the GWFS. Governmental fund balances decreased by \$205,711 just as in the GWFS. The Commission operates its grant and contract fund on a breakeven basis transferring funds as needed from the general fund to cover deficits and transferring the excess of fixed fee revenues over expenditures to the general fund. As a result, the \$205,711 decrease in the general fund balances represents the use of prior year member assessments available to fund current operations.

The Commission's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Factors concerning the operations of the proprietary funds are addressed in the discussion of the Commission's business-type activities. The net position of the of indirect cost fund did not change. Total indirect costs increased \$66,413 primarily in professional fees.

Net position held in trust for participants increased \$340,232 from \$5,823,323 to \$6,163,555. Investment income decreased \$235,547 compared to investment income of \$747,892 for the prior year. This is reflective of the slowing growth in the markets since June 30, 2017. Total additions were \$457,495 with payments to participants of \$629,215. During the year several current long-term employees took in-service withdrawals, along with a couple withdrawals due to severance of employment, resulting in this significant payment.

CAPITAL ASSETS

The Commission's capital assets for its governmental and business-type activities as of June 30 are \$518,395 (net of accumulated depreciation). These assets include furniture, fixtures, equipment, vehicles, and leasehold improvements. Leasehold improvements represent seventy-one percent (71%) of this net. Capital assets are defined by the Commission as assets with an initial, individual cost of more than \$5,000 and an estimated useful life beyond one year. Most of the Commission's capital purchases are below this threshold. Therefore, over time the Commission's investment in capital assets will generally decline.

Additional information on the Commission's capital assets can be found in note 1.I and 3.D of the basic financial statements.

**Central Savannah River Area Regional Commission
Capital Assets (net of depreciation)
Figure 8**

Primary Government						
	Governmental Activities		Business-type Activities		Total	
	2018	2017	2018	2017	2018	2017
Leasehold improvements	\$ 322,354	\$ 349,290	\$ 47,121	\$ 51,048	\$ 369,475	\$ 400,338
Property & equipment	138,298	168,186	3,796	5,178	142,094	173,364
Vehicles	6,826	10,922	-	-	6,826	10,922
Totals	\$ 467,478	\$ 528,398	\$ 50,917	\$ 56,226	\$ 518,395	\$ 584,624

ECONOMIC FACTORS AFFECTING THE COMMISSION'S FUTURE

The Commission's financial position is directly affected by the level of State funding and Federal appropriations available for those activities undertaken by the Commission to assist its members. The Commission derived over eighty-six percent (86%) of its governmental activities' income from Federal and State grants. The Commission's continued success is dependent upon its ability to provide services in a wide variety of programmatic areas to meet the needs of its members.

REQUESTS FOR INFORMATION

This report is designed to provide an overview of the Commission's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be addressed to L. Mack Shealy, CPA, CGMA, CGFM, CICA, CFO, at 3626 Walton Way Extension, Suite 300, Augusta, Georgia 30909-6420.

BASIC FINANCIAL STATEMENTS

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF NET POSITION
June 30, 2018

	PRIMARY GOVERNMENT			COMPONENT UNITS
	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL	COMBINED
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 3,142,685	\$ -	\$ 3,142,685	\$ 1,630,649
Receivables	2,107,171	-	2,107,171	3,997
Loans receivable, net	-	22,048	22,048	736,081
Due from component units	275,549	-	275,549	-
Internal balances	(74,133)	74,133	-	-
Prepaid items	46,130	-	46,130	1,800
Total current assets	<u>5,497,402</u>	<u>96,181</u>	<u>5,593,583</u>	<u>2,372,527</u>
Non-Current Assets:				
Non-current portion of loans receivable, net	-	2,105	2,105	4,914,502
Capital assets, net	467,478	-	467,478	50,917
Security deposit	5,778	-	5,778	-
Premium on loan	-	-	-	17,052
Total non-current assets	<u>473,256</u>	<u>2,105</u>	<u>475,361</u>	<u>4,982,471</u>
Total assets	<u>\$ 5,970,658</u>	<u>\$ 98,286</u>	<u>\$ 6,068,944</u>	<u>\$ 7,354,998</u>
LIABILITIES				
Current liabilities:				
Accounts payable	\$ 2,129,282	\$ -	\$ 2,129,282	\$ 3,284
Accrued liabilities	77,703	-	77,703	5,506
Due to primary government	-	-	-	275,549
Compensated absences payable	260,909	-	260,909	-
Unearned revenues	125,944	-	125,944	-
Notes payable	-	-	-	181,810
Total current liabilities	<u>2,593,838</u>	<u>-</u>	<u>2,593,838</u>	<u>466,149</u>
Noncurrent liabilities:				
Notes payable	-	-	-	1,290,932
Compensated absences payable	141,418	-	141,418	-
Total noncurrent liabilities	<u>141,418</u>	<u>-</u>	<u>141,418</u>	<u>1,290,932</u>
Total liabilities	<u>2,735,256</u>	<u>-</u>	<u>2,735,256</u>	<u>1,757,081</u>
NET POSITION				
Investment in capital assets	467,478	-	467,478	50,917
Unrestricted	2,767,924	98,286	2,866,210	5,547,000
Total net position	<u>3,235,402</u>	<u>98,286</u>	<u>3,333,688</u>	<u>5,597,917</u>
Total liabilities and net position	<u>\$ 5,970,658</u>	<u>\$ 98,286</u>	<u>\$ 6,068,944</u>	<u>\$ 7,354,998</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED June 30, 2018

Functions/Programs	Expenses	Indirect Expenses Allocation	Program Revenues	
			Charges for Services	Operating Grants
Primary government:				
Governmental activities:				
General government	\$ 1,500,521	\$ (1,171,269)	\$ 3,351	\$ -
Aging services	5,275,211	519,380	81,064	5,658,759
Regional transportation services	2,111,008	4,803	20,000	2,151,111
Workforce development	2,215,173	213,195	-	2,245,984
Planning and zoning services	237,029	73,561	5,976	244,298
Local government services	254,007	87,025	253,267	4,090
Economic development support services	91,476	30,285	6,781	70,000
Management of local development companies	574,212	234,465	808,677	-
Total governmental activities	<u>12,258,637</u>	<u>(8,555)</u>	<u>1,179,116</u>	<u>10,374,242</u>
Business type activities:				
Herman Lodge Micro loan program	23,005	8,555	6,983	-
Total business type activities	<u>23,005</u>	<u>8,555</u>	<u>6,983</u>	<u>-</u>
Total primary government	<u>\$ 12,281,642</u>	<u>\$ -</u>	<u>\$ 1,186,099</u>	<u>\$ 10,374,242</u>
Component units:				
Business lending services	\$ 1,072,335		\$ 1,142,335	\$ 330,446
Total component units	<u>\$ 1,072,335</u>		<u>\$ 1,142,335</u>	<u>\$ 330,446</u>

Continued on next page.

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED June 30, 2018

	Net (Expense) Revenue and Changes In Net Position			
	Primary Government			
Functions/Programs	Governmental Activities	Business-Type Activities	Total	Component Units
Primary government:				
Governmental activities:				
General government	\$ (325,901)	\$ -	\$ (325,901)	\$ -
Aging services	(54,768)	-	(54,768)	-
Regional transportation services	55,300	-	55,300	-
Workforce development	(182,384)	-	(182,384)	-
Planning and zoning services	(60,316)	-	(60,316)	-
Local government services	(83,675)	-	(83,675)	-
Economic development support services	(44,980)	-	(44,980)	-
Management of local development companies	-	-	-	-
Total governmental activities	(696,724)	-	(696,724)	-
Business type activities:				
Micro loan program	-	(24,577)	(24,577)	-
Total business type activities	-	(24,577)	(24,577)	-
Total primary government	(696,724)	(24,577)	(721,301)	-
Component units:				
Business lending services	-	-	-	400,446
Total component units	-	-	-	400,446
General revenues:				
Member assessments	454,901	-	454,901	-
Special assessments	12,800	-	12,800	-
Investment income	23,312	-	23,312	6,147
Intergovernmental revenue	-	-	-	250,000
Total general revenues	491,013	-	491,013	256,147
Change in net position	(205,711)	(24,577)	(230,288)	656,593
Net position - beginning	3,441,113	122,863	3,563,976	4,941,324
Net position - ending	\$ 3,235,402	\$ 98,286	\$ 3,333,688	\$ 5,597,917

Continued from previous page.

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
BALANCE SHEET
GOVERNMENTAL FUNDS
June 30, 2018

	GENERAL	GRANTS AND CONTRACTS FUND	TOTAL GOVERNMENTAL FUNDS
ASSETS			
Cash and cash equivalents	\$ 150	\$ 25	\$ 175
Receivables	123,799	1,980,416	2,104,215
Due from other funds	2,854,475	-	2,854,475
Due from component units	50,209	225,340	275,549
Prepaid items	-	2,589	2,589
Total assets	<u>\$ 3,028,633</u>	<u>\$ 2,208,370</u>	<u>\$ 5,237,003</u>
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$ 15,127	\$ 2,009,600	\$ 2,024,727
Due to other funds	74,133	73,050	147,183
Unearned revenues	224	125,720	125,944
Total liabilities	<u>89,484</u>	<u>2,208,370</u>	<u>2,297,854</u>
Fund balances:			
Nonspendable:			
Prepaid items	-	2,589	2,589
Committed:			
Special aging assessments	26,568	-	26,568
Assigned:			
Special aging incentives	18,110		18,110
Unassigned	2,894,471	(2,589)	2,891,882
Total fund balances	<u>2,939,149</u>	<u>-</u>	<u>2,939,149</u>
Total liabilities and fund balances	<u>\$ 3,028,633</u>	<u>\$ 2,208,370</u>	

Amounts reported for governmental activities in the statement of net position are different because:

An internal service fund is used by management to charge general and administrative costs to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net position.

	296,253
Net position of governmental activities	<u>\$ 3,235,402</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED June 30, 2018

	GENERAL	GRANTS AND CONTRACTS FUND	TOTAL GOVERNMENTAL FUNDS
REVENUES			
Federal & State grants / contracts	\$ -	\$ 10,374,242	\$ 10,374,242
City, county, or other grants / contracts	-	1,067,920	1,067,920
Charges for services	-	107,845	107,845
Member assessments	454,901	-	454,901
Special assessment	12,800	-	12,800
Other income	3,351	-	3,351
Investment income	23,312	-	23,312
Total Revenues	<u>494,364</u>	<u>11,550,007</u>	<u>12,044,371</u>
EXPENDITURES			
Current:			
General government	312,954	-	312,954
Aging services	-	5,794,591	5,794,591
Regional transportation services	-	2,115,811	2,115,811
Workforce development	-	2,428,368	2,428,368
Planning and zoning services	-	310,590	310,590
Local government services	-	341,032	341,032
Economic development support services	-	121,761	121,761
Management of local development companies	-	808,677	808,677
Total Expenditures	<u>312,954</u>	<u>11,920,830</u>	<u>12,233,784</u>
Excess (deficiency) of revenues over (under) expenditures	<u>181,410</u>	<u>(370,823)</u>	<u>(189,413)</u>
OTHER FINANCING SOURCES (USES)			
Transfer in	79,587	450,410	529,997
Transfer out	<u>(466,708)</u>	<u>(79,587)</u>	<u>(546,295)</u>
Total other financing sources (uses)	<u>(387,121)</u>	<u>370,823</u>	<u>(16,298)</u>
Net change in fund balance	(205,711)	-	(205,711)
Fund balance - beginning	<u>3,144,860</u>	-	<u>3,144,860</u>
Fund balance - ending	<u>\$ 2,939,149</u>	<u>\$ -</u>	<u>\$ 2,939,149</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
June 30, 2018

	BUSINESS -TYPE ACTIVITIES - ENTERPRISE FUND	GOVERNMENTAL ACTIVITIES
	HERMAN LODGE MICRO LOAN PROGRAM	COST ALLOCATION FUND
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ -	\$ 3,142,510
Receivables	-	2,956
Loans receivable	22,048	-
Due from other funds	74,133	-
Prepaid items	-	43,541
Total current assets	<u>96,181</u>	<u>3,189,007</u>
Non-Current Assets:		
Non-current portion of loans receivable, net	2,105	-
Capital assets, net	-	467,478
Security deposit	-	5,778
Total non-current assets	<u>2,105</u>	<u>473,256</u>
Total assets	<u>\$ 98,286</u>	<u>\$ 3,662,263</u>
LIABILITIES		
Current liabilities:		
Accounts payable	\$ -	\$ 104,555
Accrued liabilities	-	77,703
Due to other funds	-	2,781,425
Compensated absences payable	-	260,909
Total current liabilities	<u>-</u>	<u>3,224,592</u>
Noncurrent liabilities:		
Compensated absences payable	-	141,418
Total liabilities	<u>-</u>	<u>3,366,010</u>
NET POSITION		
Investment in capital assets	-	467,478
Unrestricted	<u>98,286</u>	<u>(171,225)</u>
Total net position	<u>98,286</u>	<u>296,253</u>
Total liabilities and net position	<u>\$ 98,286</u>	<u>\$ 3,662,263</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED June 30, 2018

	BUSINESS -TYPE ACTIVITIES - ENTERPRISE FUND	GOVERNMENTAL ACTIVITIES
	HERMAN LODGE MICRO LOAN PROGRAM	COST ALLOCATION FUND
Operating revenues:		
Interest from program loans	\$ 6,444	\$ -
Late charges	539	-
Charges for services	-	1,461,383
Total operating revenues	<u>6,983</u>	<u>1,461,383</u>
Operating expenses:		
Personal services	19,820	663,681
Travel	-	455
Supplies	1,426	61,949
Equipment (not capitalized)	-	4,440
Professional fees	-	229,644
Telecommunications	-	23,005
Maintenance & upkeep - equipment & building	-	44,732
Utilities	-	24,455
Insurance	-	20,913
Dues, subscriptions, & publications	-	7,715
Rentals - other than real estate	-	45,979
Rentals - real estate	-	194,376
Motor vehicle expense	-	5,438
Postage and freight	-	6,844
Temporary personnel services	-	6,603
Cost allocation plan	8,555	-
Facilities Cost	1,759	76,532
Depreciation	-	57,320
Total operating expenses	<u>31,560</u>	<u>1,474,081</u>
Operating (loss)	<u>(24,577)</u>	<u>(12,698)</u>
Nonoperating revenues		
Gain on retirement of equipment	-	3,600
Operating (loss) before transfers	<u>(24,577)</u>	<u>(16,298)</u>
Transfers in	-	16,298
Change in net position	<u>(24,577)</u>	<u>-</u>
Total net position - beginning	<u>122,863</u>	<u>296,253</u>
Total net position - ending	<u>\$ 98,286</u>	<u>\$ 296,253</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED June 30, 2018

	BUSINESS -TYPE ACTIVITIES - ENTERPRISE FUNDS	GOVERNMENTAL ACTIVITIES
	HERMAN LODGE MICRO LOAN PROGRAM	COST ALLOCATION FUND
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers	\$ 6,983	\$ -
Program loan principal repaid	23,403	-
Receipts for interfund services provided	-	1,461,383
Payments for employee services and benefits	(19,820)	(651,900)
Payments to suppliers for goods and services	(4,346)	(750,961)
Payments for interfund services used	(8,555)	-
Receipts from other funds for reimbursement of operating transactions	33,380	15,977,271
Payments to other funds for reimbursement of operating transactions	(31,045)	(16,619,222)
Net cash used by operating activities	-	(583,429)
CASH FLOWS FROM NON CAPITAL FINANCING ACTIVITIES		
Transfers from other funds	-	16,298
Net cash provided by non capital financing activities	-	16,298
Net decrease in cash and cash equivalents	-	(567,131)
Balances - beginning of year	-	3,709,641
Balance - end of year	\$ -	\$ 3,142,510
CASH USED BY OPERATING ACTIVITIES:		
Operating loss	\$ (24,578)	\$ (12,698)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Depreciation expense	-	57,320
Changes in assets and liabilities:		
Receivable - other	(543)	2,523
Loans receivable	23,403	-
Due from/to other funds	2,335	(641,951)
Prepaid expenses	-	(24,378)
Accounts payable	(617)	23,023
Accrued expenses	-	951
Compensated absences payable	-	11,781
Net cash used by operations	\$ -	\$ (583,429)

The accompanying notes are an integral part of this statement.

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION</p> <p style="text-align: center;">STATEMENT OF FIDUCIARY NET POSITION</p> <p style="text-align: center;">June 30, 2018</p>
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	EMPLOYEE RETIREMENT PLAN	FLEXIBLE COMPENSATION PLAN - AGENCY FUND
ASSETS		
Accounts receivable	\$ 183	\$ -
Investments, at fair value:		
Money market mutual funds	180,428	-
Fixed income mutual funds	40,287	-
Balanced mutual funds	425,710	-
Lifestyle balanced mutual funds	3,026,337	-
Equity mutual funds	2,490,610	-
Total investments	6,163,372	-
 Total assets	 \$ 6,163,555	 \$ -
LIABILITIES		
Accounts payable	\$ -	\$ -
NET POSITION		
Net position restricted for pension benefits	\$ 6,163,555	

The accompanying notes are an integral part of this statement.

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEAR ENDED JUNE 30, 2018</p>
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	EMPLOYEE RETIREMENT PLAN
ADDITIONS:	
Employer contributions	\$ 457,495
Investment income	<u>512,345</u>
Total Additions	<u>969,840</u>
DEDUCTIONS:	
Fees	393
Payments to participants	<u>629,215</u>
Total Deductions	<u>629,608</u>
CHANGE IN NET POSITION	340,232
NET POSITION RESTRICTED FOR FOR PENSION BENEFITS:	
BEGINNING OF YEAR	<u>5,823,323</u>
END OF YEAR	<u><u>\$ 6,163,555</u></u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING STATEMENT OF NET POSITION - COMPONENT UNITS
June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC.	CSRA LOCAL DEVELOPMENT CORPORATION, INC.	CSRA RURAL LENDING AUTHORITY, INC.	TOTAL
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 656,963	\$ 522,657	\$ 451,029	\$ 1,630,649
Loans receivable	226,077	200,942	309,062	736,081
Other receivable	-	3,997	-	3,997
Prepaid items	-	1,800	-	1,800
Total current assets	<u>883,040</u>	<u>729,396</u>	<u>760,091</u>	<u>2,372,527</u>
Non-Current Assets:				
Non-current portion of loans receivable, net	1,698,587	1,484,562	1,731,353	4,914,502
Capital assets, net	-	50,917	-	50,917
Premium on loan, net	-	-	17,052	17,052
Total non-current assets	<u>1,698,587</u>	<u>1,535,479</u>	<u>1,748,405</u>	<u>4,982,471</u>
Total Assets	<u>\$ 2,581,627</u>	<u>\$ 2,264,875</u>	<u>\$ 2,508,496</u>	<u>\$ 7,354,998</u>
LIABILITIES				
Current liabilities:				
Accounts Payable	\$ 215	\$ 2,422	\$ 647	\$ 3,284
Accrued liabilities	-	-	5,506	5,506
Due to primary government	31,016	215,702	28,831	275,549
Notes payable	-	-	181,810	181,810
Total current liabilities	<u>31,231</u>	<u>218,124</u>	<u>216,794</u>	<u>466,149</u>
Noncurrent liabilities:				
Notes payable	-	-	1,290,932	1,290,932
Total noncurrent liabilities	<u>-</u>	<u>-</u>	<u>1,290,932</u>	<u>1,290,932</u>
NET POSITION				
Investment in capital assets	-	50,917	-	50,917
Unrestricted	<u>2,550,396</u>	<u>1,995,834</u>	<u>1,000,770</u>	<u>5,547,000</u>
Total net position	<u>2,550,396</u>	<u>2,046,751</u>	<u>1,000,770</u>	<u>5,597,917</u>
Total liabilities and net position	<u>\$ 2,581,627</u>	<u>\$ 2,264,875</u>	<u>\$ 2,508,496</u>	<u>\$ 7,354,998</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING STATEMENT OF ACTIVITIES
COMPONENT UNITS
FOR THE FISCAL YEAR ENDED June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC.	CSRA LOCAL DEVELOPMENT CORPORATION, INC.	CSRA RURAL LENDING AUTHORITY, INC.	TOTAL
FUNCTIONS/PROGRAMS				
Business lending services expenses	\$ 117,445	\$ 813,211	\$ 125,920	\$ 1,056,576
Program revenues:				
Charges for services	<u>104,824</u>	<u>900,630</u>	<u>136,881</u>	<u>1,142,335</u>
Net (expense) revenue	<u>(12,621)</u>	<u>87,419</u>	<u>10,961</u>	<u>85,759</u>
General revenues:				
Investment income (loss)	1,593	2,107	(13,312)	(9,612)
Intergovernmental revenue (expense)	470,342	(220,342)		250,000
Grant revenue	<u>330,446</u>	<u>-</u>	<u>-</u>	<u>330,446</u>
Total general revenues	802,381	(218,235)	(13,312)	570,834
Change in net position	<u>789,760</u>	<u>(130,816)</u>	<u>(2,351)</u>	<u>656,593</u>
Net position - beginning	<u>1,760,636</u>	<u>2,177,567</u>	<u>1,003,121</u>	<u>4,941,324</u>
Net position - ending	<u>\$ 2,550,396</u>	<u>\$ 2,046,751</u>	<u>\$ 1,000,770</u>	<u>\$ 5,597,917</u>

The accompanying notes are an integral part of this statement.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018

NOTE 1 –SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. DESCRIPTION OF THE GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Central Savannah River Area Regional Commission (“the Commission”) and its component units. All fiduciary activities are reported only in the fund financial statements. Governmental activities, which normally are supported by member assessments, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support. Likewise, the Commission is reported separately from certain legally separate component units for which the primary government is financially accountable.

B. REPORTING ENTITY

The Central Savannah River Area Regional Commission succeeded the former Central Savannah River Area Regional Development Center (Center) effective July 1, 2009. The Official Code of Georgia Annotated (OCGA) Section 50-8-41 provided for this succession. All contractual obligations to employees, other duties, rights, and benefits of the Center automatically became duties, obligations, rights, and benefits of the successor Commission.

The Commission is a special purpose local government existing under the authority of Georgia law as provided for by the OCGA § 50-8-41. The responsibilities and authority of the Commission are contained in Sections 50-8-30 through 50-8-67 of OCGA. The Commission assists local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development and is the designated Area on Aging Agency (AAA) for the local area. Membership assessments, federal, state, local, and private grants/contracts finance operations of the Commission. Grants from federal, state, and other sources are the primary sources of revenues permitting the Commission to meet its responsibilities.

County members of the Commission are Burke, Columbia, Glascock, Hancock, Jefferson, Jenkins, Lincoln, McDuffie, Richmond, Taliaferro, Warren, Washington, and Wilkes Counties. Municipalities members are: Waynesboro, Midville, Sardis, Girard, Keysville, Grovetown, Harlem, Gibson, Edge Hill, Mitchell, Sparta, Louisville, Wrens, Wadley, Stapleton, Bartow, Avera, Millen, Lincolnnton, Thomson, Dearing, Hephzibah, Blythe, Crawfordville, Sharon, Warrenton, Norwood, Camak, Davisboro, Deepstep, Harrison, Oconee, Riddleville, Sandersville, Tennille, Washington, Tignall, and Rayle. As provided by law these members pay mandatory dues in support of the Commission (see Note 4.A).

The Commission is fiscally independent of other state and local government units and as such is considered a primary government. The Commission’s financial statements include the accounts of all the Commission’s operations and its component units (CUs), entities for which the Commission is considered financially accountable.

CSRA Resource Development Agency, Inc., CSRA Local Development Corporation, Inc., and CSRA Rural Lending Authority, Inc. are included as CUs. The Commission’s Council (board of directors) appoints and has the authority to remove at will the directors of each corporation. These separate organizations do meet the financial accountability criteria described in GASB Statement 14, as amended by GASBs 39 and 61 and are included. The nature and significance of the relationship of these separate organizations with the Commission are such that exclusion would cause the Commission’s financial statements to be incomplete. The Georgia Attorney General in his Official Opinion 96-8 dated May 9, 1996, stated, “It is my official opinion that an RDC [Center] lacks authority to abrogate its duty to be accountable for the nonprofit corporations it is authorized to create.” See Note 2.C.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018

The CUs are discretely presented, meaning their combined totals are reported in a separate column in the government wide financial statements to emphasize they are legally separate from the Commission. Combining statements are included in the basic financial statements following the fund statements. Each CU is operated and administered under a contractual arrangement with the Commission. The president, executive vice president, and assistant secretary of each of the CUs are employees of the Commission and receive no compensation directly from the CUs. The CUs do not issue separate financial statements.

Discretely Presented Component Units

The CSRA Resource Development Agency, Inc. (CSRA RDA) was organized pursuant to the Georgia Nonprofit Corporation Code (GNPCC) on October 24, 1979 and is exempt from income taxes under Internal Revenue Code (IRC) Section 501(c) (3). CSRA RDA's principal objective and purpose is to operate a revolving loan fund. CSRA RDA makes loans to eligible applicants in areas exhibiting long-term economic deterioration. CSRA RDA's initial capitalization of \$1,000,000 was obtained through a grant from the U.S. Department of Commerce, Economic Development Administration. CSRA RDA received an additional \$1,500,000 capitalization through a grant from the U.S. Department of Commerce, Economic Development Administration in October 2017, which required a 50% match from the reporting government and CSRA Local Development Corporation, Inc.

The CSRA Local Development Corporation Inc., (CSRA LDC) a U.S. Small Business Administration (SBA) Certified Development Company (CDC) was organized pursuant to the GNPCC on February 3, 1981 and is exempt from income taxes under IRC Section 501(c) (3). CSRA LDC's principal purpose is to assist eligible businesses with financing to maintain and/or create jobs. CSRA LDC provides financing assistance by packaging loans through the U.S. Small Business Administration's (SBA) 504 and 7A Guaranteed Loan Programs. CSRA LDC provides loans backed by a 100 percent SBA-guaranteed debenture with a junior lien covering up to 40 percent of the total project cost. CSRA LDC also operates a direct loan program utilizing excess fees generated from its 504 program. See Note 3.H.

The CSRA Rural Lending Authority, Inc. (CSRA RLA) was organized pursuant to the GNPCC on December 11, 1990 and is exempt from income taxes under IRC Section 501(c) (3). CSRA RLA's purpose is to operate an intermediary relending program (revolving loan program) and to make loans to eligible applicants in rural areas. CSRA RLA is capitalized with low interest loans from the Farmers Home Administration (FHA) Intermediary Relending Program.

C. BASIS OF PRESENTATION – GOVERNMENT-WIDE FINANCIAL STATEMENTS

While separate government-wide and fund financial statements are presented, they are interrelated. The statement of net position and the statement of activities display information about the primary government. These statements include the financial activities of the overall government and distinguish between governmental and business-type activities of the Commission. Governmental activities are financed through member assessments, intergovernmental revenues (grants and contracts), and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Commission and for each function of the Commission's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018**

meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, member assessments and interest, are presented as general revenues.

The effect of interfund activity has been eliminated from the government-wide financial statements.

D. BASIS OF PRESENTATION – FUND FINANCIAL STATEMENTS

The fund financial statements provide information about the Commission's funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds. In addition to the general fund the Commission has only one other governmental fund.

Proprietary fund operation revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The Commission reports the following major governmental funds:

The General Fund is used to account for all non-specific financial resources and those not accounted for in other funds. The general fund balance is available for any purpose provided it is expended or transferred according to the general laws of Georgia.

The Grants and Contracts Fund is used to account for all the Commission's grants and contracts undertaken to carry out the functional responsibilities of the Commission. Within this fund, the Commission maintains records on a functional level.

The Commission reports the following major proprietary funds.

Herman Lodge Micro Loan Program is an enterprise fund used to account for revenues and expenses resulting from the operation of a micro revolving loan fund created by the Commission as a result of a Rural Enterprise Grant from USDA Rural Economic and Community Development.

Additionally, the Commission reports the following funds:

The Cost Allocation Fund (CAF) is an internal service fund used to account for indirect costs, payroll and fringe benefit payments and their allocation, other cost allocations, and the receipt and disbursement of all the Commission's funds. Because these services predominantly benefit governmental rather than business-type functions, the Cost Allocation Fund is reported with governmental activities in the government-wide financial statements.

The Pension Trust Fund is a fiduciary fund used to account for the resources held for the benefit of participants in the Commission's money purchase pension plan.

Agency funds are custodial in nature and do not involve the measurement of operating results. The Commission uses an agency fund to account for assets it holds on behalf of others. The Flexible Compensation Plan Fund accounts for the funds withheld from employees' pay for the purposes of reimbursing them for uninsured medical costs and dependent care costs.

During the course of operations, the Commission has activity between funds for various purposes. Any residual balances outstanding at year-end are reported as due from/to other funds. While these balances are

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018

reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

E. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-wide, Proprietary and Fiduciary Fund Financial Statements – The government-wide, proprietary fund and fiduciary financial statements are reported using the economic resources measurement focus, except for agency funds which have no measurement focus. The government-wide, proprietary fund and fiduciary financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Commission gives (or receives) value without directly receiving (or giving) equal value in exchange, include member assessments and donations. On an accrual basis, revenue from member assessments is recognized at July 1 of each fiscal year. Revenue from grants and reimbursable contracts is recognized when program expenditures are incurred in accordance with program guidelines.

Amounts reported as program revenues include charges for services provided and intergovernmental grants and contracts. General revenues include member assessments, other miscellaneous income, and investment income.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Commission's enterprise funds are charges to customers for sales and services and interest earned on program loans, as distinguished from interest earned on funds on deposit. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental Fund Financial Statements – Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period. The Commission considers all revenues available if they are collected within 150 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Revenues of the Commission's governmental funds susceptible to accrual are member assessments, interest,

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018

and the earned portion of grant and contracts. Grant and contract revenues are recognized when program expenditures are incurred in accordance with program guidelines. Such revenues are subject to review by the funding agency and may result in disallowance in subsequent periods. Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. It is the Commission's policy to first apply cost-reimbursement grant resources, followed by local grants or contracts, and then by general revenues.

F. CASH AND CASH EQUIVALENTS

The Commission's Cash and Cash Equivalents are considered to be cash on hand, demand deposits with banks and other financial institutions, and short-term investments with original maturities of three months or less from the date of acquisition.

The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8, is a stable asset value investment pool, which follows Standard and Poor's criteria for AAAf rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the Commission's investment in the Georgia Fund 1 is reported at fair value. The Commission considers amounts held in Georgia Fund 1 as cash equivalents for financial statement presentation. See Note 3.A.

G. INVESTMENTS

Investments are reported at fair value. Fair value is determined as follows: short-term investments are reported at cost, which approximates fair value; securities traded on national exchanges are valued at current prices or current prices of similar securities; securities for which an established market does not exist are reported at estimated fair value using selling prices for similar investments for which there is an active market.

The Commission is authorized to invest in the following: obligations issued by the State of Georgia or by other states, obligations issued by the United States government, obligations fully insured or guaranteed by the United States government or a United States government agency, obligations of any corporation of the United States government, prime banker's acceptances, the Georgia Fund 1, repurchase agreements, and obligations of other political subdivisions of the State of Georgia.

The Commission does not have a formal policy regarding investment policies that address credit risks, custodial credit risks, concentration of credit risks, interest rate risks or foreign currency risks.

The pension trust fund is authorized to invest in securities consistent with the Employee Retirement Income Security Act of 1974 (ERISA) prudence and diversity of risk standards. The Pension Trust's investment in mutual funds involves the Commission indirectly in derivatives. However, information relating to the nature and purpose of the derivative transactions or the Commission's exposure to credit risk, market risk, and legal risk is not available.

H. INVENTORIES AND PREPAID ITEMS

Even though the Commission has some expendable supplies (e.g., office and computer supplies) on hand at June 30, the quantities and dollar values were not material. Accordingly, none is shown on the statement of

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2018

net position at that date. The cost of supplies is recorded as expenditure at the time that the individual items are purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

I. CAPITAL ASSETS

The Commission defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Purchased capital assets are reported at cost or estimated historical cost. The Commission is not an organization type that is authorized to accept donated assets of any type description or type. Capital assets of the Commission consist of vehicles, furniture, fixtures, and equipment. The Commission has no public domain or infrastructure capital assets. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' lives are not capitalized.

Depreciation is computed using the straight-line method. A summary of the estimated useful lives is as follows:

Vehicles	4 – 5 years
Office Equipment	5 – 10 years
Computer equipment	3 – 7 years
Leasehold improvements	Initial term of lease (15 years)

J. COMPENSATED ABSENCES

The Commission created Paid Time Off (PTO), effective July 1, 2002, to replace vacation and sick leave. The new policy allowed existing employees to retain their unused sick leave at June 30, 2002 and use as needed until exhausted. The paid time off policy of the Commission provides for the accumulation of up to four hundred hours of PTO at December 31. Hours accumulate at the rate of twelve to nineteen hours per month, depending upon the years of service. The employee's right to receive compensation for PTO vests bimonthly as earned and is used through paid time off or cash payment at termination or retirement. For the Commission's government-wide financial statements and proprietary fund financial statements, an expense and a liability for compensated absences and the salary-related payments are recorded as PTO is earned. The Commission has assumed a first-in, first-out method of using accumulated compensated time. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

No accrual has been established for accumulated sick leave of employees since it is the Commission's policy to record the cost of sick leave only when it is used. However, at June 30 the value of unused sick leave was \$118,789.

K. LONG TERM OBLIGATIONS

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt is reported as a liability in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO THE FINANCIAL STATEMENTS
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L. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of financial net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then. The Commission does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Commission does not have any items that qualify for reporting in this category.

M. FUND EQUITY

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance cannot be spent because of its form or because it is legally or contractually required to be maintained intact. Restricted fund balance has limitations imposed by creditors, grantors, or contributors or by enabling legislation or constitutional provisions. Committed fund balance is a limitation imposed by the Council through approval of resolutions. Assigned fund balance is a limitation imposed by either Council or the executive director with the intent to be used for a specific purpose(s) and is neither restricted nor committed. Any excess of revenue over expenses for a particular program's activities will be transferred to the general fund and assigned to that particular purpose for future periods. Unassigned fund balance is the residual classification for the General Fund. The general fund is the only fund that reports positive unassigned fund balance. In governmental funds other than the general fund, if expenditures incurred for specific purposes exceed amounts that are restricted, committed, or assigned to those purposes, a negative unassigned fund balance is reported. Fund equity for all other reporting is classified as net position. The Commission maintains a policy that unrestricted net position be equal to or greater than twenty-five percent (25%) of the primary governments net assets.

N. DIRECT COSTS AND ALLOCATION OF INDIRECT COSTS AND EMPLOYEE BENEFITS

Costs that can be identified specifically with a particular grant, contract, or project are considered direct costs and are charged directly to the applicable grant, contract, or project. Costs that are incurred for a common or joint purpose benefiting more than one program or activity are considered indirect costs.

Indirect costs are recorded as separate activity in the CAF and allocated to all grants, contracts, and projects in accordance with Office of Management and Budget (OMB) 2 C.F.R. Part 200. Recoveries of these costs are recorded as operating revenues in the CAF and as expenditures or expenses in the paying fund. Costs not considered allowable under the Commission's cost allocation plan are excluded from the cost allocation process and create an operating deficit in the fund. When this occurs, funds are transferred from the General Fund to the CAF to cover the deficit created as the intent is for the activity to operate on a break-even basis.

The Commission's indirect costs are allocated monthly to grants, contracts, and projects using direct chargeable personnel costs as the allocation base. Total indirect costs incurred by the Commission for the year were \$1,183,582 and allocated for the year were \$1,171,270. The allocation base of direct chargeable personnel costs was \$2,741,882; the effective indirect cost rate was 42.72%.

The Commission's employee benefits are also allocated monthly to grants, contracts, and projects as a percentage of salaries. The Commission incurred total fringe benefits of \$1,107,808 for the year. The

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allocation base of direct chargeable salaries was \$2,297,755; the effective fringe benefit rate was 48.21%.

The Commission maintains a cost allocation plan in support of its fringe benefit and indirect cost allocation methodologies.

All costs related to the lease of the Commission's space, utilities, upkeep, and depreciation of leasehold improvements (considered collectively as facilities cost) are recorded in a separate activity in the CAF and are allocated to the Commission's functional activities based on square footage occupied by that activity. These costs are allocated monthly. Recoveries of these costs are recorded as operating revenues in the CAF and as expenditures or expenses in the paying fund. Funds are transferred from the General Fund to the CAF to cover the deficit created as the intent is for the activity to operate on a break-even basis. Total facilities cost for the year were \$290,499.

O. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the reported amount of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. BUDGETARY INFORMATION

An internal operating budget for the general fund, special revenue fund, and internal service fund is prepared by the Commission for management purposes. The budget is not subject to review or approval by the Legislature of the State of Georgia and, therefore, is a nonappropriated budget.

B. BOUNDARY OF OPERATIONS

The Official Code of Georgia (O.C.G.A.) § 50-8-32 provides that the Commission's jurisdiction and authority is limited to defined regional boundaries as specified by O.C.G.A. § 50-8-4 and is denoted as Region 7.

However, the Georgia Department of Human Services (DHS), Division of Aging Services continues to recognize Screven County as being in the program service area of the Commission. Therefore, the Commission is required by the terms of its agreements with DHS to continue operating its Aging and Transportation programs in Screven County. O.C.G.A. § 50-8-35 (a)(2) provides that a commission may contract with any state agency for coordinated and comprehensive planning covering areas not within the territorial boundaries with approval of that contract by the regional commission's council.

NOTE 3 – DETAILED NOTES ON ALL FUNDS

A. DEPOSITS AND INVESTMENTS

At June 30, the Commission's cash and cash equivalents balance on the balance sheet included demand deposits and its investment in Georgia Fund 1. At June 30, the cash and investments included the following:

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Primary Government - Commission

General Fund

Petty cash	\$ 150	
Total General Fund		150

Special Revenue Fund

Petty cash	\$ 25	
Total Special Revenue Fund		\$ 25

Cost Allocation Fund

Petty cash	\$ 50	
Demand deposits	2,036,525	
Georgia Fund 1	1,105,935	
Total Cost Allocation Fund		3,142,510
Total Governmental Activities		<u>3,142,685</u>

Component Units

Enterprise Funds - demand deposits	<u>\$ 1,630,649</u>
------------------------------------	---------------------

Custodial credit risk – deposits. Custodian credit risk is the risk that in the event of a bank failure, the Commission's deposits or its CUs' deposits may not be returned to it. Neither the government nor its CUs has a deposit policy for custodian risk. However, both the Commission and its CUs follow state law requiring pledges of collateral from depository institutions.

As of June 30, the carrying amount of the Commission's deposits with financial institutions was \$2,036,525 and the bank balance was \$2,036,790. Of the bank balance, \$250,000 was covered by Federal depository insurance and \$1,786,790 was collateralized by securities in a Federal Reserve pledge account. Therefore, the Commission's deposits are not subject to custodial credit risk.

As of June 30, the carrying amount of the CUs' deposits with financial institutions was \$1,630,650 and the bank balance was \$1,565,114. Of the bank balance, \$854,371 was covered by Federal depository insurance and \$710,743 was collateralized by a group of securities pledged by a group of financial institutions for providing common collateral for their deposits of public funds. The pool has the ability to make additional assessments. Therefore, the CUs' deposits are not subject to custodial credit risk.

As of June 30, the Commission had the following investments.

Investment Type	Fair Value	Weighted Average Quality	Weighted Average Maturity
Primary Government:			
Internal Service Fund:			
Georgia Fund 1	\$ 1,105,935	AAAf	60 days or less
Pension Trust Fund:			
Money market mutual funds	\$ 180,428	Unrated	NA
Fixed income mutual funds	40,287	Unrated	NA
Balanced mutual funds	425,710	NA	NA
Lifestyle balanced mutual funds	3,026,336	NA	NA
Equity mutual funds	2,490,611	NA	NA
Total Pension Trust Fund	<u>6,163,372</u>		
Total investments	<u>\$ 7,269,307</u>		

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Interest rate risk. Interest rate risk is the risk that changes in the interest rates of debt investments will adversely affect the fair value of investments. The Commission does not have formal policy for managing interest rate risk.

Credit Quality Risk. Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The commission does not have a formal policy for managing custodial credit risk.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Commission does not have a formal policy for managing concentration of credit risk.

Custodial Credit Risk. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the Commission will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The Commission does not have a formal policy for managing custodial credit risk. At June 30, 2018, the Commission does not hold any investments subject to custodial credit risk.

Fair Value Measurements. The Commission categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The Commission has the following recurring fair value measurements as of June 30:

Investment	Level 1	Level 2	Level 3	Fair Value
Money market mutual funds	\$ 180,428	\$ -	\$ -	\$ 180,428
Fixed income mutual funds	40,287	-	-	40,287
Balanced mutual funds	425,710	-	-	425,710
Lifestyle balanced mutual funds	3,026,336	-	-	3,026,336
Equity mutual funds	<u>2,490,611</u>	<u>-</u>	<u>-</u>	<u>2,490,611</u>
Total investments measured at fair value	<u>\$ 6,163,372</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,163,372</u>
Investments not subject to disclosure:				
Georgia Fund 1				<u>\$ 1,105,935</u>
Total Investments - Primary Government				<u>\$ 7,269,307</u>

The money market, fixed income, balanced, lifestyle balanced, and equity mutual funds classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those investments. The Georgia Fund 1 is an investment pool, which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the Commission does not disclose investment in the Georgia Fund 1 within the fair value hierarchy.

B. ACCOUNTS RECEIVABLE, ACCOUNTS PAYABLE, AND UNEARNED REVENUES

A summary detail follows:

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	Accounts Receivable	Accounts Payable	Unearned Revenue
Primary Government:			
Governmental Activities:			
Area Agency on Aging local funds	\$ -	\$ -	\$ 57,808
Augusta Regional Development Alliance members	-	-	37,312
GA Dept of Community Health, Contract #42700-362-0000050283, Amendment 1	185,926	-	-
GA Dept. of Community Affairs, LUCA	5,778	-	30,476
GA Dept. of Community Affairs, FY18 Support	41,998	-	-
GA Dept. of Economic Development - Workforce Division	257,856	4,052	124
GA Dept. of Human Services - Part B Caregiver Education Contract #42700- 373-0000011928 (FY12)	-	293	-
GA Dept. of Human Services, Chronic Disease Self-Management Program Contract #427-93-ARRA09012-99 (FY12)	-	3,944	-
GA Dept. of Human Services, Contract #42700-373-0000060378	874,791	-	-
GA Dept. of Human Services, Contract # 42700-373-0000020961 (FY14)	-	160,113	-
GA Dept. of Human Services, Coordinated Transportation Contract #42700-362-0000061359	307,773	-	-
GA Dept. of Human Services, Coordinated Transportation Contract #42700-362-000005517 (FY11)	-	14,651	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000004858 (FY11)	-	178,395	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427-93-10100158-99 (FY10)	-	179,097	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract ##42700-373-0000060378 (FY18)	-	165,225	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000008190 (FY12)	-	96,460	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000012740 (FY13)	-	174,542	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000030572 (FY15)	-	290,687	-
GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000039953 (FY16)	-	11	-
GA Dept. of Human Services, Alzheimer's Disease Supportive Services Program Contract #42700-373-0000065704 (FY18)	3,500	-	-
GA Dept. of Transportation, Contract #IGTA1600849	416	-	-
GA Dept. of Transportation, Surface Transportation Funds PI #0015579	3,200	-	-
Member governments - assessments	122,701	-	224
Member governments - CDBG administration	163,955	-	-
Member governments - other	74,407	-	-
Other - travel advances	3,484	-	-
Other governmental entities	34,341	-	-
U.S. Dept. of Commerce - Economic Development Admin. Award #ED17ATL3020018	18,924	-	-
U.S. Dept. of Defense, Office of Economic Adjustment, Grant HQ00051510014	3,151	-	-
Various - vendors & service providers	4,970	861,812	-
Primary Government	\$ 2,107,171	\$ 2,129,282	\$ 125,944
Component Units:			
Various - vendors & service providers	\$ 3,997	\$ 3,284	\$ -
Component Units	\$ 3,997	\$ 3,284	\$ -

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C. LOANS RECEIVABLE

Herman Lodge Micro Loan Program

The Commission makes loans to eligible small businesses through its Micro Loan Program (MLP) Fund. The MLP has a loan portfolio of five notes with maturities ranging from 2 to 10 years and interest rates ranging from 5.75 % to 7.00% with an average rate of 6.45%.

At June 30, MLP was not committed to any loans.

Component Units:

Loans are made to eligible small businesses through the Commission's Revolving Loan Programs known collectively CSRA Business Lending operated by the CSRA Resource Development Agency, Inc., the CSRA Local Development Corp. Inc., and the CSRA Rural Lending Authority, Inc.

The CSRA Resource Development Agency, Inc. consists of two loan portfolios (Fund 1 and Fund 2). Fund 1 is a loan portfolio of sixteen notes with maturities ranging from 1 to 13 years and interest rates ranging from 2.50% to 7.25% with an average rate of 5.928%. Fund 2 is a loan portfolio of three notes with maturities ranging from 7 years to 15 years and an interest rate of 5.75% each.

At June 30, CSRA Resource Development Agency, Inc., Fund 1 was committed to loans of \$446,613 and Fund 2 was committed to loans of \$735,000.

The CSRA Local Development Corp., Inc. has a loan portfolio of fifteen notes with maturities ranging from 1 to 14 years and interest rates ranging from 5.00% to 6.50% with an average rate of 5.88%.

At June 30, CSRA Local Development Corp., Inc. was committed to loans of \$200,000.

The CSRA Rural Lending Authority, Inc. has a loan portfolio of twenty-seven notes with maturities ranging from 1 to 15 years and interest rates ranging from 4.00% to 6.75% with an average rate of 5.92%. All of these loans are assigned with recourse to the U. S. Department of Agriculture – Rural Development as collateral for the CSRA Rural Lending Authority, Inc. notes payable.

At June 30, CSRA Rural Lending Authority, Inc. was committed to a loan of \$175,000.

Allowance for Doubtful Accounts - The provision for doubtful accounts is considered adequate to provide for potential losses in the portfolio. Management's evaluation of the adequacy of the allowance is based on a review of individual loans, recent loss exposure, current economic conditions, risk characteristics of the borrowers, value of underlying collateral, and other factors. Management believes the allowances are adequate.

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	Primary Government	Component Units			
		CSRA Resource Development Agency, Inc.	CSRA Local Development Corporation, Inc.	CSRA Rural Lending Authority, Inc.	Total
	Micro Loan Program				
Balance, beginning of year	\$ 78,911	\$ 77,032	\$ 8,064	\$ 332,298	\$ 417,394
Provision for bad debts	-	26,186	-	-	26,186
Loans written-off	-	-	-	(109,024)	(109,024)
Balance, end of year	<u>\$ 78,911</u>	<u>\$ 103,218</u>	<u>\$ 8,064</u>	<u>\$ 223,274</u>	<u>\$ 334,556</u>

D. CAPITAL ASSETS

A summary of changes in capital assets follows:

	BALANCE JUNE 30, 2017	ADDITIONS	DISPOSALS	BALANCE JUNE 30, 2018
Primary Government:				
Governmental Activities:				
Capital assets, being depreciated:				
Leasehold improvements	\$ 401,906	\$ -	\$ -	\$ 401,906
Property & equipment	256,356	-	(9,000)	247,356
Vehicles	47,598	-	-	47,598
Total capital assets being depreciated	<u>705,860</u>	<u>-</u>	<u>(9,000)</u>	<u>696,860</u>
Less: accumulated depreciation for:				
Leasehold improvements	(52,616)	(26,936)	-	(79,552)
Property & equipment	(88,170)	(26,288)	5,400	(109,058)
Vehicles	(36,676)	(4,096)	-	(40,772)
Total accumulated depreciation	<u>(177,462)</u>	<u>(57,320)</u>	<u>5,400</u>	<u>(229,382)</u>
Governmental activities capital assets, net	<u>\$ 528,398</u>	<u>\$ (57,320)</u>	<u>\$ (3,600)</u>	<u>\$ 467,478</u>
Component Units:				
Business Activities:				
Capital assets, being depreciated:				
Leasehold improvements	\$ 58,902	\$ -	\$ -	\$ 58,902
Property & equipment	16,908	-	-	16,908
Total capital assets being depreciated	<u>75,810</u>	<u>-</u>	<u>-</u>	<u>75,810</u>
Less: accumulated depreciation for:				
Leasehold improvements	\$ (7,854)	\$ (3,927)	\$ -	\$ (11,781)
Property & equipment	(11,730)	(1,382)	-	(13,112)
Total accumulated depreciation	<u>(19,584)</u>	<u>(5,309)</u>	<u>-</u>	<u>(24,893)</u>
Total capital assets net, Component Units	<u>\$ 56,226</u>	<u>\$ (5,309)</u>	<u>\$ -</u>	<u>\$ 50,917</u>

The general government depreciation of \$57,320 is allocated to all functions through the Commission's indirect cost and facilities cost allocations.

E. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30 is as follows:

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	Interfund	
	Receivables	Payable
Primary Government:		
General Fund:		
Due from grants and contracts fund	\$ 73,050	\$ -
Due from cost allocation fund	2,781,425	-
Due to Herman Lodge MLP	-	74,133
Grants and Contracts Fund:		
Due from general fund	-	73,050
Enterprise Fund:		
Due from cost allocation fund	74,133	-
Cost Allocation Fund:		
Due to general fund	-	2,781,425
Total Cost Allocation Fund	-	2,781,425
Total Primary Government	\$ 2,928,608	\$ 2,928,608

The outstanding balances between funds result from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet of the fund financial statements and as "internal balances" on the statement of net position in the government-wide financial statements.

Interfund transfers:

	Transfer In:			
		Grants & Contracts Fund	Cost Allocation Fund	Total
Transfer Out:	General Fund			
General fund	\$ -	\$ 450,410	\$ 16,298	\$ 466,708
Grants & contracts fund	79,587	-	-	79,587
Total Transfers	\$ 79,587	\$ 450,410	\$ 16,298	\$ 546,295

Transfers are used to 1) move unrestricted general funds to subsidize various activities whose operating cost exceeds revenues or as matching funds for various grant programs, 2) move the excess revenues from a fixed fee activity to the general fund, and 3) move interest earned in the cost allocation fund to the general fund. Local matching funds are shown as transfers from the general fund to the special revenue fund.

F. OPERATING LEASES

The Commission has entered into certain agreements to lease real property and equipment that are classified as operating leases. These leases generally contain provisions that, at the expiration of the original term of the lease, the Commission has the option of renewing the lease.

The Commission occupies its administrative offices under an operating lease. The agreement has a commencement date of July 17, 2015 and a term of fifteen (15) years. The location consists of 12,518 square

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feet. The initial annual lease cost is \$12.98 per square foot for lease years one through five, increasing to \$13.96 for lease years six through ten, and \$15.00 for lease years eleven through fifteen. In addition to the annual lease, the Commission is required to pay a common area maintenance fee of \$2.16 per square foot. The lease is renewable annually.

CSRA Local Development Corporation Inc., one of the component units, entered into a lease agreement for satellite office space commencing July 1, 2018 and terminating April 30, 2019 with rental annually payable in advance at the rate of \$1,500.

The future minimum commitments for operating leases as of June 30 are:

<u>FY Ending</u>	<u>Primary Government</u>		<u>Component Units</u>
<u>June 30,</u>	<u>Real Estate</u>	<u>Equipment</u>	<u>Real Estate</u>
2019	\$ 189,524	\$ 27,867	\$ 1,500
2020	189,524	18,605	-
2021	201,709	18,605	-
2022	201,709	18,605	-
2023	201,709	3,960	-
2024 - 2028	1,047,845	-	-
2029 - 2030	429,617	-	-
	<u>\$ 2,461,637</u>	<u>\$ 87,642</u>	<u>\$ 1,500</u>

The Commission's expenses for property and equipment leases for the fiscal year are:

	<u>Primary Government</u>	<u>Component Units</u>
Real estate	\$ 181,384	\$ 775
Common area maintenance	31,892	-
Equipment	36,280	-
Total	<u>\$ 249,556</u>	<u>\$ 775</u>

G. LONG-TERM OBLIGATIONS

1) Component Units – Notes Payable:

Note 1: The Central Savannah River Area Rural Lending Authority, Inc. (CSRA RLA) borrowed \$1,000,000 from the U. S. Department of Agriculture, Rural Development (USDA RD) under a loan agreement dated October 30, 1991. Interest accrues at the rate of one percent (1%) per annum with payments of \$39,900 beginning January 1, 1994 and continuing until October 31, 2021.

Note 2: CSRA RLA executed a second loan agreement on July 26, 1994 with USDA RD to borrow an additional \$1,000,000. Interest accrues at the rate of one percent (1%) per annum with payments of \$39,900 beginning January 1, 1996 and continuing until July 26, 2024.

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Note 3: The CSRA RLA executed an assumption agreement on July 31, 1998 with Georgia Department of Community Affairs f/k/a GHFA Economic Financing Inc. (DCA) and USDA RD conferring to the CSRA RLA the rights and obligations under the note dated May 26, 1994. The principal balance of the note on July 31, 1998 was \$1,918,935 and at that time, \$1,487,500 of the principal remained to draw. Interest accrues at the rate of one percent (1%) per annum with payments of \$84,900 beginning January 1, 2002 and continuing until May 26, 2024. Prior to the assumption DCA received \$512,500 of the loan committed and repaid \$81,065. See G.2 Premium on Loan following.

Note 5: CSRA RLA executed a fifth agreement on June 26, 2001 with USDA RD to borrow an additional \$750,000. Interest only was due on the note for the first three years. Interest accrues at the rate of one percent (1%) per annum with payments of \$31,834 beginning June 26, 2005 and continuing until June 26, 2031.

Funds from these loans capitalized the Intermediary Relending Program (IRP) to provide a revolving loan fund for qualified borrowers. The CSRA RLA, Inc. has pledged as collateral the balance of all loans receivable resulting from the re-lending of the proceeds of these notes and all other real and personal property of the CSRA RLA, Inc.

2) Component Units – Premium on assumption of USDA note:

Premium on Loan (Note 3): As part of the assumption agreement, CSRA RLA assumed three loans made by DCA from the \$512,500 proceeds. The transaction resulted in the CSRA RLA paying a \$73,890 premium for the right to assume the loan from DCA. This premium is being amortized over the term of the note. This premium was what the CSRA RLA, Inc. paid to the DCA to assume the remaining proceeds on the original loan from USDA. This premium is not related to or part of the note agreement with USDA and therefore is not reported as a premium related to debt:

Value of loans receivable assumed from DCA at July 1, 1998	\$ 357,545
Loan proceeds remaining to draw on USDA loan at July 1, 1998	<u>1,487,500</u>
Value of assets assumed from DCA at July 1, 1998	1,845,045
Note payable obligation assumed from DCA	<u>(1,918,935)</u>
Premium on loan assumed	73,890
Accumulated amortization	<u>56,838</u>
Carrying value at year end	<u><u>\$ 17,052</u></u>

A summary of long-term debt activity follows:

	Beginning Balances	Increases	Decreases	Ending Balances	Due Within One Year
Primary Government					
Internal Service Fund:					
Annual leave	<u>\$ 390,546</u>	<u>\$ 248,426</u>	<u>\$ (236,645)</u>	<u>\$ 402,327</u>	<u>\$ 260,909</u>

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	Beginning Balances	Increases	Decreases	Ending Balances	Due Within One Year
Component Units:					
CSRA Rural Lending Authority, Inc. Notes Payable	\$ 1,652,752	\$ -	\$ (180,010)	\$ 1,472,742	\$ 181,810

Annual debt service requirements to maturity for long-term obligations including interest follow:

Component Units		
Fiscal Year Ending		
June 30,	Principal	Interest
2019	\$ 181,810	\$ 14,728
2020	183,625	12,910
2021	185,461	11,073
2022	185,185	9,219
2023	149,267	7,367
2024 - 2028	493,934	12,643
2029 - 2031	93,460	1,873
Total	<u>\$ 1,472,742</u>	<u>\$ 69,812</u>

H. ACCOUNTING TREATMENT FOR 504 LOANS AND DEBENTURES

SBA 504 loans and debentures are not presented in the financial statements of the CSRA LDC. As of June 30, the balance of 504 loans outstanding is \$88,784,272.

NOTE 4 - OTHER INFORMATION

A. - MEMBER ASSESSMENTS

The Commission records assessments from member counties and municipalities within the Commission's geographic region as general revenue in the general fund. Georgia law and the Commission's by-laws stipulate a mandatory annual local funding formula. Georgia law requires all local governments to be a member of a regional commission and to pay a minimum dues amount of \$.25 per capita. The Commission's by-laws require each member municipality and county to pay dues for membership based on the population within its political boundaries at the rate of one (1) dollar (\$1.00) per capita based upon the most recent estimate of population approved by the Georgia Department of Community Affairs. The population amount for each member is based on the 2010 census population figures.

During the twelve months ended June 30, the Commission collected \$331,845 dues from member counties and municipalities. Total dues assessed were \$454,901, \$224 was prepaid and \$122,701 was unpaid as of June 30.

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B. - RISK MANAGEMENT

The Commission manages its risk from losses arising from physical damage to its assets as well as claims and judgments, which may arise from employees or others (including worker's compensation claims) through the purchase of commercial insurance. During the year ended June 30 there were no appreciable reductions in amounts or nature of coverage. In addition, there have been no losses, claims or judgments in excess of insurance coverage during the three-year period ended June 30. The Commission has no unsettled claims or judgments either from the current or prior fiscal years.

C. - CONTINGENT LIABILITIES (Possible unasserted claims)

Use of federal, state and locally administered federal and other grant funds is subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for expenditures disallowed under terms of the grant. To the extent that such disallowances involve expenditures under subcontracted arrangements, the Commission generally has the right of recovery from such third parties. All of these third parties are either state or local government entities or non-profit sub recipients covered by the audit provisions of 2 Code of Federal Regulations (CFR) Part 200, "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards". Paragraph 200.331 requires sub recipients to have made periodic independent audits of their operations and requires the Commission to obtain copies of such audits and permits the Commission to rely on such audits, if they meet the requirements of the CFR Part 200. Many audits for or including the year ended June 30 have not yet been performed. Accordingly, the Commission's compliance with this requirement will be established at some future date. The amount, if any, of sub recipient expenditures, which may be disallowed by the Commission after reviewing these audits, cannot be determined at this time although the Commission expects such amounts, if any, to be immaterial. Based upon prior experience and audit results, management believes that the Commission will not incur significant losses on possible grant disallowances.

NOTE 5 – CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PENSION PLAN (the Plan)

The Commission's Council is the authority under which the Plan was established. All authority to make changes to the Plan documents, trustees, investment advisors, or change the rate of contributions is vested in the Commission's Council. Substantially all employees are covered by the Commission's single employer Plan, which is a defined contribution plan. All employees who have attained the age of twenty-one and completed one year of service are eligible to participate in the Plan. The Commission's contribution for each employee and earnings thereon are partially vested after two years of continuous service and fully vested after six years of continuous service. The Commission's contribution for, and interest forfeited by, employees who leave employment before becoming fully vested are allocated among eligible participants. The Commission is obligated to contribute 18% of each eligible employee's annual compensation and employees cannot make voluntary contributions. The Plan is qualified under Section 401(a) of the Internal Revenue Code and the Trust created by the Plan is exempt from tax under Section 501(a) of the Internal Revenue Code. The Plan assets contain no securities of, or loans to, the Commission or any other related party. The plan had sixty-two (62) participants. The Commission does not issue a separate report for this plan.

The Commission's total current-year payroll for all employees is \$2,668,078 of which \$2,541,639 is for employees covered by the Plan. The Commission contributed \$457,495 or 18% of the covered payroll into the Plan for the period ended June 30.

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COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

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**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
STATEMENT OF REVENUES, EXPENDITURES, AND
AND CHANGES IN FUND BALANCE - GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

REVENUES

Local government dues	\$ 454,901
Special assessment for aging services	12,800
Other income	3,351
Net investment income	<u>23,312</u>
Total Revenues	<u>494,364</u>

EXPENDITURES

Intergovernmental	250,000
Travel	3,309
Supplies	28,170
Support other agencies	2,500
Rental other than real estate	792
Dues, subscriptions, & publications	13,391
Insurance & bonding	6,249
Errors & omissions	1,187
Conferences and seminars	5,195
Board meetings	<u>2,161</u>
Total Expenditures	<u>312,954</u>
Excess of revenues over expenditures	<u>181,410</u>

OTHER FINANCING SOURCES AND USES

Transfer in	79,587
Transfer out	<u>(466,708)</u>
Total other financing sources and uses	<u>(387,121)</u>
Net change in fund balance	(205,711)
Fund balance - beginning	<u>3,144,860</u>
Fund balance - ending	<u><u>\$ 2,939,149</u></u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
FLEXIBLE COMPENSATION PLAN
AGENCY FUND
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

	Balance July 1, 2017	Additions	Reductions	Balance June 30, 2018
ASSETS				
Account receivable - internal service fund	\$ -	\$ 22,193	\$ 22,193	\$ -
TOTAL ASSETS	<u>\$ -</u>	<u>\$ 22,193</u>	<u>\$ 22,193</u>	<u>\$ -</u>
LIABILITIES				
Reimbursement claims payable	\$ -	\$ 22,193	\$ 22,193	\$ -
TOTAL LIABILITIES	<u>\$ -</u>	<u>\$ 22,193</u>	<u>\$ 22,193</u>	<u>\$ -</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
COMPONENT UNITS
FOR THE FISCAL YEAR ENDED June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC.	CSRA LOCAL DEVELOPMENT CORPORATION, INC.	CSRA RURAL LENDING AUTHORITY, INC.	TOTAL
Operating revenues:				
Interest income from program loans	\$ 95,557	\$ 103,737	\$ 129,105	\$ 328,399
Late charges	2,674	566	2,412	5,652
Loan processing fees	6,593	171,953	4,372	182,918
Loan servicing fees	-	624,374	-	624,374
Recovery on loan previously charged-off	-	-	992	992
Total operating revenues	<u>104,824</u>	<u>900,630</u>	<u>136,881</u>	<u>1,142,335</u>
Operating expenses:				
Administrative services	80,847	616,504	111,327	808,678
Legal Fees	-	42,437	-	42,437
Travel	-	36,286	-	36,286
Supplies	2,221	17,672	1,521	21,414
Telecommunications	1,267	1,811	1,171	4,249
Insurance	2,334	2,334	2,334	7,002
Dues, subscriptions, & publications	140	17,636	140	17,916
Postage and freight	6	10,182	45	10,233
Conferences & training	-	20,220	-	20,220
Errors & Omissions	-	756	-	756
Bad debts	26,186	-	-	26,186
Amortization	-	-	2,842	2,842
504 appraisal & processing fees	-	1,416	-	1,416
Rent	-	775	-	775
Facilities Cost	4,444	39,873	6,540	50,857
Depreciation	-	5,309	-	5,309
Total operating expenses	<u>117,445</u>	<u>813,211</u>	<u>125,920</u>	<u>1,056,576</u>
Operating income (loss)	<u>(12,621)</u>	<u>87,419</u>	<u>10,961</u>	<u>85,759</u>
Nonoperating revenues (expenses):				
Interest income	1,593	2,107	2,447	6,147
Intergovernmental revenue (expenses)	470,342	(220,342)	-	250,000
Grant Revenues	330,446	-	-	330,446
Interest expense	-	-	(15,759)	(15,759)
Total nonoperating revenues (expenses)	<u>802,381</u>	<u>(218,235)</u>	<u>(13,312)</u>	<u>570,834</u>
Change in net position	<u>789,760</u>	<u>(130,816)</u>	<u>(2,351)</u>	<u>656,593</u>
Total net position - beginning	<u>1,760,636</u>	<u>2,177,567</u>	<u>1,003,121</u>	<u>4,941,324</u>
Total net position - ending	<u>\$ 2,550,396</u>	<u>\$ 2,046,751</u>	<u>\$ 1,000,770</u>	<u>\$ 5,597,917</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING SCHEDULE OF CASH FLOWS
COMPONENT UNITS
FOR THE FISCAL YEAR ENDED June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC.	CSRA LOCAL DEVELOPMENT CORPORATION, INC.	CSRA RURAL LENDING AUTHORITY, INC.	TOTAL
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	\$ 104,092	\$ 901,013	\$ 139,286	\$ 1,144,391
Program loan principal repaid	181,818	400,105	385,765	967,688
Program loan disbursed to recipient	(660,893)	(220,668)	(532,293)	(1,413,854)
Payments to suppliers for goods and services	(83,417)	(896,918)	(245,915)	(1,226,250)
Net cash provided (used) by operating activities	(458,400)	183,532	(253,157)	(528,025)
CASH FLOWS FROM NON CAPITAL FINANCING ACTIVITIES				
Receipts from intergovernmental funds	470,342	-	-	470,342
Disbursements from intergovernmental funds	-	(220,342)	-	(220,342)
Operating grant	330,446	-	-	330,446
Reduction of long-term debt	-	-	(180,010)	(180,010)
Interest paid	-	-	(15,759)	(15,759)
Net cash provided (used) by capital financing activities	800,788	(220,342)	(195,769)	384,677
CASH FLOWS FROM INVESTING ACTIVITIES				
Sale of investment instrument	-	97,688	-	97,688
Interest received	1,593	2,107	2,447	6,147
Net cash provided by investing activities	1,593	99,795	2,447	103,835
Net increase (decrease) in cash and cash equivalents	343,981	62,985	(446,479)	(39,513)
Balances - beginning of year	312,982	459,672	897,508	1,670,162
Balances - end of year	\$ 656,963	\$ 522,657	\$ 451,029	\$ 1,630,649
CASH PROVIDED (USED) BY OPERATING ACTIVITIES:				
Operating income (loss)	\$ (12,621)	\$ 87,419	\$ 10,961	\$ 85,759
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:				
Bad debts	26,186	-	(109,024)	(82,838)
Amortization	-	-	2,842	2,842
Depreciation expense	-	5,309	-	5,309
Changes in assets and liabilities:				
Loans receivable	(479,074)	179,437	(146,529)	(446,166)
Other receivable	(733)	383	298	(52)
Prepaid item	-	(1,800)	-	(1,800)
Accounts payable	(686)	(5,875)	(296)	(6,857)
Due from primary government	8,528	(81,341)	(10,640)	(83,453)
Accrued liabilities	-	-	(769)	(769)
Net cash provided (used) by operations	\$ (458,400)	\$ 183,532	\$ (253,157)	\$ (528,025)

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING SCHEDULE OF NET POSITION
CSRA RESOURCE DEVELOPMENT AGENCY, INC. (a component unit)
June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC. - FUND 1	CSRA RESOURCE DEVELOPMENT AGENCY, INC. - FUND 2	TOTAL
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 497,552	\$ 159,411	\$ 656,963
Loans receivable	156,084	69,993	226,077
Due from other funds	1,000	(1,000)	-
Total current assets	<u>654,636</u>	<u>228,404</u>	<u>883,040</u>
Non-Current Assets:			
Non-current portion of loans receivable, net	<u>1,137,349</u>	<u>561,238</u>	<u>1,698,587</u>
Total Assets	<u>\$ 1,791,985</u>	<u>\$ 789,642</u>	<u>\$ 2,581,627</u>
LIABILITIES			
Current liabilities:			
Accounts Payable	\$ 215	\$ -	\$ 215
Due to primary government	<u>30,974</u>	<u>42</u>	<u>31,016</u>
Total current liabilities	<u>31,189</u>	<u>42</u>	<u>31,231</u>
NET POSITION			
Unrestricted	<u>1,760,796</u>	<u>789,600</u>	<u>2,550,396</u>
Total net position	<u>1,760,796</u>	<u>789,600</u>	<u>2,550,396</u>
Total liabilities and net position	<u>\$ 1,791,985</u>	<u>\$ 789,642</u>	<u>\$ 2,581,627</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
CSRA RESOURCE DEVELOPMENT AGENCY, INC. (a component unit)
FOR THE FISCAL YEAR ENDED June 30, 2018

	CSRA RESOURCE DEVELOPMENT AGENCY, INC. - FUND 1	CSRA RESOURCE DEVELOPMENT AGENCY, INC. - FUND 2	TOTAL
Operating revenues:			
Interest income from program loans	\$ 87,050	\$ 8,507	\$ 95,557
Late charges	2,674	-	2,674
Loan processing fees	-	6,593	6,593
Total operating revenues	<u>89,724</u>	<u>15,100</u>	<u>104,824</u>
Operating expenses:			
Administrative services	80,847	-	80,847
Supplies	2,119	102	2,221
Telecommunications	1,267	-	1,267
Insurance	2,334	-	2,334
Dues, subscriptions, & publications	140	-	140
Postage and freight	6	-	6
Bad debts	-	26,186	26,186
Facilities Cost	4,444	-	4,444
Total operating expenses	<u>91,157</u>	<u>26,288</u>	<u>117,445</u>
Operating (loss)	<u>(1,433)</u>	<u>(11,188)</u>	<u>(12,621)</u>
Nonoperating revenues:			
Interest income	1,593	-	1,593
Intergovernmental revenue		470,342	470,342
Grant revenues	-	330,446	330,446
Total nonoperating revenues	<u>1,593</u>	<u>800,788</u>	<u>802,381</u>
Change in net position	<u>160</u>	<u>789,600</u>	<u>789,760</u>
Total net position - beginning	<u>1,760,636</u>	<u>-</u>	<u>1,760,636</u>
Total net position - ending	<u>\$ 1,760,796</u>	<u>\$ 789,600</u>	<u>\$ 2,550,396</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GRANTS AND CONTRACTS FUND
SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL
FOR THE YEAR ENDED JUNE 30, 2018
(With comparative totals for the fiscal year ended June 30, 2017)

	AGING SERVICES		REGIONAL TRANSPORTATION SERVICES		WORKFORCE DEVELOPMENT	
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL
REVENUES						
Federal & State grants / contracts	\$ 5,549,410	\$ 5,658,757	\$ 1,654,475	\$ 2,151,111	\$ 1,952,803	\$ 2,245,984
City, county, or other grants / contracts	-	-	-	-	-	-
Program income	21,313	81,064	-	20,000	-	-
TOTAL REVENUES	\$ 5,570,723	\$ 5,739,821	\$ 1,654,475	\$ 2,171,111	\$ 1,952,803	\$ 2,245,984
EXPENDITURES						
Personal services	\$ 1,237,595	\$ 1,208,892	\$ 11,031	\$ 11,236	\$ 493,243	\$ 495,404
Travel	38,000	24,367	500	274	-	35,760
Contracts	3,599,488	3,759,148	1,585,496	2,098,454	1,006,888	373,773
All other operating costs	322,978	282,804	1,112	1,044	378,828	1,310,236
Cost allocation plan	533,212	519,380	4,753	4,803	212,512	213,195
TOTAL EXPENDITURES	\$ 5,731,273	\$ 5,794,591	\$ 1,602,892	\$ 2,115,811	\$ 2,091,471	\$ 2,428,368
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	\$ (160,550)	\$ (54,770)	\$ 51,583	\$ 55,300	\$ (138,668)	\$ (182,384)
OTHER FINANCING SOURCES (USES)						
Transfers in	\$ 160,550	\$ 72,880	\$ -	\$ -	\$ 138,668	\$ 182,499
Transfers out	-	(18,110)	(51,583)	(55,300)	-	(115)
TOTAL OTHER FINANCING SOURCES (USES)	\$ 160,550	\$ 54,770	\$ (51,583)	\$ (55,300)	\$ 138,668	\$ 182,384
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GRANTS AND CONTRACTS FUND
SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL
FOR THE YEAR ENDED JUNE 30, 2018
(With comparative totals for the fiscal year ended June 30, 2017)

	PLANNING & ZONING SERVICES		LOCAL GOVERNMENT SERVICES		ECONOMIC DEVELOPMENT SUPPORT	
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL
REVENUES						
Federal & State grants / contracts	\$ 283,670	\$ 244,299	\$ 4,090	\$ 4,091	\$ 70,000	\$ 70,000
City, county, or other grants / contracts	31,250	5,976	218,614	253,267	-	-
Program income	-	-	26,000	-	-	6,781
TOTAL REVENUES	\$ 314,920	\$ 250,275	\$ 248,704	\$ 257,358	\$ 70,000	\$ 76,781
EXPENDITURES						
Personal services	\$ 209,734	\$ 171,206	\$ 186,837	\$ 201,946	\$ 77,273	\$ 70,948
Travel	7,500	6,512	5,600	6,376	5,500	3,518
Contracts	10,000	375	-	22,175	-	-
All other operating costs	84,618	58,936	20,783	23,510	10,862	17,010
Cost allocation plan	90,364	73,561	80,498	87,025	33,293	30,285
TOTAL EXPENDITURES	\$ 402,216	\$ 310,590	\$ 293,718	\$ 341,032	\$ 126,928	\$ 121,761
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	\$ (87,296)	\$ (60,315)	\$ (45,014)	\$ (83,674)	\$ (56,928)	\$ (44,980)
OTHER FINANCING SOURCES (USES)						
Transfers in	\$ 87,296	\$ 60,315	\$ 45,014	\$ 89,736	\$ 56,928	\$ 44,980
Transfers out	-	-	-	(6,062)	-	-
TOTAL OTHER FINANCING SOURCES (USES)	\$ 87,296	\$ 60,315	\$ 45,014	\$ 83,674	\$ 56,928	\$ 44,980
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GRANTS AND CONTRACTS FUND
SCHEDULE OF REVENUES & EXPENDITURES BY ACTIVITY - BUDGET TO ACTUAL
FOR THE YEAR ENDED JUNE 30, 2018
(With comparative totals for the fiscal year ended June 30, 2017)

	ADMINISTRATION OF COMPONENT UNITS		June 30, 2018 Totals		June 30, 2017
	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL
REVENUES					
Federal & State grants / contracts	\$ -	\$ -	\$ 9,514,448	\$ 10,374,242	\$ 10,662,604
City, county, or other grants / contracts	931,125	808,677	1,180,989	1,067,920	996,585
Program income	-	-	47,313	107,845	103,577
TOTAL REVENUES	\$ 931,125	\$ 808,677	\$ 10,742,750	\$ 11,550,007	\$ 11,762,766
EXPENDITURES					
Personal services	\$ 575,091	\$ 574,212	\$ 2,790,804	\$ 2,733,844	\$ 2,751,443
Travel	10,000	-	67,100	76,807	68,752
Contracts	-	-	6,201,872	6,253,925	6,269,841
All other operating costs	98,258	-	917,439	1,693,540	1,742,824
Cost allocation plan	247,776	234,465	1,202,408	1,162,714	1,110,767
TOTAL EXPENDITURES	\$ 931,125	\$ 808,677	\$ 11,179,623	\$ 11,920,830	\$ 11,943,627
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ (436,873)	\$ (370,823)	\$ (180,861)
OTHER FINANCING SOURCES (USES)					
Transfers in	\$ -	\$ -	\$ 488,456	\$ 450,410	\$ 314,972
Transfers out	-	-	(51,583)	(79,587)	(134,111)
TOTAL OTHER FINANCING SOURCES (USES)	\$ -	\$ -	\$ 436,873	\$ 370,823	\$ 180,861
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	\$ -	\$ -	\$ -	\$ -	\$ -

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**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF HUMAN SERVICES - AREA AGENCY ON AGING
CONTRACT #42700-373-0000060378
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 3,737,065	\$ 3,632,126	\$ (104,939)
City, county, or other grants / contracts	-	-	-
Program income	-	81,064	81,064
TOTAL REVENUES	<u>3,737,065</u>	<u>3,713,190</u>	<u>(23,875)</u>
EXPENDITURES			
Personal services	844,865	833,707	11,158
Travel	35,000	20,171	14,829
Contracts	2,372,008	2,392,290	(20,282)
Other operating costs	227,429	181,934	45,495
Cost allocation plan	364,006	357,968	6,038
TOTAL EXPENDITURES	<u>3,843,308</u>	<u>3,786,070</u>	<u>57,238</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(106,243)</u>	<u>(72,880)</u>	<u>33,363</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	106,243	72,880	(33,363)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>106,243</u>	<u>72,880</u>	<u>(33,363)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF HUMAN SERVICES - ALZHEIMER'S DISEASE SUPPORTIVE
SERVICES PROGRAM - CONTRACT #42700-373-0000065704
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ 8,500	\$ 8,500
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>-</u>	<u>8,500</u>	<u>8,500</u>
EXPENDITURES			
Personal services	-	-	-
Travel	-	-	-
Contracts	-	-	-
Other operating costs	-	8,500	(8,500)
Cost allocation plan	-	-	-
TOTAL EXPENDITURES	<u>-</u>	<u>8,500</u>	<u>(8,500)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<p align="center"> CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION GEORGIA DEPT. OF HUMAN SERVICES - COORDINATED TRANSPORTATION PROGRAM #42700-362-0000061359 SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED June 30, 2018 </p>

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 1,654,475	\$ 2,151,111	\$ 496,636
City, county, or other grants / contracts	-	-	-
Program income	-	20,000	20,000
TOTAL REVENUES	<u>1,654,475</u>	<u>2,171,111</u>	<u>516,636</u>
EXPENDITURES			
Personal services	11,031	11,236	(205)
Travel	500	274	226
Contracts	1,585,496	2,098,454	(512,958)
Other operating costs	1,112	1,044	68
Cost allocation plan	4,753	4,803	(50)
TOTAL EXPENDITURES	<u>1,602,892</u>	<u>2,115,811</u>	<u>(512,919)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>51,583</u>	<u>55,300</u>	<u>3,717</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	(51,583)	(55,300)	(3,717)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(51,583)</u>	<u>(55,300)</u>	<u>(3,717)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF COMMUNITY HEALTH - CONTRACT #2017006, AMENDMENT #1
COMMUNITY CARE SERVICES PROGRAM CARE COORDINATION
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 1,833,658	\$ 2,018,133	\$ 184,475
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>1,833,658</u>	<u>2,018,133</u>	<u>184,475</u>
EXPENDITURES			
Personal services	392,730	375,183	17,547
Travel	3,000	4,196	(1,196)
Contracts	1,227,480	1,366,858	(139,378)
Other operating costs	95,549	92,376	3,173
Cost allocation plan	169,206	161,410	7,796
TOTAL EXPENDITURES	<u>1,887,965</u>	<u>2,000,023</u>	<u>(112,058)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(54,307)</u>	<u>18,110</u>	<u>72,417</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	54,307	-	(54,307)
Transfers out	-	(18,110)	(18,110)
TOTAL OTHER FINANCING SOURCES (USES)	<u>54,307</u>	<u>(18,110)</u>	<u>(72,417)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPARTMENT OF ECONOMIC DEVELOPMENT - WORKFORCE DIVISION
CONTRACT #'s VARIOUS
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 1,952,803	\$ 2,245,984	\$ 293,181
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>1,952,803</u>	<u>2,245,984</u>	<u>293,181</u>
EXPENDITURES			
Personal services	493,243	495,405	(2,162)
Travel	-	35,760	(35,760)
Contracts	1,006,888	373,773	633,115
Other operating costs	378,828	1,310,235	(931,407)
Cost allocation plan	212,512	213,195	(683)
TOTAL EXPENDITURES	<u>2,091,471</u>	<u>2,428,368</u>	<u>(336,897)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(138,668)</u>	<u>(182,384)</u>	<u>(43,716)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	138,668	182,499	43,831
Transfers out	-	(115)	(115)
TOTAL OTHER FINANCING SOURCES (USES)	<u>138,668</u>	<u>182,384</u>	<u>43,716</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
U.S. DEPT. COMMERCE EDA 301(B) PLANNING GRANT
AWARD NUMBER ED17ATL3020018
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 70,000	\$ 70,000	\$ -
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>70,000</u>	<u>70,000</u>	<u>-</u>
EXPENDITURES			
Personal services	77,273	70,948	6,325
Travel	5,500	3,518	1,982
Contracts	-	-	-
Other operating costs	10,862	10,229	633
Cost allocation plan	33,293	30,285	3,008
TOTAL EXPENDITURES	<u>126,928</u>	<u>114,980</u>	<u>11,948</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(56,928)</u>	<u>(44,980)</u>	<u>11,948</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	56,928	44,980	(11,948)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>56,928</u>	<u>44,980</u>	<u>(11,948)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
DEPARTMENT OF DEFENSE - OFFICE OF ECONOMIC ADJUSTMENT
FORT GORDON JOINT LAND USE STUDY - HQ00051510014
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 55,077	\$ 19,385	\$ (35,692)
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>55,077</u>	<u>19,385</u>	<u>(35,692)</u>
EXPENDITURES			
Personal services	33,833	14,154	19,679
Travel	-	-	-
Contracts	-	-	-
Other operating costs	19,343	1,143	18,200
Cost allocation plan	14,577	6,242	8,335
TOTAL EXPENDITURES	<u>67,753</u>	<u>21,539</u>	<u>46,214</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(12,676)</u>	<u>(2,154)</u>	<u>10,522</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	12,676	2,154	(10,522)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>12,676</u>	<u>2,154</u>	<u>(10,522)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF TRANSPORTATION - PLANNING AGREEMENT
STATE PLANNING & RESEARCH PI #0015579
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 15,600	\$ 7,941	\$ (7,659)
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>15,600</u>	<u>7,941</u>	<u>(7,659)</u>
EXPENDITURES			
Personal services	17,352	2,025	15,327
Travel	2,000	777	1,223
Contracts	-	-	-
Other operating costs	1,440	6,267	(4,827)
Cost allocation plan	7,476	896	6,580
TOTAL EXPENDITURES	<u>28,268</u>	<u>9,965</u>	<u>18,303</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(12,668)</u>	<u>(2,024)</u>	<u>10,644</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	12,668	2,024	(10,644)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>12,668</u>	<u>2,024</u>	<u>(10,644)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF TRANSPORTATION - TIA AGREEMENT FOR
ADMINISTRATIVE SERVICES IGTA1600849
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ 917	\$ 917
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>-</u>	<u>917</u>	<u>917</u>
EXPENDITURES			
Personal services	-	553	(553)
Travel	-	104	(104)
Contracts	-	-	-
Other operating costs	-	44	(44)
Cost allocation plan	-	216	(216)
TOTAL EXPENDITURES	<u>-</u>	<u>917</u>	<u>(917)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF NATURAL RESOURCES
HISTORIC PRESERVATION
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 4,090	\$ 4,090	\$ -
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>4,090</u>	<u>4,090</u>	<u>-</u>
EXPENDITURES			
Personal services	3,927	9,011	(5,084)
Travel	600	194	406
Contracts	-	-	-
Other operating costs	411	775	(364)
Cost allocation plan	1,692	3,788	(2,096)
TOTAL EXPENDITURES	<u>6,630</u>	<u>13,768</u>	<u>(7,138)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(2,540)</u>	<u>(9,678)</u>	<u>(7,138)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	2,540	9,678	7,138
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>2,540</u>	<u>9,678</u>	<u>7,138</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
GEORGIA DEPT. OF COMMUNITY AFFAIRS
FY 2018 SUPPORT CONTRACT
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 167,993	\$ 179,197	\$ 11,204
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>167,993</u>	<u>179,197</u>	<u>11,204</u>
EXPENDITURES			
Personal services	120,573	130,170	(9,597)
Travel	5,000	4,755	245
Contracts	10,000	-	10,000
Other operating costs	36,080	44,609	(8,529)
Cost allocation plan	51,949	55,800	(3,851)
TOTAL EXPENDITURES	<u>223,602</u>	<u>235,334</u>	<u>(11,732)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(55,609)</u>	<u>(56,137)</u>	<u>(528)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	55,609	56,137	528
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>55,609</u>	<u>56,137</u>	<u>528</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
DCA - LOCAL UPDATE OF CENSUS ADDRESSES
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ 45,000	\$ 36,858	\$ (8,142)
City, county, or other grants / contracts	-	-	-
Program income	-	-	-
TOTAL REVENUES	<u>45,000</u>	<u>36,858</u>	<u>(8,142)</u>
EXPENDITURES			
Personal services	16,150	20,302	(4,152)
Travel	-	876	(876)
Contracts	-	375	(375)
Other operating costs	27,755	6,623	-
Cost allocation plan	6,958	8,682	(1,724)
TOTAL EXPENDITURES	<u>50,863</u>	<u>36,858</u>	<u>14,005</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(5,863)</u>	<u>-</u>	<u>5,863</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	5,863	-	(5,863)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>5,863</u>	<u>-</u>	<u>(5,863)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION MAP-21 PROGRAM SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED June 30, 2018</p>
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	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	31,250	5,976	(25,274)
Program income	-	-	-
TOTAL REVENUES	<u>31,250</u>	<u>5,976</u>	<u>(25,274)</u>
EXPENDITURES			
Personal services	21,826	4,003	17,823
Travel	500	-	500
Contracts	-	-	-
Other operating costs	-	247	-
Cost allocation plan	9,404	1,726	7,678
TOTAL EXPENDITURES	<u>31,730</u>	<u>5,976</u>	<u>25,754</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(480)</u>	<u>-</u>	<u>480</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	480	-	(480)
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>480</u>	<u>-</u>	<u>(480)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<p align="center">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION PREPARATION OF COMMUNITY DEVELOPMENT BLOCK APPLICATIONS FOR MEMBERS SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED June 30, 2018</p>
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	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	-	-	-
Program income	<u>10,000</u>	<u>-</u>	<u>(10,000)</u>
TOTAL REVENUES	<u>10,000</u>	<u>-</u>	<u>(10,000)</u>
EXPENDITURES			
Personal services	25,163	27,697	(2,534)
Travel	-	1,402	(1,402)
Contracts	-	-	-
Other operating costs	2,327	2,708	(381)
Cost allocation plan	<u>10,841</u>	<u>12,056</u>	<u>(1,215)</u>
TOTAL EXPENDITURES	<u>38,331</u>	<u>43,863</u>	<u>(5,532)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(28,331)</u>	<u>(43,863)</u>	<u>(15,532)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	28,331	43,863	15,532
Transfers out	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OTHER FINANCING SOURCES (USES)	<u>28,331</u>	<u>43,863</u>	<u>15,532</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
ADMINISTRATION OF CDBG CONTRACTS
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	207,470	169,182	(38,288)
Program income	-	-	-
TOTAL REVENUES	<u>207,470</u>	<u>169,182</u>	<u>(38,288)</u>
EXPENDITURES			
Personal services	128,971	93,133	35,838
Travel	5,000	1,958	3,042
Contracts	-	17,275	(17,275)
Other operating costs	16,223	10,318	5,905
Cost allocation plan	57,276	40,474	16,802
TOTAL EXPENDITURES	<u>207,470</u>	<u>163,158</u>	<u>44,312</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>6,024</u>	<u>6,024</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	38	38
Transfers out	-	(6,062)	(6,062)
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>(6,024)</u>	<u>(6,024)</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
ADMINISTRATION OF TRANSPORTATION ENHANCEMENT GRANTS
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	11,144	12,559	1,415
Program income	-	-	-
TOTAL REVENUES	<u>11,144</u>	<u>12,559</u>	<u>1,415</u>
EXPENDITURES			
Personal services	8,983	9,694	(711)
Travel	-	49	(49)
Contracts	-	-	-
Other operating costs	-	798	(798)
Cost allocation plan	2,161	4,038	(1,877)
TOTAL EXPENDITURES	<u>11,144</u>	<u>14,579</u>	<u>(3,435)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>(2,020)</u>	<u>(2,020)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	2,020	2,020
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>2,020</u>	<u>2,020</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
PREPARATION OF HAZARD MITIGATION PLANS
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	-	51,478	51,478
Program income	-	-	-
TOTAL REVENUES	<u>-</u>	<u>51,478</u>	<u>51,478</u>
EXPENDITURES			
Personal services	-	32,963	(32,963)
Travel	-	325	(325)
Contracts	-	300	(300)
Other operating costs	-	3,976	(3,976)
Cost allocation plan	-	13,914	(13,914)
TOTAL EXPENDITURES	<u>-</u>	<u>51,478</u>	<u>(51,478)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
LOCAL GOVERNMENT TECHNICAL ASSISTANCE
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	-	20,048	20,048
Program income	<u>16,000</u>	<u>-</u>	<u>(16,000)</u>
TOTAL REVENUES	<u>16,000</u>	<u>20,048</u>	<u>4,048</u>
EXPENDITURES			
Personal services	19,793	29,448	(9,655)
Travel	-	2,448	(2,448)
Contracts	-	4,600	(4,600)
Other operating costs	1,822	4,933	(3,111)
Cost allocation plan	<u>8,528</u>	<u>12,756</u>	<u>(4,228)</u>
TOTAL EXPENDITURES	<u>30,143</u>	<u>54,185</u>	<u>(24,042)</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>(14,143)</u>	<u>(34,137)</u>	<u>(19,994)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	14,143	34,137	19,994
Transfers out	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OTHER FINANCING SOURCES (USES)	<u>14,143</u>	<u>34,137</u>	<u>19,994</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
ADMINISTRATION OF AUGUSTA REGIONAL DEVELOPMENT ALLIANCE
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	-	-	-
Program income	-	6,781	6,781
TOTAL REVENUES	-	6,781	6,781
EXPENDITURES			
Personal services	-	-	-
Travel	-	-	-
Contracts	-	-	-
Other operating costs	-	6,781	(6,781)
Cost allocation plan	-	-	-
TOTAL EXPENDITURES	-	6,781	(6,781)
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	-	-	-
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	-	-	-
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	\$ -	\$ -	\$ -

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
ADMINISTRATION CSRA BUSINESS LENDING - COMPONENT UNITS
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED June 30, 2018**

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
REVENUES			
Federal & State grants / contracts	\$ -	\$ -	\$ -
City, county, or other grants / contracts	931,125	808,677	(122,448)
Program income	-	-	-
TOTAL REVENUES	<u>931,125</u>	<u>808,677</u>	<u>(122,448)</u>
EXPENDITURES			
Personal services	575,091	574,212	879
Travel	10,000	-	10,000
Contracts	-	-	-
Other operating costs	98,258	-	98,258
Cost allocation plan	247,776	234,465	13,311
TOTAL EXPENDITURES	<u>931,125</u>	<u>808,677</u>	<u>122,448</u>
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	-	-
Transfers out	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF INDIRECT COST - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
Salaries	\$ 446,698	\$ 442,774	\$ (3,924)
Fringe benefits	229,603	220,907	(8,696)
Travel	3,000	455	(2,545)
Supplies	58,733	61,949	3,216
Equipment (not capitalized)	25,000	4,440	(20,560)
Professional fees	178,700	229,644	50,944
Telecommunications & internet	23,436	23,005	(431)
Equipment maintenance & upkeep	2,500	-	(2,500)
Insurance	24,293	20,913	(3,380)
Dues, subscriptions, & publications	15,000	7,715	(7,285)
Rentals - other than real estate	54,000	45,979	(8,021)
Motor vehicle expense	10,000	5,438	(4,562)
Postage and freight	15,000	6,844	(8,156)
Temporary personnel services	1,500	6,603	5,103
Conferences and seminars	3,000	-	(3,000)
Facilities cost	82,449	76,532	(5,917)
Depreciation	<u>29,496</u>	<u>30,384</u>	<u>888</u>
Total	<u>1,202,408</u>	<u>1,183,582</u>	<u>(18,826)</u>
Less: costs not included in cost allocations	<u>-</u>	<u>(12,312)</u>	<u>(12,312)</u>
Total Indirect Cost Allocated	<u>\$ 1,202,408</u>	<u>\$ 1,171,270</u>	<u>\$ (31,138)</u>

COMPUTATION OF INDIRECT COST RATES

Allocation base = direct

personnel costs and direct fringe benefits

\$ 2,794,432 \$ 2,741,882 \$ 52,550

Indirect Cost Rate

43.03% 42.72% (0.31%)

<p align="center">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF FRINGE BENEFITS - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2018</p>
--

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
FRINGE BENEFITS			
Contributions to pension trust	\$ 463,537	\$ 457,495	\$ 6,042
Payroll taxes	40,345	43,690	(3,345)
Group insurance	194,902	191,170	3,732
Workers compensation	9,127	16,522	(7,395)
Other	109,248	28,608	80,640
Paid time off earned	242,675	248,426	(5,751)
Sick leave used	-	2,735	(2,735)
Holiday leave used	117,236	117,530	(294)
Other leave used	-	1,632	(1,632)
	<u> </u>	<u> </u>	<u> </u>
TOTAL FRINGE BENEFITS	<u>\$ 1,177,070</u>	<u>\$ 1,107,808</u>	<u>\$ 69,262</u>

COMPUTATION OF EMPLOYEE BENEFIT RATE

Allocation base - salaries as adjusted	<u>\$ 2,297,356</u>	<u>\$ 2,297,755</u>	<u>\$ (399)</u>
 Fringe Benefit Rate	 <u>51.24%</u>	 <u>48.21%</u>	 <u>(3.02%)</u>

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION SCHEDULE OF ALLOCATION BASE FOR THE FISCAL YEAR ENDED JUNE 30, 2018</p>

Total salaries	\$ 2,668,078
Less portion of salaries charged to fringe benefits:	
Paid time off	(248,426)
Sick leave	(2,735)
Holiday leave	(117,530)
Other leave	<u>(1,632)</u>
 Allocation base for fringe benefits	 2,297,755
Less indirect cost salaries	(442,774)
Plus fringe benefits	1,107,808
Less fringe benefits allocated to indirect cost pool	<u>(220,907)</u>
 Allocation base for indirect cost	 <u>\$ 2,741,882</u>

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF FACILITIES COST ALLOCATED - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

<u>FACILITIES COSTS</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
Building maintenance & upkeep	\$ 55,000	\$ 44,732	\$ (10,268)
Utilities	35,000	24,455	(10,545)
Rentals - real estate	162,484	162,484	-
Common area maintenance fees	29,668	31,892	2,224
Depreciation	<u>26,619</u>	<u>26,936</u>	<u>317</u>
 Total cost allocated	 <u>\$ 308,771</u>	 <u>\$ 290,499</u>	 <u>\$ (18,272)</u>

<u>FACILITIES COSTS ALLOCATED TO</u>			
Cost allocation fund - indirect cost	\$ 82,449	\$ 76,917	\$ (5,532)
Aging services	99,486	93,475	(6,011)
Regional transportation services	1,112	1,044	(68)
Workforce development	27,820	26,139	(1,681)
Planning and zoning services	14,131	14,216	85
Local government services	20,783	19,525	(1,258)
Economic development support services	8,862	8,326	(536)
Component units	<u>54,128</u>	<u>50,857</u>	<u>(3,271)</u>
 Total cost allocated	 <u>\$ 308,771</u>	 <u>\$ 290,499</u>	 <u>\$ (18,272)</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF CITY/COUNTY ASSESSMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

		FY 2018				
Government		BALANCE	ASSESSMENTS	FY2018	BALANCE	
		June 30, 2017	BILLED	COLLECTIONS	June 30, 2018	
Augusta	City of	\$ (827)	\$ 195,817	\$ 97,912	\$ 97,078	
Avera	City of	-	246	246	-	
Bartow	City of	-	286	286	-	
Blythe	City of	-	721	721	-	
Burke	County	-	15,682	15,682	-	
Camak	City of	-	138	138	-	
Columbia	County	-	110,171	110,171	-	
Crawfordville	City of	-	534	534	-	
Davisboro	City of	-	2,010	2,010	-	
Dearing	City of	-	549	549	-	
Deepstep	City of	-	131	131	-	
Edge Hill	City of	24	24	-	48	
Gibson	City of	-	663	663	-	
Girard	City of	-	156	156	-	
Glascok	County	-	2,196	2,196	-	
Grovetown	City of	-	11,216	11,216	-	
Hancock	County	-	8,029	8,029	-	
Harlem	City of	-	2,666	2,666	-	
Harrison	City of	-	489	489	-	
Hephzibah	City of	-	4,011	4,011	-	
Jefferson	County	-	9,219	9,219	-	
Jenkins	County	-	5,220	5,220	-	
Keysville	City of	-	332	332	-	
Lincoln	County	-	6,430	6,430	-	
Lincolnton	City of	-	1,566	1,566	-	
Louisville	City of	-	2,493	2,493	-	
McDuffie	County	-	14,548	-	14,548	
Midville	City of	-	269	-	269	
Millen	City of	-	3,120	3,120	-	
Mitchell	City of	-	199	199	-	
Norwood	City of	-	239	239	-	
Oconee	City of	-	252	252	-	
Rayle	City of	-	199	199	-	
Riddleville	City of	-	96	96	-	
Sandersville	City of	-	5,912	5,912	-	
Sardis	City of	-	999	999	-	

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF CITY/COUNTY ASSESSMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

Government		BALANCE	FY 2018 ASSESSMENTS	FY2018	BALANCE
		June 30, 2017	BILLED	COLLECTIONS	June 30, 2018
Sharon	City of	-	140	140	-
Sparta	City of	-	1,400	1,400	-
Stapleton	City of	-	438	438	-
Talaiferro	County	-	1,043	1,043	-
Tennille	City of	-	1,539	1,539	-
Thomson	City of	-	6,778	6,778	-
Tignall	City of	-	546	546	-
Vidette	City of	224	112	560	(224)
Wadley	City of	-	2,061	2,061	-
Warren	County	-	3,520	3,520	-
Warrenton	City of	-	1,937	1,937	-
Washington	City of	-	4,134	4,134	-
Washington	County	-	10,758	-	10,758
Waynesboro	City of	-	5,766	5,766	-
Wilkes	County	-	5,714	5,714	-
Wrens	City of	-	2,187	2,187	-
		<u>\$ (579)</u>	<u>\$ 454,901</u>	<u>\$ 331,845</u>	<u>\$ 122,477</u>

Each member municipality and county in accordance with the Commission's by-laws and Georgia laws pays dues for membership based on population. The population amount for each member is based on the final 2010 census.

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STATISTICAL SECTION

(UNAUDITED)

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STATISTICAL SECTION

(UNAUDITED)

This part of the Commission's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Commission's overall financial health.

- **Financial Trends - These schedules contain trend information to help the reader understand how the Commission's financial performance and well-being have changed over time.**
- **Revenue Capacity - These schedules contain information to help the reader assess the Commission's most significant local revenue source, grants and contracts.**
- **Demographic and Economic Information - These schedules offer demographic and economic indicators to help the reader understand the environment within which the Commission's financial activities take place.**
- **Operating Information - These schedules contain service to help the reader understand how the information in the Commission's financial report relates to the services the Commission provides and the activities it performs.**

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Governmental activities										
Investment in capital assets	\$ 467,478	\$ 528,398	\$ 566,002	\$ 402,982	\$ 114,162	\$ 51,414	\$ 51,640	\$ 72,915	\$ 99,862	\$ 123,531
Unrestricted	<u>2,767,924</u>	<u>2,912,715</u>	<u>2,625,166</u>	<u>2,641,822</u>	<u>2,659,486</u>	<u>2,575,706</u>	<u>2,349,150</u>	<u>2,147,819</u>	<u>1,884,399</u>	<u>1,737,232</u>
Total governmental net position	<u>\$ 3,235,402</u>	<u>\$ 3,441,113</u>	<u>\$ 3,191,168</u>	<u>\$ 3,044,804</u>	<u>\$ 2,773,648</u>	<u>\$ 2,627,120</u>	<u>\$ 2,400,790</u>	<u>\$ 2,220,734</u>	<u>\$ 1,984,261</u>	<u>\$ 1,860,763</u>
Business-type activities										
Investment in capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,296	\$ 3,889	\$ 4,482	\$ 5,401
Unrestricted	<u>98,286</u>	<u>122,863</u>	<u>134,606</u>	<u>142,042</u>	<u>150,719</u>	<u>166,629</u>	<u>240,175</u>	<u>287,272</u>	<u>389,185</u>	<u>406,842</u>
Total business-type activities net position	<u>\$ 98,286</u>	<u>\$ 122,863</u>	<u>\$ 134,606</u>	<u>\$ 142,042</u>	<u>\$ 150,719</u>	<u>\$ 166,629</u>	<u>\$ 243,471</u>	<u>\$ 291,161</u>	<u>\$ 393,667</u>	<u>\$ 412,243</u>
Primary government										
Investment in capital assets	\$ 467,478	\$ 528,398	\$ 566,002	\$ 402,982	\$ 114,162	\$ 51,414	\$ 54,936	\$ 76,804	\$ 104,344	\$ 128,932
Unrestricted	<u>2,866,210</u>	<u>3,035,578</u>	<u>2,759,772</u>	<u>2,783,864</u>	<u>2,810,205</u>	<u>2,742,335</u>	<u>2,589,325</u>	<u>2,435,091</u>	<u>2,273,584</u>	<u>2,144,074</u>
Total primary government net position	<u>\$ 3,333,688</u>	<u>\$ 3,563,976</u>	<u>\$ 3,325,774</u>	<u>\$ 3,186,846</u>	<u>\$ 2,924,367</u>	<u>\$ 2,793,749</u>	<u>\$ 2,644,261</u>	<u>\$ 2,511,895</u>	<u>\$ 2,377,928</u>	<u>\$ 2,273,006</u>
Component Units:										
Business-type activities										
CSRA Resource Development Agency, Inc.										
Unrestricted	<u>\$ 2,550,396</u>	<u>\$ 1,760,636</u>	<u>\$ 1,747,939</u>	<u>\$ 1,736,648</u>	<u>\$ 1,719,960</u>	<u>\$ 1,733,404</u>	<u>\$ 1,750,788</u>	<u>\$ 1,749,047</u>	<u>\$ 1,729,369</u>	<u>\$ 1,754,948</u>
Total CSRA RDA net position	<u>2,550,396</u>	<u>1,760,636</u>	<u>1,747,939</u>	<u>1,736,648</u>	<u>1,719,960</u>	<u>1,733,404</u>	<u>1,750,788</u>	<u>1,749,047</u>	<u>1,729,369</u>	<u>1,754,948</u>
CSRA Local Development Corp. Inc.										
Investment in capital assets	50,917	56,226	61,535	66,844	9,507	11,198	12,889	14,725	2,428	3,599
Unrestricted	<u>1,995,834</u>	<u>2,121,341</u>	<u>2,072,802</u>	<u>1,915,303</u>	<u>1,803,641</u>	<u>1,681,854</u>	<u>1,416,671</u>	<u>1,529,488</u>	<u>1,324,372</u>	<u>891,731</u>
Total CSRA LDC net position	<u>2,046,751</u>	<u>2,177,567</u>	<u>2,134,337</u>	<u>1,982,147</u>	<u>1,813,148</u>	<u>1,693,052</u>	<u>1,429,560</u>	<u>1,544,213</u>	<u>1,326,800</u>	<u>895,330</u>
CSRA Rural Lending Authority, Inc.										
Unrestricted	<u>1,000,770</u>	<u>1,003,121</u>	<u>1,097,229</u>	<u>1,120,784</u>	<u>1,091,220</u>	<u>1,052,403</u>	<u>1,167,185</u>	<u>870,737</u>	<u>976,745</u>	<u>962,569</u>
Total CSRA LDC net position	<u>1,000,770</u>	<u>1,003,121</u>	<u>1,097,229</u>	<u>1,120,784</u>	<u>1,091,220</u>	<u>1,052,403</u>	<u>1,167,185</u>	<u>870,737</u>	<u>976,745</u>	<u>962,569</u>
Total Component Units										
Investment in capital assets	50,917	56,226	61,535	66,844	9,507	11,198	12,889	14,725	2,428	3,599
Unrestricted	<u>5,547,000</u>	<u>4,885,098</u>	<u>4,917,970</u>	<u>4,772,735</u>	<u>4,614,821</u>	<u>4,467,661</u>	<u>4,334,644</u>	<u>4,149,272</u>	<u>4,030,486</u>	<u>3,609,248</u>
Total component units net position	<u>\$ 5,597,917</u>	<u>\$ 4,941,324</u>	<u>\$ 4,979,505</u>	<u>\$ 4,839,579</u>	<u>\$ 4,624,328</u>	<u>\$ 4,478,859</u>	<u>\$ 4,347,533</u>	<u>\$ 4,163,997</u>	<u>\$ 4,032,914</u>	<u>\$ 3,612,847</u>

SOURCE: Presented on the accrual basis of accounting from the Commission's annual financial reports for the respective years.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Expenses										
Governmental activities:										
General government	\$ 329,252	\$ 32,222	\$ 105,522	\$ 50,473	\$ 40,138	\$ 54,661	\$ 57,508	\$ 73,666	\$ 139,149	\$ 54,211
Aging services	5,794,591	5,677,585	5,784,454	5,568,718	5,618,269	6,015,474	6,200,045	5,644,904	5,228,535	5,582,278
Regional transportation services	2,115,811	2,330,840	2,168,246	2,044,999	2,285,513	2,256,421	2,602,723	2,011,736	1,874,909	1,858,920
Workforce development	2,428,368	2,428,798	2,263,313	1,842,700	1,678,204	-	-	-	-	-
Planning and zoning services	310,590	307,051	305,533	230,752	347,566	343,599	273,513	279,468	220,199	180,407
Local government services	341,032	353,887	364,854	383,957	386,277	403,111	453,743	396,210	379,940	335,513
Economic development support services	121,761	106,516	168,149	132,189	136,383	97,839	94,371	134,340	151,648	85,414
Management of local development companies	808,677	740,452	658,975	684,308	625,508	588,965	550,046	536,344	575,999	523,054
Total governmental activities	<u>12,250,082</u>	<u>11,977,351</u>	<u>11,819,046</u>	<u>10,938,096</u>	<u>11,117,858</u>	<u>9,760,070</u>	<u>10,231,949</u>	<u>9,076,668</u>	<u>8,570,379</u>	<u>8,619,797</u>
Business type activities:										
Herman Lodge Micro loan program	31,560	21,905	20,378	23,791	28,019	38,153	62,594	115,479	32,496	26,076
Mapping & GIS support	-	-	-	-	-	-	593	594	6,914	25,515
Total business type activities expenses	<u>31,560</u>	<u>21,905</u>	<u>20,378</u>	<u>23,791</u>	<u>28,019</u>	<u>38,153</u>	<u>63,187</u>	<u>116,073</u>	<u>39,410</u>	<u>51,591</u>
Total primary government expenses	<u>\$ 12,281,642</u>	<u>\$ 11,999,256</u>	<u>\$ 11,839,424</u>	<u>\$ 10,961,887</u>	<u>\$ 11,145,877</u>	<u>\$ 9,798,223</u>	<u>\$ 10,295,136</u>	<u>\$ 9,192,741</u>	<u>\$ 8,609,789</u>	<u>\$ 8,671,388</u>
Program revenues										
Governmental activities:										
Charges for services:										
General government	\$ 3,351	\$ 2,147	\$ 18,662	\$ 3,802	\$ 30	\$ 5,893	\$ 2,906	\$ 47,665	\$ 1,645	\$ 1,614
Aging services	81,064	59,079	478,583	510,947	267,356	181,186	78,492	21,125	18,105	31,440
Regional transportation services	20,000	-	-	374	-	-	-	-	-	-
Planning and zoning services	5,976	8,260	12,413	39,127	11,194	62,756	63	17,465	38,402	18,596
Local government services	253,267	284,185	252,720	280,977	289,078	329,985	333,009	310,761	269,106	287,096
Economic development support services	6,781	8,186	8,580	5,852	4,214	3,836	1,705	18,570	10,571	23,366
Management of local development companies	808,677	740,452	658,975	684,308	625,508	588,965	550,046	536,344	575,999	523,054
Total charge for services	<u>1,179,116</u>	<u>1,102,309</u>	<u>1,429,933</u>	<u>1,525,387</u>	<u>1,197,380</u>	<u>1,172,621</u>	<u>966,221</u>	<u>951,930</u>	<u>913,828</u>	<u>885,166</u>
Operating grants:										
Aging services	5,658,759	5,549,085	5,267,543	5,039,412	5,263,585	5,733,385	6,015,542	5,521,945	5,112,686	5,438,768
Regional transportation services	2,151,111	2,382,204	2,210,334	2,090,958	2,325,272	2,291,890	2,660,791	2,061,186	1,904,794	1,892,384
Workforce development	2,245,984	2,422,800	2,263,313	1,842,679	1,672,697	-	-	-	-	-
Planning and zoning services	244,298	268,000	268,074	170,085	216,446	220,421	260,423	243,990	175,804	148,341
Local government services	4,090	4,091	4,091	4,091	4,091	4,091	4,090	14,818	42,987	23,914
Economic development support services	70,000	36,424	60,217	87,692	76,591	65,802	65,495	83,207	112,394	43,268
Total operating grants	<u>10,374,242</u>	<u>10,662,604</u>	<u>10,073,572</u>	<u>9,234,917</u>	<u>9,558,682</u>	<u>8,315,589</u>	<u>9,006,341</u>	<u>7,925,146</u>	<u>7,348,665</u>	<u>7,546,675</u>
Total governmental activities program revenues	<u>11,553,358</u>	<u>11,764,913</u>	<u>11,503,505</u>	<u>10,760,304</u>	<u>10,756,062</u>	<u>9,488,210</u>	<u>9,972,562</u>	<u>8,877,076</u>	<u>8,262,493</u>	<u>8,431,841</u>
Business-type activities:										
Charges for services:										
Herman Lodge Micro loan program	\$ 6,983	\$ 10,162	\$ 12,942	\$ 15,114	\$ 12,109	\$ 13,524	\$ 15,497	\$ 12,973	\$ 13,920	\$ 15,692
Mapping & GIS support	-	-	-	-	-	-	-	-	-	4,970
Total business-type activities program revenues	<u>6,983</u>	<u>10,162</u>	<u>12,942</u>	<u>15,114</u>	<u>12,109</u>	<u>13,524</u>	<u>15,497</u>	<u>12,973</u>	<u>13,920</u>	<u>20,662</u>
Total primary government program revenues	<u>11,560,341</u>	<u>11,775,075</u>	<u>11,516,447</u>	<u>10,775,418</u>	<u>10,768,171</u>	<u>9,501,734</u>	<u>9,988,059</u>	<u>8,890,049</u>	<u>8,276,413</u>	<u>8,452,503</u>

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Net (expense)/revenue										
Governmental activities	\$ (696,724)	\$ (212,438)	\$ (315,541)	\$ (177,792)	\$ (361,796)	\$ (271,860)	\$ (259,387)	\$ (199,592)	\$ (307,886)	\$ (187,956)
Business-type activities	(24,577)	(11,743)	(7,436)	(8,677)	(15,910)	(24,629)	(47,690)	(103,100)	(25,490)	(30,929)
Total primary government net (expense)/revenue	(721,301)	(224,181)	(322,977)	(186,469)	(377,706)	(296,489)	(307,077)	(302,692)	(333,376)	(218,885)
General Revenues and Other Changes in Net Position										
Governmental activities										
Member assessments	\$ 467,701	\$ 456,181	\$ 472,361	\$ 467,701	\$ 454,901	\$ 454,901	\$ 435,254	\$ 435,254	\$ 435,254	\$ 307,493
Investment income (loss)	23,312	6,202	1,746	(18,753)	53,423	(8,924)	4,189	1,405	3,047	11,952
Loss on retirement of equipment	-	-	(12,202)	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	52,213	-	(594)	(6,914)	(20,546)
Total governmental activities	491,013	462,383	461,905	448,948	508,324	498,190	439,443	436,065	431,387	298,899
Business-type activities										
Transfers	-	-	-	-	-	(52,213)	-	594	6,914	20,546
Total business-type activities	-	-	-	-	-	(52,213)	-	594	6,914	20,546
Total primary government	491,013	462,383	461,905	448,948	508,324	445,977	439,443	436,659	438,301	319,445
Change in net position										
Governmental activities	\$ (205,711)	\$ 249,945	\$ 146,364	\$ 271,156	\$ 146,528	\$ 226,330	\$ 180,056	\$ 236,473	\$ 123,501	\$ 110,943
Business-type activities	(24,577)	(11,743)	(7,436)	(8,677)	(15,910)	(76,842)	(47,690)	(102,506)	(18,576)	(10,383)
Total primary government	(230,288)	238,202	138,928	262,479	130,618	149,488	132,366	133,967	104,925	100,560
Component units - business type activities										
Expenses										
Business lending services	\$ 1,072,335	\$ 1,095,057	\$ 1,025,268	\$ 893,564	\$ 813,178	\$ 969,784	\$ 804,470	\$ 942,829	\$ 903,264	\$ 798,937
Total component units expenses	1,072,335	1,095,057	1,025,268	893,564	813,178	969,784	804,470	942,829	903,264	798,937
Program revenues										
Charges for services	\$ 1,142,335	\$ 1,049,611	\$ 1,155,894	\$ 1,099,442	\$ 949,815	\$ 1,090,901	\$ 967,341	\$ 1,039,147	\$ 1,280,557	\$ 1,001,848
Operating grant	330,446	-	-	-	-	-	-	-	-	-
Total component units program revenues	1,472,781	1,049,611	1,155,894	1,099,442	949,815	1,090,901	967,341	1,039,147	1,280,557	1,001,848
Net (expense)/revenue										
Component units - business type activities net (expense)/revenue	400,446	(45,446)	130,626	205,878	136,637	121,117	162,871	96,318	377,293	202,911
General Revenues and Other Changes in Net Position										
Interest	\$ 6,147	\$ 7,265	\$ 9,300	\$ 9,373	\$ 8,832	\$ 10,209	\$ 20,665	\$ 34,765	\$ 42,774	\$ 45,236
Intergovernmental revenue	250,000	-	-	-	-	-	-	-	-	-
Total component units	256,147	7,265	9,300	9,373	8,832	10,209	20,665	34,765	42,774	45,236
Change in net position component units	656,593	(38,181)	139,926	215,251	145,469	131,326	183,536	131,083	420,067	248,147

SOURCE: Presented on the accrual basis of accounting from the Commission's annual financial reports for the respective years.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
General fund										
Nonspendable	\$ 2,589	\$ 295	\$ 25,518	\$ 28,560	\$ 27,824	\$ 37,755	\$ 4,960	\$ 27,250	\$ 14,943	\$ 8,297
Committed	26,568	30,038	30,260	12,800	-	-	-	-	-	-
Assigned	18,110	-	-	-	-	-	-	-	-	-
Unassigned	<u>2,891,882</u>	<u>3,114,527</u>	<u>2,839,137</u>	<u>2,707,191</u>	<u>2,449,571</u>	<u>2,293,112</u>	<u>2,151,790</u>	<u>1,948,988</u>	<u>1,724,822</u>	<u>1,607,796</u>
Total general fund	<u>\$ 2,939,149</u>	<u>\$ 3,144,860</u>	<u>\$ 2,894,915</u>	<u>\$ 2,748,551</u>	<u>\$ 2,477,395</u>	<u>\$ 2,330,867</u>	<u>\$ 2,156,750</u>	<u>\$ 1,976,238</u>	<u>\$ 1,739,765</u>	<u>\$ 1,616,093</u>
All other governmental funds										
Unreserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
 Total fund balances	 <u>\$ 2,939,149</u>	 <u>\$ 3,144,860</u>	 <u>\$ 2,894,915</u>	 <u>\$ 2,748,551</u>	 <u>\$ 2,477,395</u>	 <u>\$ 2,330,867</u>	 <u>\$ 2,156,750</u>	 <u>\$ 1,976,238</u>	 <u>\$ 1,739,765</u>	 <u>\$ 1,616,093</u>

SOURCE: Presented on the modified accrual basis of accounting from the Commission's annual financial reports for the respective years.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Revenues										
Federal & State grants / contracts	\$ 10,374,242	\$ 10,662,604	\$ 10,073,572	\$ 9,234,917	\$ 9,558,682	\$ 8,315,589	\$ 9,006,341	\$ 7,925,146	\$ 7,348,665	\$ 7,546,675
City, county, or other grants / contracts	1,067,920	996,585	903,983	982,986	884,185	968,987	872,555	801,238	845,847	781,921
Charges for services	107,845	103,577	507,288	538,599	313,165	203,634	91,917	143,027	66,336	101,631
Member assessments	454,901	454,901	472,361	467,701	454,901	454,901	435,254	435,254	435,254	307,493
Other Income	16,151	1,627	16,862	2,002	-	-	-	-	-	-
Investment income (loss)	23,312	6,202	1,746	(18,798)	53,398	(8,952)	3,501	-	-	-
Total Revenues	12,044,371	12,225,496	11,975,812	11,207,407	11,264,331	9,934,159	10,409,568	9,304,665	8,696,102	8,737,720
Expenditures										
General government	312,954	31,469	103,813	49,525	36,318	49,164	55,302	66,368	138,601	52,132
Aging services	5,794,591	5,677,585	5,784,454	5,568,718	5,618,269	6,015,474	6,200,045	5,644,904	5,228,364	5,581,758
Regional transportation services	2,115,811	2,330,840	2,168,246	2,044,999	2,285,513	2,256,421	2,602,723	2,011,736	1,874,909	1,858,920
Workforce development	2,428,368	2,428,798	2,263,313	1,842,700	1,678,204	-	-	-	-	-
Planning and zoning services	310,590	307,051	305,533	230,752	347,566	343,599	273,513	279,468	220,199	180,407
Local government services	341,032	353,887	364,854	383,957	386,277	403,111	453,743	366,210	379,940	335,513
Economic development support services	121,761	106,516	168,149	132,189	136,383	97,839	94,371	134,340	151,648	85,414
Management of local development companies	808,677	740,452	658,975	684,308	625,508	588,965	550,046	536,344	575,999	523,054
Debt service										
Total Expenditures	12,233,784	11,976,598	11,817,337	10,937,148	11,114,038	9,754,573	10,229,743	9,039,370	8,569,660	8,617,198
Excess of revenues over expenditures	(189,413)	248,898	158,475	270,259	150,293	179,586	179,825	265,295	126,442	120,522
OTHER FINANCING SOURCES (USES)										
Transfer in	529,997	450,117	666,308	382,241	406,341	321,444	339,814	232,795	259,607	269,051
Transfer out	(546,295)	(449,070)	(678,419)	(381,344)	(410,106)	(326,913)	(339,127)	(231,617)	(262,377)	(278,111)
Total other financing sources and (uses)	(16,298)	1,047	(12,111)	897	(3,765)	(5,469)	687	1,178	(2,770)	(9,060)
Net change in fund balance	\$ (205,711)	\$ 249,945	\$ 146,364	\$ 271,156	\$ 146,528	\$ 174,117	\$ 180,512	\$ 266,473	\$ 123,672	\$ 111,462
Debt services as a percentage of noncapital expenditures	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Total fund balance as percentage of noncapital expenditures	24.02%	26.26%	24.50%	25.13%	22.29%	23.90%	21.08%	21.86%	20.30%	18.75%

SOURCE: Presented on the modified accrual basis of accounting from the Commission's annual financial reports for the respective years.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF INDIRECT COSTS, FRINGE BENEFITS, AND ALLOCATION BASE
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Indirect										
Salaries	\$ 442,774	\$ 451,478	\$ 421,066	\$ 433,967	\$ 416,551	\$ 389,449	\$ 431,266	\$ 411,144	\$ 390,763	\$ 397,568
Fringe benefits	220,907	218,493	212,690	201,866	198,569	179,764	205,047	191,344	188,363	188,663
Travel	455	792	1,417	888	475	90	884	659	758	1,113
Supplies	61,949	58,075	43,388	52,598	44,099	43,009	44,174	37,631	35,791	33,541
Equipment (not capitalized)	4,440	9,160	33,471	16,617	8,835	21,739	5,706	7,372	28,689	3,541
Professional fees	229,644	137,980	102,454	101,926	97,601	93,428	80,894	43,876	50,981	50,650
Telecommunications & internet	23,005	24,014	29,492	21,438	23,889	17,783	18,448	18,034	14,469	18,137
Maintenance & upkeep - equipment & building	-	-	4,600	15,192	12,294	15,966	13,161	15,915	19,905	16,150
Utilities	-	-	2,960	22,329	20,112	20,374	22,602	22,093	19,272	21,619
Insurance	20,913	20,362	19,862	21,351	21,299	19,580	19,565	20,278	19,776	20,346
Dues, subscriptions, & publications	7,715	13,157	13,016	14,268	10,028	16,535	9,697	18,506	13,970	11,078
Rentals - other than real estate	45,979	54,207	51,808	51,663	43,076	38,240	33,377	32,439	29,437	31,514
Rentals - real estate	-	-	6,723	126,585	144,357	120,109	119,393	118,028	118,441	108,160
Motor vehicle expense	5,438	9,305	6,343	6,004	12,108	9,598	10,040	9,386	8,594	10,567
Postage and freight	6,844	6,119	9,524	9,619	8,778	11,567	10,830	10,619	10,097	12,873
Temporary personnel	6,603	2,196	23,252	4,969	13,266	7,471	614	-	10,644	-
Conferences and seminars	-	-	-	599	-	93	469	-	250	-
Facilities cost	76,532	78,265	75,977	-	-	-	-	-	-	-
Depreciation	30,384	33,566	29,882	24,862	15,571	15,526	30,253	30,502	40,225	39,369
Total costs in pool before credits	1,183,582	1,117,169	1,087,925	1,126,741	1,090,908	1,020,321	1,056,420	987,826	1,000,425	964,889
Less credits or cost excluded	(12,312)	(753)	(1,709)	(948)	(894)	-	(2,203)	(4,826)	(548)	(2,080)
Total Indirect Cost	<u>\$ 1,171,270</u>	<u>\$ 1,116,416</u>	<u>\$ 1,086,216</u>	<u>\$ 1,125,793</u>	<u>\$ 1,090,014</u>	<u>\$ 1,020,321</u>	<u>\$ 1,054,217</u>	<u>\$ 983,000</u>	<u>\$ 999,877</u>	<u>\$ 962,809</u>
Allocation base = direct personnel cost	<u>\$ 2,741,882</u>	<u>\$ 2,729,950</u>	<u>\$ 2,662,300</u>	<u>\$ 2,366,291</u>	<u>\$ 2,453,518</u>	<u>\$ 2,289,100</u>	<u>\$ 2,178,603</u>	<u>\$ 2,086,493</u>	<u>\$ 2,040,524</u>	<u>\$ 1,851,098</u>
Indirect cost rate	<u>42.72%</u>	<u>40.90%</u>	<u>40.80%</u>	<u>47.58%</u>	<u>44.43%</u>	<u>44.57%</u>	<u>48.39%</u>	<u>47.11%</u>	<u>49.00%</u>	<u>52.01%</u>

Continued on next page.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF INDIRECT COSTS, FRINGE BENEFITS, AND ALLOCATION BASE
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Fringe benefits										
Contributions to pension trust	\$ 457,495	\$ 467,665	\$ 429,921	\$ 383,282	\$ 392,271	\$ 365,439	\$ 368,377	\$ 349,079	\$ 339,577	\$ 314,305
Payroll taxes	43,690	41,531	46,873	48,578	44,589	42,493	38,377	35,693	37,410	37,413
Group insurance	191,170	179,716	170,659	174,574	166,270	154,177	146,064	145,381	126,793	114,441
Workers compensation	16,522	9,404	6,953	7,857	7,953	5,876	5,619	5,541	7,607	7,568
Other	28,608	42,404	52,921	29,705	53,918	35,385	41,822	33,507	29,842	23,308
Paid time off earned	248,426	251,888	244,099	191,534	221,045	195,781	200,173	199,009	175,258	170,120
Sick leave used	2,735	604	1,540	3,759	1,413	13,469	2,978	1,129	2,361	1,478
Holiday leave used	117,530	107,379	101,518	94,552	95,443	80,365	78,229	73,921	72,285	67,040
Other leave used	1,632	1,975	3,348	2,071	3,730	1,732	2,748	2,872	4,357	3,811
Total fringe benefits	<u>\$ 1,107,808</u>	<u>\$ 1,102,566</u>	<u>\$ 1,057,832</u>	<u>\$ 935,912</u>	<u>\$ 986,632</u>	<u>\$ 894,717</u>	<u>\$ 884,387</u>	<u>\$ 846,132</u>	<u>\$ 795,490</u>	<u>\$ 739,484</u>
Allocation base = salaries	<u>\$ 2,297,755</u>	<u>\$ 2,297,356</u>	<u>\$ 2,238,224</u>	<u>\$ 2,066,212</u>	<u>\$ 2,082,006</u>	<u>\$ 1,963,596</u>	<u>\$ 1,930,529</u>	<u>\$ 1,842,849</u>	<u>\$ 1,824,160</u>	<u>\$ 1,697,845</u>
Fringe benefit rate	<u>48.21%</u>	<u>47.99%</u>	<u>47.26%</u>	<u>45.30%</u>	<u>47.39%</u>	<u>45.57%</u>	<u>45.81%</u>	<u>45.91%</u>	<u>43.61%</u>	<u>43.55%</u>

SOURCE: From the Commission's annual financial reports for the respective years.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
PRINCIPAL REVENUE PAYERS
LAST TEN FISCAL YEARS
(Unaudited)

	Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Georgia Department of Human Services - Aging services	\$ 3,640,626	\$ 5,549,085	\$ 5,267,543	\$ 5,039,411	\$ 5,263,585	\$ 5,733,385	\$ 6,015,542	\$ 5,521,945	\$ 5,112,686	\$ 5,438,768
Georgia Department of Human Services - Regional transportation services	2,151,111	2,382,204	2,210,334	2,090,958	2,325,272	2,291,890	2,660,791	2,061,186	1,904,794	1,892,384
Georgia Department of Community Health - Community Care Services Program Care Coordination	2,018,133	-	-	-	-	-	-	-	-	-
Georgia Governor's Office of Workforce Development	<u>2,245,984</u>	<u>2,422,800</u>	<u>2,263,313</u>	<u>1,842,679</u>	<u>1,672,697</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total principal revenue payers	<u>\$ 10,055,854</u>	<u>\$ 10,354,089</u>	<u>\$ 9,741,190</u>	<u>\$ 8,973,048</u>	<u>\$ 9,261,554</u>	<u>\$ 8,025,275</u>	<u>\$ 8,676,333</u>	<u>\$ 7,583,131</u>	<u>\$ 7,017,480</u>	<u>\$ 7,331,152</u>
Total primary government program and general revenues	<u>\$ 12,051,354</u>	<u>\$ 12,237,458</u>	<u>\$ 11,978,352</u>	<u>\$ 11,224,366</u>	<u>\$ 11,276,495</u>	<u>\$ 9,999,924</u>	<u>\$ 10,427,502</u>	<u>\$ 9,326,114</u>	<u>\$ 8,707,800</u>	<u>\$ 8,751,402</u>

SOURCE: Commission's financial records.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
CHARGEABLE AND NON-CHARGEABLE STAFF HOURS AND FULL TIME EQUIVALENTS BY ACTIVITY
LAST TEN FISCAL YEARS
(Unaudited)

	Staff Hours by Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Aging services	36,034.85	38,203.82	43,484.80	41,240.50	42,124.45	43,842.55	43,282.15	40,075.20	38,512.25	38,491.05
Regional transportation services	349.50	351.50	372.50	351.75	381.00	311.25	302.50	284.75	428.00	663.50
Workforce development	14,348.15	15,149.30	9,774.50	7,814.00	4,546.00	-	-	-	-	-
Planning and zoning services	4,027.25	4,163.00	4,417.25	3,689.75	5,428.75	5,696.75	4,180.50	5,347.50	5,482.05	3,715.75
Local government services	4,683.75	4,832.00	4,677.00	5,673.75	5,667.50	7,068.75	7,304.00	8,759.75	8,473.50	6,561.75
Economic development support services	2,064.50	1,552.25	2,744.50	2,261.25	2,455.50	1,644.50	1,456.00	1,831.75	1,979.50	1,324.00
Management of local development companies	8,286.25	7,431.00	6,696.50	6,536.75	6,418.50	6,498.25	5,910.75	6,404.50	6,641.00	6,453.75
Indirect cost fund	11,724.00	11,405.25	10,761.50	11,891.25	11,099.50	11,171.50	12,965.25	14,289.00	12,959.00	13,930.25
GIS and mapping services	-	-	-	-	-	-	-	-	-	261.25
Total chargeable hours	<u>81,518.25</u>	<u>83,088.12</u>	<u>82,928.55</u>	<u>79,459.00</u>	<u>78,121.20</u>	<u>76,233.55</u>	<u>75,401.15</u>	<u>76,992.45</u>	<u>74,475.30</u>	<u>71,401.30</u>
Paid time off	7,856.66	8,019.84	7,716.80	6,781.28	7,623.60	6,756.50	6,292.95	6,500.88	6,112.94	7,203.68
Holiday time off	4,192.60	3,793.40	3,775.00	3,578.80	3,630.00	3,171.00	2,850.20	3,085.20	3,041.80	2,878.40
Sick leave time	40.00	8.00	25.00	72.75	45.75	278.25	84.75	43.50	78.50	89.50
Other leave	16.00	82.00	140.00	94.00	72.00	113.00	132.00	96.00	133.20	170.50
Total non-chargeable hours	<u>12,105.26</u>	<u>11,903.24</u>	<u>11,656.80</u>	<u>10,526.83</u>	<u>11,371.35</u>	<u>10,318.75</u>	<u>9,359.90</u>	<u>9,725.58</u>	<u>9,366.44</u>	<u>10,342.08</u>
Total staff hours	<u>93,623.51</u>	<u>94,991.36</u>	<u>94,585.35</u>	<u>89,985.83</u>	<u>89,492.55</u>	<u>86,552.30</u>	<u>84,761.05</u>	<u>86,718.03</u>	<u>83,841.74</u>	<u>81,743.38</u>

	Full-Time Equivalent Staff by Fiscal Year									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Aging services	17.32	18.37	20.91	19.83	20.25	21.08	20.81	19.27	18.52	18.51
Regional transportation services	0.17	0.17	0.18	0.17	0.18	0.15	0.15	0.14	0.21	0.32
Workforce development	6.90	7.28	4.70	3.76	2.19	NC	NC	NC	NC	NC
Planning and zoning services	1.94	2.00	2.12	1.77	2.61	2.74	2.01	2.57	2.64	1.79
Local government services	2.25	2.32	2.25	2.73	2.72	3.40	3.51	4.21	4.07	3.15
Economic development support services	0.99	0.75	1.32	1.09	1.18	0.79	0.70	0.88	0.95	0.64
Management of local development companies	3.98	3.57	3.22	3.14	3.09	3.12	2.84	3.08	3.19	3.10
Indirect cost fund	5.64	5.48	5.17	5.72	5.34	5.37	6.23	6.87	6.23	6.70
GIS and mapping services	NC	NC	NC	NC	NC	NC	NC	NC	NC	0.13
Total full-time equivalents	<u>39.19</u>	<u>39.94</u>	<u>39.87</u>	<u>38.21</u>	<u>37.56</u>	<u>36.65</u>	<u>36.25</u>	<u>37.02</u>	<u>35.81</u>	<u>34.34</u>
Paid time off	3.78	3.86	3.71	3.26	3.67	3.25	3.03	3.13	2.94	3.46
Holiday time off	2.02	1.82	1.81	1.72	1.75	1.52	1.37	1.48	1.46	1.38
Sick leave time	0.02	-	0.01	0.03	0.02	0.13	0.04	0.02	0.04	0.04
Other leave	0.01	0.04	0.07	0.05	0.03	0.05	0.06	0.05	0.06	0.08
Total full-time equivalents	<u>5.83</u>	<u>5.72</u>	<u>5.60</u>	<u>5.06</u>	<u>5.47</u>	<u>4.95</u>	<u>4.50</u>	<u>4.68</u>	<u>4.50</u>	<u>4.96</u>
Total full-time equivalents	<u>45.02</u>	<u>45.66</u>	<u>45.47</u>	<u>43.27</u>	<u>43.03</u>	<u>41.60</u>	<u>40.75</u>	<u>41.70</u>	<u>40.31</u>	<u>39.30</u>

Full-time equivalent is computed by dividing the number of hours by 2080 hours.

SOURCE: Employee time records.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION - COMPONENT UNITS
d/b/a CSRA BUSINESS LENDING
SUMMARY OF LOAN ACTIVITY BY FISCAL YEAR
(Unaudited)

	Loan Volume				Type of Loan Packaged or Approved					
	# of loans packaged or approved	# discontinued	# Closed	# carried forward	SBA 504's	CSRA Direct	SBA 7(a)'s packaged	CSRA Resource Development Agency	CSRA Rural Lending Authority	Micro Loan Program
FY 2018	27	-	17	35	18	1	-	3	4	-
FY 2017	37	2	23	35	29	3	-	2	3	-
FY 2016	32	1	30	31	17	5	-	4	6	-
FY 2015	32	-	29	32	21	4	-	3	4	-
FY 2014	43	1	30	42	25	6	-	6	5	-
FY 2013	35	2	32	33	27	6	-	-	2	-
FY 2012	41	-	34	41	33	N/A	-	4	4	-
FY 2011	50	1	55	49	38	N/A	1	1	7	3
FY 2010	54	1	37	55	45	N/A	1	3	4	1
FY 2009	32	-	46	32	22	N/A	-	5	4	1
FY 2008	51	5	50	46	37	N/A	2	4	5	2
FY 2007	53	3	50	50	43	N/A	-	4	5	1
FY 2006	52	2	34	50	37	N/A	1	4	9	1
FY 2005	39	5	42	34	27	N/A	1	3	7	1
FY 2004	44	2	38	42	21	N/A	3	8	9	1
FY 2003	41	3	27	38	16	N/A	4	3	11	4
FY 2002	29	2	39	27	8	N/A	6	6	9	N/A
FY 2001	43	4	38	39	23	N/A	6	5	8	N/A
FY 2000	40	2	32	38	20	N/A	1	3	16	N/A
FY 1999	36	4	30	32	16	N/A	1	5	14	N/A
FY 1998	33	3	31	30	16	N/A	3	6	5	N/A
FY 1997	33	2	31	31	22	N/A	1	2	4	N/A

Source: CSRA Business Lending Annual Reports

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF INSURANCE IN FORCE
(Unaudited)

NAME OF COMPANY	POLICY NUMBER	POLICY PERIOD FROM	COVERAGE	DETAILS
Cincinnati Insurance	CAA5064000AWR	7/1/2017	Commercial Automobile	\$500,000 Liability, \$100,000 Uninsured Motorist, \$250 deductible for comprehensive, \$250 deductible for comprehensive physical damage for each covered auto, \$500 deductible for collision physical damage for each covered auto, \$20,000 hired car physical damage.
Travelers Casualty & Surety Company of America		7/1/2017	Employee dishonesty - Coverage of all employees in any position (Payable jointly to the State of GA Dept. of Human Resources).	Limit of coverage is \$900,000 with a deductible amount of \$7,500.
Cincinnati Insurance	BOP1603908	7/1/2017	Fire, extended coverage, and liability	3626 Walton Way Extension, Suite 300 \$225,000 contents. \$2,000,000 business liability each occurrence, \$5,000 medical expenses to any one person. \$1,000,000 fire, explosion & water damage on any one occurrence. \$250 deductible property damage. \$50,000 Pension fiduciary liability.
Cincinnati Insurance	BCP8693846	7/1/2017	Directors & Officers Liability	Claims made coverage limited to wrongful acts for which claims are first made against the policy insureds during the policy period. Maximum limit is \$3,000,000 with deductible of \$100,000. Includes coverage for employee discrimination, sexual harassment, and breach of either an implied or actual employment contract.
Cincinnati Insurance	BOP1603908	7/1/2017	Commercial Umbrella Liability	Increases basic policy limits to \$5,000,000 for underlying policies.
Cincinnati Insurance	WC 8922294-13	7/1/2017	Worker's compensation	Employees-Medical expenses related to on-the-job injuries. \$100,000 each accident, \$100,000 each employee, and a \$500,000 policy limit.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF INSURANCE IN FORCE
(Unaudited)

NAME OF COMPANY	POLICY NUMBER	POLICY PERIOD FROM	COVERAGE	DETAILS
Houston Casualty Company	H706-13911	7/1/2017	Professional Liability	Professional liability coverage for CSRA Regional Commission and its component units with limits of \$1,000,000 each claim with \$1,000,000 annual aggregate and \$50,000 deductible. Prior acts coverage to 07/01/2001.
Unum	67551 011	1/1/94	Employee life insurance	Three times annual earning effective upon completion of 1 year of service.
Unum	67551 012	3/1/91	Long term disability	On the 91st day of being disabled, the employee is eligible to receive 60% of his monthly income up to \$5,000 per month.
Humana	72523	1/1/2018	Employees and family - Surgery, major medical, & hospitalization	Group HMO medical plan. Levels of coverage vary depending upon the employee's choice.
Humana	5173905	7/1/2017	Employees and family - dental coverage	Group dental with 100% preventive services, 80% basis services, 50% major services, and \$1,500 orthodontic maximum. Deductible of \$25 and annual maximum of \$2,000.
<u>COMPONENT UNITS</u>				
Cincinnati Insurance	8503349	10/17/2017	Employee dishonesty coverage - Commercial blanket coverage Loss payee - Farmer's Home Administration	\$250,000

**CENTRAL SAVANNAH RIVER AREA REGIONAL DEVELOPMENT CENTER
POPULATION OF COUNTIES IN THE CENTRAL SAVANNAH RIVER AREA
(Unaudited)**

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Burke	22,522	22,688	23,047	24,376	24,163	23,949	23,736	23,405	22,754	22,820
Columbia	151,579	147,450	145,896	136,763	134,238	131,713	129,189	128,112	109,100	110,769
Glascock	3,062	3,006	3,157	3,287	3,248	3,209	3,170	3,152	2,771	2,977
Hancock	8,561	8,640	8,506	9,481	9,468	9,455	9,441	9,435	9,568	9,475
Jefferson	15,648	15,916	16,268	17,333	17,256	17,179	17,101	17,052	16,454	16,890
Jenkins	8,767	8,849	9,303	8,471	8,444	8,417	8,389	9,092	8,595	9,091
Lincoln	7,880	7,828	7,614	7,882	7,906	7,930	7,953	7,962	8,098	8,030
McDuffie	21,498	21,490	21,889	22,693	22,532	22,371	22,209	21,911	21,551	21,623
Richmond	201,800	201,647	204,435	212,548	210,147	207,746	205,344	202,946	197,372	199,490
Taliaferro	1,628	1,593	1,674	1,608	1,630	1,652	1,674	1,683	1,884	1,772
Warren	5,303	5,442	5,413	5,788	5,799	5,810	5,280	5,557	5,908	5,860
Washington	20,313	20,457	20,690	21,864	21,731	21,599	21,466	21,642	20,937	21,523
Wilkes	9,892	9,805	9,855	10,558	10,563	10,567	10,572	10,583	10,262	10,482
	478,453	474,811	477,747	482,652	477,125	471,597	465,524	462,532	435,254	440,802

SOURCE: US Census Bureau and CSRA Regional Commission.

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION UNEMPLOYMENT RATE (Unaudited)</p>

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Burke	4.3%	5.8%	7.9%	8.1%	8.9%	11.7%	11.0%	11.0%	11.0%	11.5%
Columbia	3.5%	3.8%	4.8%	5.0%	6.0%	6.9%	6.6%	7.0%	7.0%	6.8%
Glascocock	4.0%	4.9%	6.0%	6.2%	9.6%	12.4%	10.7%	12.2%	12.2%	11.0%
Hancock	5.8%	6.3%	8.7%	9.3%	10.9%	15.1%	16.8%	22.4%	22.4%	18.7%
Jefferson	5.3%	5.5%	7.3%	8.8%	12.5%	15.8%	14.1%	14.4%	14.4%	14.0%
Jenkins	4.9%	6.3%	7.5%	8.0%	13.3%	15.9%	17.0%	19.5%	19.5%	19.0%
Lincoln	4.7%	4.5%	5.9%	6.1%	8.0%	9.7%	9.5%	11.0%	11.0%	10.6%
McDuffie	6.2%	5.5%	7.2%	7.8%	9.1%	10.2%	9.5%	10.3%	10.3%	11.0%
Richmond	5.1%	5.2%	6.7%	7.2%	8.9%	10.1%	10.0%	10.3%	10.3%	8.9%
Taliaferro	4.8%	5.2%	6.0%	7.4%	9.7%	10.3%	10.5%	13.3%	13.3%	13.6%
Warren	5.5%	5.7%	7.1%	7.7%	10.9%	14.4%	14.5%	17.4%	17.4%	17.5%
Washington	4.6%	5.3%	6.5%	6.6%	9.7%	11.2%	11.0%	15.4%	15.4%	13.1%
Wilkes	4.2%	4.8%	6.9%	7.5%	8.9%	10.7%	10.5%	11.7%	11.7%	11.5%
Georgia	3.8%	4.2%	5.3%	5.8%	7.5%	8.3%	8.6%	9.7%	10.2%	9.6%
United States	3.9%	4.1%	4.8%	5.1%	5.9%	7.3%	8.9%	9.6%	9.6%	9.3%

Source: Georgia Department of Labor; U.S. Bureau of Labor Statistics.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
MISCELLANEOUS STATISTICAL DATA
(Unaudited)

FORM OF MANAGEMENT: Executive Committee - Executive Director

ENABLING LEGISLATION: Sections 50-8-30 through 50-8-46 of the
Official Code of Georgia Annotated

AREA OF RESPONSIBILITY: 5,146 square miles, 13 counties,
39 municipalities

Industry Employment Distribution

<u>Rank</u>	<u>Industry Sector</u>	<u>Establishments</u>	<u>Employees</u>
1	Public Administration	553	39,373
2	Health Care and Social Assistance	1,146	25,290
3	Retail Trade (44 & 45)	1,408	20,534
4	Accommodation and Food Services	846	17,385
5	Manufacturing (31-33)	311	15,596
6	Admin., Support, Waste Mgmt, Remediation	517	13,364
7	Construction	792	12,360
8	Professional Scientific & Technical Svc	819	7,013
9	Wholesale Trade	359	4,862
10	Transportation and Warehousing	224	3,443

The table below shows the preliminary distribution of industries in Central Savannah River Workforce Investment Area, Georgia for the first Quarter of 2018.

Georgia Dept. of Labor, Workforce Statistics & Economic Research, Quarterly Census of Employment and Wages

POST SECONDARY EDUCATION IN THE CENTRAL SAVANNAH RIVER AREA

ENROLLMENT

Augusta University	9,648
Augusta Technical College	6,476
East Georgia College	3,722
Oconee Fall Technical College	2,803
Virginia College-Augusta	1,603
Paine College	1,100

All of the institutions listed above are located in a CSRA county. The University of Georgia, Georgia Southern University, the University of South Carolina, Columbia, University of South Carolina at Aiken, and Mercer University are located within 125 of miles of CSRA counties.

COMMUNITY FACILITIES

13 community hospitals with 2,588 beds
1 military hospital
2 federal hospitals
32 nursing homes with 3,203 beds
127 public schools
33 private schools

SOURCE: Georgia Economic Profiles and CSRA Regional Commission

SINGLE AUDIT SECTION

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CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

GRANTOR / PROGRAM TITLE	FEDERAL CFDA NUMBER	PASS-THROUGH GRANTOR'S NUMBER	FEDERAL REVENUES EXPENDED	PASS THROUGH TO SUB RECIPIENTS
U. S. DEPARTMENT OF COMMERCE				
Direct Programs:				
Economic Development Support for Planning Organizations	11.302	ED17ATL3020018	\$ 70,000	\$ -
Economic Adjustment Assistance, Part of Public Works & Economic Development Cluster - Note 3.A	11.307	04-39-01849.01	1,957,010	-
Economic Adjustment Assistance, Part of Public Works & Economic Development Cluster - Note 3.B	11.307	04-79-07228	407,076	-
Total U. S. Department of Commerce			<u>2,434,086</u>	<u>-</u>
U. S. DEPARTMENT OF HEALTH AND HUMAN SERVICES				
Passed Through Georgia Department of Human Services (DHS):				
Aging Cluster:				
Aging Title III, Prt B: Grants for Support Services & Sr Centers	93.044	42700-373-0000060378	552,008	210,083
Aging Title III Prt C: Nutrition Services	93.045	42700-373-0000060378	672,906	672,906
Nutrition Services Incentive Program	93.053	42700-373-0000060378	154,764	154,764
Aging Cluster Total			1,379,678	1,037,753
Aging Title III, Part D, Disease Prevention & Health Promotion Services	93.043	42700-373-0000060378	34,291	34,291
National Caregiver Support (III-E)	93.052	42700-373-0000060378	177,007	14,735
Social Services Block Grant	93.667	42700-373-0000060378	248,192	51,190
Alzheimer's Disease Supportive Services Program	93.051	42700-373-0000065704	4,675	-
Money Follows the Person Rebalancing Demonstration	93.791	42700-373-0000060378	167,401	167,401
Total Passed Through Georgia Department of Human Services			<u>2,011,244</u>	<u>1,305,370</u>
Passed Through Georgia Department of Community Health: (DCH):				
Community Care Services Program, Part of Medicaid Cluster	93.778	2017006	1,009,067	683,429
Total U.S. Health and Human Services			<u>3,020,311</u>	<u>1,988,799</u>
U. S. DEPARTMENT OF LABOR - EMPLOYMENT TRAINING ADMINISTRATION				
Passed Through GA Dept. of Economic Development - Workforce Division:				
WIOA Cluster:				
WIOA Adult Program	17.258	11-16-17-07-120	195,701	59,386
WIOA Adult Program	17.258	11-17-17-07-120	89,113	27,042
WIOA Adult Program	17.258	11-17-18-07-120	590,390	179,156
WIOA Youth Activities	17.259	15-16-16-07-120	630,462	-
WIOA Youth Activities	17.259	15-17-17-07-120	55,571	-
WIOA Dislocated Worker Formula Grants	17.278	31-16-17-07-120	338,545	59,579
WIOA Dislocated Worker Formula Grants	17.278	31-17-17-07-120	11,273	1,984
WIOA Dislocated Worker Formula Grants	17.278	31-17-18-17-120	27,302	4,805
WIOA Rapid Response	17.278	44-16-17-07-120	5,037	-
WIOA Rapid Response	17.278	36-16-17-07-120	232,043	-
Employment Service/Wagner-Peyser Funded Activities	17.207	DEI-15-15-120	70,547	-
Total U.S. Department of Labor - Employment Training Administration			<u>2,245,984</u>	<u>331,952</u>

Continued on next page.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

GRANTOR / PROGRAM TITLE	FEDERAL CFDA NUMBER	PASS-THROUGH GRANTOR'S NUMBER	FEDERAL REVENUES EXPENDED	PASS THROUGH TO SUB RECIPIENTS
U. S. DEPARTMENT OF DEFENSE				
Community Economic Adjustment Assistance for Compatible Use and Joint Land Use Studies	12.610	HQ00051510014	19,385	-
Total U. S. Department of Defense			<u>19,385</u>	<u>-</u>
U. S. DEPARTMENT OF TRANSPORTATION				
Passed Through Georgia Department of Transportation (GADOT): Planning Grant, Highway Planning & Construction Cluster	20.205	STPPI ##0015270	7,941	-
Total U.S. Department of Transportation			<u>7,941</u>	<u>-</u>
U. S. DEPARTMENT OF AGRICULTURE				
Intermediary Relending Program, Note 3.C	10.767	Not Assigned	1,472,742	-
Total U.S. Department of Agriculture			<u>1,472,742</u>	<u>-</u>
Total Federal Assistance			<u>\$ 9,200,449</u>	<u>\$ 2,320,751</u>

Continued from previous page.

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS JUNE 30, 2018</p>

(1) GENERAL

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal assistance programs of the Central Savannah River Area Regional Commission (Commission). The Commission reporting entity is defined in Note 1.A of the basic financial statements. Federal assistance received directly from federal or state agencies, as well as federal financial assistance passed through state agencies, are included on the schedule.

(2) BASIS OF ACCOUNTING

Except as noted in 3 below, the accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1.C of the basic financial statements. The Commission did not use the de-minimis indirect cost rate during the year ended June 30, 2018.

(3) SPECIFIC TO ITEM ON SCHEDULE

Note A - The reporting entity received a \$1,000,000 grant in a prior year to capitalize a revolving loan fund (RLF). All of the funds have been lent and the funds continue to revolve as payments are received. The expenditure of Federal awards is computed in accordance with the OMB Compliance Supplement for CFDA #11.307. The amount reported as Federal expenditures follows:

Balance of RLF loans outstanding at the end of the recipient's fiscal year	\$ 1,368,300
Cash and investment balance in the RLF at the end of the recipient's fiscal year	497,552
Administrative expenses paid out of RLF income during the recipient's fiscal year	<u>91,158</u>
Total expenditures of the RLF	1,957,010
Multiply by the Federal Share of the RLF	<u>100%</u>
Expenditure of Federal Award CFDA #11.307	<u>\$ 1,957,010</u>

Note B – The reporting entity received a \$750,000 grant awarded on December 11, 2017 to capitalize a revolving loan fund (RLF), which requires a 50% match. The initial funds continue to be lent; once all initial funds are fully lent, any future funds will revolve as payments are received. The expenditure of Federal awards is computed in accordance with the OMB Compliance Supplement for CFDA #11.307. The amount reported as Federal expenditures follows:

Balance of RLF loans outstanding at the end of the recipient's fiscal year	\$ 654,639
Cash and investment balance in the RLF at the end of the recipient's fiscal year	159,411
Administrative expenses paid out of RLF income during the recipient's fiscal year	<u>102</u>
Total expenditures of the RLF	814,152
Multiply by the Federal Share of the RLF	<u>50%</u>
Expenditure of Federal Award CFDA #11.307	<u>\$ 407,076</u>

Note C – The Central Savannah River Area Rural Lending Authority, Inc. (CSRA RLA) borrowed \$1,000,000 from the U. S. Department of Agriculture, Rural Development (USDA RD) under a loan agreement dated October 30, 1991. CSRA RLA executed a second loan agreement on July 26, 1994 with USDA RD to borrow an additional \$1,000,000. The CSRA RLA executed an assumption agreement on July 31, 1998 with Georgia Department of Community Affairs f/k/a GHFA Economic Financing Inc. (DCA) and USDA RD conferring to the CSRA RLA the rights and obligations under a note dated May 26, 1994. The principal

<p style="text-align: center;">CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS JUNE 30, 2018</p>

balance of the note on July 31, 1998 was \$1,918,935. CSRA RLA executed a fourth agreement on December 13, 1999 with USDA RD to borrow an additional \$500,000. CSRA RLA executed a fifth agreement on June 26, 2001 with USDA RD to borrow an additional \$750,000. CSRA RLA borrowed a total of \$5,168,935 from USDA RD.

Prior to July 1, 2016, \$3,337,956 principal was repaid. For the year ended June 30, 2018, \$180,010 principal was paid. At June 30, 2018, \$1,472,742 remains outstanding.

(4) NON-CASH AWARDS

The Commission did not have any non-cash awards during the fiscal year.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

**To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of **Central Savannah River Area Regional Commission** (the "Commission"), as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements, and have issued our report thereon dated December 18, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Commission's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Commission's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Macon, Georgia
December 18, 2018



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia

Report on Compliance for Each Major Federal Program

We have audited the **Central Savannah River Area Regional Commission's** (the "Commission") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Commission's major federal programs for the year ended June 30, 2018. The Commission's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Commission's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Commission's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Commission's compliance.

Opinion on Each Major Federal Program

In our opinion, the Commission complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2018.

Report on Internal Control Over Compliance

Management of the Commission is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Commission's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Macon, Georgia
December 18, 2018

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2018**

**SECTION I
SUMMARY OF AUDIT RESULTS**

Financial Statements

Type of auditor's report issued

Unmodified

Internal control over financial reporting:

Material weaknesses identified?

___ yes X no

Significant deficiencies identified not considered
to be material weaknesses?

___ yes X none reported

Noncompliance material to financial statements noted?

___ yes X no

Federal Awards

Internal Control over major programs:

Material weaknesses identified?

___ yes X no

Significant deficiencies identified not considered
to be material weaknesses?

___ yes X none reported

Type of auditor's report issued on compliance for
major programs

Unmodified

Any audit findings disclosed that are required to
be reported in accordance with the Uniform
Guidance?

___ yes X no

Identification of major program:

<u>CFDA Number</u>	<u>Name of Federal Program or Cluster</u>
93.778	Community Care Services Program, Part of Medicaid Cluster
17.258, 17.259, 17.278 & 17.207	WIOA Cluster

**CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2018**

**SECTION I
SUMMARY OF AUDIT RESULTS (Continued)**

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee? X yes no

**SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES**

None reported

**SECTION III
FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS**

None reported

**SECTION IV
STATUS OF PRIOR YEAR AUDIT FINDINGS**

None reported

CENTRAL SAVANNAH RIVER AREA
REGIONAL COMMISSION
AUGUSTA, GEORGIA

CSRA LOCAL DEVELOPMENT CORP. INC., -
A COMPONENT UNIT
SCHEDULE OF NONPUBLIC FUNDS
AS REQUIRED BY O.C.G.A. §50-8-35(F)(2)
FOR THE YEAR ENDED JUNE 30, 2018



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INDEPENDENT AUDITOR'S REPORT

To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia

Report on the Schedule

We have audited the accompanying Schedule of Nonpublic Funds of the **Central Savannah River Area Local Development Corporation, Inc.**, a component unit of the Central Savannah River Area Regional Commission, for the year ended June 30, 2018, and the related notes.

Management's Responsibility for the Schedule

Management is responsible for the preparation and fair presentation of this schedule in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the schedule based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the schedule. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the schedule, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the schedule.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the Schedule of Nonpublic Funds of the Central Savannah River Area Local Development Corporation, Inc., a component unit of the Central Savannah River Area Regional Commission referred to above presents fairly, in all material respects, the beginning balance, revenue, expenditures, and ending balance of nonpublic funds for the year ended June 30, 2018, as required by the Official Code of Georgia Annotated, Section 50-8-35, in conformity with accounting principles generally accepted in the United States of America.

Other Matters

In accordance with *Government Auditing Standards*, we have audited the financial statements of the Central Savannah River Area Regional Commission, which includes the Central Savannah River Area Local Development Corporation, Inc. as a component unit, as of and for the year ended June 30, 2018, and our report thereon, dated December 18, 2018, expressed an unmodified opinion on those financial statements.

Mauldin & Jenkins, LLC

Macon, Georgia
December 18, 2018

CSRA LOCAL DEVELOPMENT CORP, INC.
A COMPONENT UNIT OF THE CSRA REGIONAL DEVELOPMENT CENTER
SCHEDULE OF ON NONPUBLIC FUNDS
FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018

Revenues - nonpublic funds:

<u>(place, purpose, and for whom)</u>	<u>(date)</u>		
Servicing fees	Various	\$	576,819.20
Interest & late fees on program loan (from nonpublic funds)			104,303.51
Processing and other fees:			
Carn Auto Sales, Inc.	7/13/2017	\$	2,772.00
Isha Hospitality, Llc	7/13/2017		10,035.00
Young Georgia Properties, Llc	7/13/2017		21,300.00
Market House Realty, Llc	8/15/2017		2,652.00
New Encounters Counseling	8/15/2017		2,166.00
Kami Manufacturing Company,	8/15/2017		6,720.00
ITM Landscape	10/12/2017		1,956.00
Elite Technical Facility, Inc.	10/12/2017		1,722.00
Savannah Special Events By Ran	11/16/2017		7,200.00
JA Industries, Llc	11/29/2017		2,206.68
Flexo Converters Georgia, Inc.	3/15/2018		70,875.00
Angels Divine	3/15/2018		4,248.00
Vision Foods Of Loganville, Llc	5/17/2018		6,733.50
The Bee's Knees Tapas Restaurant	6/14/2018		4,668.00
Still Waters Professional Counseling Services, Inc.	6/14/2018		4,116.00
Nex Ventures Hospitality, Inc.	7/13/2017		22,583.13
			<u>171,953.31</u>
Total revenues - nonpublic funds			853,076.02

Expenditures of nonpublic funds qualifying
under O.C.G.A. 50-8-35:

Georgia Bankers Association, C. Shepherd 2017 Annual Leadership Conference	7/01/2017	\$	195.00	
Georgia Bankers Association, R. Griffin 2017 Annual Leadership Conference	7/01/2017		195.00	
Georgia Bankers Association, R. Griffin 2017 Georgia BankPac Golf Classic	10/03/2017		250.00	
South Carolina Young Bankers Conference	10/30/2017		341.70	
Retirement gift for board member	1/12/2018		54.31	
Sponsorships South Carolina Bankers Association	2/15/2018		5,750.00	
South Carolina Young Bankers Conference	4/30/2018		113.47	
HACK Augusta, Inc.; donation to support "The Clubhouse" a Non-Profit 501-C Business Incubator	5/16/2018		1,000.00	
Cyber luncheon with board & local bank leaders at the "The Clubhouse"	6/15/2018		624.24	
Other expenditures of nonpublic funds			<u>975,367.60</u>	
Total expenditures of nonpublic funds				<u>983,891.32</u>
Excess of nonpublic funds revenues over expenditures of nonpublic funds				(130,815.30)
Beginning fund balance - nonpublic funds, beginning of year				<u>2,177,567.16</u>
Ending fund balance - nonpublic funds, end of year				<u>\$ 2,046,751.86</u>

The accompanying notes are an integral part of this schedule.

<p style="text-align: center;">NOTES TO THE SCHEDULE OF NONPUBLIC FUNDS JUNE 30, 2018</p>

NOTE 1 - SCHEDULE OF NONPUBLIC FUNDS

The employees and representatives of CSRA Local Development Corp. Inc. (CSRA LDC), a component unit of the Central Savannah River Area Regional Commission, are authorized to expend nonpublic funds for the business meals and incidental expenses of bona fide industrial prospects and other persons who attend any meeting at their request to discuss the location or development of new business, industry, or tourism within the region of the Central Savannah River Area Regional Commission, in accordance with the Official Code of Georgia annotated, Section 50-8-35. State law defines nonpublic funds as the servicing fees that are received by a nonprofit corporation for administering federal or state revolving loan programs or loan packaging programs.

According to the Official Code of Georgia annotated, Section 50-80-35(f)(2), a schedule is required to be included within the annual audit of each nonprofit corporation which reports the beginning balance of unexpended nonpublic funds; the date, amount, and source of all receipts of nonpublic funds; the date, place purpose and persons for whom expenditures were made for all such expenditures of nonpublic funds; and the ending balance of unexpended nonpublic funds.

NOTE 2 - BASIS OF ACCOUNTING

The Schedule of Nonpublic Funds is prepared in accordance with the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The CSRA LDC expends all “public” funds (those funds not within the definition of “nonpublic” funds) first on operating costs with any remaining deficit coming from the “nonpublic funds”.

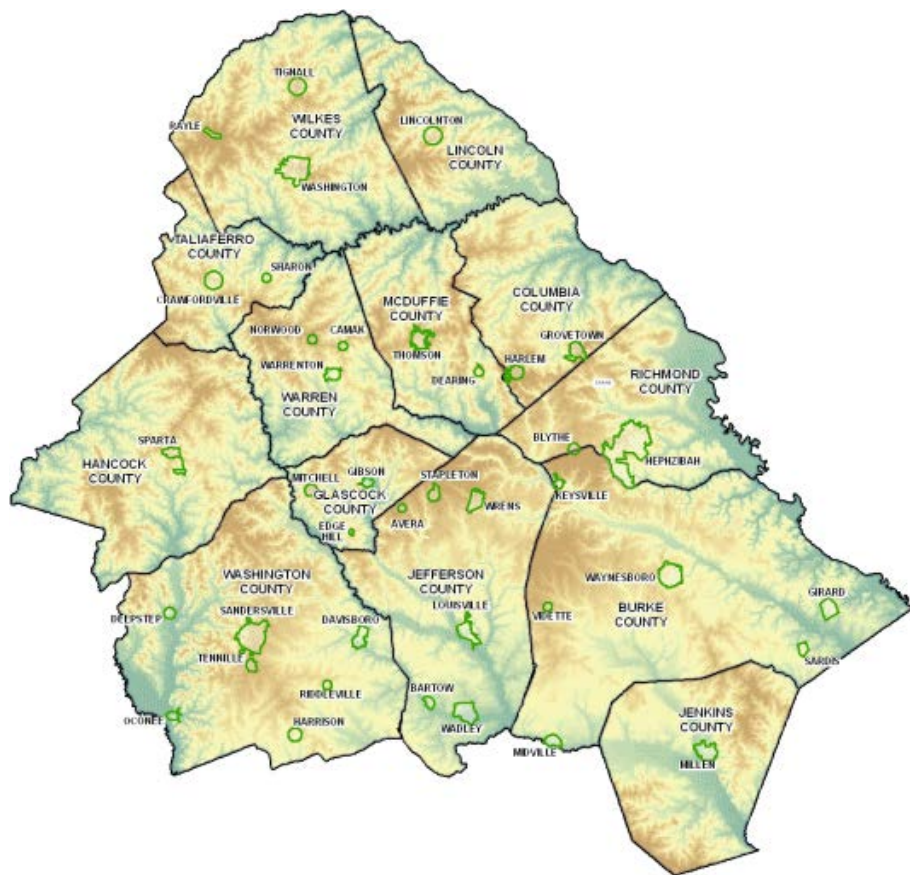


CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION

Auditor's Discussion & Analysis (AD&A)

Financial & Compliance Audit Summary

June 30, 2018



**MAULDIN
& JENKINS**

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

PURPOSE OF ANNUAL AUDIT AGENDA

- ◆ Engagement Team and Firm Information
- ◆ Overview of:
 - Audit Opinion;
 - Financial Statements, Footnotes and Supplementary Information;
 - Compliance Reports;
 - Audit Scopes & Procedures
- ◆ Required Communications under Government Auditing Standards
- ◆ Accounting Recommendations and Related Matters
- ◆ Other Items and Closing Thoughts.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

MAULDIN & JENKINS – GOVERNMENTAL PRACTICE

General Information:

- Founded in 1918. Large regional firm serving the Southeastern United States.
- Offices in Macon, Atlanta, Albany, Savannah, Bradenton, Chattanooga, Columbia and Birmingham with approximately 290 personnel employed.

Governmental Sector:

- Largest specific industry niche served by Firm representing 25% of Firm practice.
- Serve more governmental entities in the Southeast than any other certified public accounting firm requiring over 85,000 hours of service on an annual basis.
- Approximately 90 professional staff persons with current governmental experience.
- In past three (3) years, have served approx. **400 governments** in the Southeast, including:
 - ✓ 100 cities;
 - ✓ 45 counties;
 - ✓ 50 school systems and 35 charter schools;
 - ✓ 40 state entities;
 - ✓ 46 stand-alone business-type special purpose entities (water/sewer, transit, gas, electric, and airports, etc.);
 - ✓ 95 stand-alone governmental special purpose entities (housing, development, industrial, other educational, health & welfare, retirement, libraries, etc.);
 - ✓ 105 governments awarded the GFOA's and, or ASBO's Financial Reporting Certificates.
- Experience performing forensic audit services and information technology consultations.
- Experience performing municipal bond debt issuance attestation services serving approx. 50 clients with over \$11 billion in aggregate publicly issued debt instruments.
- Experience performing an aggregation of Single Audits in excess of \$8 billion annually.

Engagement Team Leaders for the Regional Commission Include:

- Meredith Lipson, Engagement Partner – 27 years experience, 100% governmental
- Miller Edwards, Quality Assurance Partner – 31 years experience, 100% governmental
- Kirk Arich , Engagement Manager – 6 years experience, 100% governmental

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

MAULDIN & JENKINS – ADDITIONAL INFORMATION

Other Industries & Services by Mauldin & Jenkins:

Each of Mauldin & Jenkins' offices provides a wide variety of services to a broad range of clientele. We have partners and managers who are responsible for specialized practice areas of auditing and accounting, taxes and management advisory services. Their purpose, as leaders in the particular practice area, is to establish policies with respect to technical matters in these specific areas and ensure that the quality of the Firm's practice is maintained.

Industries Served: Over the years our partners have developed expertise in certain industries representative of a cross section of the Georgia economy, including:

- Governmental Entities (state entities, cities, counties, school systems, business type operations, libraries, and other special purpose entities)
- SEC Registrants
- Wholesale Distribution
- Agri-Businesses
- Manufacturing
- Professional Services
- Employee Benefit Plans
- Financial Institutions (community banks, savings & loans, thrifts, credit unions, mortgage companies, and finance companies)
- Non-Profit Organizations
- Retail Businesses
- Long-term Healthcare
- Construction & Development
- Individuals, Estates and Trusts
- Real Estate Management

Services Provided: This diversity of practice enables our personnel to experience a wide variety of business, accounting and tax situations. We provide the traditional and not-so-traditional services such as:

- Financial Audit / Review / Compilation
- Compliance Audits & Single Audits
- Agreed-Upon Procedures
- Forensic Audits
- Bond Issuance Services
- Performance Audits
- State Sales Tax Matters
- International Tax Matters
- Business & Strategic Planning
- Profitability Consulting
- Budgeting
- Buy-Sell Agreements & Business Valuation Issues
- Income Tax Planning & Preparation
- Multi-State Income Tax Issues
- Information Systems Consulting
- Cost Accounting Analysis
- Healthcare Cost Reimbursement
- Outsourced Billing Services
- Fixed Asset Inventories
- Succession & Exit Strategy Consulting
- Estate Planning
- Management Information Systems
- Employee Benefit Plan Administration
- Merger / Acquisition & Expansion Financing

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

INDEPENDENT AUDITOR'S REPORT

The independent auditor's report has specific significance to readers of the financial report.

Management's Responsibility for the Financial Statements

The financial statements are the responsibility of management.

Auditor's Responsibility

Our responsibility, as external auditors, is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. We planned and performed our audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

Opinions

We have issued an unmodified audit report (i.e., "clean opinions"). The respective financial statements are considered to present fairly the financial position and results of operations as of, and for the year ended June 30, 2018.

Other Matters

Certain required supplementary information and other information is included in the financial report, and as directed by relevant auditing standards, we have not expressed an opinion or provided any assurance on the respective information.

Other Reporting

Government Auditing Standards require auditors to issue a report on our consideration of internal control over financial reporting and on our tests of compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. We have issued such a report and reference to this report is included in the independent auditor's report.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

REVIEW OF COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

General Information About the CAFR

A Comprehensive Annual Financial Report (CAFR) goes beyond the normal financial reporting required by accounting principles generally accepted in the United States. A CAFR includes at a minimum the following elements/sections:

- **Introductory Section:** general information on the Regional Commission's structure and the services it provides.
 - Letter of Transmittal
 - Organizational Chart
 - Directory of Officials
 - Certificate of Achievement for Excellence in Financial Reporting
- **Financial Section:** basic financial statements, footnotes and required supplementary information along with the auditor's report.
 - Independent Auditor's Report
 - Management Discussion & Analysis (MD&A)
 - Financial Statements and Footnotes
- **Statistical Section:** broad range of financial, demographic information useful in assessing the Regional Commission's economic condition, and this information covers multiple years.
 - Financial Trends Information
 - Revenue Capacity Information
 - Debt Capacity Information
 - Operating Information

A CAFR goes far beyond the basic requirements of annual financial reporting, and the Regional Commission's should be commended for going beyond the minimum and providing such a report.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

Recognition and Award

Once completed, the fiscal year 2014 CAFR was submitted to the Government Finance Officers Association (GFOA) for determination if the report would merit the GFOA's Certificate of Achievement for Excellence in Financial Reporting. We are happy to inform everyone that the GFOA did indeed review the CAFR and awarded the Regional Commission with the sought after Certificate.

The GFOA Certificate has been made a part of the Regional Commission's 2018 fiscal year CAFR, and is included in the Introductory Section.



Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

COMPLIANCE REPORTS

The financial report package contains two (2) compliance reports.

Yellow Book Report - The first compliance report is a report on our tests of the Regional Commission's internal controls and compliance with laws, regulations, etc. The tests of internal controls were those we determined to be required as a basis for designing our financial statement auditing procedures. Such tests also considered the Regional Commission's compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. In accordance with the respective standards, the report is **not** intended to provide an opinion, but to provide a form of negative assurance as to the Regional Commission's internal controls and compliance with applicable rules and regulations.

Single Audit Report - The second compliance report is a report on our tests of the Regional Commission's internal controls and compliance with laws, regulations, etc. relative to certain Federal grant programs and the respective expenditures. In accordance with the respective standards, we did provide an unqualified (or positive) opinion on the Regional Commission's compliance based on our audit. However, we were not required to provide an opinion on the relevant internal controls, but to provide a form of negative assurance on such controls.

AUDIT SCOPES AND PROCEDURES

1. Governmental audit programs were used in all areas.
2. We confirmed notes receivable and we performed alternate procedures to verify existence of those amounts for which we did not receive a confirmation.
3. For purposes of assessing the adequacy of the allowance for doubtful accounts, we reviewed the aging of accounts receivable, and considered the current economic environment coupled with recent history of the Regional Commission. We also reviewed subsequent collection activity.
4. We reviewed supporting documentation for a sample of additions to capital assets during the year ended June 30, 2018.
5. We performed a search for unrecorded liabilities via review of unpaid vouchers and subsequent disbursements.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

REQUIRED COMMUNICATIONS

The Auditor's Responsibility Under *Government Auditing Standards* and Auditing Standards Generally Accepted in the United States of America

Our audit of the financial statements of the Central Savannah River Area Regional Commission (the "Regional Commission") for the year ended June 30, 2018 was conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether caused by error, fraudulent financial reporting or misappropriation of assets. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. Accordingly, the audit was designed to obtain reasonable, rather than absolute, assurance about the financial statements. We believe our audit accomplishes that objective.

In accordance with *Government Auditing Standards*, we have also performed tests of controls and compliance with laws and regulations that contribute to the evidence supporting our opinion on the financial statements. However, they do not provide a basis for opining on the Regional Commission's internal control or compliance with laws and regulations.

Accounting Policies

Management has the ultimate responsibility for the appropriateness of the accounting policies used by the Regional Commission. There are several new accounting standards which will be required to be implemented in the coming years. These are discussed later in this document.

In considering the qualitative aspects of the Regional Commission's accounting policies, we did not identify any significant or unusual transactions or significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus. The Regional Commission's policies relative to the timing of recording of transactions are consistent with GAAP and typical government organizations.

Management Judgments and Accounting Estimates

Accounting estimates are an integral part of the preparation of financial statements and are based upon management's current judgment. The process used by management encompasses their knowledge and experience about past and current events and certain assumptions about future events. Management has informed us they used all the relevant facts available to them at the time to make the best judgments about accounting estimates and we considered this information in the

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

scope of our audit. We considered this information and the qualitative aspects of management's calculations in evaluating the Regional Commission's significant accounting policies. Estimates significant to the financial statements include such items as the estimated allowance for uncollectible accounts receivable, and the estimated lives of capital assets.

Financial Statement Disclosures

The footnote disclosures to the financial statements are also an integral part of the financial statements. The process used by management to accumulate the information included in the disclosures was the same process used in accumulating the financial statements, and the accounting policies described above are included in those disclosures. The overall neutrality, consistency, and clarity of the disclosures was considered as part our audit and in forming our opinion on the financial statements.

Significant Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management relating to the performance of the audit.

Disagreements with Management

We encountered no disagreements with management over the application of significant accounting principles, the basis for management's judgments on significant matters, the scope of the audit or significant disclosures to be included in the financial statements.

Representation from Management

We requested written representations from management relating to the accuracy of information included in the financial statements and the completeness and accuracy of various information requested by us, during the audit. Management provided those written representations without a problem.

Management's Consultations with Other Accountants

We are not aware of any consultations management had with other accountants about accounting or auditing matters.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

June 30, 2018

Significant Issues Discussed with Management

There were no significant issues discussed with management related to business conditions, plans, or strategies that may have affected the risk of material misstatement of the financial statements. We are not aware of any consultations management had with us or other accountants about accounting or auditing matters. No major issues were discussed with management prior to our retention to perform the aforementioned audit.

Audit Adjustments

No audit adjustments were required to be posted to the Commission's general ledger as a result of our audit procedures, and no adjustments were proposed and passed as of and for the year ended June 30, 2018. Additionally, we had no passed adjustments.

Independence

We are independent of the Regional Commission, and all related organizations, in accordance with auditing standards promulgated by the American Institute of Public Accountants and *Government Auditing Standards*, issued by the Comptroller General of the United States.

Other Information in Documents Containing Audited Financial Statements

We are not aware of any other documents that contain the audited basic financial statements. If such documents were to be published, we would have a responsibility to determine that such financial information was not materially inconsistent with the audited statements of the Regional Commission.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

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ACCOUNTING RELATED MATTERS

Other Matters for Communication to the Board and Management

Looking Forward: New Governmental Accounting Standards Board (GASB) Standards and Pronouncements



As has been the case for a number of years, GASB has issued several other new pronouncements which will be effective in future years. The following is a brief summary of the new standards:

- a) **Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*** was issued in June of 2015, and is effective for financial statements for periods beginning after June 15, 2017 resulting in the Regional Commission's fiscal year ending June 30, 2018. This statement could easily be described as the GASB No. 68 for postemployment benefit plans due to the fact that it will closely follow the provisions of GASB No. 68 for pension plans. This pronouncement does not affect the Regional Commission, as no OPEB Plan is currently in place.

The primary objective of this statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. This statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits (pensions and OPEB) with regard to providing decision-useful information, supporting assessments of accountability and inter-period equity, and creating additional transparency.

This statement replaces the requirements of Statements No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, as amended, and No. 57, *OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans*, for OPEB. Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans*, establishes new accounting and financial reporting requirements for OPEB plans.

The scope of this statement addresses accounting and financial reporting for OPEB that is provided to the employees of state and local governmental employers. This statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For defined benefit OPEB, this statement identifies the methods and assumptions that are required to be used to

Central Savannah River Area Regional Commission

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project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about defined benefit OPEB also are addressed.

In addition, this statement details the recognition and disclosure requirements for employers with payables to defined benefit OPEB plans that are administered through trusts that meet the specified criteria and for employers whose employees are provided with defined contribution OPEB. This statement also addresses certain circumstances in which a non-employer entity provides financial support for OPEB of employees of another entity.

In this statement, distinctions are made regarding the particular requirements depending upon whether the OPEB plans through which the benefits are provided are administered through trusts that meet the following criteria:

- Contributions from employers and non-employer contributing entities to the OPEB plan and earnings on those contributions are irrevocable;
- OPEB plan assets are dedicated to providing OPEB to plan members in accordance with the benefit terms;
- OPEB plan assets are legally protected from the creditors of employers, non-employer contributing entities, the OPEB plan administrator, and the plan members.

The requirements of this statement will improve the decision-usefulness of information in employer and governmental non-employer contributing entity financial reports and will enhance its value for assessing accountability and inter-period equity by requiring recognition of the entire OPEB liability and a more comprehensive measure of OPEB expense. Decision-usefulness and accountability also will be enhanced through new note disclosures and required supplementary information. We do not expect this pronouncement to affect the financial reporting of the Regional Commission.

- b) Statement No. 81, *Irrevocable Split-Interest Agreements*** was issued in March of 2016, and is effective for financial statements for periods beginning after December 15, 2016 resulting in the Regional Commission's fiscal year ending June 30, 2018. We do not expect this pronouncement to affect the financial reporting of the Regional Commission as no such agreements are currently in place.

Irrevocable split-interest agreements (which are prevalent at colleges and universities) whereby split-interest agreements in which an asset is given to a government in trust. During stated term of the trust the income generated by the trust goes to the donor and when the trust ends then the assets become the governments.

Central Savannah River Area Regional Commission

Auditor's Discussion & Analysis

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c) **Statement No. 82, *Pension Plans*** was issued in April 2016, and is effective for the first reporting period in which the Regional Commission's pension plan's measurement date is on or after June 15, 2017. No real significant matters noted in this standard which addresses:

- Presentation of payroll-related measures in the Required Supplementary Information of the annual audited financial report. Covered payroll is defined as the payroll on which contributions are based;
- Selection of actuarial assumptions. Any deviation from guidance of Actuarial Standards Board is not in conformity with GASB No. 67 & 68;
- Classification of payments made by employers to satisfy contribution requirements:
 - Payments made by employer to satisfy contribution requirements that are identified as plan member contributions should be classified as "plan member contributions" for GASB No. 67, and as "employee contributions" for GASB No. 68; and,
 - Expense to be classified as other compensation elements.

d) **Statement No. 83, *Certain Asset Retirement Obligations*** was issued in November 2016, and is effective for the first reporting period beginning after June 15, 2018. An asset retirement obligation (ARO) is a legally enforceable liability associated with the retirement of a tangible capital asset. This statement establishes the criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for ARO's. Timing could be based on the occurrence of external laws, regulations, contracts or court judgments. Examples include the closure of a nuclear reactor or a sewage treatment facility. This statement addresses the financial reporting and accounting as well as the respective disclosures relative to ARO's. We do not expect the pronouncement to affect the financial reporting of the Regional Commission.

e) **Statement No. 84, *Fiduciary Activities*** was issued in January 2017 and is effective for the first reporting period beginning after December 15, 2018. This statement establishes criteria for identifying fiduciary activities with a focus on: 1) whether a government is controlling the assets of the fiduciary activity; and, 2) the beneficiaries with whom a fiduciary relationship exists.

Further, this statement describes four (4) fiduciary funds that should be reported, if applicable: 1) pension and other employee benefit trust funds; 2) investment trust funds; 3) private-purpose trust funds; and, 4) custodial funds. Custodial funds generally should report fiduciary activities that are not held in a trust or equivalent arrangement that meets specific criteria.

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f) **Statement No. 85, *Omnibus 2017*** was issued in March 2017 and is effective for the first reporting period beginning after June 15, 2017. This Statement addresses a variety of topics including issues related to:

- Component Units - blending a component unit in circumstances in which the primary government is a business-type activity that reports in a single column for financial statement presentation;
- Goodwill - reporting amounts previously reported as goodwill and “negative” goodwill;
- Real Estate - classifying real estate held by insurance entities;
- Fair Value Measurement and Application - measuring certain money market investments and participating interest earning investment contracts at amortized cost;
- Postemployment benefits (pensions and other postemployment benefits [OPEB]):
 - Timing of the measurement of pension or OPEB liabilities and expenditures recognized in financial statements prepared using the current financial resources measurement focus;
 - Recognizing on-behalf payments for pensions or OPEB in employer financial statements;
 - Presenting payroll-related measures in required supplementary information for purposes of reporting by OPEB plans and employers that provide OPEB;
 - Classifying employer-paid member contributions for OPEB;
 - Simplifying certain aspects of the alternative measurement method for OPEB; and,
 - Accounting and financial reporting for OPEB provided through certain multiple-employer defined benefit OPEB plans.

g) **Statement No. 86, *Certain Debt Extinguishment Issues*** was issued in May 2017 and is effective for the first reporting period beginning after June 15, 2017. The primary objective of this Statement is to improve consistency in accounting and financial reporting for in-substance defeasance of debt by providing guidance for transactions in which cash and other monetary assets acquired with only existing resources (resources other than the proceeds of refunding debt) are placed into an irrevocable trust for the sole purpose of extinguishing debt. This Statement also addresses prepaid insurance on debt that is extinguished and the notes to financial statements for debt that is in-substance defeased.

Central Savannah River Area Regional Commission

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- h) **Statement No. 87, *Leases*** was issued in June 2017 and is effective for the first reporting period beginning after December 15, 2019. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

Definition of a Lease: A lease is defined as a contract that conveys control of the right to use another entity's nonfinancial asset (the underlying asset) as specified in the contract for a period of time in an exchange or exchange-like transaction. Examples of nonfinancial assets include buildings, land, vehicles, and equipment. Any contract that meets this definition should be accounted for under the leases guidance, unless specifically excluded in this Statement.

Lease Term: The lease term is defined as the period during which a lessee has a non-cancelable right to use an underlying asset, plus the following periods, if applicable:

- Periods covered by a lessee's option to extend the lease if it is reasonably certain, based on all relevant factors, that the lessee will exercise that option;
- Periods covered by a lessee's option to terminate the lease if it is reasonably certain, based on all relevant factors, that the lessee will not exercise that option;
- Periods covered by a lessor's option to extend the lease if it is reasonably certain, based on all relevant factors, that the lessor will exercise that option;
- Periods covered by a lessor's option to terminate the lease if it is reasonably certain, based on all relevant factors, that the lessor will not exercise that option.

A fiscal funding or cancellation clause should affect the lease term only when it is reasonably certain that the clause will be exercised. Lessees and lessors should reassess the lease term only if one or more of the following occur:

- The lessee or lessor elects to exercise an option even though it was previously determined that it was reasonably certain that the lessee or lessor would not exercise that option;

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Auditor's Discussion & Analysis

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- The lessee or lessor elects not to exercise an option even though it was previously determined that it was reasonably certain that the lessee or lessor would exercise that option;
- An event specified in the lease contract that requires an extension or termination of the lease takes place.

Short-Term Leases: A short-term lease is defined as a lease that, at the commencement of the lease term, has a maximum possible term under the lease contract of 12 months (or less), including any options to extend, regardless of their probability of being exercised. Lessees and lessors should recognize short-term lease payments as outflows of resources or inflows of resources, respectively, based on the payment provisions of the lease contract.

Lessee Accounting: A lessee should recognize a lease liability and a lease asset at the commencement of the lease term, unless the lease is a short-term lease or it transfers ownership of the underlying asset. The lease liability should be measured at the present value of payments expected to be made during the lease term (less any lease incentives). The lease asset should be measured at the amount of the initial measurement of the lease liability, plus any payments made to the lessor at or before the commencement of the lease term and certain direct costs.

A lessee should reduce the lease liability as payments are made and recognize an outflow of resources (for example, expense) for interest on the liability. The lessee should amortize the lease asset in a systematic and rational manner over the shorter of the lease term or the useful life of the underlying asset. The notes to financial statements should include a description of leasing arrangements, the amount of lease assets recognized, and a schedule of future lease payments to be made.

Lessor Accounting: A lessor should recognize a lease receivable and a deferred inflow of resources at the commencement of the lease term, with certain exceptions for leases of assets held as investments, certain regulated leases, short-term leases, and leases that transfer ownership of the underlying asset. A lessor should not derecognize the asset underlying the lease. The lease receivable should be measured at the present value of lease payments expected to be received during the lease term. The deferred inflow of resources should be measured at the value of the lease receivable plus any payments received at or before the commencement of the lease term that relate to future periods.

A lessor should recognize interest revenue on the lease receivable and an inflow of resources (for example, revenue) from the deferred inflows of resources in a systematic and rational manner over the term of the lease. The notes to financial statements should include a description of leasing arrangements and the total amount of inflows of resources recognized from leases.

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Contracts with multiple Components and Contract Combinations: Generally, a government should account for the lease and non-lease components of a lease as separate contracts. If a lease involves multiple underlying assets, lessees and lessors in certain cases should account for each underlying asset as a separate lease contract. To allocate the contract price to different components, lessees and lessors should use contract prices for individual components as long as they do not appear to be unreasonable based on professional judgment, or use professional judgment to determine their best estimate if there are no stated prices or if stated prices appear to be unreasonable. If determining a best estimate is not practicable, multiple components in a lease contract should be accounted for as a single lease unit. Contracts that are entered into at or near the same time with the same counterparty and that meet certain criteria should be considered part of the same lease contract and should be evaluated in accordance with the guidance for contracts with multiple components.

Lease Modifications and Terminations: An *amendment* to a lease contract should be considered a lease modification, unless the lessee's right to use the underlying asset decreases, in which case it would be a partial or full lease termination. A lease termination should be accounted for by reducing the carrying values of the lease liability and lease asset by a lessee, or the lease receivable and deferred inflows of resources by the lessor, with any difference being recognized as a gain or loss. A lease modification that does not qualify as a separate lease should be accounted for by re-measuring the lease liability and adjusting the related lease asset by a lessee and re-measuring the lease receivable and adjusting the related deferred inflows of resources by a lessor.

Subleases and Leaseback Transactions: Subleases should be treated as transactions separate from the original lease. The original lessee that becomes the lessor in a sublease should account for the original lease and the sublease as separate transactions, as a lessee and lessor, respectively.

A transaction qualifies for sale-leaseback accounting only if it includes a sale. Otherwise, it is a borrowing. The sale and lease portions of a transaction should be accounted for as separate sale and lease transactions, except that any difference between the carrying value of the capital asset that was sold and the net proceeds from the sale should be reported as a deferred inflow of resources or a deferred outflow of resources and recognized over the term of the lease.

A lease-leaseback transaction should be accounted for as a net transaction. The gross amounts of each portion of the transaction should be disclosed.

- i) ***Statement 88, Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*** was issued in March 2018 and is effective for reporting periods beginning after June 15, 2018 (meaning June 30, 2019). This standard defines debt for

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disclosure purposes and adds disclosures related to debt (it does not reduce any previously required disclosures).

Under Statement 88, debt for disclosure purposes is defined as a liability that arises from a contractual obligation to pay cash (or other assets) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. This would include, but is not limited to:

- Direct Borrowings: Entering into a loan agreement with a lender.
- Direct Placements: Issuing a debt security directly to an investor.

This excludes leases (except for contracts reported as a financed purchase) and accounts payable.

In addition to other disclosures related to debt, the notes to the financial statements should include:

- The amount of any unused lines of credit.
- Assets pledged as collateral for debt.
- Terms specified in the debt agreement related to significant:
 - Events of default with finance-related consequences
 - Termination events with finance-related consequences
 - Subjective acceleration clauses
- Debt disclosures should separate information regarding direct borrowings and direct placements from other debt.

j) **Statement 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*** was issued in June 2018 and is effective for reporting periods beginning after December 15, 2019 (meaning June 30, 2021). This standard eliminates the requirement/ability to capitalize construction period interest costs as part of the cost of a capital asset in enterprise funds. This standard should be applied prospectively with no restatement. This standard can be early implemented as part of fiscal year 2019.

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k) **Other Pending or Current GASB Projects.** As noted by the numerous pronouncements issued by GASB over the past decade, the GASB continues to research various projects of interest to governmental units. Subjects of note include:

- **Re-Examination of the Financial Reporting Model.** GASB has added this project to its technical agenda to make improvements to the existing financial reporting model (established via GASB 34). Improvements are meant to enhance the effectiveness of the model in providing information for decision-making and assessing a government's accountability. GASB anticipates issuing an initial due process document on this project by the end of 2017.
- **Conceptual Framework** is a constant matter being looked at by GASB. Current measurement focus statements (for governmental funds) to change to near-term financial resources measurement. May dictate a period (such as 60 days) for revenue and expenditure recognition. May expense thing such as supplies and prepaid assets at acquisition. Will look into which balances (at all statement levels) are measured at acquisition and which need to be re-measured at year-end. Project placed on hold for now.
- **Economic Condition Reporting** is another long-term matter being looked into by GASB. Includes presentation of information on fiscal sustainability (including projections). Tabled for now pending resolution to issues raised on GASBs scope.



Central Savannah River Area Regional Commission

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June 30, 2018

FREE QUARTERLY CONTINUING EDUCATION AND NEWSLETTERS FOR GOVERNMENTAL CLIENTS

Free Continuing Education. We provide free continuing education (quarterly is the goal and objective) for all of our governmental clients. Each quarter we pick a couple of significant topics tailored to be of interest to governmental entities. In an effort to accommodate our entire governmental client base, we offer the sessions several times per quarter at a variety of client provided locations resulting in greater networking among our governmental clients. We normally see approximately 100 people per quarter. We obtain the input and services of experienced outside speakers along with providing the instruction utilizing our in-house professionals. We hope Regional Commission staff and officials have been able to participate in this opportunity, and that it has been beneficial to you. Examples of subjects addressed in the past few quarters include:

- Accounting for Debt Issuances
- American Recovery & Reinvestment Act (ARRA) Updates
- Best Budgeting Practices, Policies and Processes
- CAFR Preparation (several times including a two (2) day hands-on course)
- Capital Asset Accounting Processes and Controls
- Collateralization of Deposits and Investments
- Evaluating Financial and Non-Financial Health of a Local Government
- GASB No. 51, Intangible Assets
- GASB No. 54, Governmental Fund Balance (subject addressed twice)
- GASB No. 60, Service Concession Arrangements (webcast)
- GASB No. 61, the Financial Reporting Entity (webcast)
- GASB No.'s 63 & 65, Deferred Inflows and Outflows (webcast)
- GASB No.'s 67 & 68, New Pension Stds. (presented several occasions)
- GASB No. 72, Fair Value Measurement and Application
- GASB No.'s 74 & 75, OPEB
- GASB No. 77, Tax Abatement Disclosures
- GASB Updates (ongoing and several sessions)
- Grant Accounting Processes and Controls
- Information Technology Risk Management
- Internal Controls Over Accounts Payable, Payroll and Cash Disbursements
- Internal Controls Over Receivables & the Revenue Cycle
- Internal Revenue Service (IRS) Issues, Primarily Payroll Matters
- Legal Considerations for Debt Issuances & Disclosure Requirements
- Policies and Procedures Manuals
- Segregation of Duties
- Single Audits for Auditees the Uniform Guidance for New Single Audits
- SPLOST Accounting, Reporting & Compliance

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Governmental Newsletters. We periodically produce newsletters tailored to meet the needs of governments. The newsletters have addressed a variety of subjects and are intended to be timely in their subject matter. The newsletters are authored by Mauldin & Jenkins partners and managers, and are not purchased from an outside agency. The newsletters are intended to keep you informed of current developments in the government finance environment.

Communication. In an effort to better communicate our free continuing education plans and newsletters, please email Paige Vercoe at pvercoe@micpa.com (send corresponding copy to mlipson@micpa.com), and provide to her individual names, mailing addresses, email addresses and phone numbers of anyone you wish to participate and be included in our database.

CLOSING

We believe the implementation of these suggestions will enhance both the control environment and the financial reporting process, making both more effective. We also believe these recommendations can be easily implemented, and all problems resolved quite timely should management elect to employ the corrective measures. If you have any questions regarding any comments, suggestions or recommendations set forth in this memorandum, we will be pleased to discuss it with you at your convenience.

This information is intended solely for the use of the Regional Commission's management, and others within the Regional Commission's organization and is not intended to be and should not be used by anyone other than these specified parties.

We appreciate the opportunity to serve the Central Savannah River Area Regional Commission and look forward to serving the Regional Commission in the future. Thank you.



CENTRAL SAVANNAH RIVER AREA
REGIONAL COMMISSION
AUGUSTA, GEORGIA

SCHEDULE OF STATE CONTRACTUAL ASSISTANCE
AND
SCHEDULE OF AWARDS EXPENDED BY CONTRACT NUMBERS
GEORGIA DEPARTMENT OF HUMAN SERVICES (DHS)
AS REQUIRED BY O.C.G.A. §50-20-1 THROUGH §50-20-8
FOR THE YEAR ENDED JUNE 30, 2018



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INDEPENDENT AUDITOR'S REPORT

To the Council Members
Central Savannah River Area
Regional Commission
Augusta, Georgia

Report on the Schedule

We have audited the accompanying Schedule of State Contractual Assistance and the Schedule of Awards Expended by Contract Number – Georgia DHS – Division of Aging Services of the **Central Savannah River Area Regional Commission** (the "Commission") for the year ended June 30, 2018 and the related notes.

Management's Responsibility for the Schedule

Management is responsible for the preparation and fair presentation of this schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the schedule based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the schedule. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the schedule, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the schedules in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the schedules.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the Schedule of State Contractual Assistance and the Schedule of Awards Expended by Contract Number – Georgia DHS – Division of Aging Services referred to above present fairly, in all material respects, the amount of state revenues earned for each contract completed or in process and amounts due to or from the state agency for each contract of the Central Savannah River Area Regional Commission as required by the Official Code of Georgia Annotated, Sections 50-20-01 through 50-20-08 for the year ended June 30, 2018, in conformity with accounting principles generally accepted in the United States of America.

Other Matters

We have audited, in accordance with auditing standards generally accepted in the United States of America, the financial statements of the Central Savannah River Area Regional Commission as of and for the year ended June 30, 2018, and our report thereon, dated December 18, 2018, expressed an unmodified opinion on those financial statements.



Macon, Georgia
December 18, 2018

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF STATE CONTRACTUAL ASSISTANCE
FOR THE YEAR ENDED JUNE 30, 2018

State Agency	Contract Description and Number	State Revenues			Due from State	Due to State
			Recognized			
DCA	Georgia Dept. of Community Affairs - RDC Support FY18 Support Contract	\$	179,197	\$	41,998	\$ -
DCA	Georgia Dept. of Community Affairs - LUCA Contract		36,858		5,778	-
DNR	Georgia Dept. of Natural Resources - Historic Preservation Section		4,090		-	-
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-000060378		3,632,126		874,791	152,396
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-000060378 (FY18)		-		-	12,829
DHS	GA Dept. of Human Services, Alzheimer's Disease Supportive Services Program Contract #42700-373-0000065704		8,500		3,500	-
DHS	GA Dept. of Human Services, Coordinated Transportation Contract #42700-362-0000061359		2,151,111		307,773	-
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000039953 (FY16)		-		-	11
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract # 42700-373-0000030572 (FY15)		-		-	290,687
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract # 42700-373-0000020961 (FY14)		-		-	160,113
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000012740 (FY13)		-		-	174,542
DHS	GA Dept. of Human Services, FY2012 - Part B Caregiver Education Contract #42700-373-0000011928 (FY13)		-		-	293
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000008190 (FY12)		-		-	96,460
DHS	GA Dept. of Human Services, Chronic Disease Self-Management Program Contract #427-93-ARRA09012-99 (FY12)		-		-	3,944
DHS	GA Dept. of Human Services, Coordinated Transportation Contract #42700-362-000005517 (FY11)		-		-	14,651

The accompanying notes are integral part of this schedule.

Continued on next page.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF STATE CONTRACTUAL ASSISTANCE
FOR THE YEAR ENDED JUNE 30, 2018

DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-000004858 (FY11)	-	-	178,395
DHS	GA Dept. of Human Services, Multi-Funded Aging Services Contract #427-93-10100158-99 (FY10)	-	-	179,097
DCH	GEORGIA DEPT. OF COMMUNITY HEALTH - COMMUNITY CARE SERVICES PROGRAM CARE COORDINATION CONTRACT #2017006, amendment 1	2,018,133	185,926	-
ED	GA Dept. of Economic Development, Workforce Division - #11-16-17-07-120	195,701	-	-
ED	GA Dept. of Economic Development, Workforce Division - #11-17-17-07-120	89,113	-	-
ED	GA Dept. of Economic Development, Workforce Division - #11-17-18-07-120	590,390	153,540	-
ED	GA Dept. of Economic Development, Workforce Division - #15-16-16-07-120	630,462	12,752	-
ED	GA Dept. of Economic Development, Workforce Division - #15-17-17-07-120	55,571	55,571	-
ED	GA Dept. of Economic Development, Workforce Division - #31-16-17-07-120	338,545	4,099	-
ED	GA Dept. of Economic Development, Workforce Division - #31-17-17-07-120	11,273	-	-
ED	GA Dept. of Economic Development, Workforce Division - #31-17-18-17-120	27,302	27,302	4,052
ED	GA Dept. of Economic Development, Workforce Division - #44-16-17-07-120	5,037	130	-
ED	GA Dept. of Economic Development, Workforce Division - #36-16-17-07-120	232,043	-	-
ED	GA Dept. of Economic Development, Workforce Division - #DEI-15-15-120	70,547	4,462	-
DOT	GA Dept. of Transportation, STP-PI #0015579	7,941	3,200	-
DOT	GA Dept. of Transportation, TIA Agreement for Administrative Services	917	416	-
Totals		\$ 10,284,857	\$ 1,681,238	\$ 1,267,470

The accompanying notes are integral part of this schedule.

Continued from previous page.

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
SCHEDULE OF AWARDS EXPENDED BY CONTRACT NUMBER
GEORGIA DEPARTMENT OF HUMAN SERVICES - DIVISION OF AGING SERVICES
FOR THE YEAR ENDED JUNE 30, 2018

Contract/Award	Contract #	Award Amount		Federal & State		Federal & State		Federal & State		Federal & State		Federal & State	Amounts Due
		Federal & State	\$'s	Current Period	\$'s Earned	\$'s Received	Current Period	\$'s Earned	Periods	\$'s Received	Prior Periods		
Multi-Funded Services	42700-373-00000060378	\$ 3,695,008	\$	3,632,126	\$	2,922,560	\$	-	\$	-	\$	(709,566)	
Alzheimer's Disease Supportive Services	42700-373-00000065704	\$ 8,500	\$	8,500	\$	5,000	\$	-	\$	-	\$	(3,500)	
Alzheimer's Disease Supportive Services Program	42700-373-00000065704	\$ 2,218,572	\$	2,151,111	\$	1,843,338	\$	-	\$	-	\$	(307,773)	

CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO SCHEDULE OF STATE CONTRACTUAL ASSISTANCE AND
SCHEDULE OF AWARDS EXPENDED BY CONTRACT NUMBERS
June 30, 2018

1. GENERAL

The schedules present as required by the Official Code of Georgia Annotated, Sections 50-20-1 through 50-20-8, the amount of state assistance earned for each state contract completed or in process during the fiscal year and amounts due to or from the State agency for each contract for the year ended June 30, 2018.

2. BASIS OF ACCOUNTING

State contractual assistance means state or federal funds, or both, received from a state organization through a contractual arrangement.

The accompanying schedules are presented using the modified accrual basis of accounting. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period. The Commission considers all revenues available if they are collected within 150 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

3. SUBSEQUENT LIQUIDATION OF DUE FROM STATE

All amounts due from the State of Georgia were received subsequent to June 30, 2018.

4. AMOUNTS DUE TO GEORGIA DEPARTMENT OF HUMAN SERVICES – CURRENT AND PRIOR YEARS

The Commission requested and received more funds than actually earned in the current and prior years. As a result, the Commission adjusted accrued revenues for the excess funds requested and reflected the excess as amounts due back to DHS. The Commission has received the funds and awaits the DHS Office of Financial Services to recoup the overpayments from a subsequent payment or request payment by check or direct through automated clearinghouse.

GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000060378 (FY18)	\$ 12,829
GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000039953 (FY16)	11
GA Dept. of Human Services, Multi-Funded Aging Services Contract #42700-373-0000030572 (FY15)	290,687
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000020964 (FY14)	160,113
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373-0000012740 (FY13)	174,543



CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION
NOTES TO SCHEDULE OF STATE CONTRACTUAL ASSISTANCE AND
SCHEDULE OF AWARDS EXPENDED BY CONTRACT NUMBERS
June 30, 2018

GA Dept. of Human Services, FY2012 - Part B Caregiver Education Contract #42700-373-0000011928	293
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000-373- 0000008190 (FY12)	96,460
GA Dept. of Human Services, Chronic Disease Self-Management Program Contract #427-93-ARRA09012-99 (FY12)	3,944
GA Dept. of Human Services, Coordinated Transportation Contract #42700-362- 000005517 (FY11)	14,651
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427000- 373-0000004858 (FY11)	178,395
GA Dept. of Human Services, Multi-Funded Aging Services Contract #427-93- 10100158-99 (FY10)	<u>179,096</u>
Total - amount remaining to be recouped by Georgia Department of Human Services	<u>\$ 1,111,022</u>



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Georgia Department of Audits and Accounts Performance Audit Division

Greg S. Griffin, State Auditor

Leslie McGuire, Director

Why we did this review

This audit was conducted in compliance with O.C.G.A. § 50-8-38, which requires the State Auditor to conduct performance audits of state funds received by the regional commissions in the state.

In conjunction with the Department of Community Affairs (DCA) and the Department of Human Services (DHS), we developed a performance scorecard to evaluate and report on state-funded operations and services of all 12 regional commissions (RCs). We also developed a scorecard to assess RC compliance with selected state laws and regulations, prior audit recommendations, and best practices. Finally, we determined the extent to which the three RCs subjected to agreed-upon procedures in 2014 had implemented the report's recommendations.

About regional commissions

Georgia's 12 RCs are regional planning entities created by state statute. The RCs are expected to develop, promote, and assist in establishing coordinated and comprehensive planning within their respective regions. DCA contracts with RCs to provide planning services to local governments and for their respective region.

RCs also administer other state and federal programs. For example, some RCs receive significant state funds through contracts with DHS for aging and coordinated transportation services.

Regional Commissions

Results of the performance scorecard, compliance scorecard, and follow-up reviews

What we found

We found that many regional commissions have taken actions to address issues identified in prior performance audits. In many cases, regional commissions have changed practices to be more consistent with state law or best practices. Our new compliance scorecard shows that most RCs have adopted policies or practices that address problem areas identified in prior audits. In addition, a follow-up review of the three RCs subjected to agreed-upon procedures in 2014 found that they had partially or fully addressed many of the recommendations.

We also adopted a new performance scorecard this year that identifies areas for improvement for RCs. As discussed below, the performance varied across RCs and the areas reviewed.

Performance Scorecard

The scorecard contains many of the performance measures found in previous years' balanced scorecards. However, the balanced scorecard ranked RCs relative to one another, while the new performance scorecard has established targets for most measures. The targets are based on performance data collected in prior years and consultation with DCA and DHS. While the measures were in place during the period reviewed, the targets were established after the period.

The performance scorecard has measures in three categories – customer satisfaction, planning staff qualifications, and internal business processes related to planning, aging, and transportation. Fourteen of the measures have performance targets. The number of targets met by a regional commission ranged from nine by Atlanta,

Heart of Georgia and Southern Georgia to three by Central Savannah River Area and Southwest Georgia. Georgia Mountains, Middle Georgia and Northwest Georgia met seven. The average number of measures met or exceeded by the 12 RCs was six.

At least three-fourths of the RCs met performance targets for two measures – local government satisfaction with staff (10 of 12) and average years of planning staff experience (9 of 12). Conversely, performance targets for four measures—local government satisfaction with RC cooperation, planning staff with a master’s degree in planning or an AICP certification, local plan implementation, and contract performance errors—were each met by only two or three RCs.

Compliance Scorecard

This year we developed a new scorecard to document RC compliance with certain state laws and regulations, prior audit recommendations, and best practices. The areas reviewed include those frequently cited in prior audits, such as travel, appraisals of the executive director, employee business disclosures, the presence of a fund balance policy, and submission of a financial audit on time. For this scorecard, we based our assessment on RC policies, performance appraisals, and financial audits.

We found widespread compliance in most areas tested. Nine RCs had travel policies that were substantially similar to the Statewide Travel Policy, and one other was very similar. The only other noncompliance was associated with fund balance policies (one did not have one) and submission of the financial audit (two were late).

Follow-up Reviews

This year we conducted follow-up procedures to determine the extent to which three regional commissions fully or partially addressed issues identified during their 2014 review. The original findings were in the areas of administration, aging, planning, and transportation. A summary is as follows:

- The Coastal Regional Commission addressed ten of 15 findings originally identified in 2014. Aging was the area with the least progress, though some issues remained in planning.
- The Northwest Georgia Regional Commission addressed 19 of 20 findings. One issue remained in aging.
- River Valley Regional Commission addressed six of 10 findings. Issues were unaddressed in each area reviewed.

***DCA Response:** “DCA is committed to developing effective relationships with each of the twelve regional commissions. Through enhanced communication and more frequent interaction, we have taken steps to improve customer service as it related to the coordinated planning activities and the planning contracts between each regional commission and DCA, as well as providing training opportunities for board members.”*

***Regional Commission Responses:** The regional commissions had varied responses to the performance and compliance scorecards. Regarding the performance scorecard, as in prior years some indicated that it contains measures of local government performance, over which the regional commissions have limited control. Several regional commissions indicated that they would take steps to improve performance in the areas where the performance target was not met. Regional commissions that did not meet all targets in the compliance scorecard generally indicated that they would clarify policies, even when they stated that they were already operating appropriately. Finally, the three regional commissions subjected to the follow-up reviews indicated that additional steps would be taken to fully address the previous findings.*

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Purpose of the Audit

This audit was conducted in compliance with O.C.G.A. § 50-8-38, which requires the state auditor to conduct performance audits of state funds received by the regional commissions in the state.

Specifically, the audit objectives were to:

1. Evaluate the performance of the 12 regional commissions (RCs) in relation to a desired target in the areas of customer satisfaction, planning staff qualifications, and internal business processes.
2. Determine if the 12 RCs are in compliance with selected state laws and regulations, prior audit recommendations, and best practices.
3. Conduct follow-up reviews at three RCs to determine whether they have implemented recommendations made when they were subjected to agreed-upon procedures in 2014.

A description of the objectives, scope, and methodology used in this review is included in [Appendix A](#). A draft of the report was provided to the Department of Community Affairs (DCA), the Department of Human Services (DHS), and the 12 RCs for review, and pertinent responses were incorporated into the report.

[Appendix B](#) shows the state funding each RC received from DCA, DHS and the Department of Natural Resources in fiscal year 2017. We did not include DNR funding in the review because of the relatively low amount provided to RCs.

Background

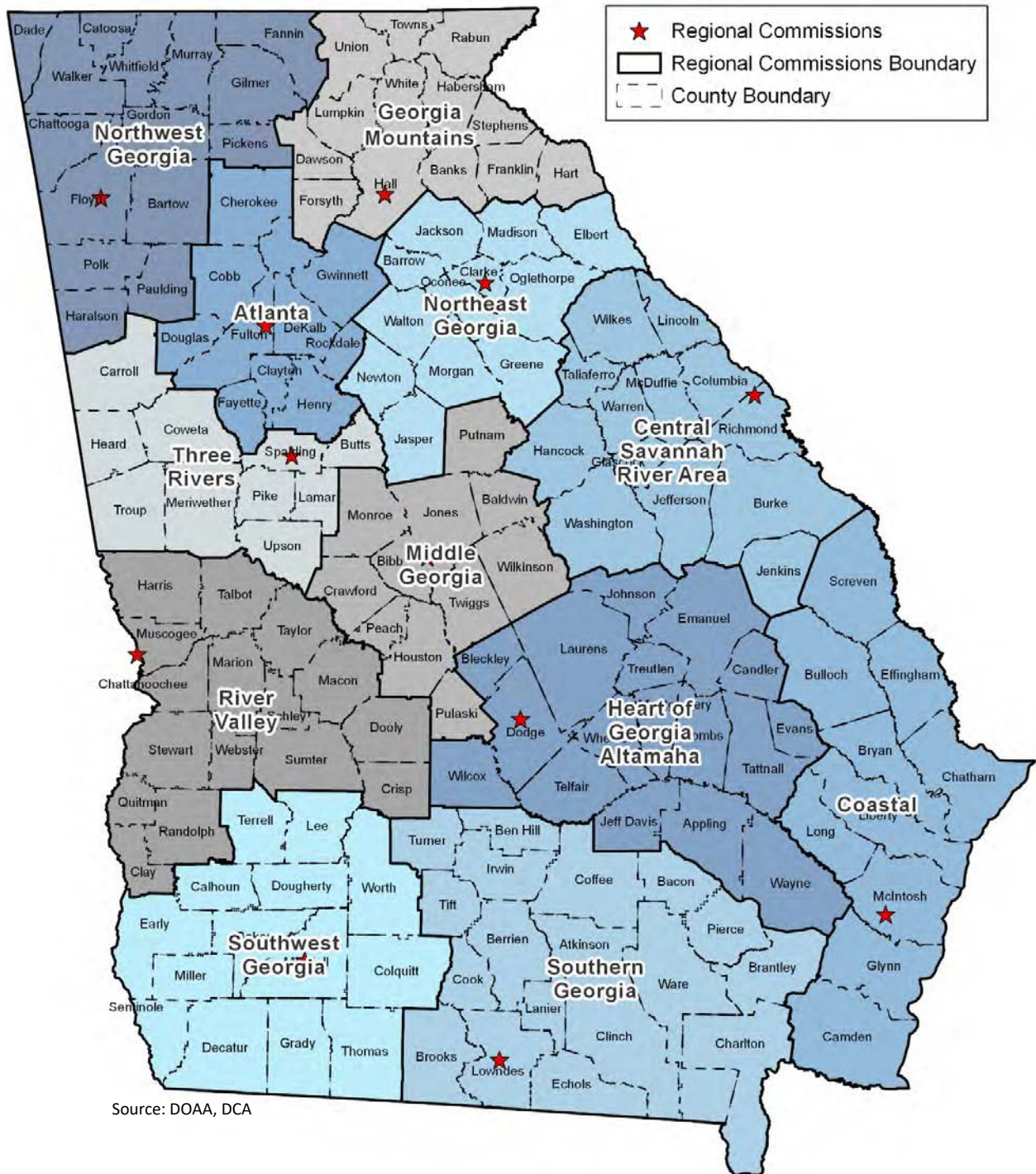
Regional Commissions

Georgia's 12 regional commissions (RCs) are regional planning entities created by O.C.G.A. § 50-8-32. Each RC's purpose is to:

- develop, promote, and assist in establishing coordinated and comprehensive land use, environmental, transportation, and historic preservation planning;
- assist local governments with coordinated and comprehensive planning; and
- prepare and implement comprehensive regional plans that will develop and promote the essential interests of the state and its citizens.

RCs may also administer other programs within their regions on behalf of other state agencies, such as aging and transportation services. RC regional coverage areas were created based on population (with the exception of Atlanta Regional Commission) and similar size (see [Exhibit 1](#) for a map of the RCs). By law, each county and municipality is a member of its regional RC. RCs obtain their revenue for operations through a combination of state and federal grants and contracts, dues paid by member local governments, and charges for specific services.

Exhibit 1 Georgia Regional Commissions



RCs are statutorily defined as local governments and each is a public entity governed by a council of elected and appointed officials. RC councils are composed of the following members:

- Chief elected official of each county
- One elected official from one municipality in each county
- Three residents of the region appointed by the governor (one of whom shall be either a school board member or school superintendent, and two of whom are nonpublic members)
- One nonpublic member appointed by the lieutenant governor
- One nonpublic member appointed by the speaker of the house¹

The council may select additional members determined by the commissioner of the Department of Community Affairs (DCA) for the purpose of complying with laws, regulations, or other requirements.

State Contracted Services

In accordance with O.C.G.A. § 50-8-38, this audit is focused on state funds provided to RCs. As a result, this report includes aspects of RC contracts with DCA for coordinated planning services and with the Department of Human Services (DHS) for aging services and coordinated transportation. These services are described below.

Coordinated Planning

DCA contracts with RCs for activities related to implementing the Georgia Planning Act. The contract requires each RC to perform services mandated by the act, such as reviewing local government comprehensive plans and preparing a regional plan. Additionally, each RC is responsible for notifying local governments of their planning responsibilities and any upcoming planning deadlines. As part of the contract requirements, RCs must hold plan implementation assistance meetings with each local government in their region at least once every two years. State law requires RCs to collect annual dues from member local governments, averaging at least \$1 for each resident of the region, to be eligible to receive a planning contract from DCA.²

RCs may also offer a range of planning-related services to member local governments that are not required by the DCA contract. These services may include zoning assistance, historic preservation and planning, water quality monitoring and planning, and Geographic Information System (GIS) mapping.

Aging Services

Under the Older Americans Act, DHS's Division of Aging Services is responsible for administering a statewide system of services for senior citizens, individuals with disabilities, their families, and caregivers. DHS contracts with 12 Area Agencies on Aging (AAAs) throughout the state, 10 of which are operated by the RC in the region. The AAAs are responsible for coordinating and integrating services funded by federal, state, and local moneys and for developing a coordinated and comprehensive community-based service system in their regions.

¹Atlanta Regional Commission has special provisions for Council representation of its most populous county and municipality, and public members elect nonpublic members representing 15 districts.

²State law requires the Atlanta Regional Commission's counties and the most populous municipality to pay an additional \$2,000 per year.

State law prohibits RCs from delivering human services directly to clients. As a result, RCs that operate AAAs subcontract with area providers to deliver aging services to the public. The subcontractors operate senior centers, provide congregate and home-delivered meals, and provide in-home care and other services. DHS requires that the AAAs monitor their subcontractors to ensure they are providing the required services and following DHS regulations.

Coordinated Transportation

DHS is responsible for administering a statewide transportation system to provide Aging clients access to needed services to help them achieve healthy, independent, and self-sufficient lives. In fiscal year 2017, DHS contracted with 10 RCs to manage coordinated transportation systems in their respective regions. As with aging services, the RCs are responsible for coordinating the services and selecting the subcontractors to provide transportation services in their region.

Other Services

Currently, 10 of the 12 RCs contract with the Georgia Department of Natural Resources to provide historic preservation planning. In fiscal year 2017, each of these RCs received approximately \$1,700 under this contract, all of which was state funds. However, due to the limited state funds provided to this activity in recent years, our reviews have not included these contracts.

RCs may also administer programs that are primarily federally funded. For example, using Federal Transit Administration funding provided through the Georgia Department of Transportation, some RCs operate a rural transportation program. RCs can also administer federally funded Workforce Investment Act training programs. Because these programs do not receive state funds, they have been excluded from our review.

Performance Scorecard

We assessed Georgia's 12 regional commissions on 17 performance measures across three categories: customer satisfaction, planning staff qualifications, and internal business processes. Fourteen of the measures have performance targets, based on previous years' performance results, as well as input from DCA and DHS. Unless otherwise noted, performance is measured on activities occurring in fiscal year 2017 (see [Appendix A](#) for a further description of each measure).

As shown in **Exhibit 2**, the number of performance targets met by a regional commission ranged from nine by Atlanta, Heart of Georgia and Southern Georgia to three by Central Savannah River Area and Southwest Georgia. Georgia Mountains, Middle Georgia and Northwest Georgia met seven. The average number of measures met or exceeded by the 12 RCs was six.

At least three-fourths of the RCs met performance targets for two measures – local government satisfaction with staff (10 of 12) and average years of planning staff experience (9 of 12). Conversely, four measures' targets were met by no more than one-fourth of the RCs. Performance targets for local government satisfaction with RC cooperation, planning staff with a master's degree in planning or an AICP certification,³ local plan implementation, and contract performance errors were each met by only two or three RCs.

Customer Satisfaction

As in previous years, we conducted a satisfaction survey of all member governments in each of the 12 RC regions.⁴ The survey questions covered four areas: planning, intergovernmental cooperation, staff, and overall satisfaction. The performance target for each area was 90% satisfaction.

As shown in **Exhibit 2**, three RCs met the 90% target score for each of the four questions (Heart of Georgia-Altamaha, Middle Georgia, and Northwest Georgia). Middle Georgia had the highest overall score. Two additional RCs met or exceeded the 90% target in three focus areas (Atlanta and Georgia Mountains). Conversely, two RCs failed to achieve 90% in any area (Coastal and Central Savannah River Area). The focus area with the highest average satisfaction score was staff (92%) while the area with the lowest was intergovernmental cooperation (86%).

Changes to the 2018 Regional Commission Scorecard

During the previous four audits, we ranked each of Georgia's 12 RCs relative to its peers in a balanced scorecard based on metrics from four categories: financial, customer satisfaction, learning and growth of staff, and internal business processes. The categories were weighted and RC performance on each measure was divided into quartiles, ranking each RC's performance relative to all other RCs. Prior RC audit reports may be accessed at the following address: <http://www.audits.ga.gov/rsaAudits>.

For this year's performance audit, we worked with DCA and DHS to create a new performance scorecard. The financial category was eliminated and several other measures were eliminated or modified. Most significantly, we established performance targets for 14 of 17 metrics in the scorecard. The targets are based on performance data collected in the prior four years and consultation with the agencies.

³ American Institute of Certified Planners (AICP) certification is awarded to candidates who meet experience requirements and pass a certification exam. Examples of relevant masters' degrees include Master in Urban Planning, Master of City and Regional Planning, and Master of Planning.

⁴ The survey has a response rate of 56% (383 of 688). This is similar to prior year response rates.

Exhibit 2

Regional Commission Performance Scorecard, Fiscal Year 2017

Measure	Target	Atlanta	Central Savannah	Coastal	Georgia Mountains	Heart of Georgia	Middle Georgia	Northeast Georgia	Northwest Georgia	River Valley	Southern Georgia	Southwest Georgia	Three Rivers	Targets Met
Customer Satisfaction (Survey of Local Governments)														
1 Planning	90%	90%	84%	67%	90%	92%	98%	86%	93%	90%	89%	89%	87%	6
2 Intergovernmental Cooperation	90%	86%	79%	69%	89%	91%	95%	84%	91%	87%	87%	85%	84%	3
3 Staff	90%	94%	85%	80%	94%	95%	97%	91%	97%	91%	95%	94%	92%	10
4 Overall Satisfaction	90%	92%	84%	75%	91%	94%	99%	87%	94%	87%	92%	89%	88%	6
Number of Targets Met:	4	3	0	0	3	4	4	1	4	2	2	1	1	25
Planning Staff Qualifications														
1 Average years of experience	8	10	2	14	12	15	3	7	13	16	13	10	17	9
2 Average hours of training	30	13	34	78	18	46	27	2	29	27	39	20	27	4
3 Percent with Master's / AICP Certification	50%	77%	50%	29%	17%	0%	0%	50%	8%	33%	27%	17%	20%	3
Number of Targets Met:	3	2	2	2	1	2	0	1	1	1	2	1	1	16
Internal Business Processes														
Planning														
1 Local Plan Implementation Rate	60%	64%	-	44%	66%	38%	57%	43%	55%	55%	66%	58%	46%	3
2 First Time Approval of Plans by DCA	80%	59%	36%	67%	61%	100%	88%	79%	84%	48%	94%	77%	75%	4
3 Contract Performance Errors	0	0	8	16	0	2	2	8	3	4	1	8	1	2
4 Success Stories	2	0	0	2	0	1	4	0	0	1	5	1	3	4
5 Local Governments with Planning Designation	7%	12%	0%	18%	10%	3%	0%	20%	2%	2%	6%	0%	4%	4
6 Local Governments with QLG status	95%	87%	92%	96%	84%	100%	100%	69%	98%	96%	98%	83%	98%	7
Number of Targets Met:	6	3	0	3	3	2	3	1	2	1	4	0	2	
Aging														
1 Number of Clients per \$1,000	None ¹	4.96	3.58	3.74	-	2.80	3.59	2.73	2.14	2.29	3.54	-	2.85	N/A
2 Number of Units per \$1,000	None ¹	71	104	90	-	78	92	67	81	72	94	-	73	N/A
Transportation														
1 Cost Per Trip - Transportation (\$)	None ¹	10.82	13.63	10.03	-	12.28	14.72	12.14	-	7.33	15.64	9.31	11.51	N/A
2 Transportation Satisfaction Survey	90%	94%	94%	81%	-	93%	88%	97%	-	92%	96%	92%	90%	8
Number of Targets Met:	1	1	1	0	-	1	0	1	-	1	1	1	1	
Total Number of Targets Met per RC	14	9	3	5	7	9	7	4	7	5	9	3	5	

¹No target was established for these measures and some RCs do not provide these services.

Source: DCA, DHS

Planning Staff Qualifications

The category recognizes that staff effectiveness can be partly attributed to experience and education. The metrics in this category include the average years of planning staff experience, average number of training hours per year, and percentage of staff with a

Master's Degree or AICP certification. Each RC reports this information to DCA. As shown in **Exhibit 2**, no RC met the target for all three measures, although five met the target for two measures. Only Middle Georgia failed to meet any of the measures.

RCs performed best in the average years of experience measure, with nine meeting the required target of eight or more years. Only four met the target for an average of 30 hours of training per planning staff member and three met the target that 50% of staff have a relevant Master's degree or AICP certification. Heart of Georgia and Middle Georgia had no planning staff with such credentials and noted that recruiting and retaining staff with advanced degrees or certifications is very difficult in rural regions.

Internal Business Process

These measures are related to RC administration of contracts with DCA to provide planning services to local governments and with DHS to administer regional aging and transportation services. These areas are discussed below.

Planning

Under contracts with DCA, the RCs assist local governments in developing comprehensive plans and plan updates required to receive state grants and additional support. The scorecard contains six measures, each with a performance target. The performance targets were set at lower levels to acknowledge that RCs do not have complete control over all measures. Local governments' actions (or non-action) will affect RC performance, though RCs' actions do affect local governments' planning activities.

No RC met the performance targets for all six measures. Southern Georgia met the target in four, while Atlanta, Coastal, Georgia Mountains, and Middle Georgia met three. Southwest Georgia and Central Savannah River Area did not meet the performance target for any measure.

Only one performance target was met by more than half of the RCs. Seven RCs had 95% of their local governments obtain Qualified Local Government (QLG) status from DCA. Four RCs met the targets for the percentage of local governments with planning designation,⁵ having two success stories in the last year, and first-time approval of plans by DCA. Only two RCs – Atlanta and Georgia Mountains – had no contract performance errors.

Aging & Transportation

DHS contracts with most RCs to administer federally funded aging and transportation programs in their respective regions. The RCs then subcontract with local providers of services such as home-delivered meals and assistive transportation. We set performance targets for just one of the four measures in these two areas, because aging and transportation activities and inputs vary significantly across regions. However, DHS personnel consider the measures important in determining the performance of RCs in carrying out the requirements of these contracts.

⁵ These include the *PlanFirst* and *WaterFirst* designations awarded by DCA and the Georgia Environmental Finance Authority (GEFA) respectively for local governments that have shown a pattern of success in implementing their local comprehensive plans.

Ten RCs perform aging administration activities as a local Area Agency on Aging (AAA) on behalf of DHS. Aging performance indicators include the number of clients served per \$1,000 of funding provided and the number of units⁶ delivered per \$1,000 of funding provided. Among RCs, Atlanta had the largest number of clients served at 4.96 per \$1,000 of funding while Northwest had the lowest at 2.14 clients served per \$1,000. The number of units served per \$1,000 ranged from 67 (Northeast) to 104 (Central Savannah).

DHS contracts with 10 RCs for the provision of transportation services. The RCs subcontract with local providers and monitor their performance. DHS measures the cost per trip to determine whether the RCs are negotiating contracts with local providers effectively. The cost per trip ranged from a low of \$7.33 (River Valley) to a high of \$15.64 (Southern).

Eight of ten RCs met the performance target set for the second transportation measure – 90% of consumers and providers reporting a favorable opinion of the RC on an annual DHS survey. Only Coastal and Middle Georgia did not meet the target, though both scores exceeded 80%.

DCA Response: DCA noted that it would continue to work with the Department of Audits and Accounts “to ensure that the criteria employed most effectively evaluates the performance of regional commissions.” DCA also noted the importance of the local government survey for ensuring quality in its coordinated planning partnership with regional commissions.

RC Responses: Some RCs raised concerns about the performance measures and the establishment of the performance targets. RCs described some measures as influenced by factors not entirely within the RC’s control, including local plan implementation rate, QLG status, and planning designations. Some noted difficulties in obtaining planning staff who meet the degree qualifications required by DCA and stated that a broader range of Master’s degrees should be considered when assessing staff qualifications. One noted that the targets were established for a period of review that has already been completed.

Several RCs noted that they would take steps to improve their performance, reaching out to local governments to improve customer service, assisting with local plan implementation, addressing contract performance errors, and setting up a training plan for planning staff.

⁶ Units include Aging and Disability Resource Connection services, GeorgiaCares services, Home and Community Based Services, and Elderly Legal Assistance Program services.

Compliance Scorecard

For the first time we developed a scorecard to document RC compliance with certain state laws and regulations, prior audit recommendations, and best practices. As shown in Exhibit 3, the compliance areas include travel policies, performance reviews of the executive director, employee business disclosures, fund balance policies, and submission of the annual financial audit. These items were recurring issues in prior performance audits. RC compliance was based on the assessment of current information obtained from RC policies, performance appraisals, and other documents. In some cases, an RC missing certain components of the Compliance Scorecard may be compliant in practice but may have failed to document the policy (e.g., supervisory approval of travel).

Exhibit 3
Regional Commission Compliance Scorecard

	Atlanta	Central Savannah	Coastal	Georgia Mountains	Heart of Georgia	Middle Georgia	Northeast Georgia	Northwest Georgia	River Valley	Southern Georgia	Southwest Georgia	Three Rivers
1. Substantial Implementation of Statewide Travel Policy:												
1(a). Per Diem Meals	✓	✓	✓	✓	✓	✓	✓	✓	✗	✓	✓	✓
1(b). Itemized Receipts	✓	✓	✓	✓	✗	✓	✓	✓	✓	✓	✓	✓
1(c). Commuting Mileage	✓	✓	✓	✓	✓	✓	✓	✓	✗	✓	✓	✓
1(d). Non-Reimbursables	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
1(e). Supervisory Approval	✓	✓	✓	✓	✓	✓	✓	✗	✗	✓	✓	✓
1(f). Cost-Effective / Least Expensive	✓	✓	✓	✓	✗	✓	✓	✓	✓	✓	✓	✓
RC Travel Compliance:	Full	Full	Full	Full	Part	Full	Full	Part	Part	Full	Full	Full
2. Executive Director Appraisal	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	N/A
3. Employee Business Disclosures	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
4. Fund Balance Policy (# days)	60	90	60	90	60	60	60	90	None	60	90	60
5. Financial Audit Submission	✗	✓	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓
¹ Three Rivers had not conducted a recent appraisal of their Executive Director due to turnover in that position. According to staff, the Council has implemented a policy to review the Executive Director annually, beginning in calendar year 2018.												

Source: RCs, DCA, and DOAA

Travel

While regional commissions are not required by state law to follow the Statewide Travel Policy (applicable to all state agencies and organizations), we have recommended that they adopt policies consistent with it due to a number of issues identified in prior audits.

Nine RCs have adopted six key travel policy provisions that demonstrate substantial compliance with Statewide Travel Policy. Northwest only lacked a clear provision that expense reports must be reviewed by a supervisor. Heart of Georgia lacked provisions requiring itemized receipts for certain items, use of the most cost-effective method of transportation, and the least expensive lodging option. River Valley lacks several key provisions, including the use of per diems for meals, deduction of commuting miles, and supervisory approval for all staff (including executive director).

Executive Director Appraisal

O.C.G.A. § 50-8-34.1 requires that each regional commission council conduct an annual performance review of the executive director. In prior audits, we found instances in which the ED's appraisal was not conducted by the council.

All RCs have conducted recent performance appraisals of their executive director in the last year, with the exception of Three Rivers. Three Rivers had recent turnover in the position; therefore, a performance appraisal was not yet appropriate.

Employee Business Disclosure

O.C.G.A. § 50-8-63 requires that RC employees disclose their own or their family members' business transactions with local governments. In prior audits, we found cases of disclosures not filed and/or policies not drafted or communicated to staff.

All RCs appropriately submitted employee business disclosures for calendar year 2017.

Fund Balance

State law does not require RCs to maintain a particular fund balance level. However, prior audits have recommended an adequate balance to serve as a reserve in the event of revenue shortfalls. A 60- to 120-day fund balance ensures funds available to ensure solvency without diverting substantial funds from services.

Eleven RCs have implemented a policy setting a goal of having a fund balance containing 60 to 120 days of operating expenses. One RC has opted not to set a fund balance target.

Financial Audit

O.C.G.A. § 50-8-38(c) requires that RCs submit their annual audit report to the Department of Audits and Accounts within 180 days of the RC's fiscal year end.⁷

Ten RCs submitted their financial audits by the deadline. Coastal submitted its audit 25 days after the deadline, and Atlanta submitted 40 days after the deadline.

***RC Responses:** Three RCs responded with concerns regarding, or related to, specific measures in the new Compliance Scorecard. Heart of Georgia stated that it believes it does require itemized receipts and believes that the least expensive travel options are required but will update its policies to provide additional clarity. Northwest stated that it would update its policy to clarify that the*

⁷ Eleven RCs use the same fiscal calendar as the State of Georgia (July 1 - June 30). Atlanta (ARC) operates on calendar year, meaning that its financial audit is due no later than 180 days after December 31.

executive director's expenses are approved by the board chair. Finally, River Valley stated that it does not use a per diem for meals but does require receipts and has a cost limit. It has chosen not to require employees to deduct commuting miles. It also said that its policies require supervisory approval of travel, noting that a supervisor and executive director approve travel payments.

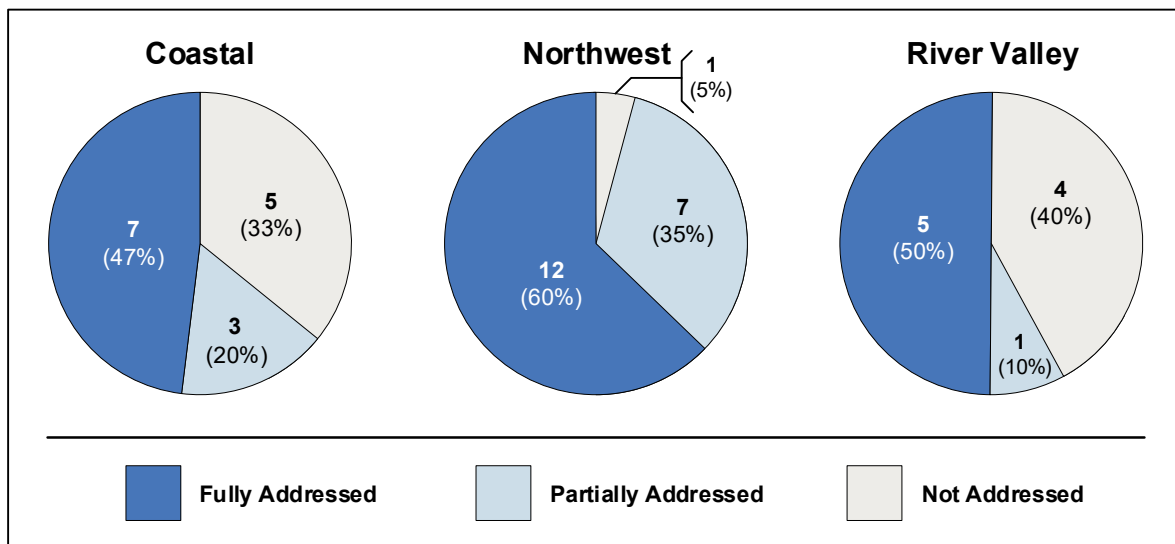
Follow-Up Procedures

In our 2014-2017 reports, we conducted agreed-upon procedures at three RCs. We verified compliance with state laws and contracts the RCs had with DCA (planning) and DHS (aging and transportation) and reviewed certain administrative activities. Each report contained findings and recommendations for the three RCs reviewed each year. With the publication of our December 2017 audit, all 12 RCs have been subjected to a review of these procedures.

Beginning with this report, we are conducting follow-up reviews to determine each RC's progress in implementing the recommendations made in the earlier audit. In this report, we reviewed the activities and actions taken by three RCs initially reviewed in 2014: Coastal Regional Commission, Northwest Georgia Regional Commission, and River Valley Regional Commission.

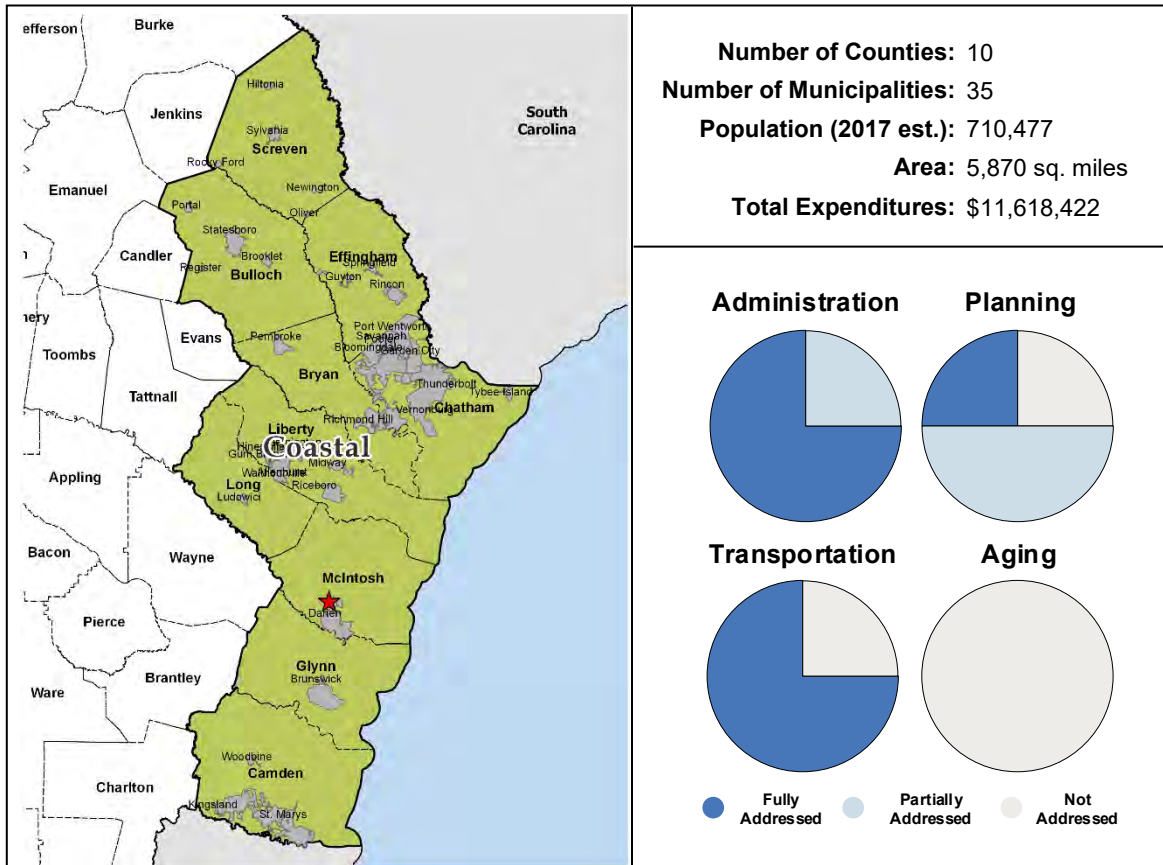
As shown in **Exhibit 4**, the three RCs have taken action to fully comply with 47% to 60% of the recommendations made in [2014](#). The RCs also partially addressed another 10% to 35% of recommendations. River Valley had the largest percentage of recommendations with no action taken (40%). Northwest had the largest overall number of recommendations in the 2014 report (20) and fully or partially complied with 95%. Each of these recommendations and the RC's activities are discussed on the following pages.

Exhibit 4
Regional Commission Follow-Up; RC Performance for All Recommendations



Source: DOAA

Follow-Up Procedures Coastal Regional Commission



Summary

In 2014, we identified significant deficiencies at Coastal Regional Commission (Coastal) related to contract compliance for both DCA Coordinated Planning and DHS Coordinated Transportation. Coastal had not met requirements for communicating planning deadlines to local governments or plan implementation assessment meetings. Coastal also had not conducted sufficient monitoring of vehicles or drivers.

Of the 15 recommendations in the 2014 report, Coastal fully addressed seven (47%), partially addressed three (20%), and failed to address five (33%). See below for the results of each recommendation.

Administration Findings

Original Finding – While Coastal is complying with state law by disclosing employee business transactions, Coastal’s written policies regarding employee disclosures could be improved.

Recommendation – Coastal should develop a written policy to address employees’ disclosure of business transactions with local governments.

Current Status – Fully Addressed

Coastal has implemented a policy requiring employees to disclose business transactions with local governments.

Original Finding – The audit team identified travel expenditures that did not comply with Coastal's travel policies and procedures.	
Recommendation – Coastal should ensure that travel expenditures are in compliance with its policies and procedures.	Current Status – Partially Addressed Some expense reports filed during fiscal year 2017 did not include the required signatures or were missing documentation, including event registration, agendas, or the specific training sessions attended. Coastal updated its travel policy in 2018 to more closely match the Statewide Travel Policy used by state agencies.
Original Finding – The executive director's travel expenses were not reviewed by the Council.	
Recommendation – The Council should review and approve the executive director's travel.	Current Status – Fully Addressed The executive director's fiscal year 2017 expense reports were signed by the RC Council Chair.
Original Finding – The executive director pays for other employees' and Council members' travel expenses, which is a management override of Coastal's travel reimbursement process.	
Recommendation – Each individual Coastal employee and Council member should submit requests for travel reimbursements for his or her own expenditures.	Current Status – Fully Addressed Our review of fiscal year 2017 expense reports found no evidence indicating that the executive director was submitting reimbursement for anyone other than himself.

Coastal Response: Coastal disagreed with the partially addressed conclusion related to travel expenditures. Coastal stated that it had been able to eventually locate and provide the conference registration documentation requested by the audit team. However, “in the spirit of full compliance, we have strengthened our travel procedures, to ensure we have all of the proper documentation, in one packet, which will include registrations, confirmations and agendas marked with the classes attended.”

Planning Findings

Original Finding – Coastal did not provide sufficient notification of planning responsibilities and deadlines to selected local governments as required by its contract with DCA.	
Recommendation – To reduce QLG loss by member governments, Coastal should begin planning notifications 12 to 18 months before the deadline, as recommended by DCA.	Current Status – Partially Addressed While Coastal could not provide documentation of all planning notifications for a sample of nine local governments selected for review, staff stated that the executive director provided oral notification during regular visits to local governments. There was no documentation of the notification, but the percentage of local governments in the region with QLG status exceeds 95%. It was 76% during the original audit.

Original Finding – Coastal did not fulfill the DCA contract requirements for plan implementation assessment (PIA) meetings.	
Recommendation – Coastal should hold required plan implementation assessment meetings and accurately report them to DCA. Coastal should document invitees, attendees, and items discussed to demonstrate that all requirements have been met.	Current Status – Not Addressed We requested documentation for a sample of Coastal-reported PIA meetings with nine of its 45 member governments, but Coastal had no documentation for three of the meetings. Coastal also could not show that all of the required local government staff were present or that the required discussion points were included.
Original Finding – Based on surveys and discussions with local governments, Coastal should review its planning services to ensure it is meeting the planning needs of member governments.	
Recommendation – Coastal should meet with local governments and/or conduct surveys to ensure it is providing the planning services that are needed and to ensure that the member governments are satisfied with the quality of these services.	Current Status – Fully Addressed Coastal provided the audit team with a local government survey conducted in January 2017. The survey included 5 satisfaction questions using a Likert scale (Very Satisfied to Very Dissatisfied) and received 26 responses.
Original Finding – The staffing information that Coastal reported to DCA was generally accurate, with two exceptions.	
Recommendation – Coastal should document and accurately report planning staff information to DCA.	Current Status – Partially Addressed While Coastal's documentation of planning staff degrees and certificates matched that reported to DCA, training documentation did not. Documentation of trainings attended by the planning staff did not include records of registration, confirmation of attendance, agendas, or specific session information.

Coastal Response: Coastal noted that staff will document when notifications of deadlines are made to local governments, has already developed a form to ensure that PIA meetings are sufficiently documented, and will keep documentation of continuing education attendance.

Transportation Findings

Original Finding – Coastal did not conduct all required vehicle monitoring for the selected subcontractor in fiscal year 2013.	
Recommendation – Vehicles should be inspected annually by a certified mechanic. Any issues identified by the mechanic or other inspectors should be resolved, and Coastal should maintain documentation of their resolution.	Current Status – Not Addressed Coastal vehicle monitoring improved since the original report; however, incomplete documentation and a lack of corrective action documentation were still present. Coastal transportation staff were not able to provide annual inspections by a certified mechanic or DHS vehicle inspection forms for all vehicles that provided coordinated transportation. Additionally, some of the monitoring documentation provided indicated vehicle deficiencies, but Coastal staff could not provide documentation of corrective action.

Original Finding – Coastal did not conduct all required driver monitoring for the selected subcontractor in fiscal year 2013.	
Recommendation – For the safety of its clients and the general public, Coastal should ensure that all required monitoring is completed for both drivers and vehicles each year.	Current Status – Fully Addressed Coastal transportation staff actively monitored all drivers using an online portal. The portal allows Coastal staff to view driver qualification folder documentation in real time and contained all required documentation at the time of review.
Original Finding – Coastal was unable to provide a signed contract for the selected subcontractor.	
Recommendation – Coastal should maintain signed contracts for all subcontractors.	Current Status – Fully Addressed Coastal transportation staff were able to provide an executed and signed copy of the contract with the selected subcontractor.
Original Finding – During fiscal year 2013, Coastal did not have a procedure to track complaints regarding transportation subcontractors.	
Recommendation – Coastal should institute a process for tracking and responding to complaints regarding transportation subcontractors.	Current Status – Fully Addressed Coastal has implemented DHS standard complaint procedures as a result of the original audit.

Coastal Response: While Coastal staff could not provide documentation of corrective action for vehicle deficiencies found in fiscal year 2017, it noted that staff did complete all required inspections and repairs occurring in fiscal year 2018.

Aging Findings

Original Finding – While Coastal generally complied with contract requirements for subcontractor monitoring, the audit team identified areas for improvement.	
Recommendation – Coastal should ensure that all required annual monitoring is completed and documentation of the monitoring is maintained.	Current Status – Not Addressed Coastal monitoring forms for its largest Aging provider were not always fully completed by the monitor, and in some instances, pages of the monitoring forms were missing. Additionally, the form used to monitor the provider's central kitchen was different than the DHS Nutrition Services monitoring form and did not cover all the risk areas identified on the DHS form.
Recommendation – Coastal should improve its monitoring documentation to show that all required items have been reviewed.	Current Status – Not Addressed In multiple instances, Coastal monitors did not identify which personnel files or the number that were reviewed for national background checks of senior center staff. Additionally, there were multiple instances where required comments and process descriptions were not included on monitoring forms.

Original Finding – Coastal does not provide written feedback to its subcontractors regarding quarterly reviews as required by DHS regulations.

Recommendation – Coastal should provide written feedback to subcontractors for quarterly reviews as required by DHS regulations.

Current Status – Not Addressed

Coastal Aging staff informed the audit team that quarterly reviews were only conducted only once in fiscal year 2017. Coastal staff stated one quarter was all that was required, indicating that staff may be unfamiliar with all the requirements of the DHS Aging policy manual. Coastal staff did not provide documentation indicating that the results of these reviews were communicated to the subcontractor.

***Coastal Response:** Coastal staff noted that missing subcontractor monitoring documentation was an oversight and that future monitoring “will be done using the most recent form provided by DHS.” Regarding the monitoring of drivers, Coastal noted that it would improve the documentation of on-site monitoring of driver personnel files and that “all required comments and descriptions will be included.” Finally, Coastal agreed that quarterly reviews were not completed for all quarters and that this was due to the implementation of new tracking software and “conflicting policy interpretation.” It noted that all such reviews would be completed in the future.*

Administration Findings

Original Finding – Northwest does not have an employee business disclosure policy or procedure to ensure compliance with state law.	
Recommendation – Northwest should ensure the accuracy of information submitted to DCA regarding employee business disclosures by developing appropriate policy and procedures.	Current Status – Fully Addressed Northwest implemented a policy requiring employees to disclose business with local governments.
Original Finding – Northwest should improve its entity-wide controls over debit cards.	
Recommendation – Northwest should develop internal controls that ensure proper supervisory review of debit card expenditures and provide for segregation of duties.	Current Status – Partially Addressed Northwest added language regarding internal controls and supervisory review to its policies, yet there was still an issue with department directors reviewing and approving their own expenses. Segregation of duties does not appear to have been addressed by Northwest's policy update.
Original Finding – Northwest does not have a fund balance target.	
Recommendation – Northwest should set a fund balance target.	Current Status – Fully Addressed Northwest provided the audit team with Northwest's fund balance policy.
Original Finding – Northwest has not adopted a formal travel policy. Based on the travel documentation reviewed, Northwest does not have sufficient internal controls related to the review and approval of travel reimbursements.	
Recommendation – Northwest should create a formally adopted travel policy that is disseminated to all employees. The travel policies and procedures should provide sufficient guidance and controls to ensure cost-effective travel.	Current Status – Partially Addressed Northwest adopted an updated travel policy in October 2015. This policy complies with the majority of the provisions of the Statewide Travel Policy with the exception of supervisory approval. This includes a lack of policy language covering the approval of the executive director's expenses, although a procedure appears to be in place.
Original Finding – The council should provide clear guidance regarding payment of the executive director's travel expenditures.	
Recommendation – The executive director should be reimbursed for actual travel expenses according to Northwest's travel policy. The reasoning for and requirements of any travel allowance or vehicle usage should be formally documented in Northwest policies.	Current Status – Fully Addressed In 2014, Northwest's executive director was receiving a \$900 travel allowance with no documentation as to what expenses the funds were used for. The executive director was regularly reimbursed for meal and other travel expenses, provided access to a RC-owned vehicle for business and personal use, and provided a reimbursement for travel outside the region. The \$900 stipend has been eliminated, although the executive director received a commensurate salary increase at the time. The executive director retains use of an RC-owned vehicle for business use only.

Original Finding – The executive director’s travel and other expenses are not reviewed or approved by the Council.	
Recommendation – The Council should review and approve the executive director’s travel and other expenses.	Current Status – Partially Addressed Northwest’s fiscal year 2017 travel expenses for the executive director are signed by the Northwest Council Chair. However, Northwest has not adopted a policy requiring the review.
Original Finding – Northwest does not have adequate controls over the assignment of its vehicles or the use of fuel cards.	
Recommendation – Northwest should ensure that adequate internal controls are in place regarding usage of vehicles and fuel cards.	Current Status – Partially Addressed Northwest established a vehicle policy after the 2014 review that includes a form to track vehicle usage that includes staff name, destination, and odometer readings. Northwest also now assigns staff unique PIN numbers for tracking fuel card purchases, and it notified staff of a single mileage reimbursement rate during fiscal year 2017. However, the vehicle policy does not address all issues found during the 2014 review, such as a requirement that staff ensure that no RC vehicle is available prior to using their personal vehicle for RC business. Finally, a review of a sample of vehicle logs for fiscal year 2017 found two gaps in mileage reporting, although this is a significant improvement over the number of gaps found in 2014.
Original Finding – The council has not performed an appraisal of the current or prior executive director as required by state law and Northwest’s bylaws.	
Recommendation – The Council should appraise its executive director annually, in accordance with state law and Northwest’s bylaws.	Current Status – Fully Addressed Our review found that the Northwest executive director received an appraisal in April 2018 by the RC Council.
Original Finding – Northwest has not conducted annual performance appraisals as required by its policies.	
Recommendation – Northwest should appraise its employees annually as required by Northwest policy.	Current Status – Fully Addressed Northwest staff members had documented annual appraisals.
Original Finding – In limited instances, Council meetings did not comply with the state open meetings law, and acted in conflict with its bylaws.	
Recommendation – Northwest should ensure that it complies with the state open meetings law and its own bylaws.	Current Status – Partially Addressed Northwest council meetings were not posted seven days in advance on its website although meetings conformed to other open meetings requirements during fiscal year 2017.
Original Finding – In the four years since it was created, Northwest has not submitted its audited financial statements by the statutorily required deadline and has had repeated audit findings.	
Recommendation – Northwest should submit its audited financial statements by the statutory deadline and ensure that audit findings have been resolved.	Current Status – Fully Addressed Northwest provided its fiscal year 2017 financial audit report to DCA after the deadline but within the grace period allowed.

***Northwest Response:** Northwest responded to recommendations regarding internal controls over debit cards by noting that expenditures must be approved prior to purchase and that all purchases are reviewed using monthly debit card reconciliations. Should any purchases be included that did not receive prior approval, the department director will be responsible for repayment of the cost.*

Regarding the Executive Director's travel expenses, Northwest noted that, while a procedure for review is in place, language will be added to Northwest's travel policies requiring that the executive director's expenses be reviewed by the council chair.

Finally, Northwest responded to recommendations related to the posting of council meetings that it would post all meetings 10 calendar days in advance and that a form would be used to track the dates on which meeting notices are posted to the website and other areas.

Planning Findings

Original Finding – Plan implementation assessment (PIA) meetings were held with selected local governments, but documentation was not sufficient to determine whether all requirements were met.	
Recommendation – Northwest should improve its documentation of PIA meetings to show compliance with its DCA contract.	Current Status – Fully Addressed Northwest improved its documentation of PIA meetings with the use of a PIA meeting checklist and sign-in sheet. Further, Northwest provided documentation of PIA meetings for the majority of the meetings held in fiscal year 2017, as well as email communications requesting such meetings and follow-up discussions with local governments.
Original Finding – Northwest is not meeting DCA's recommendations for communicating planning deadlines to local governments.	
Recommendation – Northwest should meet DCA's recommended time frame for notifying local governments of planning responsibilities and deadlines and improve documentation of their notifications efforts.	Current Status – Fully Addressed Northwest contacted each of their local governments within the required time frame to ensure that they had time to submit their plans to meet planning deadlines, according to documentation provided by Northwest. In fiscal year 2013, of the 25 local governments in Northwest's region scheduled to submit a short-term work program, 21 (84%) lost QLG status due to late submissions. In fiscal year 2017, only 1 local government in the Northwest region lost QLG status and only for a period of 10 days.
Original Finding – Planning staff information reported to DCA was verified as accurate, with two exceptions.	
Recommendation – Northwest should improve its documentation of and accurately report planning staff information and training hours to DCA.	Current Status – Partially Addressed Northwest's documentation of planning staff qualifications (degrees and/or certificates) and FTEs did not match what was reported to DCA in fiscal year 2017. One staff member's degree information was not present in Northwest's documentation and one staff member lacked the degree requirements for one of the DCA-required planning competency areas. Further, Northwest did not report planning staff FTEs in the manner required by DCA. Finally, Northwest training documentation for the planning staff was found to match what was reported to DCA.

Northwest Response: Northwest responded to recommendations regarding the reporting of planning staff information to DCA by noting that the error reporting FTE information was due to a misunderstanding of the reporting requirements.

Aging Findings

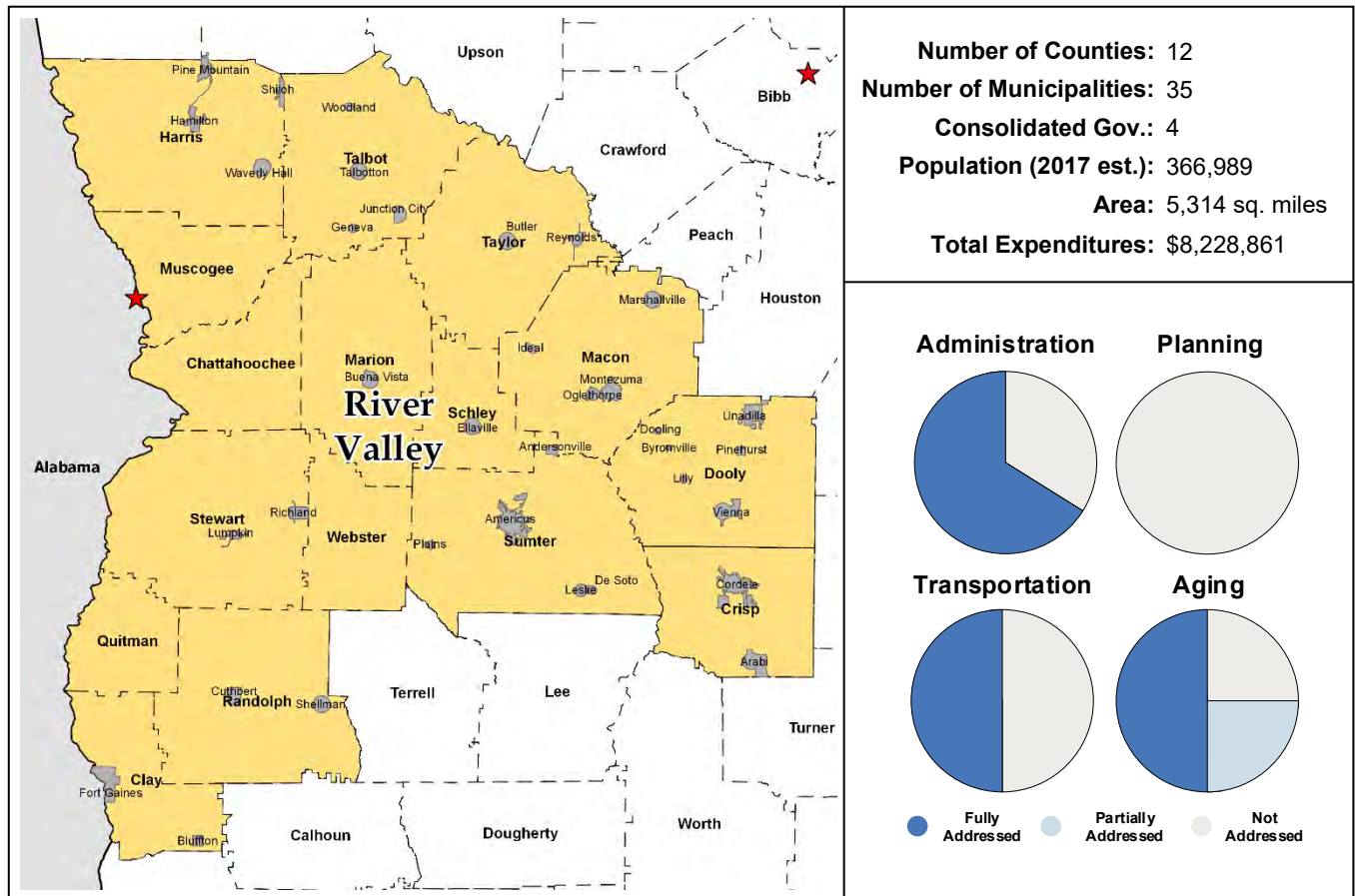
Original Finding – Northwest did not complete DHS' required programmatic monitoring for subcontractors during fiscal year 2013.	
Recommendation – Northwest should ensure that required annual monitoring of subcontractors is completed by the end of each fiscal year.	Current Status – Fully Addressed Northwest completed annual monitoring of the reviewed subcontractors by the end of fiscal year 2017. Appropriate DHS monitoring forms were used and Northwest staff provided documentation indicating results of monitoring were provided to the subcontractors in a timely manner.
Original Finding – Northwest did not accurately report deficiencies to DHS and subcontractors that were identified during on-site monitoring of subcontractors.	
Recommendation – Northwest should accurately report results of monitoring visits to both the subcontractors and DHS Aging.	Current Status – Partially Addressed Northwest Aging staff reported all monitoring findings to DHS with one exception. During the monitoring of one senior center, the monitor identified that food was not served within the timeframe required by DHS regulations but did not note the noncompliance on the monitoring form. The noncompliance was not reported to DHS Aging or communicated to the subcontractor.
Original Finding – Northwest did not report a company that prepares meals as a subcontractor to DHS.	
Recommendation – Northwest should report all providers as subcontractors to DHS Aging.	Current Status – Fully Addressed All Northwest subcontractors that provided Aging services for the region were appropriately reported to DHS Aging.
Original Finding – Northwest did not perform quarterly reviews of subcontractors as required by DHS regulations.	
Recommendation – Northwest should perform and document required quarterly reviews of its subcontractors.	Current Status – Fully Addressed Northwest conducted quarterly desk reviews as required by DHS regulations. All quarterly desk reviews indicated contract fulfillment progress, documented communication of results to subcontractors, and included corrective action plans written by subcontractors where necessary.

Original Finding – Northwest does not monitor transportation provided by its Aging subcontractors as required by DHS regulations.	
Recommendation – Northwest should monitor transportation subcontractors that are not monitored through the DHS Transportation program.	Current Status – Not Addressed Northwest Aging staff indicated that Aging clients were receiving rides to and from senior centers in two counties. The vehicles used were not part of the DHS Transportation program, but are still subject to DHS vehicle monitoring per DHS regulations. Northwest Aging staff were only able to provide partial monitoring documentation for vehicles in one county.
Original Finding – The Northwest Aging program is currently under sanctions from DHS, due to inaccurate and untimely reporting.	
Recommendation – Northwest should take action to address all issues that have led to sanctions from DHS.	Current Status – Fully Addressed Per DHS Aging, Northwest was no longer under DHS sanctions during our 2018 review.

Northwest Response: Northwest responded to a recommendation that on-site monitoring results be reported to the subcontractors and DHS Aging by stating that any deficiencies would be reported immediately to both, verbally and in writing.

Regarding transportation monitoring, Northwest stated that subcontractors that are not monitored through DHS Coordinated Program will be monitored by aging staff. It noted that vehicles would be monitored at least once each fiscal year.

Follow-Up Procedures River Valley Regional Commission



Summary

In our 2014 performance audit, we conducted agreed-upon procedures at River Valley Regional Commission (River Valley) for activities occurring during fiscal year 2013. In that review, we identified relatively few issues, though there were instances of non-compliance with state law or state agency contracts, and areas of improvement were noted.

Of the 10 recommendations in the 2014 report, River Valley fully addressed five (50%), partially addressed one (10%), and failed to address four (40%). There was also one new finding related to staff mileage documentation. See below for the results of each recommendation.

Administration Findings

Original Finding – River Valley did not comply with state law that prohibits employee business transactions with the RC. River Valley did not have a written policy regarding this prohibition or employee disclosures of business with local governments.

Recommendation – River Valley should not conduct business with employees or their immediate family members. Additionally, River Valley should add written policies to its personnel manual prohibiting employees from doing business with the RC and explaining the disclosure of business transactions with local governments.

Current Status – Fully Addressed

River Valley adopted a policy restricting employees and their families from doing business with the RC and requiring the disclosure of any business with local governments.

Original Finding – River Valley did not have a fund balance target.

Recommendation – River Valley should set a fund balance target.

Current Status – Not Addressed

River Valley has not established a fund balance policy. In our 2014 audit report, River Valley stated that a fund balance requirement “would apply only to the unrestricted fund balances in the General Fund and Internal Service Funds” and that these funds “do not fluctuate much and have little risk of shortfall.”

Original Finding – The executive director’s travel expenses were not reviewed by the Council. At the time of the original review, a subordinate employee reviewed the executive director’s travel expenses.

Recommendation – The Council should review and approve the executive director’s travel.

Current Status – Fully Addressed

Fiscal year 2017 expense documentation for the executive director included the signature of the current RC Council Chair.

***River Valley Response:** River Valley responded to the recommendation that it establish a fund balance target by noting that staff had proposed the issue to the Council in the past and the Council declined to approve a fund balance policy. River Valley noted that it would address the issue again with its Council.*

New Finding - Staff mileage reported for travel reimbursement did not include sufficient documentation and commuting mileage was not deducted.

A sample review of staff travel documentation and expense reports found that staff are not regularly recording odometer readings in personal and/or RC-owned vehicles. Further, staff are not recording the distance traveled for the leg of each trip. In addition, there was no evidence that commuting mileage is being deducted from mileage expenses.

Recommendation – River Valley should ensure that staff mileage reporting is accurate, that commuting mileage is deducted, and that such activities are monitored.

***River Valley Response:** River Valley responded to the finding that it should ensure the accuracy of staff mileage reporting and require the deduction of commuting mileage by noting that staff follow the River Valley travel policies, which do not require employees to record odometer readings to calculate mileage or deduct commuting mileage.*

Planning Findings

Original Finding – Generally, planning staff information reported to DCA was verified as accurate, with exceptions. The FTE (Full Time Employee) count was slightly over reported, one employee's degree was misstated, documentation of reported training hours was incomplete, and travel time to training was incorrectly included.

Recommendation – River Valley should accurately report planning staff information and training hours to DCA. It should improve documentation of the training received by its planning employees and exclude travel time from the hours reported.

Current Status – Not Addressed

River Valley reported 9 planning staff as 9 full FTEs to DCA but could only account for 8.3 FTEs based on staff timesheets. Further, training documentation was not sufficient to determine the number of hours attended by each staff member as there was no form or itemized count of how reported hours were calculated. Finally, one planning staff member was reported as having a master's degree while only having completed the required classes.

River Valley Response: River Valley responded to the recommendation regarding accurately reporting planning staff information to DCA by stating that previous inaccuracies have been addressed with staff and that reporting accuracy should improve moving forward.

Aging Findings

Original Finding – All of the selected subcontractors' sites received on-site monitoring, but River Valley did not complete the required monitoring by the end of the fiscal year.

Recommendation – River Valley should ensure all required monitoring is completed by the end of the fiscal year.

Current Status – Fully Addressed

River Valley conducted all required monitoring prior to the end of fiscal year 2017.

Original Finding – The forms used to document on-site visits for congregate meals and senior centers do not include all items included in the DHS forms.

Recommendation – River Valley should revise its forms to ensure all necessary areas are included.

Current Status – Partially Addressed

River Valley conducted monitoring with the required up-to-date DHS monitoring forms in 6 of the 7 samples reviewed. One form used to monitor a central kitchen that provides meals to multiple DHS programs did not cover key risk areas such as food storage temperatures and holding times.

Original Finding – Completed monitoring forms did not have adequate documentation that the required procedures had been performed.

Recommendation – River Valley should increase its documentation of monitoring activities.

Current Status – Fully Addressed

River Valley's monitoring documentation for fiscal year 2017 was fully completed. Check boxes were appropriately filled on all forms, and where appropriate, monitor comments and process descriptions were included.

Original Finding – River Valley does not document quarterly reviews of subcontractors or provide written feedback to subcontractors as required by DHS regulations.

Recommendation – River Valley should document its quarterly reviews of subcontractors and provide specific, written feedback as required by DHS regulations.

Current Status – Not Addressed

River Valley staff responsible for Aging indicated that quarterly monitoring of subcontractors was not conducted for fiscal year 2017 due to difficulties with new DHS tracking software. Aging staff indicated that quarterly monitoring is currently being conducted and will be conducted in the future.

***River Valley Response:** River Valley responded to the recommendation regarding the monitoring of congregate meals and senior centers by noting that staff will ensure appropriate DHS monitoring forms will be used in the future.*

Transportation Findings

Original Finding – River Valley was unable to provide documentation of follow-up for issues noted during vehicle inspections, driver checklist, and daily vehicle log reviews.

Recommendation – River Valley should increase documentation of its coordinated transportation activities. Staff should document any follow-up regarding vehicle or driver issues, as well as the resolution of these issues.

Current Status – Not Addressed

River Valley staff noted that they had responded to some of the issues noted during vehicle inspections occurring in fiscal year 2017 but could not provide documentation of action taken for all issues identified.

Original Finding – Not all drivers for the selected subcontractor underwent national criminal background checks as required by DHS regulations.

Recommendation – River Valley should ensure all drivers receive a national criminal background check as required by DHS regulations.

Current Status – Fully Addressed

Based on a sample of drivers at selected subcontractors, River Valley is ensuring national criminal background checks are conducted as required by DHS regulations. River Valley staff provided the audit team with documentation that background check verification was part of the monitoring conducted, and the audit team verified a sample of background checks at the transportation subcontractor.

***River Valley Response:** River Valley responded to the recommendation regarding follow-up for issues noted during monitoring by stating that subcontractor turnover has contributed to the aforementioned issues, but that River Valley will continue to correct these issues and work with DHS Coordinated Transportation staff to improve the program.*

Appendix A: Objectives, Scope, and Methodology

Objectives

This audit was conducted in compliance with O.C.G.A. § 50-8-38, which requires the State Auditor to conduct performance audits of state funds received by the regional commissions (RCs) in the state.

Specifically, the audit objectives were to:

1. Evaluate the performance of the 12 regional commissions (RCs) in relation to a desired target in the areas of customer satisfaction, planning staff qualifications, and internal business processes.
2. Determine if the 12 RCs are in compliance with selected state laws and regulations, prior audit recommendations, and best practices.
3. Conduct follow-up reviews at three RCs to determine whether they have implemented recommendations made when they were subjected to agreed-upon procedures in 2014.

Scope

The audit generally covered activity related to RCs that occurred during fiscal year 2017, with consideration of earlier or later periods when relevant. Information used in this report was obtained by reviewing relevant laws, rules, and regulations; interviewing agency officials and staff from RCs, the Department of Community Affairs (DCA), and the Department of Human Services (DHS); reviewing prior audit work regarding RCs; conducting a survey of local governments; analyzing policies, data, and reports provided by RCs, DCA, and DHS; and conducting site visits to three RCs (Coastal, Northwest, and River Valley).

Methodology

To measure the performance of the 12 regional commissions, we created a performance scorecard addressing three categories: customer satisfaction, planning staff qualifications, and internal business processes (including three areas where the RCs are contracted to provide regional services; planning, aging, and transportation). The metrics included in this scorecard are similar to those used in the balanced scorecard from previous reports. Under the balanced scorecard, individual RC performance was assessed relative to the performance of all other RCs. For this year's report, performance targets were established for 14 of the 17 performance measures in the scorecard and RCs were declared to have "met" or "not met" the target. The targets were developed using prior years' performance data as well as input from DCA, DHS, and several RCs.

The methodology, data source, and period used for each measure in the performance scorecard is described in the table on the next page. The general methodologies for each category are explained below:

Scorecard Measure	Methodology	Source	Time Period
Customer Satisfaction			
Satisfaction with planning services	Average survey responses for planning services section	DOAA survey of local governments	Spring 2018
Satisfaction with intergovernmental coordination	Average survey responses for intergovernmental coordination section	DOAA survey of local governments	Spring 2018
Satisfaction with staff	Average survey responses for staff section	DOAA survey of local governments	Spring 2018
Overall satisfaction	Average survey responses for overall satisfaction section	DOAA survey of local governments	Spring 2018
Planning Staff Qualifications			
Average years of planning staff experience	Divide the total years of experience by the number of planning staff	Staff information reported by RCs to DCA	Fiscal year 2017
Average hours of training provided to RC planning staff	Divide the total hours of training by the number of planning staff	Staff information reported by RCs to DCA	Fiscal year 2017
Percent of planning staff with AICP certification or Master's degree in planning	Divide the number of staff with a certification from the American Institute of Certified Planners or a Master's degree related to planning by the total number of planning staff	Staff information reported by RCs to DCA	Fiscal year 2017
Internal Business Processes			
Local plan implementation rate	Divide the number of projects that have been completed by the total number of measurable projects (in local government short term work programs)	DCA	Fiscal year 2017
First time approval of RC-prepared plans	Divide the number of plans approved on first review by DCA by the total number of local government plans submitted by the RC to DCA	DCA	Fiscal years 2016 and 2017 ¹
Contract performance errors	Count number of errors (missed deadlines, incomplete submissions, etc.) identified by DCA	DCA	Fiscal year 2017
New success stories generated	Count number of new local and regional "success stories" approved by DCA for inclusion on DCA's website	DCA	Fiscal year 2017
Percent of local governments with a planning excellence designation	Divide the number of local governments in the region with a <i>WaterFirst</i> or <i>PlanFirst</i> designation by the total number of local governments	DCA	End of fiscal year 2017
Percent of local governments with QLQ	Divide the number of Qualified Local Governments in the region by the total number of local governments	DCA	End of fiscal year 2017
Number of units served per \$1,000 - Aging	Divide the number of units (meals, visits, etc.) provided by the Area Agency on Aging (AAA) by every one thousand dollars spent on DHS Aging	DHS	Fiscal year 2017
Number of clients served per \$1,000 - Aging	Divide the number of unique clients served by the AAA by every one thousand dollars spent on DHS Aging	DHS	Fiscal year 2017
Cost per trip - Transportation	Divide the number of trips provided by the RC by dollars spent on DHS Transportation	DHS	Fiscal year 2017
Results of Transportation satisfaction surveys	Determine the percent of satisfied respondents from the DHS Transportation surveys	DHS	Fiscal year 2017
¹ Two years of data were used to increase the measure's validity by increasing the population size.			
Source: DOAA, DCA, and DHS			

- *Customer Satisfaction* – Customer satisfaction measures were calculated using responses to a local government survey conducted by the audit team. The survey questions are the same as those used in prior audits of the RCs. We used e-mail addresses of local government officials (municipal, county, consolidated) from lists provided by the RCs and DCA. Out of 688 local governments, we received responses from 383 (56%), with regional response rates varying from 33% for Coastal to 71% for River Valley, as shown in [Appendix C](#).
- *Planning Staff Qualifications* – These measures reflect information RCs annually report to DCA. Because the RCs only report information for planning staff, staff members that provide other services (e.g., aging and transportation) are excluded. The information is self-reported, and its accuracy was not verified by the audit team.
- *Internal Business Process* – Internal business process measures were calculated using data provided by DCA Planning, DHS Aging, and DHS Coordinated Transportation for their respective programs. The audit team generally calculated the measures using the agency-provided data.

To determine the compliance of the 12 regional commissions with specific state laws and regulations, prior audit recommendations, and best practices, we created a new Compliance Scorecard (see measures below) assessing areas such as travel and expense, fund balance, and financial audit submission, among others.

Compliance Scorecard Measures		
1.	Substantial Implementation of State Travel Policy?	
1(a)	Per Diem system?	Do RC policies require a Per Diem system to cover the cost of meals?
1(b)	Itemized receipts?	Do RC policies require itemized receipts for all expenses? (Per Diem excluded)
1(c)	Commuting mileage?	Do RC policies require that normal commuting miles be deducted when calculating total mileage reimbursement?
1(d)	Non-reimbursable expenses?	Do RC policies include a list of non-reimbursable expenses including, but not limited to, alcoholic beverages, travel upgrades, personal entertainment/gifts, and recreation expenses?
1(e)	Supervisory approval?	Do RC policies require employee travel expenses to be approved by a supervisor / higher level of authority prior to reimbursement?
1(f)	Cost-effective / least expensive?	Do RC policies require the use of the most cost-effective method of transportation and least expensive lodging option available (accounting for proximity to destination and personal safety)?
2.	Executive Director Performance Appraisal Conducted?	Georgia statute (O.C.G.A. 50-8-34.1) requires the RC Council conduct an annual performance appraisal of the RC Executive Director.
3.	Annual Employee Disclosure Statements Submitted?	Georgia Statute (O.C.G.A 50-8-63) requires that employees who directly or indirectly (through the employee's family, or through any business in which the employee or any member of his/her family has a substantial interest) conduct business with any local government must disclose such transactions.
4.	Policy Requiring Appropriate Fund Balance?	The <i>Government Finance Officers Association (GFOA)</i> recommends that governments establish a formal policy on the level of fund balance that should be maintained for budgetary purposes. GFOA recommends a fund balance of between 60 and 120 days of operating expenditures.
5.	Financial Audit Submitted to DOAA prior to Deadline?	Georgia statute (O.C.G.A. 50-8-38) requires each RC to submit a copy of their annual audit report to the state auditor within 180 days after the close of the regional commission's fiscal year.

The general methodology used to assess the RCs included requests for current policies and procedures and/or documentation reflecting the requirements. The measures tested are listed in the summary on the previous page. Listed below are portions of the Statewide Travel Policy (used for all state agencies and entities) from which parts 1(a) through 1(f) of the Compliance Scorecard were derived.

Compliance Scorecard	Statewide Travel Policy (Effective 9/01/2017)
1(a) Meal Per Diem	<p>Generally, meals are reimbursable on a per diem basis (not actual expenses) for overnight official business travel outside the traveler's Primary Work Station. Per Diem expenses do not require receipts to be provided. Reasonable incidental travel expenses, also known as incidentals, are reimbursed separately...</p> <p>A) In-state travel per diem rates includes the cost of meals, taxes and tips on meals. (Incidentals are not included.)</p> <p>B) Out-of-state travel per diem rates include the cost of meals, taxes and tips on meals and follows the appropriate General Service Administration (GSA) per diem rates for a given geographical area. (Incidentals are not included)</p>
1(b) Itemized Receipts	<p>Travelers must always obtain receipts, except when per diem travel allowances are claimed. Itemized receipts should include: name and address of the vendor, date, description, and amount paid for each individual item.</p>
1(c) Commuting Mileage Deduction	<p>Reimbursement for business use of a personally-owned vehicle is calculated per mile, from point of departure after deduction for normal commuting mileage, based on the current reimbursement rate.</p> <p>...normal commuting miles must be deducted when calculating total mileage reimbursement. Mileage travelled by State travelers between their Residence and Primary Work Station is considered "commuting miles". Commuting costs are not reimbursable.</p>
1(d) Non-Reimbursable Expenses	<p>Non-reimbursable expenses include, but are not limited to, the following:</p> <ul style="list-style-type: none"> - Travel upgrade fees (air, rail, car) - Alcoholic beverages - Bank charges for ATM withdrawals - Childcare - Commuting between Residence and Primary Work Station - Expenses related to vacation or personal days taken before, during or after a business trip - Haircuts and personal grooming - Laundry
1(e) Supervisory Approval	<p>Under no circumstances should an individual approve his/her own expense report. In most cases, he/she should not approve the expense reports of a person to whom he/she functionally or administratively reports.</p> <p>A traveler's immediate supervisor or higher administrative authority must approve a travel expense report before reimbursement will be issued. The approver should be in a higher-level position of authority that is able to determine the appropriateness and reasonableness of expenses.</p> <p>Agency Head Approval: Agency head travel/expense reimbursements are required to have final approval from the State of Georgia's Chief Financial Officer.</p>
1(f) Cost-Effective Method of Transportation	<p>Ground Transportation: The most cost-effective method of transportation that will accomplish the purpose of the travel should be selected.</p> <p>Lowest Logical Airfare: Travelers on State business should always select the lowest priced airfare that meets their approved, most logical itinerary and State Policy. Travelers are expected to use their best judgment to save on airfare cost, considering points of departure and destination, flight times and schedules, etc.</p>
1(f) Least Expensive Lodging Option	<p>Lodging: The traveler should select the least expensive option available taking into consideration proximity to the business destination and personal safety. The traveler or the travel arranger must inquire about the government rate availability, or the conference lodging rate, and select the lowest available rate.</p>

Source: State Accounting Office

To conduct a follow-up of findings and recommendations from our 2014 audit report at three regional commissions, we conducted site visits to the offices of Coastal, Northwest, and River Valley RCs, interviewed staff, and reviewed documentation provided by the RCs, DCA, and DHS. Findings and recommendations were four categories used in prior reviews: administration, planning, transportation, and aging. For administration, the audit team reviewed written policies, council minutes, and personnel and financial records to determine compliance with state law, RC policy, and sound management practices. For planning, we reviewed documentation of the RC's interactions with local governments. For aging and transportation, we reviewed documentation of the RC's monitoring activity for a selection of subcontractors.

This performance audit was not conducted in accordance with generally accepted government auditing standards (GAGAS) or the AICPA attestation standards. However, it was conducted in accordance with the Performance Audit Division policies and procedures for non-GAGAS engagements. These policies and procedures require that we plan and perform the engagement to obtain sufficient, appropriate evidence to provide a reasonable basis for the information reported and that data limitations be identified for the reader.

Appendix B: State Funds Provided to Georgia's Regional Commissions, Fiscal Year 2017

Regional Commission	DCA Planning	DHS Aging Services	DHS Coordinated Transportation	DNR Historic Preservation	Total
Atlanta	\$227,500	\$7,081,335	\$0	\$0	\$7,308,835
Central Savannah	\$182,868	\$1,491,685	\$797,007	\$1,636	\$2,473,196
Coastal	\$205,865	\$1,635,092	\$328,866	\$0	\$2,169,823
Georgia Mountains	\$223,599	\$0	\$0	\$1,636	\$225,235
Heart of Georgia Altamaha	\$177,366	\$1,307,363	\$295,190	\$1,636	\$1,781,555
Middle Georgia	\$172,619	\$1,565,464	\$169,511	\$1,636	\$1,909,230
Northeast Georgia	\$201,954	\$1,585,606	\$449,918	\$1,636	\$2,239,114
Northwest Georgia	\$227,500	\$2,440,424	\$0	\$1,636	\$2,669,560
River Valley	\$185,572	\$1,332,102	\$101,621	\$1,636	\$1,620,931
Southern Georgia	\$207,039	\$1,368,617	\$162,008	\$1,636	\$1,739,300
Southwest Georgia	\$165,786	\$9,851	\$502,916	\$1,636	\$680,189
Three Rivers	\$167,581	\$1,533,897	\$357,225	\$1,636	\$2,060,340
Total	\$2,345,249	\$21,351,436	\$3,164,260	\$16,364	\$26,877,309
Source: DCA, DHS, and DNR					

Appendix C: Survey Response Rates

Regional Commission	Municipalities	Counties
Atlanta	Total Respondents: 40 Total Governments in Region: 77 Region Response Rate: 52%	
	<i>Respondents</i>	
	Acworth, Avondale Estates, Berkeley Lake, Brookhaven, Brooks, Canton, Chamblee, Chattahoochee Hills, Conyers, Dacula, Decatur, East Point, Fairburn, Fayetteville, Grayson, Hampton, Hapeville, Holly Springs, Jonesboro, Lawrenceville, Lithonia, Marietta, Mountain Park, Peachtree City, Powder Springs, Riverdale, Sandy Springs, Snellville, South Fulton, Stone Mountain, Stonecrest, Sugar Hill, Suwanee, Union City	DeKalb, Douglas, Fayette, Fulton, Gwinnett, Henry
Central Savannah River Area	Total Respondents: 30 Total Governments in Region: 52 Region Response Rate: 58%	
	<i>Respondents</i>	
	Bartow, Blythe, Camak, Crawfordville, Davisboro, Dearing, Deepstep, Girard, Harrison, Millen, Mitchell, Norwood, Oconee, Riddleville, Sandersville, Stapleton, Tennille, Thomson, Vidette, Washington	Augusta-Richmond ¹ , Columbia, Glascock, Hancock, Jenkins, Lincoln, McDuffie, Taliaferro, Warren, Washington
Coastal	Total Respondents: 15 Total Governments in Region: 45 Region Response Rate: 33%	
	<i>Respondents</i>	
	Brooklet, Brunswick, Flemington, Garden City, Hiltonia, Oliver, Pembroke, Register, Rincon, Statesboro, Sylvania, Thunderbolt, Tybee Island	Liberty, McIntosh
Georgia Mountains	Total Respondents: 29 Total Governments in Region: 51 Region Response Rate: 57%	
	<i>Respondents</i>	
	Blairsville, Clarkesville, Clermont, Cleveland, Cumming, Dahlonega, Demorest, Dillard, Gillsville, Hartwell, Hiawassee, Homer, Lavonia, Martin, Maysville, Mount Airy, Mountain City, Oakwood, Royston, Sky Valley, Tallulah Falls, Young Harris	Banks, Franklin, Hart, Lumpkin, Rabun, Union, White
Georgia Mountains	Total Respondents: 29 Total Governments in Region: 51 Region Response Rate: 57%	
	<i>Non-Respondents</i>	
	Alto, Avalon, Baldwin, Bowersville, Canon, Carnesville, Clayton, Cornelia, Dawsonville, Flowery Branch, Franklin Springs, Gainesville, Helen, Lula, Tiger, Toccoa	Dawson, Forsyth, Habersham, Hall, Stephens, Towns

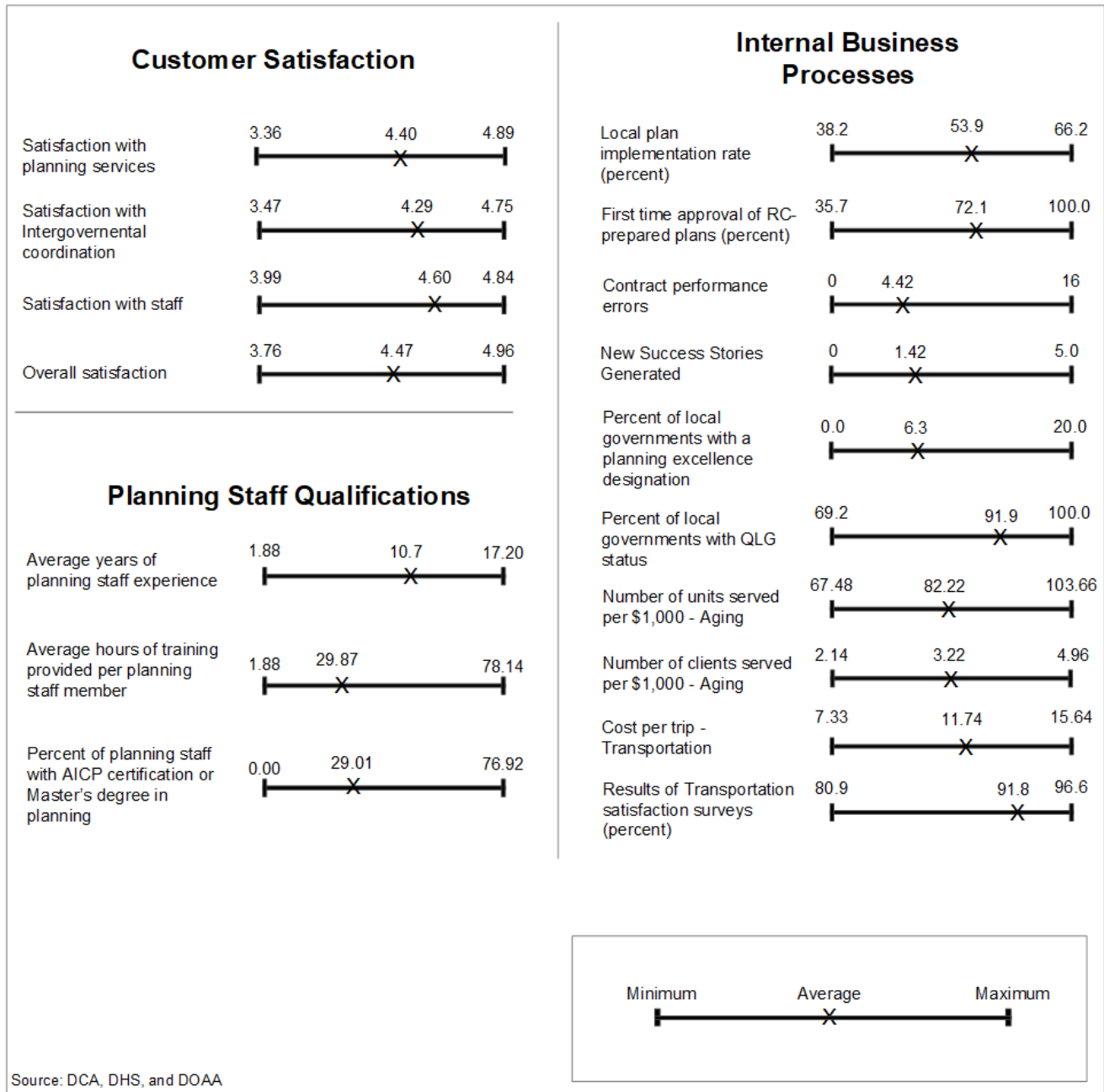
Appendix C: Survey Response Rates (Continued)

Regional Commission	Municipalities	Counties
Heart of Georgia Altamaha	Total Respondents: 49 Total Governments in Region: 79 Region Response Rate: 62%	
	<i>Respondents</i>	
	Abbeville, Ailey, Alamo, Alston, Baxley, Chester, Claxton, Cobbtown, Collins, Daisy, Denton, Dexter, Dublin, Dudley, East Dublin, Eastman, Garfield, Glenwood, Graham, Hagan, Hazlehurst, Higgston, Jesup, Lyons, Odum, Pineview, Pitts, Pulaski, Rentz, Rhine, Rochelle, Santa Claus, Scotland, Soperton, Stillmore, Summertown, Surrency, Tarrytown, Vidalia	Bleckley, Candler, Dodge, Evans, Jeff Davis, Johnson, McRae-Helena ¹ , Telfair, Toombs, Wilcox
Middle Georgia	Total Respondents: 16 Total Governments in Region: 31 Region Response Rate: 52%	
	<i>Respondents</i>	
	Byron, Danville, Eatonton, Forsyth, Fort Valley, Gordon, Gray, Ivey, Perry, Warner Robins	Crawford, Jones, Macon-Bibb ¹ , Monroe, Peach, Putnam
Northeast Georgia	Total Respondents: 34 Total Governments in Region: 65 Region Response Rate: 52%	
	<i>Respondents</i>	
	Arnoldsville, Bethlehem, Bishop, Bogart, Bowman, Braselton, Carl, Colbert, Crawford, Elberton, Hoschton, Hull, Ila, Jefferson, Loganville, Mansfield, Maxeys, Monticello, Nicholson, Pendergrass, Porterdale, Shady Dale, Siloam, Social Circle, Union Point, Winder, Winterville	Barrow, Greene, Jackson, Morgan, Newton, Oconee, Walton
Northwest Georgia	Total Respondents: 37 Total Governments in Region: 64 Region Response Rate: 58%	
	<i>Respondents</i>	
	Adairsville, Aragon, Braswell, Buchanan, Cartersville, Cave Spring, Cedartown, Chatsworth, Chickamauga, Cohutta, Dallas, Dalton, East Ellijay, Emerson, Euharlee, Fort Oglethorpe, Hiram, Kingston, Lookout Mountain, Lyerly, Plainville, Resaca, Ringgold, Talking Rock, Taylorsville, Trenton, Trion, Tunnel Hill, White	Catoosa, Dade, Fannin, Gilmer, Gordon, Haralson, Pickens, Whitfield
Northwest Georgia	Total Respondents: 37 Total Governments in Region: 64 Region Response Rate: 58%	
	<i>Non-Respondents</i>	
	Blue Ridge, Bremen, Calhoun, Ellijay, Eton, Fairmount, Jasper, LaFayette, McCaysville, Menlo, Morganton, Nelson, Ranger, Rockmart, Rome, Rossville, Summerville, Tallapoosa, Varnell, Waco	Bartow, Chattooga, Floyd, Murray, Paulding, Polk, Walker

Appendix C: Survey Response Rates (Continued)

Regional Commission	Municipalities	Counties
River Valley	Total Respondents: 36	Total Governments in Region: 51
	Region Response Rate: 71%	
	<i>Respondents</i> Arabi, Bluffton, Buena Vista, Butler, Byromville, Cordele, Cuthbert, Dooling, Ellaville, Hamilton, Ideal, Junction, Leslie, Lilly, Lumpkin, Montezuma, Oglethorpe, Pine Mountain, Pinehurst, Plains, Reynolds, Shellman, Shiloh, Vienna	Clay, Columbus-Muscogee ¹ , Crisp, Dooly, Georgetown-Quitman ¹ , Harris, Macon, Marion, Schley, Talbot, Taylor, Webster Unified ¹
	<i>Non-Respondents</i> Americus, Andersonville, De Soto, Fort Gaines, Geneva, Marshallville, Richland, Talbotton, Unadilla, Waverly Hall, Woodland	Cusseta-Chattahoochee ¹ , Randolph, Stewart, Sumter
Southern Georgia	Total Respondents: 38	Total Governments in Region: 63
	Region Response Rate: 60%	
	<i>Respondents</i> Alma, Ambrose, Argyle, Ashburn, Barwick, Blackshear, Cecil, Douglas, Du Pont, Fitzgerald, Folkston, Hahira, Hoboken, Homeland, Lake Park, Lakeland, Ocilla, Offerman, Patterson, Pearson, Pavo, Quitman, Ray, Rebecca, Remerton, Sparks, Tifton, Valdosta, Waycross, Willacoochee	Ben Hill, Brooks, Charlton, Cook, Irwin, Pierce, Tift, Turner
	<i>Non-Respondents</i> Adel, Alapaha, Broxton, Dasher, Enigma, Fargo, Homerville, Lenox, Morven, Nahunta, Nashville, Nicholls, Omega, Sycamore, Ty Ty	Atkinson, Bacon, Berrien, Brantley, Clinch, Coffee, Echols ¹ , Lanier, Lowndes, Ware
Southwest Georgia	Total Respondents: 31	Total Governments in Region: 57
	Region Response Rate: 54%	
	<i>Respondents</i> Albany, Attapulugus, Baconton, Berlin, Brinson, Cairo, Colquitt, Damascus, Donalsonville, Ellenton, Funston, Jakin, Meigs, Morgan, Moultrie, Pelham, Poulana, Sale City, Sasser, Sylvester, Warwick, Whigham	Calhoun, Colquitt, Dougherty, Early, Grady, Lee, Mitchell, Seminole, Worth
	<i>Non-Respondents</i> Arlington, Bainbridge, Blakely, Boston, Bronwood, Camilla, Climax, Coolidge, Dawson, Doerun, Edison, Iron City, Leary, Leesburg, Newton, Norman Park, Ochlocknee, Parrott, Smithville, Sumner, Thomasville	Baker, Decatur, Miller, Terrell, Thomas
Three Rivers	Total Respondents: 28	Total Governments in Region: 53
	Region Response Rate: 53%	
	<i>Respondents</i> Concord, Ephesus, Flovilla, Franklin, Grantville, Greenville, Griffin, Hogansville, Jackson, LaGrange, Luthersville, Meansville, Molena, Moreland, Mount Zion, Newnan, Orchard Hill, Sharpsburg, Temple, Turin, West Point	Butts, Carroll, Coweta, Lamar, Meriwether, Spalding, Troup
	<i>Non-Respondents</i> Aldora, Barnesville, Bowdon, Carrollton, Centralhatchee, Gay, Haralson, Jenkinsburg, Lone Oak, Manchester, Milner, Roopville, Senoia, Sunny Side, Thomaston, Villa Rica, Warm Springs, Whitesburg, Williamson, Woodbury, Yatesville, Zebulon	Heard, Pike, Upson
Total Survey Respondents: 383		
Total Governments in State: 688		
State Response Rate: 56%		
¹ Consolidated Government.		
Source: DCA, DOAA Customer Survey		

Appendix D: Fiscal Year 2017 Regional Commission Scorecard Results – Ranges



The Performance Audit Division was established in 1971 to conduct in-depth reviews of state-funded programs. Our reviews determine if programs are meeting goals and objectives; measure program results and effectiveness; identify alternate methods to meet goals; evaluate efficiency of resource allocation; assess compliance with laws and regulations; and provide credible management information to decision makers. For more information, contact us at (404)656-2180 or visit our website at www.audits.ga.gov.



CENTRAL SAVANNAH RIVER AREA REGIONAL COMMISSION



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www.csrarc.ga.gov



Counties
Served:

October 24, 2018

Burke

Ms. Leslie McGuire, Director
Performance Audit Division
Department of Audits and Accounts
270 Washington Street, S.W., Suite 1-156
Atlanta, GA 30334-8400

Columbia

Dear Ms. McGuire:

Glascock

The CSRA Regional Commission (RC) has received DOAA's draft performance audit for Regional Commissions. The CSRA RC's written response to the draft audit report is as follows:

Hancock

1. The CSRA Regional Commission continues to utilize the Performance Audit to evaluate its processes. Efforts will be made during the coming year to address customer satisfaction based on the responses contained in this year's report.

Jefferson

2. The Internal Business Processes section of the scorecard continues to evaluate the Commissions on factors that the Commission cannot control. Local governments can lose their QLG status for a variety of reasons. While Regional Commissions can help local governments, when requested, with securing their QLG status, the Commissions ultimately do not have authority to force compliance with QLG standards. Similarly, the Commissions can encourage local governments to seek Planning Designations from the Department of Community Affairs, but the decision to do so is solely a local decision. Finally, Regional Commissions encourage local governments to implement items in their local comprehensive plans, but have no final authority to force compliance at the local level.

Jenkins

Lincoln

McDuffie

3. The CSRA Regional Commission encourages the Department of Audits to verify information related to state funds (page 27 in the draft report). State funds reported for the CSRA Regional Commission do not appear to be accurate.

Richmond

Taliaferro

The CSRA RC will continue to work with DCA and DHS to ensure compliance with established policies and regulations. The CSRA RC continues to review its existing policies and procedures and makes changes where necessary to implement the recommendations of DOAA. The CSRA RC remains committed to ensuring the agency acts in an accountable and transparent nature.

Warren

Thank you for the opportunity to respond to this year's performance audit.

Washington

Sincerely,

Wilkes

Andy Crosson
Executive Director

cc: Christopher Nunn, Commissioner, DCA
Jim Dove, President, GARC
John Graham, Chairman, CSRA RC Council



For information on the Area Agency on Aging (AAA), a division of the CSRA Regional Commission, call (706) 210-2018 or toll free (and TDD) 1-888-922-4464. The AAA oversee a variety of services and programs for senior citizens and those with disabilities. Auxiliary aids and services available upon request to individuals with disabilities.

CSRA RC Council Meeting 01/24/18

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Site ECG IRT Summary Data



Summary to Date

Patients Seen	3,348
Procedures	21,192
FMV of Services	\$ 1,303,181

Patients Seen		Procedures				FMV of Services				Daily Total
Total Patients		Medical	Nutrition	Optometry	Dental	Medical	Nutrition	Optometry	Dental	
10-Jul	51	160	7	91	68	\$ 4,522	\$ 246	\$ 7,367	\$ 7,235	\$ 19,370
11-Jul	270	747	40	315	424	\$ 26,906	\$ 1,081	\$ 26,323	\$ 50,412	\$ 104,722
12-Jul	205	732	62	375	483	\$ 24,493	\$ 1,490	\$ 28,732	\$ 61,332	\$ 116,047
13-Jul	362	1407	72	474	570	\$ 38,667	\$ 1,791	\$ 34,418	\$ 82,595	\$ 157,471
14-Jul	440	1476	72	549	534	\$ 37,006	\$ 1,684	\$ 43,529	\$ 76,456	\$ 158,674
15-Jul	189	571	39	280	360	\$ 18,297	\$ 812	\$ 21,902	\$ 53,433	\$ 94,444
16-Jul	458	1325	65	601	687	\$ 37,038	\$ 1,260	\$ 42,878	\$ 102,755	\$ 183,930
17-Jul	470	1315	46	784	670	\$ 34,505	\$ 983	\$ 53,705	\$ 82,031	\$ 171,224
18-Jul	512	1414	76	764	1380	\$ 37,798	\$ 896	\$ 51,352	\$ 84,956	\$ 175,001
19-Jul	391	729	80	473	875	\$ 21,927	\$ 1,723	\$ 32,055	\$ 66,592	# \$ 122,298
Total	3,348	9,876	559	4,706	6,051	\$ 281,160	\$ 11,966	\$ 342,260	\$ 667,795	\$ 1,303,181
		Total Procedures: 21,192				Total FMV \$ 1,303,181				

Procedures	Medical Procedures by Service					Nutrition Procedures by Service					Optometry Procedures by Service					Dental Procedures by Service					
	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	
10-Jul	129	-	6	25	-	4	-	3	-	-	63	28	-	-	-	36	17	8	7	-	326
11-Jul	162	-	8	577	-	13	-	8	19	-	226	89	-	-	-	134	145	41	104	-	1,526
12-Jul	215	-	87	430	-	21	-	3	38	-	268	102	5	-	-	159	237	28	59	-	1,652
13-Jul	618	-	114	675	-	25	-	7	40	-	374	96	4	-	-	216	200	85	69	-	2,523
14-Jul	656	-	182	638	-	25	-	-	47	-	394	155	-	-	-	180	180	73	101	-	2,631
15-Jul	123	-	122	326	-	6	-	3	30	-	223	57	-	-	-	165	93	43	59	-	1,250
16-Jul	493	-	173	659	-	-	-	7	58	-	326	78	197	-	-	220	268	68	131	-	2,678
17-Jul	386	-	251	678	-	11	-	1	34	-	475	101	208	-	-	206	218	102	144	-	2,815
18-Jul	325	-	284	805	-	24	-	-	52	-	468	107	189	-	-	704	215	283	178	-	3,634
19-Jul	261	-	110	358	-	49	-	-	31	-	271	82	120	-	-	435	115	183	142	-	2,157
Total	3,368	-	1,337	5,171	-	178	-	32	349	-	3,088	895	723	-	-	2,455	1,688	914	994	-	21,192

FMV	Medical Procedures by Service					Nutrition Procedures by Service					Optometry Procedures by Service					Dental Procedures by Service					
	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	
10-Jul	\$ 2,316	\$ -	\$ 680	\$ 1,526	\$ -	# \$ 141	\$ -	\$ 106	\$ -	\$ -	# \$ 5,239	\$ 2,127	\$ -	\$ -	\$ -	# \$ 3,929	\$ 1,572	\$ 992	\$ 742	\$ -	\$ 19,370
11-Jul	\$ 2,484	\$ -	\$ 842	\$ 23,580	\$ -	# \$ 457	\$ -	\$ 281	\$ 342	\$ -	# \$ 19,846	\$ 6,477	\$ -	\$ -	\$ -	# \$ 15,883	\$ 15,978	\$ 4,999	\$ 13,552	\$ -	\$ 104,722
12-Jul	\$ 3,806	\$ -	\$ 3,562	\$ 17,125	\$ -	# \$ 739	\$ -	\$ 106	\$ 646	\$ -	# \$ 21,174	\$ 7,382	\$ 176	\$ -	\$ -	# \$ 17,076	\$ 33,958	\$ 4,704	\$ 5,594	\$ -	\$ 116,047
13-Jul	\$ 10,917	\$ -	\$ 3,634	\$ 24,117	\$ -	# \$ 879	\$ -	\$ 246	\$ 665	\$ -	# \$ 27,217	\$ 7,060	\$ 141	\$ -	\$ -	# \$ 32,403	\$ 27,081	\$ 16,562	\$ 6,549	\$ -	\$ 157,471
14-Jul	\$ 11,384	\$ -	\$ 5,172	\$ 20,450	\$ -	# \$ 879	\$ -	\$ -	\$ 805	\$ -	# \$ 31,716	\$ 11,813	\$ -	\$ -	\$ -	# \$ 25,178	\$ 25,427	\$ 12,663	\$ 13,188	\$ -	\$ 158,674
15-Jul	\$ 2,049	\$ -	\$ 3,034	\$ 13,214	\$ -	# \$ 211	\$ -	\$ 106	\$ 495	\$ -	# \$ 17,665	\$ 4,237	\$ -	\$ -	\$ -	# \$ 25,315	\$ 12,457	\$ 9,125	\$ 6,536	\$ -	\$ 94,444
16-Jul	\$ 8,268	\$ -	\$ 4,975	\$ 23,795	\$ -	# \$ -	\$ -	\$ 246	\$ 1,013	\$ -	# \$ 22,602	\$ 5,869	\$ 14,407	\$ -	\$ -	# \$ 31,695	\$ 41,784	\$ 15,898	\$ 13,378	\$ -	\$ 183,930
17-Jul	\$ 6,786	\$ -	\$ 6,867	\$ 20,852	\$ -	# \$ 387	\$ -	\$ 35	\$ 561	\$ -	# \$ 31,679	\$ 7,347	\$ 14,679	\$ -	\$ -	# \$ 21,510	\$ 30,034	\$ 12,459	\$ 18,028	\$ -	\$ 171,224
18-Jul	\$ 5,650	\$ -	\$ 6,542	\$ 25,606	\$ -	# \$ -	\$ -	\$ -	\$ 896	\$ -	# \$ 29,780	\$ 7,893	\$ 13,679	\$ -	\$ -	# \$ 31,011	\$ 32,413	\$ 58	\$ 21,474	\$ -	\$ 175,001
19-Jul	\$ 4,448	\$ -	\$ 2,948	\$ 14,531	\$ -	\$ 1,212	\$ -	\$ -	\$ 512	\$ -	\$ 17,361	\$ 6,009	\$ 8,685	\$ -	\$ -	\$ 23,010	\$ 15,857	\$ 8,053	\$ 19,672	\$ -	\$ 122,298
Total	\$ 58,108	\$ -	\$ 38,256	\$ 184,796	\$ -	\$ 4,905	\$ -	\$ 1,125	\$ 5,936	\$ -	\$ 224,279	\$ 66,215	\$ 51,767	\$ -	\$ -	\$ 227,009	\$ 236,561	\$ 85,512	\$ 118,713	\$ -	\$ 1,303,181

Site Combined Site Data for Whole IRT Mission Area

Summary to Date	
Patients Seen	3,348
Procedures	21,192
FMV of Services	\$ 1,303,181

	Patients Seen				
	Crawfordville	Millen	Thomson	Warrenton	Washington
10-Jul	-	-	-	-	51
11-Jul	47	47	63	30	83
12-Jul	-	88	82	35	-
13-Jul	64	63	93	48	94
14-Jul	66	101	138	52	83
15-Jul	13	37	30	88	21
16-Jul	47	85	152	69	105
17-Jul	52	114	143	86	75
18-Jul	48	109	179	100	76
19-Jul	8	57	191	97	38
Total	345	701	1,071	605	626



3,348

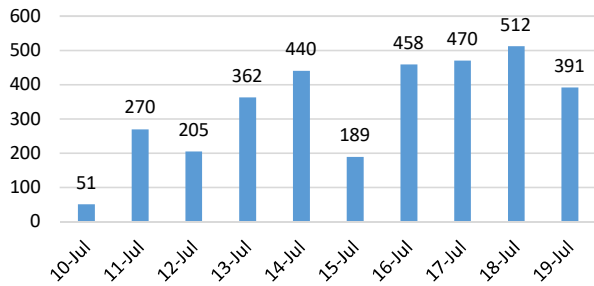
Site	Procedures					Site	FMV of Services				Total FMV
	Medical	Nutrition	Optometry	Dental			Medical	Nutrition	Optometry	Dental	
Crawfordville	224	0	130	608	962	Crawfordville	\$ 16,435	\$ -	\$ 15,505	\$ 93,408	\$ 125,348
Millen	2203	32	1287	1772	5294	Millen	\$ 54,809	\$ 1,125	\$ 86,272	\$ 96,271	\$ 238,478
Thomson	2868	341	1727	1148	6084	Thomson	\$ 67,728	\$ 5,804	\$ 127,039	\$ 162,640	\$ 363,211
Warrenton	2502	52	723	1216	4493	Warrenton	\$ 76,702	\$ 1,344	\$ 51,767	\$ 124,134	\$ 253,946
Washington	2079	134	839	1307	4359	Washington	\$ 65,486	\$ 3,693	\$ 61,678	\$ 191,342	\$ 322,199
Total	9,876	559	4,706	6,051			\$ 281,160	\$ 11,966	\$ 342,260	\$ 667,795	\$ 1,303,181
Total Procedures:					21,192						

Procedures	Medical Procedures by Service					Nutrition Procedures by Service					Optometry Procedures by Service					Dental Procedures by Service				
	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN
Crawfordville	-	-	-	224	-	-	-	-	-	-	74	56	-	-	-	-	276	-	332	-
Millen	957	-	1,246	-	-	-	-	32	-	-	1,287	-	-	-	-	1,120	328	324	-	-
Thomson	1,356	-	-	1,512	-	-	-	-	341	-	1,727	-	-	-	-	-	1,084	-	64	-
Warrenton	-	-	-	2,502	-	44	-	-	8	-	-	-	723	-	-	618	-	-	598	-
Washington	1,055	-	91	933	-	134	-	-	-	-	-	839	-	-	-	717	-	590	-	-
Total	3,368	-	1,337	5,171	-	178	-	32	349	-	3,088	895	723	-	-	2,455	1,688	914	994	-
FMV	Medical Procedures by Service					Nutrition Procedures by Service					Optometry Procedures by Service					Dental Procedures by Service				
	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN	AFRC	ADAF	ANG	USNR	ADUSN
Crawfordville	\$ -	\$ -	\$ -	\$ 16,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,968	\$ 4,537	\$ -	\$ -	\$ -	\$ -	\$ 37,979	\$ -	\$ 55,429	\$ -
Millen	\$ 18,222	\$ -	\$ 36,587	\$ -	\$ -	\$ -	\$ -	\$ 1,125	\$ -	\$ -	\$ 86,272	\$ -	\$ -	\$ -	\$ -	\$ 58,743	\$ 37,528	\$ -	\$ -	\$ -
Thomson	\$ 20,867	\$ -	\$ -	\$ 46,861	\$ -	\$ -	\$ -	\$ -	\$ 5,804	\$ -	\$ 127,039	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,054	\$ -	\$ 1,586	\$ -
Warrenton	\$ -	\$ -	\$ -	\$ 76,702	\$ -	\$ 1,212	\$ -	\$ -	\$ 132	\$ -	\$ -	\$ -	\$ 51,767	\$ -	\$ -	\$ 62,436	\$ -	\$ -	\$ 61,698	\$ -
Washington	\$ 19,019	\$ -	\$ 1,669	\$ 44,798	\$ -	\$ 3,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,678	\$ -	\$ -	\$ -	\$ 105,830	\$ -	\$ 85,512	\$ -	\$ -
Total	\$ 39,886	\$ -	\$ 1,669	\$ 168,361	\$ -	\$ 4,905	\$ -	\$ -	\$ 5,936	\$ -	\$ 127,039	\$ 61,678	\$ 51,767	\$ -	\$ -	\$ 168,266	\$ 161,054	\$ 85,512	\$ 63,284	\$ -

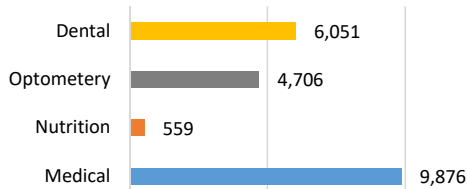
East Central Georgia IRT - 2018
Combined Information for All Sites



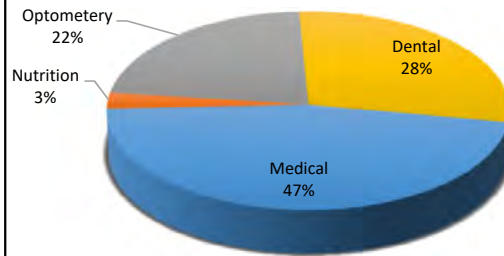
Patients by Day



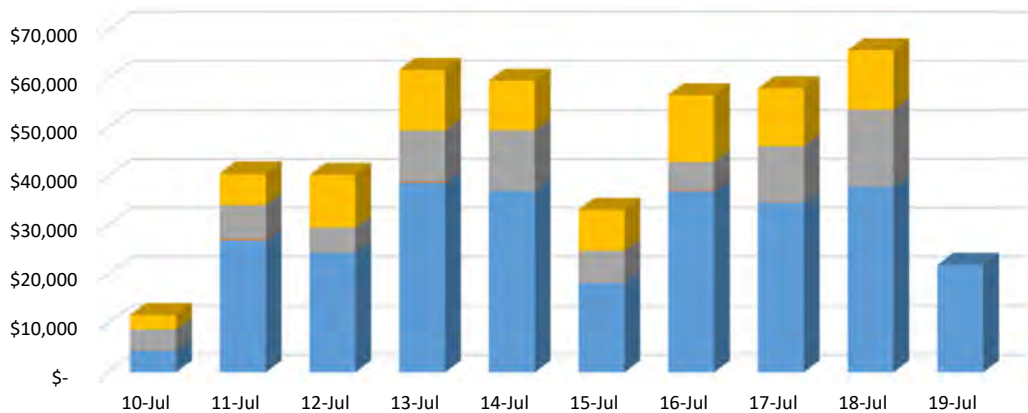
Procedures - Raw Numbers



Procedures - Percentages



Fair Market Value of Services



	10-Jul	11-Jul	12-Jul	13-Jul	14-Jul	15-Jul	16-Jul	17-Jul	18-Jul	19-Jul
Dental	\$3,021	\$6,463	\$10,801	\$12,398	\$10,188	\$8,436	\$13,749	\$11,735	\$12,076	
Optometry	\$4,054	\$6,948	\$4,888	\$10,422	\$12,373	\$6,368	\$5,590	\$11,662	\$15,837	
Nutrition	\$106	\$281	\$106	\$246	\$-	\$106	\$246	\$35	\$-	
Medical	\$4,522	\$26,906	\$24,493	\$38,667	\$37,006	\$18,297	\$37,038	\$34,505	\$37,798	\$21,927

Summary to Date

Patients Seen	3,348
Procedures	21,192
FMV of Services	\$ 1,303,181

SITE SUMMARY DASHBOARD

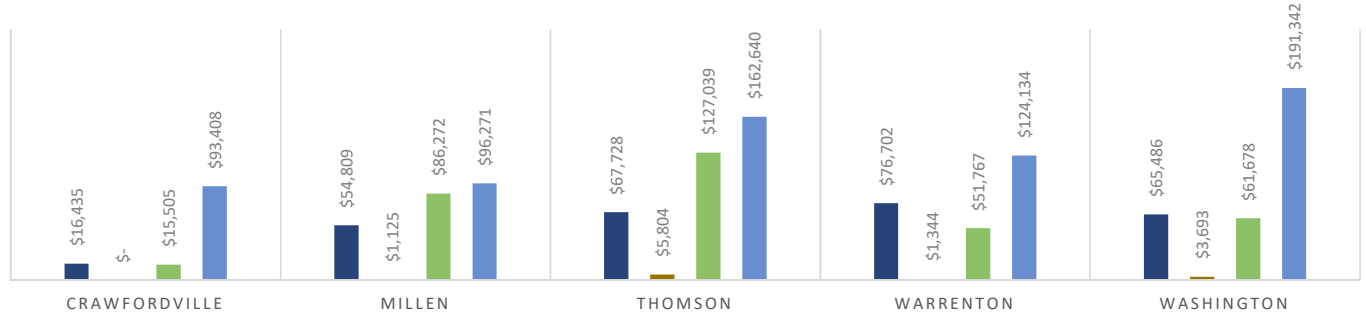


Site: **ECG IRT - Combined Site Summary**

Information as reported by site to date.

FMV OF SERVICES BY SITE

■ Medical ■ Nutrition ■ Optometry ■ Dental



NUMBER OF PROCEDURES BY SITE

■ Medical ■ Nutrition ■ Optometry ■ Dental

